

Special Town Council Meeting

August 24, 2021

9:00 am

VIA ZOOM and SWAGIT

NOTICE: THE VIDEO AND AUDIO FOR THIS MEETING ARE STREAMED TO THE PUBLIC VIA THE INTERNET AND MOBILE DEVICES WITH VIEWS THAT ENCOMPASS ALL AREAS, PARTICIPANTS AND AUDIENCE MEMBERS. **PLEASE SILENCE ALL ELECTRONIC DEVICES DURING THE MEETING**

I. ZOOM LINK FOR PUBLIC PARTICIPATION

To join, click the link or copy to your browser: <https://us02web.zoom.us/j/86403774304?pwd=clBxajNtNkhkMnJBRUYxeG5lMzY1Zz09>

If the link does not work, join at [zoom.com](https://zoom.us) with Webinar ID **864 0377 4304** Password: **83001**

or join by phone **1.669.900.9128** with Webinar ID **864 0377 4304** and Passcode **83001**

II. CALL TO ORDER AND ROLL CALL

III. DISCUSSION ITEMS

A. LIQUOR LICENSE APPLICATION PUBLIC HEARING

IV. ADJOURN

Please note that at any point during the meeting, the Chairman or Mayor may change the order of items listed on this agenda. In order to ensure that you are present at the time your item of interest is discussed, please join the meeting at the beginning to hear any changes to the schedule or agenda.

STAFF REPORT



Meeting Date:	August 23 and 24, 2021	Meeting Title:	Special Meetings
Submitting Department:	Town Administration	Presenter:	Lynsey Lenamond
Agenda Item:	Retail and Bar and Grill Liquor License Applications and Public Hearing	Public Comment:	Yes

Purpose & Policy Considerations.

Consideration of applications for the two available Retail Liquor Licenses and one available Bar and Grill Liquor License. The Town Council is the local liquor licensing authority with the ability to regulate liquor licenses within the Town of Jackson's jurisdiction.

It is a statutory requirement for the Mayor to OPEN A PUBLIC HEARING on the issuance of liquor licenses. In accordance with our notice, and per Wyoming Statute, protests will be heard against the issuance during this hearing on all retail and bar and grill applications before the Town Council. Additionally, staff presentation, public comment, and Council discussion will take place during this hearing on all applications. The procedure for this item over the course of the two-day public hearing is as follows:

August 23/Day 1:

1. The Mayor opens the Special Meeting.
2. The Mayor opens the public hearing.
3. The Mayor calls for the staff presentation on the applications.
4. The Mayor calls for applicant presentations.
5. The Mayor calls for any and all public comment, protest comment included.
6. The Mayor requests each Councilmember be prepared on the morning of the 24th to **a)** discuss how many licenses and which types they are inclined to issue; **b)** list their top 5 applicants for the TWO Retail Licenses available; **and c)** list their top 3 applicants for the ONE Bar and Grill License available.
7. The Mayor calls for a motion continuing public hearing until 9:00 AM on August 24.
8. The Mayor calls for a motion to adjourn the Special Meeting.

August 24/Day 2:

1. The Mayor opens the Special Meeting.
2. The Mayor reopens the continued public hearing from August 23.
3. The Mayor calls for Council discussion on whether Council will issue one, two, or all three licenses.
4. The Mayor calls on each Councilmember to state their lists of their top 5 applicants and top 3 applicants.
5. Council discussion proceeds with regard to the number and type of applications it will issue, if any.
6. The Mayor closes the public hearing.
7. The Mayor calls for motion(s).

Requested Action.

To consider the issuance of the available Retail (2) and Bar and Grill (1) Liquor Licenses.

Recommendations.

Staff does not make a recommendation on the issuance of the licenses.

Background.

The Town of Jackson may issue a maximum of 20 Retail Liquor Licenses and 6 Bar and Grill Liquor Licenses. With the updated census information, the Town of Jackson neither lost nor gained any licenses.

On April 12, 2021, Council directed staff to open the application process for two Retail and one Bar and Grill Liquor License that became available. The Retail Licenses reverted to the Town from Town Square Tavern and Lucky's Market. The Bar and Grill License reverted to the Town from Moe's BBQ. During the application period of June 1 – 15, 2021, staff received 22 applications for the available liquor licenses.

Below, staff has described the differences between Restaurant, Retail, and Bar and Grill liquor licenses to allow Council to review why an entity may wish to hold once license type over the other types.

No

Restaurant Liquor Licenses prohibit a license holder from:

- Advertising as a bar, saloon, or lounge;
- Having a separate name for any space that denotes the availability of alcoholic or malt beverages;
- Advertising special prices or promotions for sale of alcoholic beverages separate from meals, i.e., a "happy hour," unless said promotion includes qualifying restaurant meals; and
- Collecting a "cover charge" that includes the cost of any entertainment, live or televised, unless said cover charge is part of, and not separate from, a package price which includes payment for a qualifying meal.

Bar and Grill Liquor Licenses allow a full-service restaurant to have a bar, i.e., if this license is acquired the restaurant no longer operates with the limits bulleted immediately above, but such an establishment has other limits. It cannot:

- Sell alcoholic or malt beverages for off-premises consumption from the licensed building owned or leased by the licensee except as allowed by W.S. 12-4-410 (e);
- Be issued its Bar and Grill license until it presents a food permit;
- Make more than 40% of its annual gross sales from alcohol;
- Make alcohol sales once food sales stop; and
- Sell, transfer, or assign ownership.

Retail liquor licenses allow for sales of alcoholic or malt beverages for on-premises and off-premises consumption, and package sales. Ownership and location may be transferred with Council approval.

Below, staff has provided a chart comparing Restaurant, Retail, and Bar and Grill liquor licenses and associated allowances with each type.

	Restaurant	Bar & Grill	Retail
Advertise as a bar or lounge		√	√
Advertise special prices or promotions for sale of alcoholic beverages separate from meals, i.e. a "happy hour"		√	√

Advertise special prices or promotions for sale of alcoholic beverages separate from meals, i.e. a “happy hour,” IF AND ONLY IF said promotion includes qualifying restaurant meals	√		
Collecting a “cover charge” that includes the cost of any entertainment, live or televised		√	√
Collecting a “cover charge” that includes the cost of any entertainment, live or televised, IF AND ONLY IF said cover charge is part of, and not separated from, a package price which includes payment for a qualifying meal	√		
Sell alcoholic or malt beverages for off-premises consumption from the licensed building owned or leased by the licensee except as allowed by W.S. 12-4-410 (e)			√
Must have a food permit	√	√	√
Less than 40% of its annual gross sales from alcohol	√	√	
Alcohol sales stop when food sales stop	√	√	
Sell, transfer, or assign ownership	√		√
Make package sales			√

Analysis.

The Town Council considers the following from Wyoming Statute § 12-4-104(b) regarding the issuance of a liquor license:

(b) A license or permit shall not be issued, renewed or transferred if the licensing authority finds from evidence presented at the hearing:

- (i) The welfare of the people residing in the vicinity of the proposed license or permit premises shall be adversely and seriously affected;
- (ii) The purpose of this title shall not be carried out by the issuance, renewal or transfer of the license or permit;
- (iii) The number, type and location of existing licenses or permits meet the needs of the vicinity under consideration;
- (iv) The desires of the residents of the county, city or town will not be met or satisfied by the issuance, renewal or transfer of the license or permit; or
- (v) Any other reasonable restrictions or standards which may be imposed by the licensing authority shall not be carried out by the issuance, renewal or transfer of the license or permit.

Alternatives (Optional).

Council may choose to issue none, one, two, or all three of the available liquor licenses.

Comprehensive Plan & Priority Alignment.

Policy 4.1.d: Maintain Jackson as the economic center of the region

Continuing Town’s function as the community’s economic center is essential in its role as the community’s central Complete Neighborhood. Town is home to the majority of the retail opportunities, jobs and basic

facilities and services needed by our community and visitors. As the community's population center and central Complete Neighborhood, Town will continue to play this role into the future.

Policy 4.2.a: Create mixed use Subareas

Existing nonresidential subareas will be enhanced into vibrant, mixed use active pedestrian subareas. Both horizontal and vertical mixed uses will be utilized based upon the location and character defined in each specific Character District. Mixed use areas will allow nonresidential uses, but will also include a variety of residential and lodging uses. A vertical mix of residential, lodging, and nonresidential uses will foster a nightly, year-round "lights on" experience of use, activity and occupancy downtown.

Policy 8.1: Maintain current, coordinated service delivery

The Town and County will coordinate and collaborate with independent service providers to ensure desired life-safety, educational, social, recreational, and cultural service levels are maintained consistent with the Community's Common Values.

Fiscal Impact.

Upon approval, the prorated license fee of \$903.77 per Retail License and \$912.20 per Bar and Grill License will be deposited into the Town's general fund. The license(s) will also generate an undetermined amount of sales tax revenue.

Staff Impact.

The Legal Department spent approximately 25 hours of work on this item.

The Administrative Department spent approximately 130 hours building the application packets, working with and accepting the packets from applicants, preparing applications to be sent to the Wyoming Liquor Division (WLD), Town Council and appropriate Town departments for review. Staff also worked with the WLD and the applicants to ensure the applications were complete with all of the needed information. Staff prepared the schedule for the public hearing and the staff report for two days of hearings and discussion.

The issuance of any additional licenses will have staff impact related to administrative time for renewals in the future, the potential for additional law enforcement contacts related to compliance, and the potential for additional cases in Municipal Court related to alcohol violations.

Attachments or Links.

22 applications

Schedule of Applicant Presentations

Current Liquor Licensees

Suggested Motion.

August 23 / Day 1:

1. I move to continue the public hearing to August 24, 2021 at 9:00am.
2. I move to adjourn the Special Meeting.

August 24 / Day 2:

If Council elects to issue one or more licenses, the following motions would be appropriate:

1. Having considered the Wyo. Stat. §12-4-104(b) statutory factors, I move to approve the issuance of a Retail Liquor License to _____ for the current liquor license year terminating March 31, 2022, subject to the following conditions of approval:
 - a. The Clerk shall not issue the liquor license until all required Town permits, licenses, and lease issues have been satisfied.
 - b. Any additional minor corrections deemed necessary by staff and the Wyoming Liquor Division.
 - c. _____(additional condition(s) agreed to by the applicant, drafted, and inserted here at this meeting).
 - d. The Town Clerk shall not issue the license until confirmation that the conditions of approval have been met within the timeframe set forth in Wyoming Statute 12-4-103(a)(iv).
2. Having considered the Wyo. Stat. §12-4-104(b) statutory factors, I move to approve the issuance of a Bar and Grill Liquor License to _____ for the current license year terminating March 31, 2022, subject to the following conditions of approval:
 - a. The Clerk shall not issue the liquor license until all required Town permits, licenses and lease issues have been satisfied.
 - b. Any additional minor corrections deemed necessary by staff and the Wyoming Liquor Division.
 - c. _____(additional condition(s) agreed to by the applicant, drafted, and inserted here at this meeting).
 - d. The Town Clerk shall not issue the license until confirmation that the conditions of approval have been met within the timeframe set forth in Wyoming Statute 12-4-103(a)(iv).

If all available licenses are not issued, staff requests an additional motion:

I move to direct the Town Clerk to not accept any applications for (Retail and/or Bar & Grill) Liquor Licenses until so directed in the future by the Town Council.

Liquor License Public Hearing Schedule

[illegible]

NEW or TRANSFER
LIQUOR LICENSE or
PERMIT APPLICATION

FOR LIQUOR DIVISION USE ONLY		
Customer #:		
Trf from:		
Reviewer:	Initials	Date
Agent:		/ /
Chief:		/ /

To be completed by Town Clerk

License Fees	Annual Fee:	\$ 1514.00	Local License #	
# mths 08	Prorated Fee:	\$ 903.77	Date filed with clerk:	6/15/21
	Transfer Fee:	\$	Advertising Dates: (2 Weeks)	8/4/21 & 8/11/21
	Publishing Fee:	\$ 100.00	Hearing Date:	8/23/21
License Term:	August / 25 / 2021	through	March / 31 / 2022	
	Month Day Year		Month Day Year	

LICENSING AUTHORITY: Begin publishing promptly. As W.S. 12-4-104(d) specifies: NO LICENSING AUTHORITY SHALL APPROVE OR DENY THE APPLICATION UNTIL THE LIQUOR DIVISION HAS CERTIFIED THE APPLICATION IS COMPLETE.

Applicant: Alpine Hotel Partners, LLC

Trade/Business Name (dba): The Alpine House

Building to be licensed/Building Address: 285 N. Glenwood St.

Number & Street

Jackson WY 83001 Teton

City State Zip County

Mailing Address: P.O. Box 4211 Jackson, WY 83001

Number & Street Name or P.O. Box City State Zip

Business Telephone Number: (307) 739-1570 Fax Number: ()

E-Mail Address: info@alpinehouse.com

Brief legal description and the zoning of the licensed building or site for licensed building: W.S. 12-4-102 (a) (vi)

Lot 21, Block, 1 Original Townsite PIDN: 22-41-16-28-4-06-014

FILING FOR	FILING IN (CHOOSE ONLY ONE)	FILING AS (CHOOSE ONLY ONE)
☒ NEW LICENSE	☒ CITY OF: JACKSON	☐ INDIVIDUAL
☐ TRANSFER OF LOCATION	☐ COUNTY OF:	☐ PARTNERSHIP
		☐ LP/LLP
		☒ LLC
☐ TRANSFER OWNERSHIP	☐ ASSIGNMENT LETTER ATTACHED	☐ CORPORATION
FORMERLY HELD BY:		☐ LTD PARTNERSHIP
		☐ ORGANIZATION
		☐ OTHER

TYPE OF LICENSE OR PERMIT (CHOOSE ONLY ONE)		
RETAIL LIQUOR LICENSE:	☐ RESTAURANT LIQUOR LICENSE	☐ MICROBREWERY
☐ ON-PREMISE ONLY (BAR)	☐ RESORT LIQUOR LICENSE	☐ WINERY
☐ OFF-PREMISE ONLY (PACKAGE STORE)	☒ BAR AND GRILL	☐ DISTILLERY SATELLITE
☐ COMBINATION ON/OFF PREMISE (BOTH BAR & PACKAGE STORE)	LIMITED RETAIL (CLUB):	☐ WINERY SATELLITE
	☐ VETERANS CLUB	☐ COUNTY RETAIL or SPECIAL MALT BEVERAGE PERMIT
	☐ FRATERNAL CLUB	SPECIAL DESIGNATIONS:
	☐ GOLF CLUB	☐ CONVENTION FACILITY
	☐ SOCIAL CLUB	☐ CIVIC CENTER/EVENT CENTER/ PUBLIC AUDITORIUM
		☐ GOLF CLUB
		☐ GUEST RANCH
		☐ RESORT

To Assist the Liquor Division with scheduling inspections: WHEN DO YOU OPERATE?

☒ FULL TIME (e.g. Jan through Dec) ☐ SEASONAL / PART-TIME ☐ NON-OPERATIONAL / PARKED

If not full time, specify:

Months of Operation from to Days of Week (e.g. Mon through Saturday) from Mon to Sun Hours of Operation (e.g. 10am to 2am) from 7:30am to 9pm

ALL APPLICANTS MUST COMPLETE QUESTIONS 1-6

1. BUILDING OWNERSHIP: Does the applicant? W.S. 12-4-103 (a) (iii)

(1) OWN the licensed building? ☒ YES (own)

(2) LEASE the licensed building? (Lease must be through the term of the liquor license) ☐ YES (lease)

If Yes, please submit a copy of the lease and indicate:

(A) Lease expiration date , located on page paragraph of lease.

(B) Where the Sales provision for alcoholic or malt beverages is located, on page paragraph of lease. (MUST contain a provision for SALE OF ALCOHOLIC or MALT BEVERAGES.)

2. To operate your liquor business, have you assigned, leased, transferred or contracted with any other person (entity) to operate and assert total or partial control of the license and the licensed building? W.S. 12-4-601 (b)

☐ YES ☒ NO
3. Does any manufacturer, brewer, rectifier, wholesaler, or through a subsidiary affiliate, officer, director or member of any such firm: W.S. 12-5-401, 12-5-402, 12-5-403

(a) Hold any interest in the license applied for?

☐ YES ☒ NO

(b) Furnish by way of loan or any other money or financial assistance for purposes hereof in your business?

☐ YES ☒ NO

(c) Furnish, give, rent or loan any equipment, fixtures, interior decorations or signs other than standard brewery or manufacturer's signs?

☐ YES ☒ NO

(d) If you answered **YES** to any of the above, explain fully and submit any documents in connection there within:

4. Does the applicant have any interest or intent to acquire an interest in any other liquor license issued by this licensing authority? W.S. 12-4-103 (b)

☒ YES ☐ NO

If "YES", explain: see attachment

5. If applicant is filing as an Individual, Partnership or Club: W.S. 12-4-102 (a) (ii) & (iii)
- List each individual, partner or club officer must complete the box below.

True and Correct Name	Date of Birth	Residence Address: Number & Street Name City, State & Zip <i>DO NOT LIST PO BOX</i>	Residence Phone Number	Have you been a DOMICILED resident for at least 1 year and not claimed residence in any other state in the last year?	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application.)

6. If the applicant is a Corporation, Limited Liability Company, Limited Liability Partnership, or Limited Partnership: W.S. 12-4-102 (a) (iv) & (v)
- List each stockholder holding, either jointly or severally, ten percent (10%) or more of the outstanding and issued capital stock of the corporation, limited liability company, limited liability partnership, or limited partnership, and every officer, and every director must complete the box below.

True and Correct Name	Date of Birth	Residence Address: Number & Street Name City, State & Zip <i>DO NOT LIST PO BOX</i>	Residence Phone Number	No. of Years in Corp or LLC	% of Corporate Stock Held	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
				6	7%	 NO ☒	 NO ☒
						YES ☐ NO ☐	YES ☐ NO ☐
NOTE: No single individual shareholder has more than a 10% interest in this LLC. We are providing the information of the signatory/managing member. Additionally, there are no officers or directors of this LLC.						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application)

7. BAR AND GRILL LICENSE:

Have you submitted a valid food service permit or application? W.S. 12-4-413 (a) ☒ YES ☐ NO

8. RESTAURANT LICENSE:

(a) Give a description of the dispensing room(s) and state where it is located in the building. W.S. 12-4-408 (b) (e.g. 10 x 12 room in SE corner of building): _____

(b) Have you submitted a valid food service permit or application? W.S. 12-4-407 (a) ☐ YES ☐ NO

(c) Have you attached a drawing of the establishment that includes the restaurant dispensing room(s)? W.S. 12-4-410 (f) ☐ YES ☐ NO

9. RESORT LICENSE:

Does the resort complex:

(a) Have an actual valuation of at least one million dollars, or have you committed or expended at least one million dollars (\$1,000,000.00) on the complex, excluding the value of the land? W.S. 12-4-401(b)(i) ☐ YES ☐ NO

(b) Include a restaurant and a convention facility which will seat at least one hundred (100) persons? W.S. 12-4-401(b)(ii) ☐ YES ☐ NO

(c) Include motel, hotel or privately owned condominium, town house or home accommodations approved for short term occupancy with at least one hundred (100) sleeping rooms? W.S. 12-4-401(b)(iii) ☐ YES ☐ NO

(d) If no on question (c), have a ski resort facility open to the general public in which you have committed or expended not less than 10 million dollars (\$10,000,000.00)? W.S. 12-4-401(b)(iv) ☐ YES ☐ NO

(e) Are you contracting/leasing the food and beverage services? W.S. 12-4-403(b)
1. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

10. MICROBREWERY LICENSE:

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii) ☐ YES ☐ NO

(a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT ☐ BAR AND GRILL ☐ WINERY

(b) Do you self distribute your products? W.S. 12-2-201(a) ☐ YES ☐ NO
(Requires wholesaler license with the Liquor Division)

(c) Do you distribute your products through an existing malt beverage wholesaler? W.S. 12-2-201(g)(i) (Requires authorization to sell license with the Liquor Division) ☐ YES ☐ NO

11. WINERY LICENSE:

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii) ☐ YES ☐ NO

(a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT ☐ BAR AND GRILL ☐ MICROBREWERY

12. LIMITED RETAIL (CLUB) LICENSE:

FRATERNAL CLUBS W.S. 12-1-101(a)(iii)(B)

(a) Has the fraternal organization been actively operating in at least thirty-six (36) states? ☐ YES ☐ NO

(b) Has the fraternal organization been actively in existence for at least twenty (20) years? ☐ YES ☐ NO

13. LIMITED RETAIL (CLUB) LICENSE:

VETERANS CLUBS W.S. 12-1-101(a)(iii)(A):

(a) Does the Veteran's organization hold a charter by the Congress of the United States? ☐ YES ☐ NO

(b) Is the membership of the Veteran's organization comprised only of Veterans and its duly organized auxiliary? ☐ YES ☐ NO

14. LIMITED RETAIL (CLUB) LICENSE:

GOLF CLUBS W.S. 12-1-101(a)(iii)(D) / W.S. 12-4-301(e):

(a) Do you have more than fifty (50) bona fide members? ☐ YES ☐ NO

(b) Do you own, maintain, or operate a bona fide golf course together with clubhouse? ☐ YES ☐ NO

(c) Are you a political subdivision of the state that owns, maintains, or operates a golf course? ☐ YES ☐ NO

1. Are you contracting/leasing the food and beverage services? W.S. 12-5-201(g) ☐ YES ☐ NO

2. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

15. LIMITED RETAIL (CLUB) LICENSE:

SOCIAL CLUBS W.S. 12-1-101(a)(iii)(E) / W.S. 12-4-301(b):

- (a) Do you have more than one hundred (100) bona fide members who are residents of the county in which the club is located? ☐ YES ☐ NO
- (b) Is the club incorporated and operating solely as a nonprofit organization under the laws of this state? ☐ YES ☐ NO
- (c) Is the club qualified as a tax exempt organization under the Internal Revenue Service? ☐ YES ☐ NO
- (d) Has the club been in continuous operation for a period of not less than one (1) year? ☐ YES ☐ NO
- (e) Has the club received twenty-five dollars (\$25.00) from each bona fide member as recorded by the secretary of the club and are club members at the time of this application in good standing by having paid at least one (1) full year in dues? ☐ YES ☐ NO
- (f) Does the club hold quarterly meetings and have an actively engaged membership carrying out the objectives of the club? ☐ YES ☐ NO
- (g) Have you filed a true copy of your bylaws with this application? ☐ YES ☐ NO
- (h) Has at least fifty one percent (51%) of the membership signed a petition indicating a desire to secure a Limited Retail Liquor License? (Petition Attached) ☐ YES ☐ NO

REQUIRED ATTACHMENTS:

- ☒ A statement indicating the financial condition and financial stability of the applicant W.S. 12-4-102 (a) (vi).
- ☒ Restaurants: include a drawing of the establishment that includes the dispensing room(s) W.S. 12-4-410 (f).
- ☐ Attach any lease agreements (especially for resort/political subdivisions leasing out food & beverage services) W.S. 12-4-103 (a) (iii) / W.S. 12-4-403(b) / W.S. 12-4-301(e).
- ☐ If transferring a license from one ownership to another, a form of assignment from the current licensee to the new applicant authorizing the transfer W.S. 12-4-601 (b).

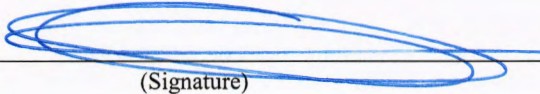
OATH OR VERIFICATION

Under penalty of perjury, and the possible revocation or cancellation of the license, I swear the above stated facts, are true and accurate.

Requires signatures by **ALL** Individuals, **ALL** Partners, **ONE (1)** LLC Member, or **TWO (2)** Corporate Officers or Directors except that if all the stock of the corporation is owned by **ONE (1)** individual then that individual may sign and verify the application upon his oath, or **TWO (2)** Club Officers. W.S. 12-4-102(b)

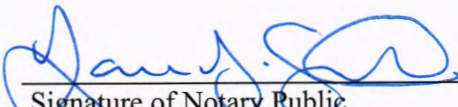
STATE OF WYOMING)
) SS.
COUNTY OF TETON)

Signed and sworn to before me on this 15 day of June, 2021 that the facts alleged in the foregoing instrument are true by the following:

1)	 (Signature)	Erik Warner (Printed Name)	Managing Member Title
2)	 (Signature)	 (Printed Name)	 Title
3)	 (Signature)	 (Printed Name)	 Title
4)	 (Signature)	 (Printed Name)	 Title
5)	 (Signature)	 (Printed Name)	 Title
6)	 (Signature)	 (Printed Name)	 Title

Witness my hand and official seal:




Signature of Notary Public

(SEAL)

My commission expires: 4-30-2022

TOWN OF JACKSON
Office of Town Clerk
P.O. Box 1687 / 150 East Pearl Avenue
Jackson, Wyoming 83001
(307) 733-3932 ext 1113

Liquor License Application

AFFIDAVIT of AUTHORIZATION

The undersigned hereby states he/she is authorized to sign the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson, and authorizes the Town of Jackson, its agents, and employees to seek information as set forth in Municipal Code Section 6.20 and conduct investigations into the truth of the statements set forth in the application. The undersigned hereby agrees to comply fully with the rules and regulations of the Town of Jackson governing the liquor license/permit. The undersigned hereby attests that the facts and documents contained within the Liquor License or Permit Application packet are true and correct.

Individual, Partnership, and Club Applicants must list every individual, partner, and officer under Question #2 of the application.

Corporation, LLC, LLP, and LP Applicants must list every stockholder of 10+%, every officer, and every director under Question #3 of the application.

AFFIDAVIT of UNDERSTANDING

The undersigned hereby states that he/she understands that the submittal, review, approval, issuance, and/or received payment of the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson does not imply that any other reviews, authorizations, permits, and approvals have been made by any Town/County departments or elected bodies. Additional review, authorization, permit, and approval may be required at any time from additional Town/County departments, which may include the time period after approval but before issuance of the Liquor License / Permit. It is the duty of the applicant to seek all required reviews, authorizations, permits, and approvals from Town or County departments.

PLEASE PRINT:

Legal Name: Erik Warner
First Name Full Middle Name Last Name
Date of Birth: [REDACTED] Driver License: NY / [REDACTED]
State / Number
Applicant Signature

State of Wyoming)
County of Teton)ss

Subscribed and sworn to before me this 15th day of June, 20 21.

(SEAL)



[Signature]
Notary Public or officer authorized to administer oaths

June 7, 2021

Alpine Hotel Partners, LLC
372 Court Street, Floor 2
Brooklyn, NY 11231

RE: Verification Letter

Dear Sirs,

Alpine Hotel Partners, LLC has requested that we furnish this letter on its behalf for your informational purposes only. This does not represent a bank statement, which provides an official record of an account.

Alpine Hotel Partners, LLC has maintained accounts with Citibank, N.A. through Citi Private Bank since December 8, 2020. To date, Alpine Hotel Partners, LLC has met all of its obligations with Citi Private Bank.

This is a strictly confidential response to a request. No responsibility or liability, in any way, is to attach to this bank or any of its officers for your reliance on this letter. The value of any securities is given as a mere matter of opinion. Furthermore, no offer or solicitation on our part with respect to the sale or purchase of any securities is intended or to be implied.

If you have any questions regarding their banking relationship with us, please do not hesitate to contact me at 1-617-717-9034.

Sincerely,

mr3660 Digitally signed
by mr36606
6 Date: 2021.06.07
20:36:06 -04'00'

Mark J. Renna
Associate Banker

**INVESTMENT PRODUCTS: NOT FDIC INSURED*NOT BANK
GUARANTEED* MAY LOSE VALUE**

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GENERAL NOTES

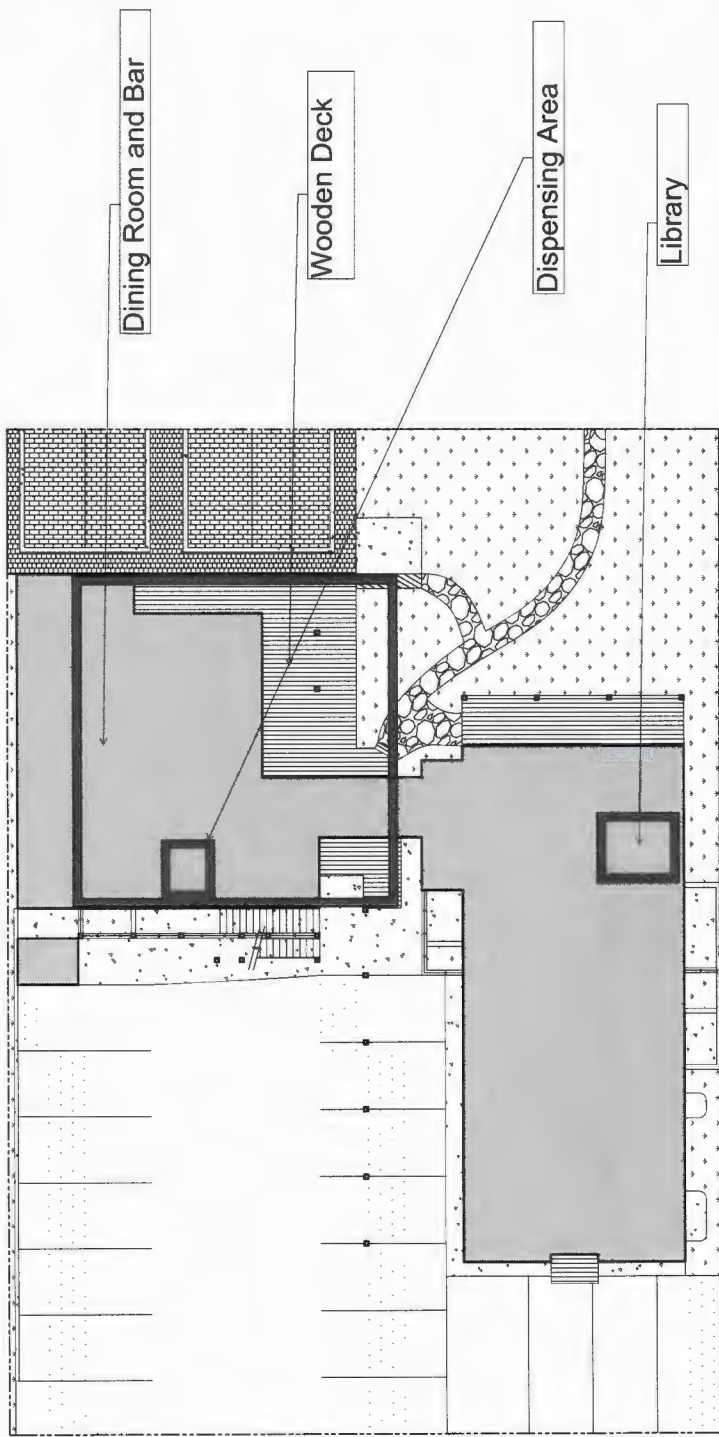
1. ALL DIMENSIONS AND APPROXIMATIONS, IF CRITICAL, DIMENSIONED AND NOTED.
2. REPORT THE ARCHITECT ON FIELD VISIT.
3. NOT ALL DIMENSIONS ARE SHOWN.
4. NOT ALL DIMENSIONS ARE SHOWN.
5. NOT ALL DIMENSIONS ARE SHOWN.
6. NOT ALL DIMENSIONS ARE SHOWN.

gpc architects
18 N. Main St., Ste. 200
PO Box 300
Dillon, MT 59603
www.gpcarchitects.com

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ALPINE HOUSE

gpc a
project: 2014
date: 12.10.2020
sheet: AS1.1



EXISTING
SITE PLAN
1 NORTH

GENERAL NOTES

1. ALL DIMENSIONS ARE APPROXIMATE. IF CRITICAL DIMENSIONS ARE NEEDED, VERIFY THE ARCHITECT ON FILED VERIFY.
2. NOT ALL EQUIPMENT IS SHOWN.
3. NOT ALL BUILT-IN CASEWORK IS SHOWN.
4. CASEWORK SHOWN IS APPROXIMATE.
5. NOT ALL SPACES COULD BE ACCURATE & VERIFIED.

gpc architects

18 N. Maple St., Ste. 200
PO BOX 330
Dillon, Idaho 83422
208.354.8030
www.gpcarchitects.com

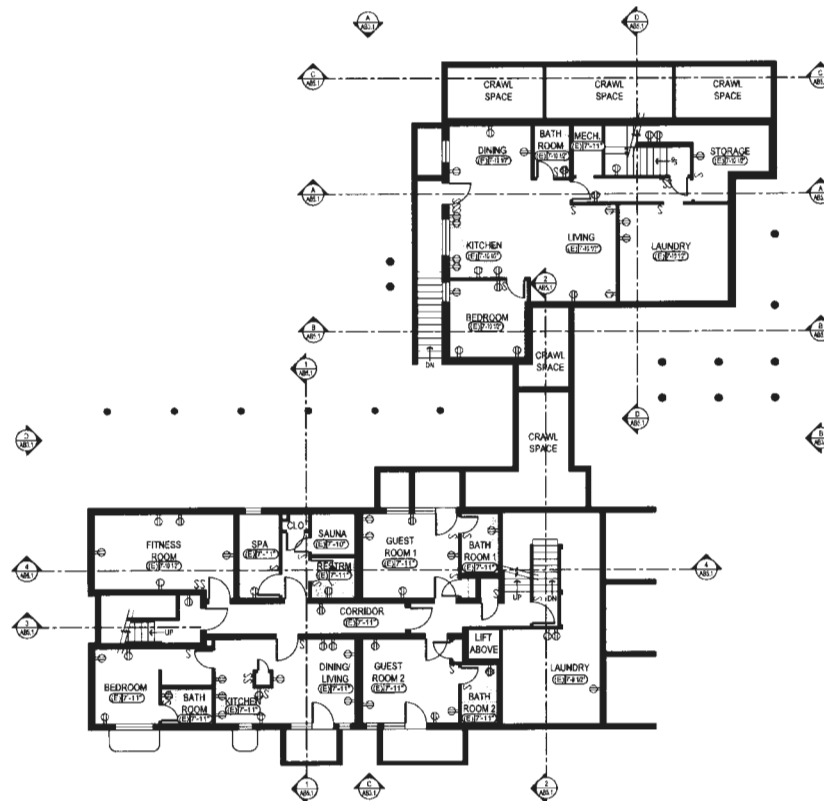
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ALPINE HOUSE

gpc a

revisions	
project:	2014
date:	12.19.2020

sheet:
AB1.1



EXISTING
BASEMENT FLOOR PLAN
1
AB1.1 18'x14'



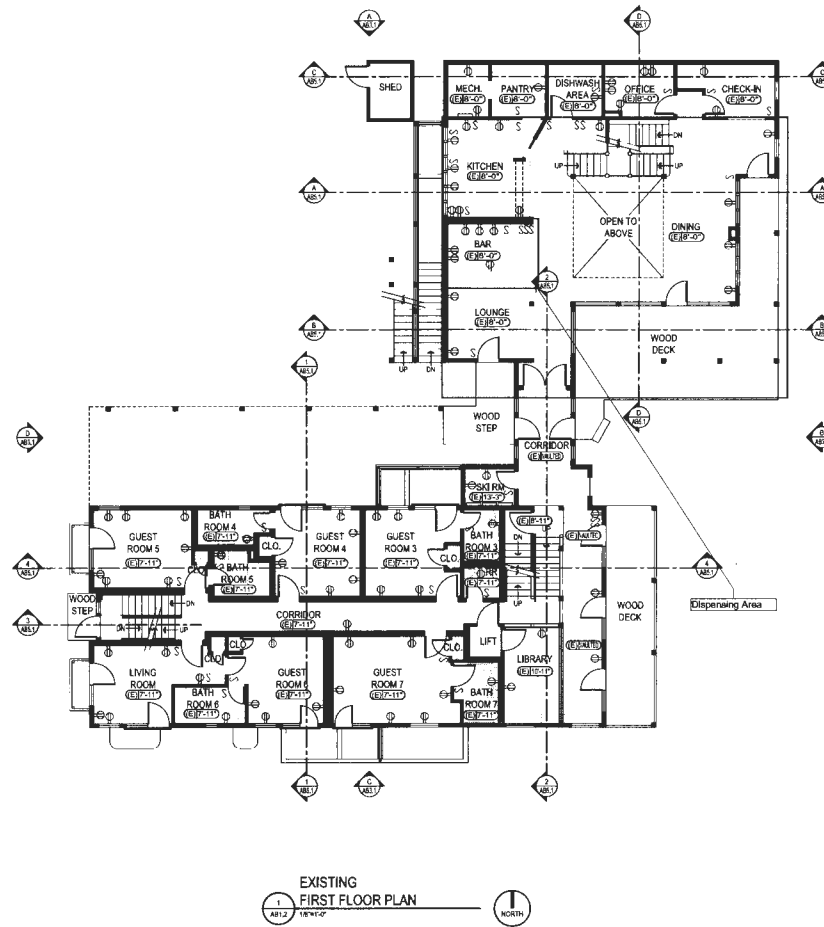
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2. NOT ALL EQUIPMENT IS SHOWN.
3. NOT ALL BUILD-IN CASEWORK IS SHOWN.
4. CASEWORK SHOWN IS APPROXIMATE.
5. NOT ALL SPACES CAN BE ACCESSED & VERIFIED.

gpc architects

18 N. Main St., Ste. 200
PO BOX 330
Copper Lake, WA 99422
Phone: 509.662.1234
www.gpcarchitects.com

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ALPINE HOUSE

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revisions	
project:	2014
date:	12.19.2020

sheet:
AB1.2

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503.283.8888
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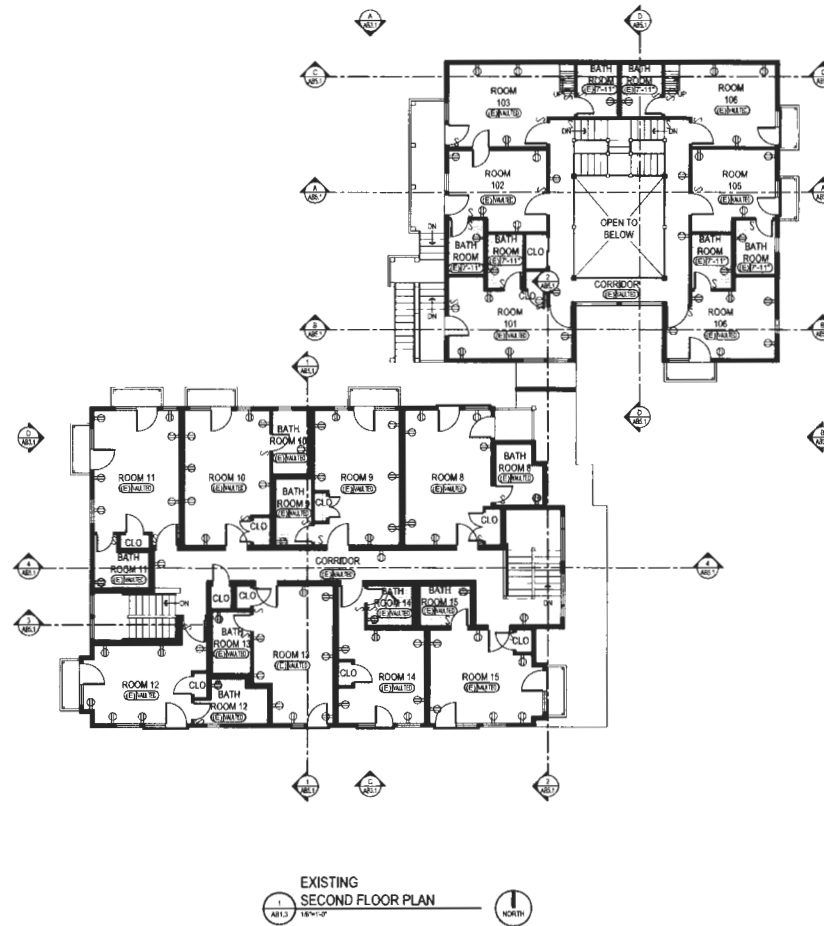
ALPINE HOUSE

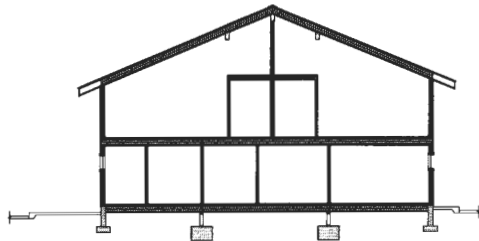
gpc a

revisions

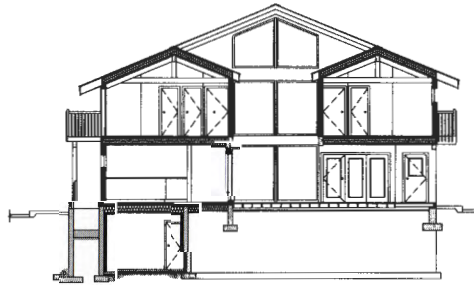
project: 2014
date: 12.19.2020

sheet:
AB1.3

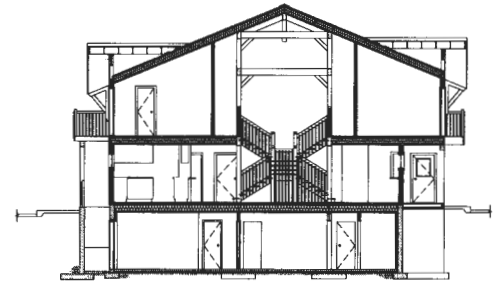




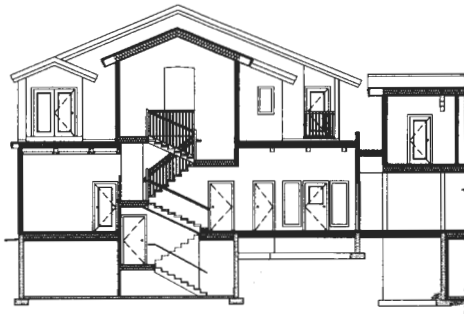
EXISTING
BUILDING SECTION
C
AB5.1 10'0" x 12'0"



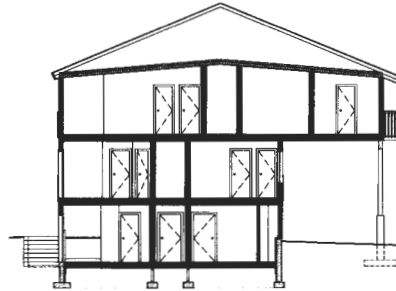
EXISTING
BUILDING SECTION
B
AB5.1 10'0" x 12'0"



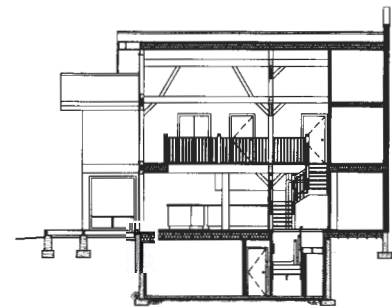
EXISTING
BUILDING SECTION
A
AB5.1 10'0" x 12'0"



EXISTING
BUILDING SECTION
2
AB5.1 10'0" x 12'0"



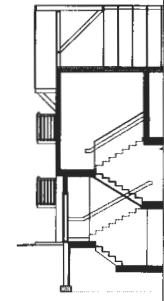
EXISTING
BUILDING SECTION
1
AB5.1 10'0" x 12'0"



EXISTING
BUILDING SECTION
3
AB5.1 10'0" x 12'0"



EXISTING
BUILDING SECTION
4
AB5.1 10'0" x 12'0"



EXISTING
BUILDING SECTION
5
AB5.1 10'0" x 12'0"

GENERAL NOTES

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Driggs, Idaho 83422
208.254.4036
www.gpcarchitects.com

Disclaimer: A Line of Discontinuity
Indicates and signifies the location of a structural
discontinuity. It is not intended to indicate a
change in the structural system. It is intended to
indicate a change in the structural system. It is intended
to indicate a change in the structural system.

ALPINE HOUSE

gpc a

revisions

project: 2014

date: 12.19.2020

sheet

AB5.1

Issued by:

**WYOMING DEPARTMENT OF AGRICULTURE
CONSUMER HEALTH SERVICES**

**2219 CAREY AVE
CHEYENNE, WY 82002**

EQUAL OPPORTUNITY IN EMPLOYMENT AND SERVICES

Retail Food

ACCOUNT # 10661

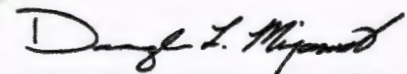
Whereas this party has made application for the licenses listed below in the State of Wyoming according to the law and agrees to comply with all laws, rules and regulations thereto, including the payment of all required fees, there is hereby issued to the applicant this license. This license is not transferable and, unless revoked, shall expire on the date indicated below.

Issued to:

**ALPINE HOUSE
285 GLENWOOD ST
JACKSON, WY 83001**

EXPIRATION DATE: 1/27/2022

**ALPINE HOTELS PARTNERS, LLC
ERIK WARNER
PO BOX 486
JACKSON, WY 83001**



Director of Dept. of Ag

**THIS LICENSE MUST BE CURRENT
AND POSTED CONSPICUOUSLY
AT THE PHYSICAL LOCATION**

The Alpine House
Winter Dinner Menu A/B/C/D (four alternating menus)
Set 3 Course ++

Menu A

Canape:

Roasted Squash Tartelette

**Warm Teton Full Circle Farm Potato and Leek
Soup (poured Tableside)**

*Crème Fraiche, Potato Crisps, American
Sturgeon Caviar*

Dry Aged Prime American Ribeye

*Canewater Farm's Greens, Yorkshire Pudding,
Sauce Bordelaise*

Intermezzo:

Spiced Pear Sorbet

Warm Apple Tart

Salted Caramel Sauce and Vanilla Ice Cream

Menu B

Canape:

Crispy Salmon Skin with Chive and Crème
Fraiche

Seared Foie Gras and Hamachi Sashimi

Pickled Radish and Sauce Gastrique

Roasted Green Circle Farm Chicken

*Grilled Mushrooms, Potato Puree and Fines
Herb Sauce*

Intermezzo:

Red Wine Sorbet

Chocolate Gateau

Blood Orange Sauce and Pistachio Crumble

Menu C

Canape:

Warm Sunchoke Velouté with Sumac

Wild King Salmon Tartare

*Grain Mustard, Sourdough Cracker and Frisee
Salad*

Colorado Lamb Loin

Roasted Winter Squash, Black Garlic Sauce

Intermezzo:

Blood Orange Sorbet

Banana Foster Souffle

Caramel Sauce and Banana Ice Cream

Menu D

Canape:

Marinated Hamachi with Miso and Chili

Ricotta Cavatelli

Fresh Black Truffle and Parmigiana Reggiano

Coulbiac of King Salmon

*Winter Greens, Pommes Dauphinoise, Red Wine
Butter*

Intermezzo:

Raspberry Sorbet

Pavlova of Exotic Citrus

Vanilla Chiffon, Chamomile Emulsion and Mint



Business Information / Plan of Operation

Type of Liquor License:

☐ Retail ☒ Bar & Grill

Name of Applicant: Alpine Hotel Partners LLC dba The Alpine House

Tell us about your business.

For established businesses:

When did your business open?

Are you open year-round?

If not, provide when and how long you are closed (off-season).

Provide your annual sales tax payments for the last three years.

2020 =

2019 =

2018 =

What is the percentage of your employees who live locally? (includes surrounding communities)

Describe how you are involved with Environmental & Public Health related to COVID-19.

Provide the number of parking spaces your business has (excluding street parking).

Are you located near a bus stop or pathway system?

Have you been involved with community events or public service? Describe.

For new businesses:

What is the projected opening date for your business? September 1, 2021

Will you be open year-round? Yes

If not, provide when and how long you will be closed (off-season).

What are your total sales projections for the next 3 years?

1st year of operation =

2nd year of operation =

3rd year of operation =

Will you hire locally (includes surrounding communities)? Yes

How will you be involved with Environmental & Public Health related to COVID-19? Follow all CDC and Local Guidelines

Provide the number of parking spaces your business will have (excluding street parking). 21

Will you be located near a bus stop or pathway system? Yes

What are your plans for community involvement or public service? An effort will be made to utilize local F&B vendors for goods where practical. How we do business is just as important as who we do business with. Staff will be made aware of and encouraged to participate in community service.

All Applicants.	The General Manager (Rani) oversees the Executive Chef (Edgar) and Restaurant GM (Aleck). These positions are all "Complex" as they also manage the nearby
Describe your company structure and leadership team.	Anvil Hotel and Glorietta. All hourly staff including line chefs, waiters, etc report directly into this leadership team.
Describe the nature of your business.	The Alpine House is in the Lodging industry offering 22 guest-rooms that include complimentary continental breakfast. The breakfast area will soon offer a dinner experiencing servicing alcohol.
Describe products to be provided (including alcohol).	Continental Breakfast (already offered) plus beer, liquor, wine, and a 3++ coursed dinner menu.
Describe your target market.	Initially, hotel guests only but prospectively later expanded to the public.. Jackson Hole tourists and stay-cationers seeking an upscale and intimate experience.
What is the official building capacity?	26 per initial architectural drawings for the building that features the dining room.
Describe frequent events or gatherings held on your property or will be held.	Intimate property with no formal private event space (aside from prospective buyouts or out on the outdoor fenced -in lawn). Possible mini-events like cooking demonstrations.
You will be selling a high-addition product; how will you be involved in the community to address that?	Staff will be trained/authorized to refuse serving alcohol to anyone who appears intoxicated. Staff will verify that guests are of the legal drinking age.
Describe the process for customers to order alcohol and how it is delivered.	See bottom of page.
Do you plan to serve alcohol outside on a deck or patio?	If so, include a sketch or site plan showing the outside area.
If so, describe the physical characteristics of the outside area.	Yes, on a wooden deck. The deck is enclosed with a large yard and fence and set back from the street.
What is your plan to keep customers from leaving with open alcohol containers?	There are two doors that open directly onto the wood deck from the dining room. There is a large yard and fence that separates the deck and sidewalk.

Prepared by: Erik Warner
Date: June 8, 2021

Guests will order directly from a server or bartender who will in turn confirm that the guest is of the legal drinking age. The server/bartender will then input the order into the PMS (Property Management System). A bartender will then craft/pour the drink in accordance with SOP's and training. The bartender/ server will then deliver the drink to the guest who ordered the drink. Hotel guests will have the option to add the drink to their hotel room bill to go against any F&B credit the guest may have as part of their room rate or will be an additional expense for the guest to pay.

STATE OF WYOMING * SECRETARY OF STATE
EDWARD A. BUCHANAN
BUSINESS DIVISION

Herschler Bldg East, Ste.100 & 101, Cheyenne, WY 82002-0020

Phone 307-777-7311

Website: <https://sos.wyo.gov> · Email: business@wyo.gov

Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name	Alpine Hotel Partners, LLC		
Filing ID	2020-000960792		
Type	Limited Liability Company	Status	Active

General Information

Old Name		Sub Status	Current
Fictitious Name		Standing - Tax	Good
		Standing - RA	Good
Sub Type		Standing - Other	Good
Formed in	Wyoming	Filing Date	11/24/2020 3:11 PM
Term of Duration	Perpetual	Delayed Effective Date	
		Inactive Date	

Principal Address

215 North Cache
215 North Cache
Jackson, WY 83001

Mailing Address

372 COURT STREET - FLOOR 2
BROOKLYN
BROOKLYN, Kings 11231

Registered Agent Address

FRONTIER REGISTERED AGENCY SERVICES LLC
270 W Pearl Ave Ste 103
PO Box 2554
Jackson, WY 83001

Parties

Type	Name / Organization / Address
Organizer	Erik Warner 372 COURT STREET - FLOOR 2, Brooklyn, NY 11231

Notes

Date	Recorded By	Note
------	-------------	------

Annual Report History

Num	Status	Date	Year	Tax
-----	--------	------	------	-----

Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name	Alpine Hotel Partners, LLC		
Filing ID	2020-000960792		
Type	Limited Liability Company	Status	Active

Amendment History

ID	Description	Date
See Filing ID	Initial Filing	11/24/2020

Lynsey Lenamond

From: Laurie Stern <Laurie@wyliebaker.com>
Sent: Thursday, July 29, 2021 12:04 PM
To: Lynsey Lenamond
Cc: Erik Warner
Subject: FW: Alpine House - Bar&Grill Liquor License

Follow Up Flag: Follow up
Flag Status: Flagged

Hi Lynsey,

I'm forwarding you the below, as Erik's email oddly bounced back to him!

Please confirm this will suffice.

Laurie J. Stern, Associate Attorney
laurie@wyliebaker.com

Wylie Baker LLP
307-733-6688 | office
307-699-7782 | mobile
60 East Simpson, Jackson, WY 83001 | FedEx/Physical
P.O. Box 4211, Jackson, WY 83001 | USPS/Mailing
www.wyliebaker.com/about

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From: Erik Warner <ewarner@eaglepointhotels.com>
Sent: Thursday, July 29, 2021 12:01 PM
To: lynseylenamond@jacksonwy.gov
Cc: Laurie Stern <Laurie@wyliebaker.com>
Subject: Alpine House - Bar&Grill Liquor License

Hi Lynsey - If the Town of Jackson awards a Bar & Grill Liquor License to Alpine Hotel Partners LLC, the Alpine Hotel Partners LLC will relinquish its current Restaurant Liquor License. Kindly, Erik

Erik Warner
Alpine Hotel Partners, LLC
Managing Member

NEW OR TRANSFER LIQUOR LICENSE OR PERMIT APPLICATION

FOR LIQUOR DIVISION USE ONLY

Customer #:

Trf from:

Reviewer:

Initials

Date

Agent:

Chief:

To be completed by City/County Clerk

Local License #:

License

Fees:

Annual Fee: \$ 1514.00Prorated Fee: \$ 912.20

Transfer Fee: \$ _____

Publishing Fee: \$ 100.00

Date filed with clerk:

Advertising Dates: (2 Weeks)

8/14/21 & 8/11/21

Hearing Date:

8/23/21

Publishing Fee Direct Billed to Applicant: ☐

License Term:

8/25/21 through 3/31/22

Month

Day

Year

Month

Day

Year

LICENSING AUTHORITY: Begin publishing promptly. As W.S. 12-4-104(d) specifies: **NO LICENSING AUTHORITY SHALL APPROVE OR DENY THE APPLICATION UNTIL THE LIQUOR DIVISION HAS CERTIFIED THE APPLICATION IS COMPLETE.**

Applicant:

BL Restaurant LLC

Trade/Business Name (dba):

The Blue Lion

Building to be licensed/Building Address:

1100 N. Milwaukee

Number & Street

Jackson

City

WY

State

83001

Zip

Teton

County

Local Mailing Address:

PO Box 7391

P.O. Box or Number & Street

Jackson

City

WY

State

83002

Zip

Local Business Telephone Number:

307 733-3912

Fax Number: ()

Business E-Mail Address:

nicole@berg.co**FILING FOR**☒ **NEW LICENSE**☐ TRANSFER OF LOCATION☐ TRANSFER OWNERSHIP

FORMERLY HELD BY: _____

FILING IN (CHOOSE ONLY ONE)☒ CITY OF **JACKSON**☐ COUNTY OF: _____☐ ASSIGNMENT LETTER ATTACHED**FILING AS (CHOOSE ONLY ONE)**☐ INDIVIDUAL☐ PARTNERSHIP☐ LP/LLP☒ LLC☐ CORPORATION☐ LTD PARTNERSHIP☐ ORGANIZATION☐ OTHER _____**TYPE OF LICENSE OR PERMIT (CHOOSE ONLY ONE)****RETAIL LIQUOR LICENSE**☐ ON-PREMISE ONLY (BAR)☐ OFF-PREMISE ONLY (PACKAGE STORE)☐ COMBINATION ON/OFF PREMISE (BOTH BAR & PACKAGE STORE)☐ RESTAURANT LIQUOR LICENSE☐ RESORT LIQUOR LICENSE☒ BAR AND GRILL**LIMITED RETAIL (CLUB)**☐ VETERANS CLUB☐ FRATERNAL CLUB☐ GOLF CLUB☐ SOCIAL CLUB☐ MICROBREWERY☐ WINERY☐ DISTILLERY SATELLITE☐ WINERY SATELLITE☐ COUNTY RETAIL/SPECIAL☐ MALT BEVERAGE PERMIT**SPECIAL DESIGNATIONS**☐ CONVENTION FACILITY☐ CIVIC CENTER/EVENT CENTER/ PUBLIC AUDITORIUM☐ GOLF CLUB☐ GUEST RANCH☐ RESORT

To Assist the Liquor Division with scheduling inspections:

OPERATIONAL STATUS☒ FULL TIME (e.g. Jan through Dec)☐ SEASONAL / PART-TIME☐ NON-OPERATIONAL / PARKED

Specify months of your operation:

Days of Week (e.g. Mon through Sat):

Hours of Operation (e.g. 10a - 2a):

from Jan to Decfrom MON to SUNfrom 5:30pm to 10pm

ALL APPLICANTS MUST COMPLETE QUESTIONS 1- 4**1. BUILDING OWNERSHIP:** Does the applicant? W.S. 12-4-103(a)(iii)

- (a) **OWN** the licensed building? ☒ YES (own) ☐ YES (lease)
- (b) **LEASE** the licensed building? (Lease must be through the term of the liquor license)

If Yes, please submit a copy of the lease and indicate:

- (i) When the lease expires, located on page _____ paragraph _____ of lease.
- (ii) The **Sales** provision for alcoholic or malt beverages is located, on page _____ paragraph _____ of lease.
(Lease **MUST** contain a provision for **SALE OF ALCOHOLIC** or **MALT BEVERAGES**.)
2. To operate your liquor business, have you assigned, leased, transferred or contracted with any other person (entity) to operate and assert total or partial control of the license and the licensed building? W.S. 12-4-601(b) ☐ YES ☒ NO
3. Does any manufacturer, brewer, rectifier, wholesaler, or through a subsidiary affiliate, officer, director or member of any such firm: W.S. 12-5-401, 12-5-402, 12-5-403
- (a) Hold any interest in the license applied for? ☐ YES ☒ NO
- (b) Furnish by way of loan or any other money or financial assistance for purposes hereof in your business? ☐ YES ☒ NO
- (c) Furnish, give, rent or loan any equipment, fixtures, interior decorations or signs other than standard brewery or manufacturer's signs? ☐ YES ☒ NO
- (d) If you answered **YES** to any of the above, explain fully and submit any documents in connection there within:

4. Does the **applicant** have any interest or intent to acquire an interest in any other liquor license issued by **this** licensing authority? W.S. 12-4-103(b) ☒ YES ☐ NO
- If "YES", explain: Applying for both retail + bar and grill

5. BAR AND GRILL LICENSE OR RESTAURANT LICENSE:

Have you submitted a valid food service permit or application? W.S. 12-4-413(a) ☒ YES ☐ NO

6. RESORT LICENSE:

Does the resort complex:

- (a) Have an actual valuation of at least one million dollars, or have you committed or expended at least one million dollars (\$1,000,000.00) on the complex, excluding the value of the land? W.S. 12-4-401(b)(i) ☐ YES ☐ NO
- (b) Include a restaurant and a convention facility which will seat at least one hundred (100) persons? W.S. 12-4-401(b)(ii) ☐ YES ☐ NO
- (c) Include motel, hotel or privately owned condominium, town house or home accommodations approved for short term occupancy with at least one hundred (100) sleeping rooms? W.S. 12-4-401(b)(iii) ☐ YES ☐ NO
- (d) If no on question (c), have a ski resort facility open to the general public in which you have committed or expended not less than 10 million dollars (\$10,000,000.00)? W.S. 12-4-401(b)(iv) ☐ YES ☐ NO
- (e) Are you contracting/leasing the food and beverage services? W.S. 12-4-403(b)
1. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

7. MICROBREWERY LICENSE:

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii) ☐ YES ☐ NO

- (a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT
☐ BAR AND GRILL ☐ WINERY
- (b) Do you self distribute your products? W.S. 12-2-201(a) ☐ YES ☐ NO
(Requires wholesale malt beverage license with the Liquor Division)

8. WINERY LICENSE:

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii) ☐ YES ☐ NO

- (a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT
☐ BAR AND GRILL ☐ MICROBREWERY

9. LIMITED RETAIL (CLUB) LICENSE:**FRATERNAL CLUBS** W.S. 12-1-101(a)(iii)(B)

- (a) Has the fraternal organization been actively operating in at least thirty-six (36) states? ☐ YES ☐ NO
- (b) Has the fraternal organization been actively in existence for at least twenty (20) years? ☐ YES ☐ NO

10. LIMITED RETAIL (CLUB) LICENSE:**VETERANS CLUBS** W.S. 12-1-101(a)(iii)(A):

- (a) Does the Veteran's organization hold a charter by the Congress of the United States? ☐ YES ☐ NO
- (b) Is the membership of the Veteran's organization comprised only of Veterans and its duly organized auxiliary? ☐ YES ☐ NO

11. LIMITED RETAIL (CLUB) LICENSE:**GOLF CLUBS** W.S. 12-1-101(a)(iii)(D)/W.S. 12-4-301(e):

- (a) Do you have more than fifty (50) bona fide members? ☐ YES ☐ NO
- (b) Do you own, maintain, or operate a bona fide golf course together with clubhouse? ☐ YES ☐ NO
- (c) Are you a political subdivision of the state that owns, maintains, or operates a golf course? ☐ YES ☐ NO
1. Are you contracting/leasing the food and beverage services? W.S. 12-5-201(g) ☐ YES ☐ NO
2. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

12. LIMITED RETAIL (CLUB) LICENSE:**SOCIAL CLUBS** W.S. 12-1-101(a)(iii)(E)/W.S. 12-4-301(b):

- (a) Do you have more than one hundred (100) bona fide members who are residents of the county in which the club is located? ☐ YES ☐ NO
- (b) Is the club incorporated and operating solely as a nonprofit organization under the laws of this state? ☐ YES ☐ NO
- (c) Is the club qualified as a tax exempt organization under the Internal Revenue Service? ☐ YES ☐ NO
- (d) Has the club been in continuous operation for a period of not less than one (1) year? ☐ YES ☐ NO
- (e) Has the club received twenty-five dollars (\$25.00) from each bona fide member as Recorded by the secretary of the club and are club members at the time of this application in good standing by having paid at least one (1) full year in dues? ☐ YES ☐ NO
- (f) Does the club hold quarterly meetings and have an actively engaged membership carrying out the objectives of the club? ☐ YES ☐ NO
- (g) Have you filed a true copy of your bylaws with this application? ☐ YES ☐ NO
- (h) Has at least fifty one percent (51%) of the membership signed a petition indicating a desire to secure a Limited Retail Liquor License? (Petition Attached) ☐ YES ☐ NO

13. If applicant is filing as an Individual, Partnership or Club: W.S. 12-4-102(a)(ii) & (iii)

Each individual, partner or club officer must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip DO NOT LIST PO BOXES	Residence Phone Number	Have you been a DOMICILED resident for at least 1 year and not claimed residence in any other state in the last year?	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application.)

14. If the applicant is a Corporation, Limited Liability Company, Limited Liability Partnership or Limited Partnership: W.S. 12-4-102(a)(iv) & (v)

Each stockholder holding, either jointly or severally, ten percent (10%) or more of the outstanding and issued capital stock of the corporation, limited liability company, limited liability partnership, or limited partnership, and **every officer, and every director** must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip DO NOT LIST PO BOXES	Residence Phone Number	No. of Years in Corp or LLC	% of Corpora te Stock Held	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
Joe Rice				0	50	YES ☐ NO ☒	YES ☐ NO ☒
Nicole + Tyler Davis				0	24	YES ☐ NO ☒	YES ☐ NO ☒
Brooke Rice				0	10	YES ☐ NO ☒	YES ☐ NO ☒
Ellie + Blake Washfin				0	10	YES ☐ NO ☒	YES ☐ NO ☒
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application)

REQUIRED ATTACHMENTS:

- ☒ A statement indicating the financial condition and financial stability of the applicant W.S. 12-4-102(a)(vi).
- ☐ Attach any lease agreements (especially for resort / political subdivisions leasing out food & beverage services) W.S. 12-4-103 (a)(iii)/W.S. 12-4-403(b)/W.S. 12-4-301(e).
- ☐ If transferring a license from one ownership to another, a form of assignment from the current licensee to the new applicant authorizing the transfer W.S. 12-4-601(b).

OATH OR VERIFICATION

Requires signatures by **ALL** Individuals, **ALL** Partners, **ONE (1)** LLC Member, or **TWO (2)** Corporate Officers or Directors except that if all the stock of the corporation is owned by **ONE (1)** individual then that individual may sign and verify the application upon his oath, or **TWO (2)** Club Officers. W.S. 12-4-102(b)

*Under penalty of perjury, and the possible revocation or cancellation of the license,
I swear the above stated facts, are true and accurate.*

STATE OF WYOMING)

COUNTY OF)

Wyoming)

Signed and sworn to before me on this 15th day of June, 2021 that the facts alleged in the foregoing instrument are true by the following:

1) <u>Nat</u> (Signature)	<u>Nicole Davis</u> (Printed Name)	<u>owner</u> Title
2) _____ (Signature)	_____ (Printed Name)	_____ Title
3) _____ (Signature)	_____ (Printed Name)	_____ Title
4) _____ (Signature)	_____ (Printed Name)	_____ Title
5) _____ (Signature)	_____ (Printed Name)	_____ Title
6) _____ (Signature)	_____ (Printed Name)	_____ Title



Witness my hand and official seal

Signature of Notary Public

My commission expires: 5.2.24

TOWN OF JACKSON**Office of Town Clerk**

P.O. Box 1687 / 150 East Pearl Avenue

Jackson, Wyoming 83001

(307) 733-3932 ext 1113

Liquor License Application

AFFIDAVIT of AUTHORIZATION

The undersigned hereby states he/she is authorized to sign the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson, and authorizes the Town of Jackson, its agents, and employees to seek information as set forth in Municipal Code Section 6.20 and conduct investigations into the truth of the statements set forth in the application. The undersigned hereby agrees to comply fully with the rules and regulations of the Town of Jackson governing the liquor license/permit. The undersigned hereby attests that the facts and documents contained within the Liquor License or Permit Application packet are true and correct.

Individual, Partnership, and Club Applicants must list every individual, partner, and officer under Question #2 of the application.

Corporation, LLC, LLP, and LP Applicants must list every stockholder of 10+%, every officer, and every director under Question #3 of the application.

AFFIDAVIT of UNDERSTANDING

The undersigned hereby states that he/she understands that the submittal, review, approval, issuance, and/or received payment of the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson does not imply that any other reviews, authorizations, permits, and approvals have been made by any Town/County departments or elected bodies. Additional review, authorization, permit, and approval may be required at any time from additional Town/County departments, which may include the time period after approval but before issuance of the Liquor License / Permit. It is the duty of the applicant to seek all required reviews, authorizations, permits, and approvals from Town or County departments.

PLEASE PRINT:

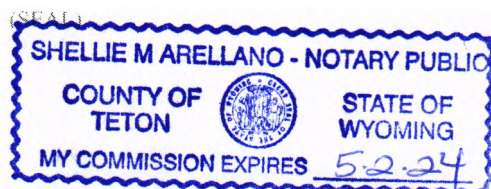
Legal Name: Nicole First Name Lee Full Middle Name Davis Last Name

Date of Birth: [REDACTED] Driver License: WY / [REDACTED] State / Number

[Signature]
Applicant Signature

State of Wyoming)
County of Teton)ss

Subscribed and sworn to before me this 17th day of June, 2021.



[Signature]
Notary Public or officer authorized to administer oaths



Business Information / Plan of Operation

Type of Liquor License:

☐ Retail ☐ Bar & Grill

Name of Applicant: BL Restaurant LLC

Tell us about your business.

For established businesses:

When did your business open?

1978

Are you open year-round? Yes

If not, provide when and how long you are closed (off-season).

Provide your annual sales tax payments for the last three years.

2020 =

2019 =

2018 =

We just purchased from NEI this February
so I do not have access to these payments

What is the percentage of your employees who live locally? (includes surrounding communities)

100%

Describe how you are involved with Environmental & Public Health related to COVID-19.

No direct involvement other than passing all information/restrictions onto staff

Provide the number of parking spaces your business has (excluding street parking).

5

Are you located near a bus stop or pathway system?

Yes

Have you been involved with community events or public service? Describe.

Yes sponsor numerous events, donate, host fundraisers at restaurant

For new businesses:

What is the projected opening date for your business?

Will you be open year-round?

If not, provide when and how long you will be closed (off-season).

What are your total sales projections for the next 3 years?

1st year of operation =

2nd year of operation =

3rd year of operation =

Will you hire locally (includes surrounding communities)?

How will you be involved with Environmental & Public Health related to COVID-19?

Provide the number of parking spaces your business will have (excluding street parking).

Will you be located near a bus stop or pathway system?

What are your plans for community involvement or public service?

licants:

Describe your company structure and leadership team. Local restaurant group owned and operated by one family. All family members are on leadership team working together to help & over

Describe the nature of your business.

Restaurant serving dinner

Describe products to be provided (including alcohol).

Full bar (wine, beer, liquor) Local spirits and beer when available. Full dinner me

Describe your target market.

Locals, special occasion, visitors

What is the official building capacity?

140

Describe frequent events or gatherings held on your property or will be held.

N/A

You will be selling a high-addition product; how will you be involved in the community to address that?

Describe the process for customers to order alcohol and how it is delivered.

Customer has it, gives server order, server rings in, bartender makes drink, drink delivered

Do you plan to serve alcohol outside on a deck or patio? If so, include a sketch or site plan showing the outside area.

Yes

If so, describe the physical characteristics of the outside area.

Outdoor patio is fully fenced in. Access

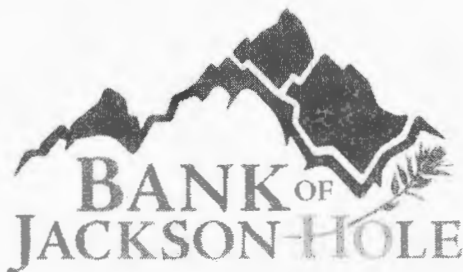
only through restaurant

What is your plan to keep customers from leaving with open alcohol containers?

Permission by staff + management. No to go containers brought to tables where alcohol is served

Prepared by: Nicole Davis

Date: 6/10/21



June 8th, 2021

TOWN OF JACKSON
150 E. PEARL AVENUE
JACKSON, WY 83001

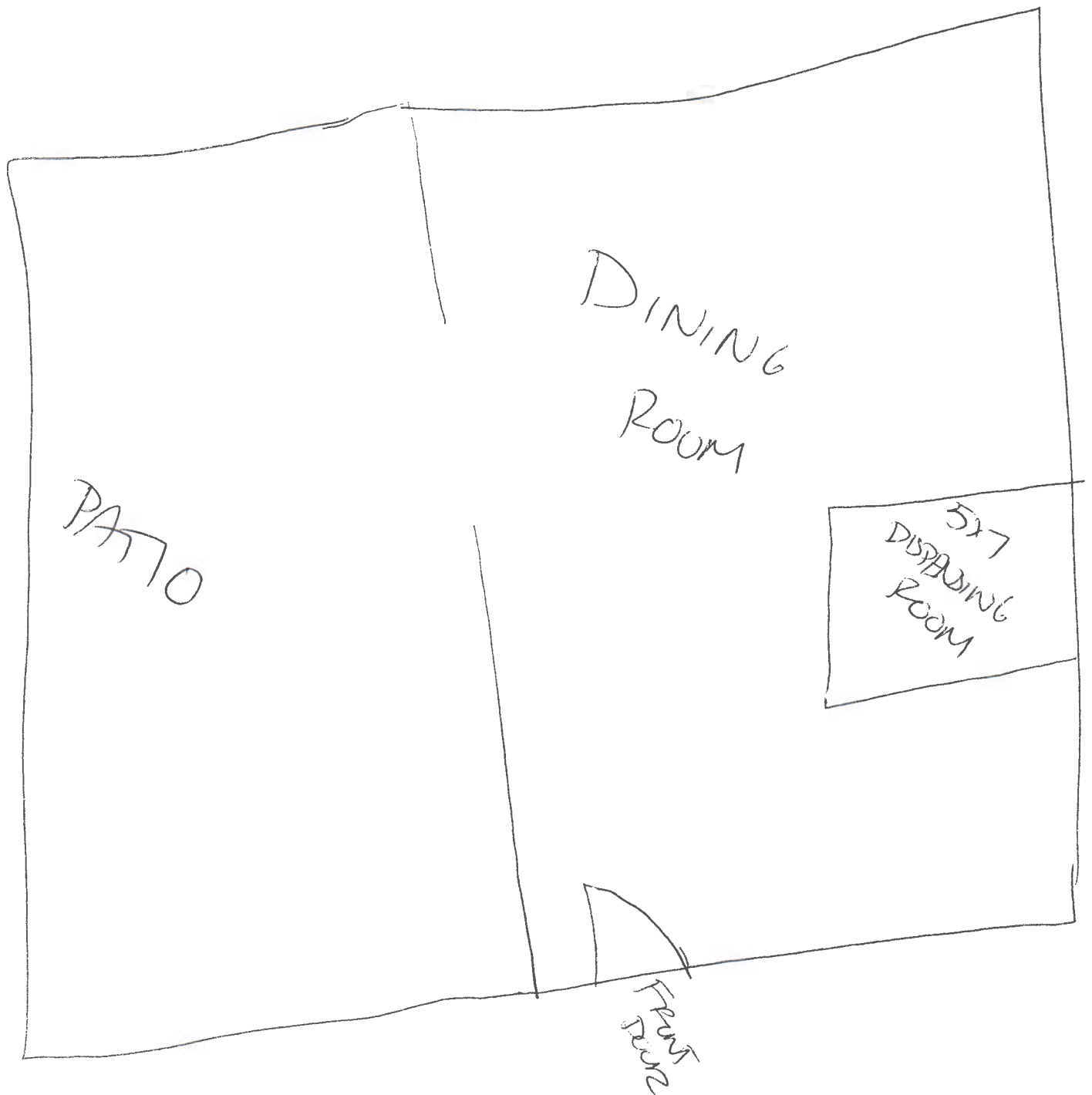
RE: BL RESTAURANT, LLC

To whom it may concern:

This letter is to verify that BL Restaurant, LLC is a customer of Bank of Jackson Hole with established demand deposit accounts in good standing at the bank. If you are in need of more information, please do not hesitate to contact me. Please see my contact information below.

Sincerely,

Matthew L. Oldham
Vice President
Bank of Jackson Hole
990 W. Broadway
PO Box 7000
Jackson WY 83002-7000
Direct Line: (307) 732-3086



APPLICATION FOR FOOD LICENSE

FOOD LICENSE: \$100.00 Initial Fee; \$50.00 Annual Renewal Fee.

(Licenses shall expire one year after date of issuance)

<u>Cheyenne Office Use Only</u>		
LICENSE ACCOUNT NUMBER _____	ACTIVATION DATE _____	CHECK NO/CASH _____
LICENSE APPLICATION INFORMATION (to be completed by applicant)		
Type of Application: ☐ New ☐ Change of Location ☒ Change of Owner	If change of owner or location, previous establishment name/location: _____	
- Establishment Information -		
Trade/Business Name (dba): _____		Applicant Name: _____
Physical Address: _____		Will a Liquor License Be Applied For?
City: _____	State: _____	Zip: _____ ☐ Yes ☐ No
Mailing Address: _____		
City: _____	State: _____	Zip: _____
Business Phone Number: _____		Person in Charge on Site Phone: _____
Email: _____		Fax: _____
- Owner Information -		
Name of Owner : _____		Form of Organization:
Name of Company (if applicable): _____		☐ Individual ☐ Co-Op ☐ Corporation
Parent Company (if applicable) : _____		☐ Partnership ☒ LLC ☐ Non-Profit
Address: _____		☐ Other Entity _____
City: _____	State: _____	Zip: _____
Owner Phone Number: _____		
INDICATE WHERE TO MAIL RENEWAL FORMS <u>1</u> (1=ESTABLISHMENT; 2=OWNER)		
Type of Establishment (please check applicable box) ☒ Food Service ☐ Grocery ☐ Convenience ☐ Meat Plant ☐ Distributor ☐ Warehouse ☐ Dietary Supplement Processor ☐ Institution ☐ Guest Ranch ☐ Dairy ☐ Bulk Water ☐ Bar ☐ Mobile ☐ Mobile/Commissary Dependent ☐ Retail Processor ☐ Retail Pre-Packaged ☐ Retail Pre-Packaged License Only ☐ School ☐ Hotel ☐ Bed and Breakfast ☐ Seasonal Facility ☐ Manufactured Food Processor; Type of Food: _____		
I ATTEST TO THE ACCURACY AND INFORMATION PROVIDED IN THIS APPLICATION. I AGREE TO COMPLY WITH ALL APPLICABLE WYOMING LAWS AND REGULATIONS AND I UNDERSTAND THAT EACH SECTION OF THE LAWS AND REGULATIONS IS SEPARATELY AND COLLECTIVELY ENFORCEABLE. I AGREE TO ALLOW THE REGULATORY AUTHORITY ACCESS TO MY ESTABLISHMENT. <u>LATE RENEWAL PAYMENTS WILL RESULT IN DEACTIVATION.</u>		
SIGNATURE OF APPLICANT _____	DATE 5/10/17	APPROVING OFFICIAL _____ COUNTY _____
Make Checks Payable to: WYOMING DEPARTMENT OF AGRICULTURE CONSUMER HEALTH SERVICES SECTION 2219 CAREY AVE. CHEYENNE, WY 82002 (307) 777-7211 State Relay Service at 7-1-1 or 1 800 877-9965		Instructions: A plan review must be submitted before this application can be considered, unless this is a change of ownership. Submit this application to your inspector of the WY Department of Agriculture or local County Health Dept. Complete all sections. If a section is not applicable enter "N/A". If additional space is needed for any item, attach additional sheet. EQUAL OPPORTUNITY IN EMPLOYMENT AND SERVICES



**SERVING THE FINEST IN CREATIVE
CUISINE BEGINNING AT 5:30
WE HOPE YOU ENJOY TONIGHTS
MENU**

Starters

French Onion Soup

our secret recipe topped with toasted baguette &
melted cheeses 9.00

Baked Brie En Croute

French brie wrapped in a flaky puff pastry with
caramelized onions and baked until golden brown,
served with house made raspberry sauce
14.00 V

Santa Fe Duck Cakes

ground duck, red pepper, and onion combined with
southwestern herbs and spices, rolled in bread
crumbs and sautéed until golden brown, served with
chipotle mayonnaise 14.00 *

Grilled Wasabi Elk

Elk tenderloin marinated with a spicy garlic and herb
Asian marinade, grilled rare, served sliced over
seaweed salad and finished with
wasabi vinaigrette 16.00 * GF

Stuffed Mushrooms

mushroom caps baked with a crab, cream cheese
and courvoisier stuffing 14.00

Entrees

all dinners include 460 bread, dinner salad topped with candied pecans, starch and vegetable du jour
Salad dressing choices are: sesame vinaigrette, bleu cheese, basil peppercorn, and honey dijon vinaigrette.

Roast Rack of Lamb

New Zealand lamb rubbed with dijon mustard, rolled
in seasoned bread crumbs and baked, served sliced
with a peppercorn rosemary cream sauce and
jalapeño mint sauce
full rack 50.00 GF*

Grilled Elk Tenderloin

7 oz elk tenderloin, grilled to temperature, served
over a wild mushroom port sauce 45.00 GF*

Beef Tenderloin Au Bleu

7 oz Our prime beef tenderloins sauteed and
finished with a crab, artichoke heart and brandy
bleu cheese cream sauce 46.00 GF*

Truffle Butter Beef Tenderloin

7 oz prime beef tenderloin, wrapped in bacon and
grilled to temperature and topped with house made
compound truffle butter
48.00 GF
grilled plain 42.00*

Buffalo de burgo

7 oz locally sourced buffalo tenderloin sautéed to
perfection and served with a white wine and butter
garlic cream sauce 48.00 GF *

Buffalo tenderloin with huckleberries

7 oz locally sourced buffalo tenderloin, wrapped in
bacon and grilled to temperature, served with a local
wild huckleberry cabernet sauce 48.00 GF
grilled plain 46.00 GF*

Add a half portion of Idaho rainbow trout with herb butter to any meat entrée 10.00 GF

From the Sea

Sauteed Huckleberry Scallops

4 wild caught George's Bank scallops sauteed to perfection in garlic butter and drizzled with a house made balsamic gastrique and huckleberries 48.00 GF

Lemon Parsley Trout

fresh Idaho rainbow trout pan seared with house recipe lemon parsley oil and finished with fresh lemon 32.00 GF

Maple Dill Glazed Salmon

fresh Loch Duart salmon pan seared, topped with house prepared pure maple syrup and lemon dill glaze 36.00 GF*

Green Curry Scallops

4 wild caught George's Bank scallops pan seared and served with jasmine rice in a spinach, tomato green curry coconut cream sauce 48.00 GF

Salt and Vinegar Halibut

fresh Alaskan halibut encrusted in salt and vinegar potato chips, pan fried to perfection and served with a house made tartar sauce 43.00 GF

Fresh Seafood From the Grill

Alaskan halibut 41.00*
Loch Duart salmon 34.00*
Idaho rainbow trout 32.00*

choose from these preparations
sun dried tomato, basil and caper butter GF
pan blackened with Cajun spices GF

Poultry, Pasta, & Vegetarian Entrees

Gluten free pasta option available

Chicken Frangelico

Red Bird Farms chicken breast encrusted with hazelnuts, sautéed and topped with a Frangelico mandarin orange sauce 28.00

Marsala Florentine

cremini mushrooms, spinach, and linguine sauteed with garlic, shallot, and fresh herbs in a creamy house marsala sauce 28.00 V GF*
add Red Bird Farms chicken breast 8.00

Lobster and Shrimp Scampi

fresh shrimp and lobster in a lemon herb cream sauce, sautéed with white wine and garlic, tossed with linguine and topped with asiago 40.00 GF*

Green Curry Tempeh

sauteed tempeh served with jasmine rice in a spinach, tomato green curry coconut cream sauce 28.00 V GF

Red Bird Farms chicken is vegetarian fed, free range, and raised without hormones or antibiotics in Englewood, CO
Locally sourced buffalo is grass fed and raised without hormones or antibiotics at Intermountain Bison in Swan Valley, ID

-Please, no separate checks-

-We will accept up to 4 forms of payment per table-

-A 20% gratuity may be added to discounted checks and parties of 6 or more-

-Entrees may be split between two persons for an additional charge-

-Children's menu available for persons under the age of 12-

V - Vegetarian

GF - Gluten Free

GF*- gluten free available upon request

*Consuming **raw** or **undercooked** game meats, poultry, seafood, shellfish, or eggs may increase your risk of foodborne illness.

STATE OF WYOMING * SECRETARY OF STATE
EDWARD A. BUCHANAN
BUSINESS DIVISION

Herschler Bldg East, Ste.100 & 101, Cheyenne, WY 82002-0020

Phone 307-777-7311

Website: <https://sos.wyo.gov> · Email: business@wyo.gov

Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name	BL Restaurant, LLC		
Filing ID	2020-000959792		
Type	Limited Liability Company	Status	Active

General Information

Old Name		Sub Status	Current
Fictitious Name		Standing - Tax	Good
		Standing - RA	Good
Sub Type		Standing - Other	Good
Formed in	Wyoming	Filing Date	11/19/2020 4:03 PM
Term of Duration	Perpetual	Delayed Effective Date	
		Inactive Date	

Principal Address

160 N Millward St.
Jackson, WY 83001

Mailing Address

P.O. Box 7391
Jackson, WY 83002

Registered Agent Address

Audrey P Cohen Davis
85 West Snow King Avenue
Jackson, WY 83001

Parties

Type	Name / Organization / Address
Organizer	Nicole Davis P.O. Box 12111

Notes

Date	Recorded By	Note
------	-------------	------

Annual Report History

Num	Status	Date	Year	Tax
-----	--------	------	------	-----

Amendment History

ID	Description	Date
----	-------------	------

Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name **BL Restaurant, LLC**

Filing ID **2020-000959792**

Type Limited Liability Company

Status

Active

2020-003063587 Articles of Correction

11/24/2020

See Filing ID Initial Filing

11/19/2020

Issued by:

**WYOMING DEPARTMENT OF AGRICULTURE
CONSUMER HEALTH SERVICES**

**2219 CAREY AVE
CHEYENNE, WY 82002**

EQUAL OPPORTUNITY IN EMPLOYMENT AND SERVICES

Retail Food

ACCOUNT # 10914

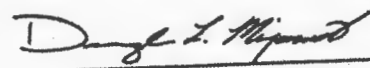
Whereas this party has made application for the licenses listed below in the State of Wyoming according to the law and agrees to comply with all laws, rules and regulations thereto, including the payment of all required fees, there is hereby issued to the applicant this license. This license is not transferable and, unless revoked, shall expire on the date indicated below.

Issued to:

**BLUE LION
160 N MILWARD ST
JACKSON, WY 83001**

**BL RESTAURANT LLC
JOE RICE
PO BOX 7391
JACKSON, WY 83002**

EXPIRATION DATE: 5/5/2022



Director of Dept. of Ag

**THIS LICENSE MUST BE CURRENT
AND POSTED CONSPICUOUSLY
AT THE PHYSICAL LOCATION**

NEW OR TRANSFER LIQUOR LICENSE OR PERMIT APPLICATION

FOR LIQUOR DIVISION USE ONLY

Customer #:

Trf from:

Reviewer:

Initials

Date

Agent:

Chief:

To be completed by City/County Clerk

Local License #:

License

Fees: Annual Fee: \$ 1500.00Prorated Fee: \$ 903.77

Transfer Fee: \$ _____

Publishing Fee: \$ 100.00

Publishing Fee Direct Billed to Applicant: ☐Date filed with clerk: 6/15/21

Advertising Dates: (2 Weeks)

8/4/21 & 8/11/21Hearing Date: 8/23/21License Term: 8 125 121 through 3 131 122
Month Day Year Month Day YearLICENSING AUTHORITY: Begin publishing promptly. As W.S. 12-4-104(d) specifies: **NO LICENSING AUTHORITY SHALL APPROVE OR DENY THE APPLICATION UNTIL THE LIQUOR DIVISION HAS CERTIFIED THE APPLICATION IS COMPLETE.**Applicant: Bl Restaurant LLCTrade/Business Name (dba): The Blue LionBuilding to be licensed/Building Address: 1100 N. Milward

Number & Street

Jackson
CityWY
State83001
ZipTeton
CountyLocal Mailing Address: PO Box 7391

P.O. Box or Number & Street

Jackson
CityWY
State83002
ZipLocal Business Telephone Number: 307 733-3912 Fax Number: ()Business E-Mail Address: nicole@berg.co**FILING FOR**☒ **NEW LICENSE**☐ TRANSFER OF LOCATION☐ TRANSFER OWNERSHIP

FORMERLY HELD BY: _____

FILING IN (CHOOSE ONLY ONE)☒ CITY OF **JACKSON**☐ COUNTY OF: _____☐ ASSIGNMENT LETTER ATTACHED**FILING AS (CHOOSE ONLY ONE)**☐ INDIVIDUAL☐ PARTNERSHIP☐ LP/LLP☒ LLC☐ CORPORATION☐ LTD PARTNERSHIP☐ ORGANIZATION☐ OTHER _____**TYPE OF LICENSE OR PERMIT (CHOOSE ONLY ONE)****RETAIL LIQUOR LICENSE**☒ ON-PREMISE ONLY (BAR)☐ OFF-PREMISE ONLY (PACKAGE STORE)☐ COMBINATION ON/OFF PREMISE (BOTH BAR & PACKAGE STORE)☐ RESTAURANT LIQUOR LICENSE☐ RESORT LIQUOR LICENSE☐ BAR AND GRILL**LIMITED RETAIL (CLUB)**☐ VETERANS CLUB☐ FRATERNAL CLUB☐ GOLF CLUB☐ SOCIAL CLUB☐ MICROBREWERY☐ WINERY☐ DISTILLERY SATELLITE☐ WINERY SATELLITE☐ COUNTY RETAIL/SPECIAL MALT BEVERAGE PERMIT**SPECIAL DESIGNATIONS**☐ CONVENTION FACILITY☐ CIVIC CENTER/EVENT CENTER/ PUBLIC AUDITORIUM☐ GOLF CLUB☐ GUEST RANCH☐ RESORT

To Assist the Liquor Division with scheduling inspections:

OPERATIONAL STATUS☒ FULL TIME (e.g. Jan through Dec)☐ SEASONAL / PART-TIME☐ NON-OPERATIONAL / PARKED

Specify months of your operation:

Days of Week (e.g. Mon through Sat):

Hours of Operation (e.g. 10a - 2a):

from Jan to Dec.from MON to SUNfrom 5:30pm to 10:00pm

ALL APPLICANTS MUST COMPLETE QUESTIONS 1-4

1. BUILDING OWNERSHIP: Does the applicant? W.S. 12-4-103(a)(iii)

(a) **OWN** the licensed building?

☒ YES (own)

(b) **LEASE** the licensed building? (Lease must be through the term of the liquor license)

☐ YES (lease)

If Yes, please submit a copy of the lease and indicate:

(i) When the lease expires, located on page _____ paragraph _____ of lease.

(ii) The **Sales** provision for alcoholic or malt beverages is located, on page _____ paragraph _____ of lease.

(Lease **MUST** contain a provision for **SALE OF ALCOHOLIC or MALT BEVERAGES.**)

2. To operate your liquor business, have you assigned, leased, transferred or contracted with any other person (entity) to operate and assert total or partial control of the license and the licensed building? W.S. 12-4-601(b)

☐ YES ☒ NO

3. Does any manufacturer, brewer, rectifier, wholesaler, or through a subsidiary affiliate, officer, director or member of any such firm: W.S. 12-5-401, 12-5-402, 12-5-403

(a) Hold any interest in the license applied for?

☐ YES ☒ NO

(b) Furnish by way of loan or any other money or financial assistance for purposes hereof in your business?

☐ YES ☒ NO

(c) Furnish, give, rent or loan any equipment, fixtures, interior decorations or signs other than standard brewery or manufacturer's signs?

☐ YES ☒ NO

(d) If you answered **YES** to any of the above, explain fully and submit any documents in connection there within:

4. Does the **applicant** have any interest or intent to acquire an interest in any other liquor license issued by **this** licensing authority? W.S. 12-4-103(b)

☒ YES ☐ NO

If "YES", explain: applying for retail = bar/grill

5. BAR AND GRILL LICENSE OR RESTAURANT LICENSE:

Have you submitted a valid food service permit or application? W.S. 12-4-413(a)

☒ YES ☐ NO

6. RESORT LICENSE:

Does the resort complex:

(a) Have an actual valuation of at least one million dollars, or have you committed or expended at least one million dollars (\$1,000,000.00) on the complex, excluding the value of the land? W.S. 12-4-401(b)(i)

☐ YES ☐ NO

(b) Include a restaurant and a convention facility which will seat at least one hundred (100) persons? W.S. 12-4-401(b)(ii)

☐ YES ☐ NO

(c) Include motel, hotel or privately owned condominium, town house or home accommodations approved for short term occupancy with at least one hundred (100) sleeping rooms? W.S. 12-4-401(b)(iii)

☐ YES ☐ NO

(d) If no on question (c), have a ski resort facility open to the general public in which you have committed or expended not less than 10 million dollars (\$10,000,000.00)? W.S. 12-4-401(b)(iv)

☐ YES ☐ NO

(e) Are you contracting/leasing the food and beverage services? W.S. 12-4-403(b)

☐ YES ☐ NO

1. If Yes, have you submitted a copy of the food and beverage contract/lease?

☐ YES ☐ NO

7. MICROBREWERY LICENSE:

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii)

☐ YES ☐ NO

(a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT

☐ BAR AND GRILL

☐ WINERY

(b) Do you self distribute your products? W.S. 12-2-201(a)

☐ YES ☐ NO

(Requires wholesale malt beverage license with the Liquor Division)

8. WINERY LICENSE:

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii)

☐ YES ☐ NO

(a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT

☐ BAR AND GRILL

☐ MICROBREWERY

9. LIMITED RETAIL (CLUB) LICENSE:**FRATERNAL CLUBS** W.S. 12-1-101(a)(iii)(B)

- (a) Has the fraternal organization been actively operating in at least thirty-six (36) states? ☐ YES ☐ NO
- (b) Has the fraternal organization been actively in existence for at least twenty (20) years? ☐ YES ☐ NO

10. LIMITED RETAIL (CLUB) LICENSE:**VETERANS CLUBS** W.S. 12-1-101(a)(iii)(A):

- (a) Does the Veteran's organization hold a charter by the Congress of the United States? ☐ YES ☐ NO
- (b) Is the membership of the Veteran's organization comprised only of Veterans and its duly organized auxiliary? ☐ YES ☐ NO

11. LIMITED RETAIL (CLUB) LICENSE:**GOLF CLUBS** W.S. 12-1-101(a)(iii)(D)/W.S. 12-4-301(e):

- (a) Do you have more than fifty (50) bona fide members? ☐ YES ☐ NO
- (b) Do you own, maintain, or operate a bona fide golf course together with clubhouse? ☐ YES ☐ NO
- (c) Are you a political subdivision of the state that owns, maintains, or operates a golf course? ☐ YES ☐ NO
1. Are you contracting/leasing the food and beverage services? W.S. 12-5-201(g) ☐ YES ☐ NO
2. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

12. LIMITED RETAIL (CLUB) LICENSE:**SOCIAL CLUBS** W.S. 12-1-101(a)(iii)(E)/W.S. 12-4-301(b):

- (a) Do you have more than one hundred (100) bona fide members who are residents of the county in which the club is located? ☐ YES ☐ NO
- (b) Is the club incorporated and operating solely as a nonprofit organization under the laws of this state? ☐ YES ☐ NO
- (c) Is the club qualified as a tax exempt organization under the Internal Revenue Service? ☐ YES ☐ NO
- (d) Has the club been in continuous operation for a period of not less than one (1) year? ☐ YES ☐ NO
- (e) Has the club received twenty-five dollars (\$25.00) from each bona fide member as Recorded by the secretary of the club and are club members at the time of this application in good standing by having paid at least one (1) full year in dues? ☐ YES ☐ NO
- (f) Does the club hold quarterly meetings and have an actively engaged membership carrying out the objectives of the club? ☐ YES ☐ NO
- (g) Have you filed a true copy of your bylaws with this application? ☐ YES ☐ NO
- (h) Has at least fifty one percent (51%) of the membership signed a petition indicating a desire to secure a Limited Retail Liquor License? (Petition Attached) ☐ YES ☐ NO

13. If applicant is filing as an Individual, Partnership or Club: W.S. 12-4-102(a)(ii) & (iii)

Each individual, partner or club officer must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip DO NOT LIST PO BOXES	Residence Phone Number	Have you been a DOMICILED resident for at least 1 year and not claimed residence in any other state in the last year?	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application.)

14. If the applicant is a Corporation, Limited Liability Company, Limited Liability Partnership or Limited Partnership: W.S. 12-4-102(a)(iv) & (v)

Each stockholder holding, either jointly or severally, ten percent (10%) or more of the outstanding and issued capital stock of the corporation, limited liability company, limited liability partnership, or limited partnership, and every officer, and every director must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip DO NOT LIST PO BOXES	Residence Phone Number	No. of Years in Corp or LLC	% of Corpora te Stock Held	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
Joe Rice				0	50	YES ☐ NO ☒	YES ☐ NO ☒
Nicole + Nigel Dais				0	24	YES ☐ NO ☒	YES ☐ NO ☒
Brooke Rice				0	10	YES ☐ NO ☒	YES ☐ NO ☒
Elise + Blake Woodfin				0	10	YES ☐ NO ☒	YES ☐ NO ☒
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application)

REQUIRED ATTACHMENTS:

- ☒ A statement indicating the financial condition and financial stability of the applicant W.S. 12-4-102(a)(vi).
- ☐ Attach any lease agreements (especially for resort / political subdivisions leasing out food & beverage services) W.S. 12-4-103 (a)(iii)/W.S. 12-4-403(b)/W.S. 12-4-301(e).
- ☐ If transferring a license from one ownership to another, a form of assignment from the current licensee to the new applicant authorizing the transfer W.S. 12-4-601(b).

OATH OR VERIFICATION

Requires signatures by **ALL** Individuals, **ALL** Partners, **ONE (1)** LLC Member, or **TWO (2)** Corporate Officers or Directors except that if all the stock of the corporation is owned by **ONE (1)** individual then that individual may sign and verify the application upon his oath, or **TWO (2)** Club Officers. W.S. 12-4-102(b)

*Under penalty of perjury, and the possible revocation or cancellation of the license,
I swear the above stated facts, are true and accurate.*

STATE OF WYOMING)

COUNTY OF Wyoming) SS.

Signed and sworn to before me on this 15th day of June, 2021 that the facts alleged in the foregoing instrument are true by the following:

1) <u>[Signature]</u> (Signature)	<u>Nicole Dais</u> (Printed Name)	<u>owner</u> Title
2) _____ (Signature)	_____ (Printed Name)	_____ Title
3) _____ (Signature)	_____ (Printed Name)	_____ Title
4) _____ (Signature)	_____ (Printed Name)	_____ Title
5) _____ (Signature)	_____ (Printed Name)	_____ Title
6) _____ (Signature)	_____ (Printed Name)	_____ Title



Witness my hand and official seal:

[Signature]
Signature of Notary Public

My commission expires: 5.2.24



Business Information / Plan of Operation

Type of Liquor License:

☒ Retail ☐ Bar & Grill

Name of Applicant: BL Restaurant LLC

Tell us about your business.

For established businesses:

When did your business open?

1978

Are you open year-round? Yes

If not, provide when and how long you are closed (off-season).

Provide your annual sales tax payments for the last three years.

2020 =

2019 =

2018 =

We just purchased from NEI this February
so I do not have access to these payments

What is the percentage of your employees who live locally? (includes surrounding communities)

100%

Describe how you are involved with Environmental & Public Health related to COVID-19.

No direct involvement other than passing all information/restrictions onto staff

Provide the number of parking spaces your business has (excluding street parking).

5

Are you located near a bus stop or pathway system?

Yes

Have you been involved with community events or public service? Describe.

Yes sponsor numerous events, donate, host fundraisers at restaurant

For new businesses:

What is the projected opening date for your business?

Will you be open year-round?

If not, provide when and how long you will be closed (off-season).

What are your total sales projections for the next 3 years?

1st year of operation =

2nd year of operation =

3rd year of operation =

Will you hire locally (includes surrounding communities)?

How will you be involved with Environmental & Public Health related to COVID-19?

Provide the number of parking spaces your business will have (excluding street parking).

Will you be located near a bus stop or pathway system?

What are your plans for community involvement or public service?

licants.

Describe your company structure and leadership team. Local Restaurant Group owned and operated by one family. All family members are on leadership team working together to help + advise

Describe the nature of your business.

Restaurant serving dinner

Describe products to be provided (including alcohol).

Full bar (wine, beer, liquor) Local spirits and beer when available. Full dinner menu

Describe your target market.

Locals, special occasion, visitors

What is the official building capacity?

140

Describe frequent events or gatherings held on your property or will be held.

N/A

You will be selling a high-addition product; how will you be involved in the community to address that?

Describe the process for customers to order alcohol and how it is delivered.

Customer has it, gives server order, server says in, bartender makes drink, drink delivered

Do you plan to serve alcohol outside on a deck or patio? If so, include a sketch or site plan showing the outside area.

Yes

If so, describe the physical characteristics of the outside area. Outdoor patio is fully fenced in. Access only through restaurant

What is your plan to keep customers from leaving with open alcohol containers?

Supervision by staff + management. No to go containers brought to tables where alcohol is served

Prepared by: Nicole Davis

Date: 01/10/21

TOWN OF JACKSON
Office of Town Clerk
P.O. Box 1687 / 150 East Pearl Avenue
Jackson, Wyoming 83001
(307) 733-3932 ext 1113

Liquor License Application

AFFIDAVIT of AUTHORIZATION

The undersigned hereby states he/she is authorized to sign the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson, and authorizes the Town of Jackson, its agents, and employees to seek information as set forth in Municipal Code Section 6.20 and conduct investigations into the truth of the statements set forth in the application. The undersigned hereby agrees to comply fully with the rules and regulations of the Town of Jackson governing the liquor license/permit. The undersigned hereby attests that the facts and documents contained within the Liquor License or Permit Application packet are true and correct.

Individual, Partnership, and Club Applicants must list every individual, partner, and officer under Question #2 of the application.

Corporation, LLC, LLP, and LP Applicants must list every stockholder of 10+%, every officer, and every director under Question #3 of the application.

AFFIDAVIT of UNDERSTANDING

The undersigned hereby states that he/she understands that the submittal, review, approval, issuance, and/or received payment of the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson does not imply that any other reviews, authorizations, permits, and approvals have been made by any Town/County departments or elected bodies. Additional review, authorization, permit, and approval may be required at any time from additional Town/County departments, which may include the time period after approval but before issuance of the Liquor License / Permit. It is the duty of the applicant to seek all required reviews, authorizations, permits, and approvals from Town or County departments.

PLEASE PRINT:

Legal Name: Nicole First Name Lee Full Middle Name Davis Last Name

Date of Birth: [REDACTED] Driver License: WY / [REDACTED] State / Number

[Signature]
Applicant Signature

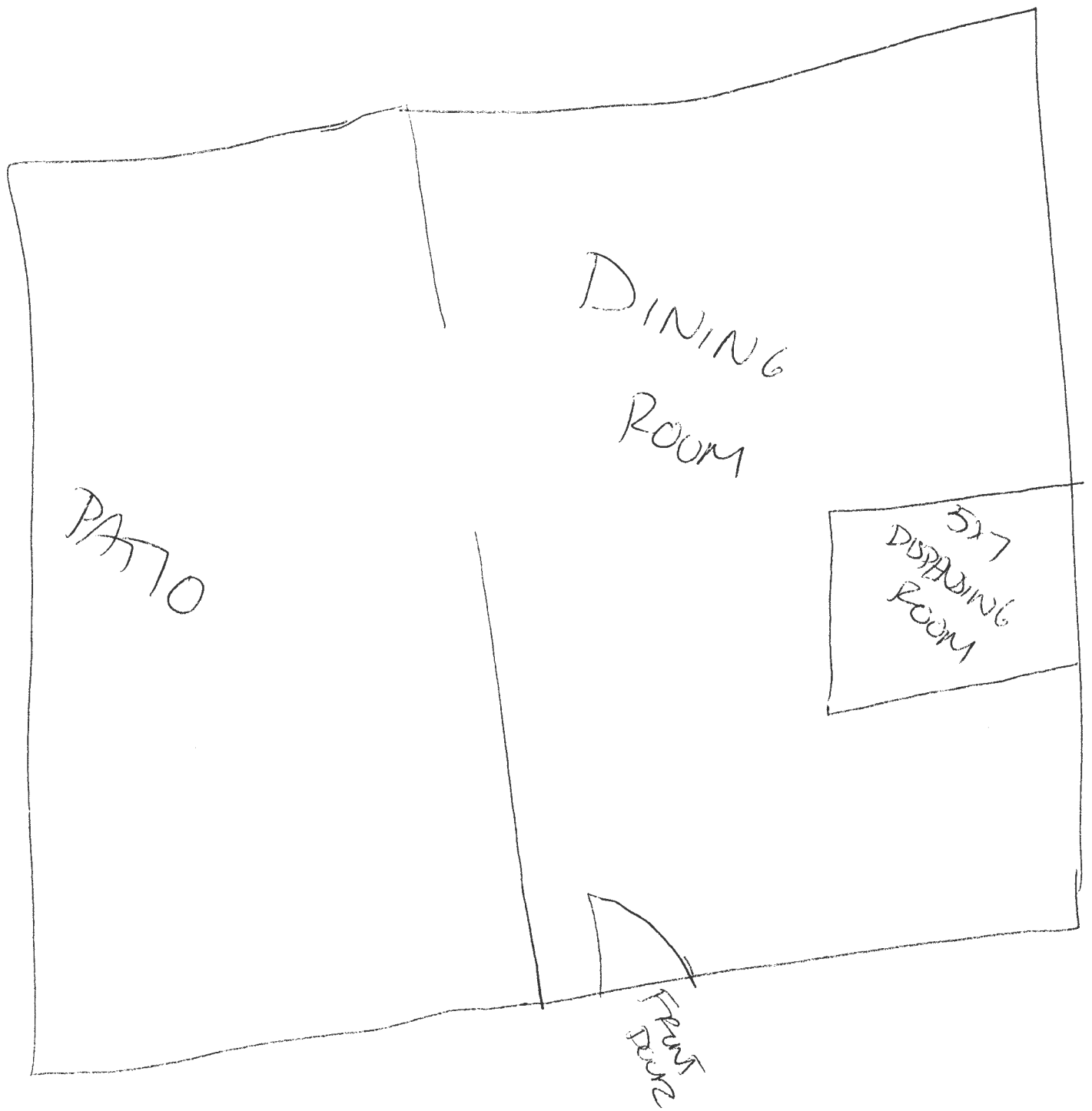
State of Wyoming)
County of Teton)ss)

Subscribed and sworn to before me this 15th day of June, 2021.

(SEAL)



[Signature]
Notary Public or officer authorized to administer oaths



STATE OF WYOMING * SECRETARY OF STATE
EDWARD A. BUCHANAN
BUSINESS DIVISION

Herschler Bldg East, Ste.100 & 101, Cheyenne, WY 82002-0020

Phone 307-777-7311

Website: <https://sos.wyo.gov> · Email: business@wyo.gov

Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name	BL Restaurant, LLC		
Filing ID	2020-000959792		
Type	Limited Liability Company	Status	Active

General Information

Old Name		Sub Status	Current
Fictitious Name		Standing - Tax	Good
		Standing - RA	Good
Sub Type		Standing - Other	Good
Formed in	Wyoming	Filing Date	11/19/2020 4:03 PM
Term of Duration	Perpetual	Delayed Effective Date	
		Inactive Date	

Principal Address

160 N Millward St.
Jackson, WY 83001

Mailing Address

P.O. Box 7391
Jackson, WY 83002

Registered Agent Address

Audrey P Cohen Davis
85 West Snow King Avenue
Jackson, WY 83001

Parties

Type	Name / Organization / Address
Organizer	Nicole Davis P.O. Box 12111

Notes

Date	Recorded By	Note
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Annual Report History

Num	Status	Date	Year	Tax
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Amendment History

ID	Description	Date
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Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name **BL Restaurant, LLC**

Filing ID **2020-000959792**

Type Limited Liability Company

Status

Active

2020-003063587 Articles of Correction

11/24/2020

See Filing ID Initial Filing

11/19/2020



June 8th, 2021

**TOWN OF JACKSON
150 E. PEARL AVENUE
JACKSON, WY 83001**

RE: BL RESTAURANT, LLC

To whom it may concern:

This letter is to verify that BL Restaurant, LLC is a customer of Bank of Jackson Hole with established demand deposit accounts in good standing at the bank. If you are in need of more information, please do not hesitate to contact me. Please see my contact information below.

Sincerely,

Matthew L. Oldham
Vice President
Bank of Jackson Hole
990 W. Broadway
PO Box 7000
Jackson WY 83002-7000
Direct Line: (307) 732-3086

APPLICATION FOR FOOD LICENSE

FOOD LICENSE: \$100.00 Initial Fee; \$50.00 Annual Renewal Fee.

(Licenses shall expire one year after date of issuance)

<u>Cheyenne Office Use Only</u>			
LICENSE ACCOUNT NUMBER _____	ACTIVATION DATE _____	CHECK NO/CASH _____	
LICENSE APPLICATION INFORMATION (to be completed by applicant)			
Type of Application: ☐ New ☐ Change of Location ☒ Change of Owner		If change of owner or location, previous establishment name/location: _____	
- Establishment Information -			
Trade/Business Name (dba): _____		Applicant Name: _____	
Physical Address: _____		Will a Liquor License Be Applied For?	
City: _____ State: _____ Zip: _____		☐ Yes ☐ No	
Mailing Address: _____			
City: _____ State: _____ Zip: _____			
Business Phone Number: _____		Person in Charge on Site Phone: _____	
Email: _____		Fax: _____	
- Owner Information -			
Name of Owner : _____		Form of Organization:	
Name of Company (if applicable): _____		☐ Individual ☐ Co-Op ☐ Corporation	
Parent Company (if applicable) : _____		☐ Partnership ☒ LLC ☐ Non-Profit	
Address: _____		☐ Other Entity _____	
City: _____ State: _____ Zip: _____			
Owner Phone Number: _____			
INDICATE WHERE TO MAIL RENEWAL FORMS <u>1</u> (1=ESTABLISHMENT; 2=OWNER)			
Type of Establishment (please check applicable box)			
☒ Food Service ☐ Grocery ☐ Convenience ☐ Meat Plant ☐ Distributor ☐ Warehouse ☐ Dietary Supplement Processor ☐ Institution			
☐ Guest Ranch ☐ Dairy ☐ Bulk Water ☐ Bar ☐ Mobile ☐ Mobile/Commissary Dependent ☐ Retail Processor			
☐ Retail Pre-Packaged ☐ Retail Pre-Packaged License Only ☐ School ☐ Hotel ☐ Bed and Breakfast ☐ Seasonal Facility			
☐ Manufactured Food Processor; Type of Food: _____			
I ATTEST TO THE ACCURACY AND INFORMATION PROVIDED IN THIS APPLICATION. I AGREE TO COMPLY WITH ALL APPLICABLE WYOMING LAWS AND REGULATIONS AND I UNDERSTAND THAT EACH SECTION OF THE LAWS AND REGULATIONS IS SEPARATELY AND COLLECTIVELY ENFORCEABLE. I AGREE TO ALLOW THE REGULATORY AUTHORITY ACCESS TO MY ESTABLISHMENT. <u>LATE RENEWAL PAYMENTS WILL RESULT IN DEACTIVATION.</u>			
SIGNATURE OF APPLICANT _____		DATE <u>5/14/14</u>	
		APPROVING OFFICIAL _____	
		COUNTY _____	
Make Checks Payable to: WYOMING DEPARTMENT OF AGRICULTURE CONSUMER HEALTH SERVICES SECTION 2219 CAREY AVE. CHEYENNE, WY 82002 (307) 777-7211 State Relay Service at 7-1-1 or 1 800 877-9965		Instructions: A plan review must be submitted before this application can be considered, unless this is a change of ownership. Submit this application to your inspector of the WY Department of Agriculture or local County Health Dept. Complete all sections. If a section is not applicable enter "N/A". If additional space is needed for any item, attach additional sheet. EQUAL OPPORTUNITY IN EMPLOYMENT AND SERVICES	

NEW OR TRANSFER
LIQUOR LICENSE OR
PERMIT APPLICATION

FOR LIQUOR DIVISION USE ONLY			
Customer #:			
Trf from:			
Reviewer:	Initials	Date	
Agent:		/	/
Chief:		/	/

To be completed by City/County Clerk

License Fees: Annual Fee: \$ 1500.00 Date filed with clerk: 6 / 15 / 21
Prorated Fee: \$ 903.77 Advertising Dates: (2 Weeks) 8/4/21 & 8/11/21
Transfer Fee: \$ Hearing Date: 8 / 23 / 21
Publishing Fee: \$ 100.00
Publishing Fee Direct Billed to Applicant: ☒
License Term: 8 / 25 / 2021 through 3 / 31 / 2022
Month Day Year Month Day Year
LICENSING AUTHORITY: Begin publishing promptly. As W.S. 12-4-104(d) specifies: NO LICENSING AUTHORITY SHALL APPROVE OR DENY THE APPLICATION UNTIL THE LIQUOR DIVISION HAS CERTIFIED THE APPLICATION IS COMPLETE.

Applicant: Cornerland LLC
Trade/Business Name (dba): Cache Chevron
Building to be licensed/Building Address: 401 N Cache St.
Number & Street
City State Zip County
Jackson WY 83001 Teton
Local Mailing Address: PO Box 14250
P.O. Box or Number & Street
City State Zip
Jackson WY 83002
Local Business Telephone Number: (307) 739-8799 Fax Number: (307) 739-8870
Business E-Mail Address: karyn@resortjh.com

FILING FOR ☒ NEW LICENSE ☐ TRANSFER OF LOCATION ☐ TRANSFER OWNERSHIP FORMERLY HELD BY:	FILING IN (CHOOSE ONLY ONE) ☒ CITY OF JACKSON ☐ COUNTY OF: ☐ ASSIGNMENT LETTER ATTACHED	FILING AS (CHOOSE ONLY ONE) ☐ INDIVIDUAL ☐ PARTNERSHIP ☐ LP/LLP ☒ LLC ☐ CORPORATION ☐ LTD PARTNERSHIP ☐ ORGANIZATION ☐ OTHER
---	---	--

TYPE OF LICENSE OR PERMIT (CHOOSE ONLY ONE)

RETAIL LIQUOR LICENSE ☐ ON-PREMISE ONLY (BAR) ☒ OFF-PREMISE ONLY (PACKAGE STORE) ☐ COMBINATION ON/OFF PREMISE (BOTH BAR & PACKAGE STORE)	☐ RESTAURANT LIQUOR LICENSE ☐ RESORT LIQUOR LICENSE ☐ BAR AND GRILL LIMITED RETAIL (CLUB) ☐ VETERANS CLUB ☐ FRATERNAL CLUB ☐ GOLF CLUB ☐ SOCIAL CLUB	☐ MICROBREWERY ☐ WINERY ☐ DISTILLERY SATELLITE ☐ WINERY SATELLITE ☐ COUNTY RETAIL/SPECIAL MALT BEVERAGE PERMIT
--	---	---

SPECIAL DESIGNATIONS

☐ CONVENTION FACILITY ☐ CIVIC CENTER/EVENT CENTER/ PUBLIC AUDITORIUM	☐ GOLF CLUB ☐ GUEST RANCH	☐ RESORT
---	--	---------------------------------

To Assist the Liquor Division with scheduling inspections:
OPERATIONAL STATUS

☒ FULL TIME (e.g. Jan through Dec) ☐ SEASONAL / PART-TIME ☐ NON-OPERATIONAL / PARKED	Specify months of your operation: from Jan to Dec Days of Week (e.g. Mon through Sat): from Mon to Sun Hours of Operation (e.g. 10a - 2a): from 7am to 8pm
--	--

ALL APPLICANTS MUST COMPLETE QUESTIONS 1- 4

1. **BUILDING OWNERSHIP:** Does the applicant? W.S. 12-4-103(a)(iii)
- (a) **OWN** the licensed building? See attached file on purchase closing date ☒ YES (own)
- (b) **LEASE** the licensed building? (Lease must be through the term of the liquor license) ☐ YES (lease)
- If Yes, please submit a copy of the lease and indicate:
- (i) When the lease expires, located on page _____ paragraph _____ of lease.
- (ii) The **Sales** provision for alcoholic or malt beverages is located, on page _____ paragraph _____ of lease.
- (Lease MUST contain a provision for SALE OF ALCOHOLIC or MALT BEVERAGES.)
2. To operate your liquor business, have you assigned, leased, transferred or contracted with any other person (entity) to operate and assert total or partial control of the license and the licensed building? W.S. 12-4-601(b) ☐ YES ☒ NO
3. Does any manufacturer, brewer, rectifier, wholesaler, or through a subsidiary affiliate, officer, director or member of any such firm: W.S. 12-5-401, 12-5-402, 12-5-403
- (a) Hold any interest in the license applied for? ☐ YES ☒ NO
- (b) Furnish by way of loan or any other money or financial assistance for purposes hereof in your business? ☐ YES ☒ NO
- (c) Furnish, give, rent or loan any equipment, fixtures, interior decorations or signs other than standard brewery or manufacturer's signs? ☐ YES ☒ NO
- (d) If you answered **YES** to any of the above, explain fully and submit any documents in connection there within:
- _____
4. Does the **applicant** have any interest or intent to acquire an interest in any other liquor license issued by **this** licensing authority? W.S. 12-4-103(b) ☐ YES ☒ NO
- If "YES", explain: _____
-

5. **BAR AND GRILL LICENSE OR RESTAURANT LICENSE:**
- Have you submitted a valid food service permit or application? W.S. 12-4-413(a) ☐ YES ☐ NO
-

6. **RESORT LICENSE:**
- Does the resort complex:
- (a) Have an actual valuation of at least one million dollars, or have you committed or expended at least one million dollars (\$1,000,000.00) on the complex, excluding the value of the land? W.S. 12-4-401(b)(i) ☐ YES ☐ NO
- (b) Include a restaurant and a convention facility which will seat at least one hundred (100) persons? W.S. 12-4-401(b)(ii) ☐ YES ☐ NO
- (c) Include motel, hotel or privately owned condominium, town house or home accommodations approved for short term occupancy with at least one hundred (100) sleeping rooms? W.S. 12-4-401(b)(iii) ☐ YES ☐ NO
- (d) If no on question (c), have a ski resort facility open to the general public in which you have committed or expended not less than 10 million dollars (\$10,000,000.00)? W.S. 12-4-401(b)(iv) ☐ YES ☐ NO
- (e) Are you contracting/leasing the food and beverage services? W.S. 12-4-403(b)
1. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO
-

7. **MICROBREWERY LICENSE:**
- Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii) ☐ YES ☐ NO
- (a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT ☐ BAR AND GRILL ☐ WINERY
- (b) Do you self distribute your products? W.S. 12-2-201(a) ☐ YES ☐ NO
- (Requires wholesale malt beverage license with the Liquor Division)
-

8. **WINERY LICENSE:**
- Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii) ☐ YES ☐ NO
- (a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT ☐ BAR AND GRILL ☐ MICROBREWERY

9. LIMITED RETAIL (CLUB) LICENSE:

FRATERNAL CLUBS W.S. 12-1-101(a)(iii)(B)

- (a) Has the fraternal organization been actively operating in at least thirty-six (36) states? ☐ YES ☐ NO
- (b) Has the fraternal organization been actively in existence for at least twenty (20) years? ☐ YES ☐ NO

10. LIMITED RETAIL (CLUB) LICENSE:

VETERANS CLUBS W.S. 12-1-101(a)(iii)(A):

- (a) Does the Veteran's organization hold a charter by the Congress of the United States? ☐ YES ☐ NO
- (b) Is the membership of the Veteran's organization comprised only of Veterans and its duly organized auxiliary? ☐ YES ☐ NO

11. LIMITED RETAIL (CLUB) LICENSE:

GOLF CLUBS W.S. 12-1-101(a)(iii)(D)/W.S. 12-4-301(e):

- (a) Do you have more than fifty (50) bona fide members? ☐ YES ☐ NO
- (b) Do you own, maintain, or operate a bona fide golf course together with clubhouse? ☐ YES ☐ NO
- (c) Are you a political subdivision of the state that owns, maintains, or operates a golf course? ☐ YES ☐ NO
1. Are you contracting/leasing the food and beverage services? W.S. 12-5-201(g) ☐ YES ☐ NO
2. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

12. LIMITED RETAIL (CLUB) LICENSE:

SOCIAL CLUBS W.S. 12-1-101(a)(iii)(E)/W.S. 12-4-301(b):

- (a) Do you have more than one hundred (100) bona fide members who are residents of the county in which the club is located? ☐ YES ☐ NO
- (b) Is the club incorporated and operating solely as a nonprofit organization under the laws of this state? ☐ YES ☐ NO
- (c) Is the club qualified as a tax exempt organization under the Internal Revenue Service? ☐ YES ☐ NO
- (d) Has the club been in continuous operation for a period of not less than one (1) year? ☐ YES ☐ NO
- (e) Has the club received twenty-five dollars (\$25.00) from each bona fide member as Recorded by the secretary of the club and are club members at the time of this application in good standing by having paid at least one (1) full year in dues? ☐ YES ☐ NO
- (f) Does the club hold quarterly meetings and have an actively engaged membership carrying out the objectives of the club? ☐ YES ☐ NO
- (g) Have you filed a true copy of your bylaws with this application? ☐ YES ☐ NO
- (h) Has at least fifty one percent (51%) of the membership signed a petition indicating a desire to secure a Limited Retail Liquor License? (Petition Attached) ☐ YES ☐ NO

13. If applicant is filing as an Individual, Partnership or Club: W.S. 12-4-102(a)(ii) & (iii)

Each individual, partner or club officer must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip DO NOT LIST PO BOXES	Residence Phone Number	Have you been a DOMICILED resident for at least 1 year and not claimed residence in any other state in the last year?	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application.)

14. If the applicant is a **Corporation, Limited Liability Company, Limited Liability Partnership or Limited Partnership:** W.S. 12-4-102(a)(iv) & (v)

Each stockholder holding, either jointly or severally, ten percent (10%) or more of the outstanding and issued capital stock of the corporation, limited liability company, limited liability partnership, or limited partnership, and **every officer, and every director** must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip <i>DO NOT LIST PO BOXES</i>	Residence Phone Number	No. of Years in Corp or LLC	% of Corpora te Stock Held	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
Jerry O Johnson				Less 1	100	YES ☐ NO ☒	YES ☐ NO ☒
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application)

REQUIRED ATTACHMENTS:

- ☒ A statement indicating the financial condition and financial stability of the applicant W.S. 12-4-102(a)(vi).
- ☐ Attach any lease agreements (especially for resort / political subdivisions leasing out food & beverage services) W.S. 12-4-103 (a)(iii)/W.S. 12-4-403(b)/W.S. 12-4-301(e).
- ☐ If transferring a license from one ownership to another, a form of assignment from the current licensee to the new applicant authorizing the transfer W.S. 12-4-601(b).

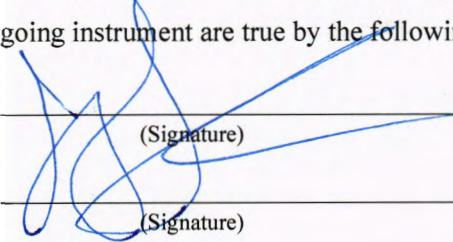
OATH OR VERIFICATION

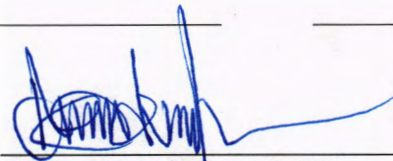
Requires signatures by **ALL** Individuals, **ALL** Partners, **ONE (1)** LLC Member, or **TWO (2)** Corporate Officers or Directors except that if all the stock of the corporation is owned by **ONE (1)** individual then that individual may sign and verify the application upon his oath, or **TWO (2)** Club Officers. W.S. 12-4-102(b)

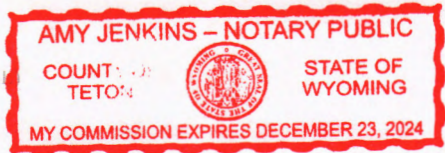
*Under penalty of perjury, and the possible revocation or cancellation of the license,
I swear the above stated facts, are true and accurate.*

STATE OF WYOMING)
COUNTY OF Teton) SS.

Signed and sworn to before me on this 15 day of June, 2021 that the facts alleged in the foregoing instrument are true by the following:

1)	 (Signature)	<u>Jerry Johnson</u> (Printed Name)	<u>Manager</u> Title
2)	 (Signature)	 (Printed Name)	 Title
3)	 (Signature)	 (Printed Name)	 Title
4)	 (Signature)	 (Printed Name)	 Title
5)	 (Signature)	 (Printed Name)	 Title
6)	 (Signature)	 (Printed Name)	 Title

Witness my hand and official seal: 
Signature of Notary Public



My commission expires: 12/23/2024

TOWN OF JACKSON
Office of Town Clerk
P.O. Box 1687 / 150 East Pearl Avenue
Jackson, Wyoming 83001
(307) 733-3932 ext 1113

Liquor License Application

AFFIDAVIT of AUTHORIZATION

The undersigned hereby states he/she is authorized to sign the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson, and authorizes the Town of Jackson, its agents, and employees to seek information as set forth in Municipal Code Section 6.20 and conduct investigations into the truth of the statements set forth in the application. The undersigned hereby agrees to comply fully with the rules and regulations of the Town of Jackson governing the liquor license/permit. The undersigned hereby attests that the facts and documents contained within the Liquor License or Permit Application packet are true and correct.

Individual, Partnership, and Club Applicants must list every individual, partner, and officer under Question #2 of the application.

Corporation, LLC, LLP, and LP Applicants must list every stockholder of 10+%, every officer, and every director under Question #3 of the application.

AFFIDAVIT of UNDERSTANDING

The undersigned hereby states that he/she understands that the submittal, review, approval, issuance, and/or received payment of the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson does not imply that any other reviews, authorizations, permits, and approvals have been made by any Town/County departments or elected bodies. Additional review, authorization, permit, and approval may be required at any time from additional Town/County departments, which may include the time period after approval but before issuance of the Liquor License / Permit. It is the duty of the applicant to seek all required reviews, authorizations, permits, and approvals from Town or County departments.

PLEASE PRINT:

Legal Name: Jerry First Name Odeen Full Middle Name Johnson Last Name

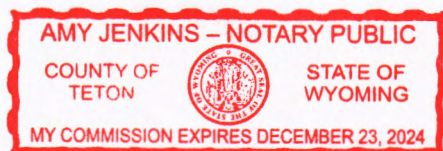
Date of Birth: [REDACTED] Driver License: FI / [REDACTED]
State / Number

Applicant Signature

State of Wyoming)
County of Teton)ss)

Subscribed and sworn to before me this 15 day of June, 2021.

(SEAL)



Notary Public or officer authorized to administer oaths



June 15th, 2021

**TOWN OF JACKSON
150 E. PEARL AVENUE
JACKSON, WY 83001**

RE: CORNER LAND LLC

To whom it may concern:

This letter is to verify that Corner Land LLC is a customer of Bank of Jackson Hole with established demand deposit accounts in good standing at the bank. If you are in need of more information, please do not hesitate to contact me. Please see my contact information below.

Sincerely,

A handwritten signature in blue ink, appearing to read "M. Oldham".

Matthew L. Oldham
Vice President
Bank of Jackson Hole
990 W. Broadway
PO Box 7000
Jackson WY 83002-7000
Direct Line: (307) 732-3086



Business Information / Plan of Operation

Type of Liquor License:

☒ Retail ☐ Bar & Grill

Name of Applicant: Cornerland LLC

Tell us about your business.

For established businesses:

When did your business open?

Purchase of existing business open since 1989. Chevron Gas station & convenience store

Are you open year-round?

Yes

If not, provide when and how long you are closed (off-season).

Provide your annual sales tax payments for the last three years.

2020 =

██████████

2019 =

██████████

2018 =

██████████

Based on vending revenue sales from the purchased existing business
Future increased sales projections at least 20% based on surrounding
developments & increased selections available.

What is the percentage of your employees who live locally? (includes surrounding communities)

100%

Describe how you are involved with Environmental & Public Health related to COVID-19.

We follow all public health recommendations related to COVID-19. Encouraging & assist with staff vaccination

Provide the number of parking spaces your business has (excluding street parking).

16

Are you located near a bus stop or pathway system?

Located near bike bath starting on N Cache to GTNP, close to various in town bus stops

Have you been involved with community events or public service? Describe.

Since 1989 ownership has been involved in many community events, Center for the Arts donor, Platinum JH Air Program participant, Elk Antler Auction
Various community donations to charities & community organizations since 1989.

For new businesses:

What is the projected opening date for your business?

Will you be open year-round?

If not, provide when and how long you will be closed (off-season).

What are your total sales projections for the next 3 years?

1st year of operation =

2nd year of operation =

3rd year of operation =

Will you hire locally (includes surrounding communities)?

How will you be involved with Environmental & Public Health related to COVID-19?

Provide the number of parking spaces your business will have (excluding street parking).

Will you be located near a bus stop or pathway system?

What are your plans for community involvement or public service?

All Applicants.

Describe your company structure and leadership team. Company structure is to own and operate an existing long standing business with existing long term employees & management

Describe the nature of your business.
Convenience store & gas station

Describe products to be provided (including alcohol).

Wine, Beer, Liquor, snacks, groceries, sundries, non alcoholic beverages, Ice, general merchandise, using as many local purveyors as possible

Describe your target market. Locals, tourists, & lodging guest. The location is key to tourism as one of the first markets & gas , stations upon entering and last departing Jackson. Providing convenience to potentially thousands of hotel guests resulting in less motorized vehicle use by patrons who can access a market within walking distance.

What is the official building capacity?

TBD, estimated at 16 based on square footage of guest space

Describe frequent events or gatherings held on your property or will be held.

NA

You will be selling a high-addiction product; how will you be involved in the community to address that?

We will educate & train employees with TIPS training & associated programs related to alcohol sales.

Describe the process for customers to order alcohol and how it is delivered.

Retail sales of stocked shelving purchased at a single checkout station.

Do you plan to serve alcohol outside on a deck or patio? If so, include a sketch or site plan showing the outside area.

If so, describe the physical characteristics of the outside area.

Containers will be sealed at the time of purchase & staff will be trained to monitor and stop any attempts to leave with open containers

What is your plan to keep customers from leaving with open alcohol containers?

Prepared by: Karyn Humphreys

Date: 06/11/21

JOHNSON RESORT PROPERTIES

PO Box 14250
Jackson, WY 83002

April 28, 2021

SL Inc.
c/o Chad Budge
Jackson Hole Real Estate Associates
chadbudge@jhrea.com

RE: Cache Chevron – 401 N. Cache, Jackson, WY

Dear Sirs:

This letter shall express my interest in purchasing the referenced business (the "Business") from you in accordance with the terms below. It is acknowledged that the Business is operated on the referenced parcel of real property, which is owned by a Gill Family, LLC (the "Gill Parcel"). It is anticipated that, upon acceptance of this letter of intent, we will prepare an Asset Purchase Agreement for the assets of the Business, including an assignment of the Lease of the Gill Parcel (the "Asset Purchase Agreement").

A separate Contract to Buy and Sell Real Estate will be simultaneously executed for the purchase of the Gill Parcel (the "Real Estate Contract"). Closing of the purchase of the Business will be contingent upon the closing of the Real Estate Contract for the Gill Parcel.

The terms are as follows:

Purchase Price and Terms: \$ [REDACTED] all cash at closing. A deposit of [REDACTED] shall be delivered to the escrow agent by the purchaser upon execution of the Asset Purchase Agreement. SL

Due Diligence/Closing: Due Diligence period of 30 days following execution of the Asset Purchase Agreement. Closing shall take place on June 1, 2021.

Condition: The Business shall be delivered to purchaser in its current condition.

Furniture, Fixtures, Equipment and Inventory: All furniture, fixtures and equipment currently being used in the operation of the Business shall be included. At closing, there shall be no less than ~~half~~ of a tank of gasoline in inventory. one quarter SL

Assignability: The purchaser shall have the right to assign the Asset Purchase Agreement to an affiliated entity.

Cache Chevron – 401 N. Cache, Jackson, WY
Page 2 of 2

The parties agree that this is a non-binding letter of intent, which may be revoked by either party at any time prior to the execution of an Asset Purchase Agreement. Please confirm your acceptance of this letter by signing where indicated below and returning it to my attention.

Very truly yours,



Jerry O. Johnson
President

By: Andrew L. Mann, Esq
Authorized Representative
4/28/21

Agreed to and accepted this 30th
day of April, 2021.

SL Inc.

By: Scott Livingston
Name: Scott Livingston
Title: Owner/Operator

STATE OF WYOMING * SECRETARY OF STATE
EDWARD A. BUCHANAN
BUSINESS DIVISION

Herschler Bldg East, Ste.100 & 101, Cheyenne, WY 82002-0020

Phone 307-777-7311

Website: <https://sos.wyo.gov> · Email: business@wyo.gov

Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name	Corner Land LLC		
Filing ID	2021-001004261		
Type	Limited Liability Company	Status	Active

General Information

Old Name		Sub Status	Current
Fictitious Name		Standing - Tax	Good
		Standing - RA	Good
Sub Type		Standing - Other	Good
Formed in	Wyoming	Filing Date	05/12/2021 7:35 AM
Term of Duration	Perpetual	Delayed Effective Date	
		Inactive Date	

Principal Address

199 East Pearl, Suite 103
Jackson, WY 83001

Mailing Address

PO Box 14250
Jackson, WY 83002

Registered Agent Address

FRONTIER REGISTERED AGENCY SERVICES LLC
2120 Carey Ave
Cheyenne, WY 82001

Parties

Type	Name / Organization / Address
Organizer	FRONTIER REGISTERED AGENCY SERVICES LLC 2120 Carey Ave, Cheyenne, WY 82001

Notes

Date	Recorded By	Note
------	-------------	------

Annual Report History

Num	Status	Date	Year	Tax
-----	--------	------	------	-----

Amendment History

ID	Description	Date
----	-------------	------

Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name **Corner Land LLC**

Filing ID **2021-001004261**

Type Limited Liability Company

Status

Active

See Filing ID Initial Filing

05/12/2021

NEW OR TRANSFER LIQUOR LICENSE OR PERMIT APPLICATION

FOR LIQUOR DIVISION USE ONLY

Customer #:

Trf from:

Reviewer: Initials

Date

Agent:

Chief:

To be completed by City/County Clerk

Local License #:

License

Fees: Annual Fee: \$ 1514.00Date filed with clerk: 6/15/21Prorated Fee: \$ 912.20

Advertising Dates: (2 Weeks)

Transfer Fee:

8/4/21 & 8/11/21

Publishing Fee: \$ 100.00

Hearing Date: 8/23/21Publishing Fee Direct Billed to Applicant: ☐

License Term: 8 / 25 / 21 through 3 / 31 / 22
 Month Day Year Month Day Year

LICENSING AUTHORITY: Begin publishing promptly. As W.S. 12-4-104(d) specifies: NO LICENSING AUTHORITY SHALL APPROVE OR DENY THE APPLICATION UNTIL THE LIQUOR DIVISION HAS CERTIFIED THE APPLICATION IS COMPLETE.

Applicant: Flat Creek BBO LLCTrade/Business Name (dba): Bubbas BBOBuilding to be licensed/Building Address: 100 Flat Creek Dr.

Number & Street

JacksonWV

State

83001Teton

Zip

County

Local Mailing Address: Box 1108

P.O. Box or Number & Street

JacksonWV

City

State

83001

Zip

Local Business Telephone Number: 307-733-2288Fax Number: () N/ABusiness E-Mail Address: nicole@berg.co**FILING FOR**☒ NEW LICENSE☐ TRANSFER OF LOCATION**FILING IN (CHOOSE ONLY ONE)**☒ CITY OF JACKSON☐ COUNTY OF:**FILING AS (CHOOSE ONLY ONE)**☐ INDIVIDUAL☐ PARTNERSHIP☐ LP/LLP☒ LLC☐ CORPORATION☐ LTD PARTNERSHIP☐ ORGANIZATION☐ OTHER☐ TRANSFER OWNERSHIP☐ ASSIGNMENT LETTER ATTACHED

FORMERLY HELD BY:

TYPE OF LICENSE OR PERMIT (CHOOSE ONLY ONE)**RETAIL LIQUOR LICENSE**☐ ON-PREMISE ONLY (BAR)☐ OFF-PREMISE ONLY (PACKAGE STORE)☐ COMBINATION ON/OFF PREMISE (BOTH BAR & PACKAGE STORE)☐ RESTAURANT LIQUOR LICENSE☐ RESORT LIQUOR LICENSE☒ BAR AND GRILL**LIMITED RETAIL (CLUB)**☐ VETERANS CLUB☐ FRATERNAL CLUB☐ GOLF CLUB☐ SOCIAL CLUB☐ MICROBREWERY☐ WINERY☐ DISTILLERY SATELLITE☐ WINERY SATELLITE☐ COUNTY RETAIL/SPECIAL MALT BEVERAGE PERMIT**SPECIAL DESIGNATIONS**☐ CONVENTION FACILITY☐ CIVIC CENTER/EVENT CENTER/ PUBLIC AUDITORIUM☐ GOLF CLUB☐ GUEST RANCH☐ RESORT

To Assist the Liquor Division with scheduling inspections:

OPERATIONAL STATUS☒ FULL TIME (e.g. Jan through Dec)☐ SEASONAL / PART-TIME☐ NON-OPERATIONAL / PARKED

Specify months of your operation:

Days of Week (e.g. Mon through Sat):

Hours of Operation (e.g. 10a - 2a):

from Jan to Decfrom MON to SUNfrom 6:00am to 10:00pm

ALL APPLICANTS MUST COMPLETE QUESTIONS 1-4**1. BUILDING OWNERSHIP:** Does the applicant? W.S. 12-4-103(a)(iii)

- (a) **OWN** the licensed building? ☐ YES (own)
- (b) **LEASE** the licensed building? (Lease must be through the term of the liquor license) ☒ YES (lease)
- If Yes, please submit a copy of the lease and indicate:
- (i) When the lease expires, located on page 1 paragraph 7 of lease.
- (ii) The **Sales** provision for alcoholic or malt beverages is located, on page 4 paragraph 2 of lease.
(Lease **MUST** contain a provision for **SALE OF ALCOHOLIC or MALT BEVERAGES.**)

2. To operate your liquor business, have you assigned, leased, transferred or contracted with any other person (entity) to operate and assert total or partial control of the license and the licensed building? W.S. 12-4-601(b)☐ YES ☒ NO**3.** Does any manufacturer, brewer, rectifier, wholesaler, or through a subsidiary affiliate, officer, director or member of any such firm: W.S. 12-5-401, 12-5-402, 12-5-403

- (a) Hold any interest in the license applied for? ☐ YES ☒ NO
- (b) Furnish by way of loan or any other money or financial assistance for purposes hereof in your business? ☐ YES ☒ NO
- (c) Furnish, give, rent or loan any equipment, fixtures, interior decorations or signs other than standard brewery or manufacturer's signs? ☐ YES ☒ NO
- (d) If you answered **YES** to any of the above, explain fully and submit any documents in connection there within:

4. Does the **applicant** have any interest or intent to acquire an interest in any other liquor license issued by **this** licensing authority? W.S. 12-4-103(b)☒ YES ☐ NOIf "YES", explain: Applying for both a retail and bar and grill**5. BAR AND GRILL LICENSE OR RESTAURANT LICENSE:**

Have you submitted a valid food service permit or application? W.S. 12-4-413(a)

☒ YES ☐ NO**6. RESORT LICENSE:**

Does the resort complex:

- (a) Have an actual valuation of at least one million dollars, or have you committed or expended at least one million dollars (\$1,000,000.00) on the complex, excluding the value of the land? W.S. 12-4-401(b)(i) ☐ YES ☐ NO
- (b) Include a restaurant and a convention facility which will seat at least one hundred (100) persons? W.S. 12-4-401(b)(ii) ☐ YES ☐ NO
- (c) Include motel, hotel or privately owned condominium, town house or home accommodations approved for short term occupancy with at least one hundred (100) sleeping rooms? W.S. 12-4-401(b)(iii) ☐ YES ☐ NO
- (d) If no on question (c), have a ski resort facility open to the general public in which you have committed or expended not less than 10 million dollars (\$10,000,000.00)? W.S. 12-4-401(b)(iv) ☐ YES ☐ NO
- (e) Are you contracting/leasing the food and beverage services? W.S. 12-4-403(b)
1. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

7. MICROBREWERY LICENSE:

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii)

☐ YES ☐ NO

- (a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT
☐ BAR AND GRILL ☐ WINERY

- (b) Do you self distribute your products? W.S. 12-2-201(a) ☐ YES ☐ NO
(Requires wholesale malt beverage license with the Liquor Division)

8. WINERY LICENSE:

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii)

☐ YES ☐ NO

- (a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT
☐ BAR AND GRILL ☐ MICROBREWERY

9. LIMITED RETAIL (CLUB) LICENSE:**FRATERNAL CLUBS** W.S. 12-1-101(a)(iii)(B)

- (a) Has the fraternal organization been actively operating in at least thirty-six (36) states? ☐ YES ☐ NO
- (b) Has the fraternal organization been actively in existence for at least twenty (20) years? ☐ YES ☐ NO

10. LIMITED RETAIL (CLUB) LICENSE:**VETERANS CLUBS** W.S. 12-1-101(a)(iii)(A):

- (a) Does the Veteran's organization hold a charter by the Congress of the United States? ☐ YES ☐ NO
- (b) Is the membership of the Veteran's organization comprised only of Veterans and its duly organized auxiliary? ☐ YES ☐ NO

11. LIMITED RETAIL (CLUB) LICENSE:**GOLF CLUBS** W.S. 12-1-101(a)(iii)(D)/W.S. 12-4-301(e):

- (a) Do you have more than fifty (50) bona fide members? ☐ YES ☐ NO
- (b) Do you own, maintain, or operate a bona fide golf course together with clubhouse? ☐ YES ☐ NO
- (c) Are you a political subdivision of the state that owns, maintains, or operates a golf course? ☐ YES ☐ NO
1. Are you contracting/leasing the food and beverage services? W.S. 12-5-201(g) ☐ YES ☐ NO
2. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

12. LIMITED RETAIL (CLUB) LICENSE:**SOCIAL CLUBS** W.S. 12-1-101(a)(iii)(E)/W.S. 12-4-301(b):

- (a) Do you have more than one hundred (100) bona fide members who are residents of the county in which the club is located? ☐ YES ☐ NO
- (b) Is the club incorporated and operating solely as a nonprofit organization under the laws of this state? ☐ YES ☐ NO
- (c) Is the club qualified as a tax exempt organization under the Internal Revenue Service? ☐ YES ☐ NO
- (d) Has the club been in continuous operation for a period of not less than one (1) year? ☐ YES ☐ NO
- (e) Has the club received twenty-five dollars (\$25.00) from each bona fide member as Recorded by the secretary of the club and are club members at the time of this application in good standing by having paid at least one (1) full year in dues? ☐ YES ☐ NO
- (f) Does the club hold quarterly meetings and have an actively engaged membership carrying out the objectives of the club? ☐ YES ☐ NO
- (g) Have you filed a true copy of your bylaws with this application? ☐ YES ☐ NO
- (h) Has at least fifty one percent (51%) of the membership signed a petition indicating a desire to secure a Limited Retail Liquor License? (Petition Attached) ☐ YES ☐ NO

13. If applicant is filing as an Individual, Partnership or Club: W.S. 12-4-102(a)(ii) & (iii)

Each individual, partner or club officer must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip DO NOT LIST PO BOXES	Residence Phone Number	Have you been a DOMICILED resident for at least 1 year and not claimed residence in any other state in the last year?	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application.)

14. If the applicant is a Corporation, Limited Liability Company, Limited Liability Partnership or Limited Partnership: W.S. 12-4-102(a)(iv) & (v)

Each stockholder holding, either jointly or severally, ten percent (10%) or more of the outstanding and issued capital stock of the corporation, limited liability company, limited liability partnership, or limited partnership, and every officer, and every director must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip DO NOT LIST PO BOXES	Residence Phone Number	No. of Years in Corp or LLC	% of Corpora te Stock Held	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
Joseph M. Rice				5.5	40	YES ☐ NO ☒	YES ☐ NO ☒
Bob + Madeline Emmerick				5.5	50	YES ☐ NO ☒	YES ☐ NO ☒
Allan Tessler				5.5	10	YES ☐ NO ☒	YES ☐ NO ☒
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application)

REQUIRED ATTACHMENTS:

- ☒ A statement indicating the financial condition and financial stability of the applicant W.S. 12-4-102(a)(vi).
- ☒ Attach any lease agreements (especially for resort / political subdivisions leasing out food & beverage services) W.S. 12-4-103 (a)(iii)/W.S. 12-4-403(b)/W.S. 12-4-301(e).
- ☐ If transferring a license from one ownership to another, a form of assignment from the current licensee to the new applicant authorizing the transfer W.S. 12-4-601(b).

OATH OR VERIFICATION

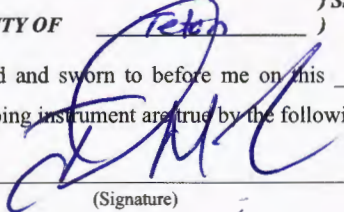
Requires signatures by **ALL** Individuals, **ALL** Partners, **ONE (1)** LLC Member, or **TWO (2)** Corporate Officers or Directors except that if all the stock of the corporation is owned by **ONE (1)** individual then that individual may sign and verify the application upon his oath, or **TWO (2)** Club Officers. W.S. 12-4-102(b)

*Under penalty of perjury, and the possible revocation or cancellation of the license,
I swear the above stated facts, are true and accurate.*

STATE OF WYOMING)

COUNTY OF Teton) SS.

Signed and sworn to before me on this 15th day of June, 2022 that the facts alleged in the foregoing instrument are true by the following:

1)		Joseph M. Rice	owner
	(Signature)	(Printed Name)	Title
2)			
	(Signature)	(Printed Name)	Title
3)			
	(Signature)	(Printed Name)	Title
4)			
	(Signature)	(Printed Name)	Title
5)			
	(Signature)	(Printed Name)	Title
6)			
	(Signature)	(Printed Name)	Title



Witness my hand and official seal:

Signature of Notary Public

My commission expires: 5.2.24

TOWN OF JACKSON
Office of Town Clerk
P.O. Box 1687 / 150 East Pearl Avenue
Jackson, Wyoming 83001
(307) 733-3932 ext 1113

Liquor License Application

AFFIDAVIT of AUTHORIZATION

The undersigned hereby states he/she is authorized to sign the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson, and authorizes the Town of Jackson, its agents, and employees to seek information as set forth in Municipal Code Section 6.20 and conduct investigations into the truth of the statements set forth in the application. The undersigned hereby agrees to comply fully with the rules and regulations of the Town of Jackson governing the liquor license/permit. The undersigned hereby attests that the facts and documents contained within the Liquor License or Permit Application packet are true and correct.

Individual, Partnership, and Club Applicants must list every individual, partner, and officer under Question #2 of the application.

Corporation, LLC, LLP, and LP Applicants must list every stockholder of 10+%, every officer, and every director under Question #3 of the application.

AFFIDAVIT of UNDERSTANDING

The undersigned hereby states that he/she understands that the submittal, review, approval, issuance, and/or received payment of the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson does not imply that any other reviews, authorizations, permits, and approvals have been made by any Town/County departments or elected bodies. Additional review, authorization, permit, and approval may be required at any time from additional Town/County departments, which may include the time period after approval but before issuance of the Liquor License / Permit. It is the duty of the applicant to seek all required reviews, authorizations, permits, and approvals from Town or County departments.

PLEASE PRINT:

Legal Name: Joseph First Name

Matthew Full Middle Name

Rice Last Name

Date of Birth: [REDACTED]

Driver License: WY / [REDACTED]

State / Number

[Signature]
Applicant Signature

State of Wyoming)

County of Teton) ss

Subscribed and sworn to before me this 15th day of June, 2021.

(SEAL)



[Signature]
Notary Public or officer authorized to administer oaths



Business Information / Plan of Operation

Type of Liquor License:



Retail



Bar & Grill

Name of Applicant: Flat Creek BBQ LLC

Tell us about your business.

For established businesses:

When did your business open?

Are you open year-round? Yes

If not, provide when and how long you are closed (off-season).

Provide your annual sales tax payments for the last three years.

2020 = [REDACTED]

2019 = [REDACTED]

2018 = [REDACTED]

What is the percentage of your employees who live locally? (includes surrounding communities)

100%

Describe how you are involved with Environmental & Public Health related to COVID-19.

Not involved besides following guidelines and giving information to employees

Provide the number of parking spaces your business has (excluding street parking).

40

Are you located near a bus stop or pathway system?

Yes

Have you been involved with community events or public service? Describe.

Yes, sponsor numerous events, donate food, put on fundraisers inside restaurant

For new businesses:

What is the projected opening date for your business?

Will you be open year-round?

If not, provide when and how long you will be closed (off-season).

What are your total sales projections for the next 3 years?

1st year of operation =

2nd year of operation =

3rd year of operation =

Will you hire locally (includes surrounding communities)?

How will you be involved with Environmental & Public Health related to COVID-19?

Provide the number of parking spaces your business will have (excluding street parking).

Will you be located near a bus stop or pathway system?

What are your plans for community involvement or public service?

All Applicants.

Describe your company structure and leadership team.

Local restaurant owned and operated by one local family

Describe the nature of your business.

Restaurant serving 3 meals a day

Describe products to be provided (including alcohol).

Wine, beer, liquor, full restaurant menu

Describe your target market.

Families, working community, visitors

What is the official building capacity?

170

Describe frequent events or gatherings held on your property or will be held.

~~None~~ N/A

You will be selling a high-addition product; how will you be involved in the community to address that?

Describe the process for customers to order alcohol and how it is delivered.

Customer orders from server, server rings it in, bartender makes drink, drink is delivered

Do you plan to serve alcohol outside on a deck or patio? If so, include a sketch or site plan showing the outside area.

NO

If so, describe the physical characteristics of the outside area.

What is your plan to keep customers from leaving with open alcohol containers?

Supervision by staff and management, no to go cups delivered to tables that have alcohol

Prepared by: Nicole Daus

Date: 6/8/21

Issued by:

**WYOMING DEPARTMENT OF AGRICULTURE
CONSUMER HEALTH SERVICES
2219 CAREY AVE
CHEYENNE, WY 82002
EQUAL OPPORTUNITY IN EMPLOYMENT AND SERVICES**

Retail Food

ACCOUNT # 2073

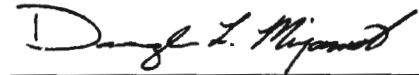
Whereas this party has made application for the licenses listed below in the State of Wyoming according to the law and agrees to comply with all laws, rules and regulations thereto, including the payment of all required fees, there is hereby issued to the applicant this license. This license is not transferable and, unless revoked, shall expire on the date indicated below.

Issued to:

EXPIRATION DATE: 1/28/2022

**BUBBA'S BAR-B-QUE RESTAURANT
100 FLAT CREEK DR
JACKSON, WY 83001**

**FLAT CREEK BBQ LLC
FLAT CREEK BBQ LLC
PO BOX 1168
JACKSON, WY 83001**



Director of Dept. of Ag

**THIS LICENSE MUST BE CURRENT
AND POSTED CONSPICUOUSLY
AT THE PHYSICAL LOCATION**



June 8, 2021

RE: Flat Creek BBQ, LLC dba Bubba's BBQ

To whom it may concern;

Flat Creek BBQ, LLC has been a client in good standing with First Interstate Bank since August of 2014. Since that time, Flat Creek BBQ, LLC has conducted all of its banking with First Interstate Bank in a professional manner. The company has the highest possible credit rating with First Interstate Bank and should be considered of the lowest possible risk.

Please feel free to contact me personally if you have any questions regarding this letter or the financial condition or stability of Flat Creek BBQ, LLC.

Sincerely,

Frank P. Lyons
Vice President

A handwritten signature in cursive script, appearing to read 'Frank P. Lyons'.

First Interstate Bank
Albertson's Office
105 Buffalo Way
P.O. Box 11095
Jackson, WY 83002-1095
307-732-7932

First Interstate Bank
Main Office - 842 W Broadway
Office Building - 802 W Broadway
P.O. Box 11095
Jackson, WY 83002-1095
307-734-7373
www.firstinterstatebank.com

First Interstate Bank
Town Square Office
120 E Broadway
P.O. Box 11095
Jackson, WY 83002-1095
307-732-7883

LUNCH

Mon-Fri 11-4:30

Sat and Sun 12-4:30

... BUBBATIZERS ...

Bubba's Wings	\$8	\$16
BBQ or Buffalo style wings. Half or full dozen portions.		
Pickle Chips		\$8
Deep fried pickle chips served with a side of our BBQ ranch sauce.		
Chicken Strip Appetizer		\$10
3 breaded white meat tenders.		
Basket O'Rings		\$12
Thick cut and battered onion rings piled high.		

... SALADS ...

Add your choice of protein to any salad: Turkey \$5 Chicken Breast \$6
Smoked Salmon \$7

Ellies Salad		\$14
Baby arugula, cara cara oranges, shaved red onion, pomegranate, asiago cheese with lemon vinaigrette.		
BBQ Ranch		\$14
Romaine lettuce, cucumbers, tomatoes, seasoned corn, avocado, tortilla strips and BBQ ranch dressing.		
The Cobb		\$14
Arcadian mix, avocado, tomatoes, bacon, egg and turkey served with a balsamic dressing.		
Summer Salad		\$14
Arcadian mix, shaved red onion, watermelon, fresh mint, feta cheese and balsamic vinaigrette dressing.		
Classic Caesar		\$11
Romaine lettuce, homemade croutons, parmesan cheese served with house-made caesar dressing.		
Small House Salad		\$8
Mixed greens, cucumbers, tomatoes and parmesan cheese served with balsamic dressing.		

... LUNCH SPECIALS ...

Bubbas lunch is a noon-time treat. Satisfying but it won't put you to sleep in the afternoon. All lunch specials are served with Texas toast and your choice of two sides. French fries, coleslaw, potato salad, mac n' cheese, sweet baby carrots, Bubba's famous beans or you may sub one side choice for O'rings for an additional \$2.

Turkey		\$13
Hot, thin sliced smoked meat.		
Bar-B-Que Beef Brisket		\$15
Slow smoked beef brisket sliced up and piled high.		
Pulled Pork		\$15
Pulled, slow smoked pork shoulder in Carolina sauce.		
Bar-B-Que Chicken		\$13
A quarter of chicken, slow smoked.		
St. Louis Ribs		\$18
A lunch sized portion of Bubbas Favorite. Slow smoked and served with his tasty rib sauce.		
*Hand Packed Grilled Hamburger Steak		\$15
Lean, fresh 1/2 pound of ground chuck without the bun.		
Fish & Chips		\$16
House-battered cod deep fried and served with fries, coleslaw and tartar sauce.		
Chicken Strips		\$13
3 all white meat tenders fried to a golden brown.		
Smoked Sausage		\$14
Bubbas famous sausage grilled and spiced just right!		
*Top Sirloin		\$24
8oz choice cut sirloin.		
* Add grilled mushrooms or onions for \$1.25 each		

... SANDWICHES ...

Sandwiches are served on your choice of Texas toast or a toasted bun and include one side of your choice. French fries, coleslaw, potato salad, mac n' cheese, sweet baby carrots, Bubba's famous beans or you may sub one side choice for O'rings available for an additional \$2.

Turkey Sandwich		\$13
Lean meat piled high on a toasted bun.		
Bar-B-Que Brisket Sandwich		\$14
Our famous house smoked brisket.		
Pulled Pork Sandwich		\$14
Pulled, slow smoked pork shoulder in Carolina sauce.		
Bar-B-Que Ham Sandwich		\$13
A quarter pound of smoked ham with swiss or cheddar cheese on a toasted bun.		
The Sloppy Bubba		\$13
A combination of our house smoked brisket and pulled pork simmered in our Bubba sauce on a toasted bun.		
Pulled Chicken Sandwich		\$13
House smoked chicken hand pulled from the bone and simmered in our house sauce.		
Smoked Sausage Sandwich		\$14
Spiced just right! Grilled and served on a toasted hoagie roll.		
*Hamburger		\$12
1/2 pound of lean ground chuck.		
*Make it a double +\$5 *Substitute buffalo patty +\$6		
*Buffalo Burger		\$18
House-made BBQ sauce, gouda cheese and bacon. Topped with lettuce, tomato, and onion.		
Grilled Chicken Sandwich		\$14
1/2 pound chicken breast marinated and charbroiled, served on a toasted bun.		
The Strip Sandwich		\$13
2 Breaded white meat chicken tenders served on a toasted bun.		
Fish Sandwich		\$14
House-battered cod deep fried and served on a toasted bun with a side of Tartar sauce.		
Chicken Fried Steak Sandwich		\$14
6oz battered cube steak with gravy.		
B.L.T.		\$12
Served on multigrain toast.		
Grilled Cheese Sandwich		\$11
Bacon, tomato, american and cheddar cheese on multigrain toast.		



Turn it on over...

THE FLIP SIDE

...COMBO PLATES...

All combo plates come with your choice of two sides and a piece of Texas toast.

2 Meat Combo	\$21
3 Meat Combo	\$25
4 Meat Combo	\$29
Brisket +\$2, Sloppy Bubba, Pulled Pork, BBQ Chicken (bone in), Smoked Turkey, Pulled Chicken, Smoked Sausage, St. Louis Ribs +\$2	

...BEVERAGES...

Coffee	\$3
Add a shot of Kahlua or Bailey's +\$5	
Hot Tea	\$3
Hot Cocoa	\$4
Milk	sm \$2 lg \$3
2% or Chocolate	
Fresh brewed Iced Tea	\$3
Sweet or Unsweetened	

...BUBBAS PLATES...

All dinner plates are served with Texas toast and your choice of two of the following side items: French fries, coleslaw, mac n' cheese, sweet baby carrots, Bubba's famous beans or add O'ings for an additional +\$2.

St. Louis Ribs	\$26
Our specialty and Bubba's favorite! Our ribs are rubbed with our secret seasonings and then slow smoked over apple wood.	
½ Rack of Baby Back Ribs	\$26
Baby back ribs are slow smoked over apple wood and finished on the char-broiler with our special baby back sauce.	
Beef Brisket Plate	\$21
Slow smoked beef brisket sliced up and piled high.	
Pulled Pork Plate	\$18
Slow smoked pork shoulder in a Carolina Sauce.	
Chicken Plate	\$17
Half of a tender young broiler slow smoked over apple wood and finished on the char-broiler with our special sauce.	
Smoked Turkey Plate	\$18
Apple wood smoked turkey breast, sliced thin and served hot.	
Smoked Sausage Links	\$18
Bubba's famous sausage grilled and spiced just right!	

Soft Drinks	\$3
Coke Products	
Juice	sm \$3 lg \$5
Apple, cranberry, orange, grapefruit or tomato	

...SWEET TREATS...

Homeade Pie	\$7
Buttermilk, Chocolate Buttermilk, Pecan. Ask your server about pie of the day.	
-Ala mode +\$1	
Bomboloni	\$6
2 Italian style doughnuts with a side of strawberry coulis.	
-add ice cream +\$2	
Ice Cream	\$4
Vanilla, Chocolate or Huckleberry +1	



*Consuming raw or under cooked meats, poultry, seafood or eggs may increase your risk of food-borne illness. Our kitchen is not a gluten free environment and cross-contamination may occur. If you have food allergies please make them known to management.

BREAKFAST

Mon-Fri 6:30-11

Sat and Sun 6:30-12

...EGGS CETERA...

Your choice of hash-browns or grits and choice of toast, Bubbas biscuit or English muffin. Eggs cooked any way you like.

***2 Egg Breakfast** \$11
Add your choice of ham, bacon or sausage +\$2

***Steak and Eggs** \$21
8oz top sirloin and 2 eggs.

***Chicken Fried Steak and Eggs** \$14
6oz battered cube steak and 2 eggs.

***Hamburger and Eggs** \$15
6oz choice ground chuck and 2 eggs.

...BUBBAS SPECIALS...

***Avocado Toast** \$14
Avocado, watermelon radishes, arugula, zaatar and 2 poached eggs served on Persephone multigrain toast.

Granola Parfait \$12
A blend of healthy grains, nuts, fresh fruit, vanilla greek yogurt and lemon curd.

Bubba's Steel Cut Oatmeal \$11
House made steel cut oatmeal with fresh fruit and brown sugar.

***Ellie's Bowl** \$14
Tricolored quinoa, spinach, asparagus, heirloom tomatoes, avocado, smoked salt and 2 poached eggs.

***Felipe's Special** \$14
House smoked pulled pork, tomatoes, onions, jack cheese and hash-browns topped with 2 scrambled eggs, salsa verde, queso fresco, flour tortilla and pico de gallo.

Egg White Bowl \$13
Zucchini, spinach, heirloom tomatoes, asparagus, mushrooms, feta cheese and your choice of bread.

...FROM THE GRIDDLE...

Pancakes Plain and Simple \$7 \$10
1 or 2 plate sized buttermilk cakes.

Pecan Cakes \$9 \$12
1 or 2 plate sized cakes.

Blueberry Cakes \$9 \$12
1 or 2 plate sized cakes.

Waffles \$9
1 old fashioned Belgian Waffle fresh off the iron.

Banana Bread French Toast \$14
2 slices of Banana bread topped with fresh bananas, pecans and served with mascarpone cream cheese.

French Toast \$9 \$13
Half or full sized portions -add berries and whipped cream +\$6

...SALSA DE BORDER...

Breakfast Burrito \$13
Scrambled eggs, sausage, green chilies and onions wrapped in a flour tortilla topped with melted cheese, Spanish salsa and sour cream.
-substitute salsa verde upon request

Mexican Scramble \$14
Scrambled eggs and chorizo sausage served over hash-browns with refried beans and melted cheese. Served with your choice of flour tortilla, toast or biscuit.

***Breakfast Tacos** \$13
Two corn tortillas filled with house smoked pulled pork, salsa verde and scrambled eggs. Topped with pico de gallo and queso fresco. Served with house made country spuds.
-add fresh avocado +\$2

***Huevos Rancheros** \$14
Corn tortilla topped with black beans, 2 fried eggs, fresh salsa verde, jack and queso fresco. Served with house made country spuds. -add Chorizo +\$2

***Beef Barbacoa Tacos** \$14
Two corn tortilla's filled with tender beef marinated in mexican spices, scrambled eggs, onion, cilantro, avocado and queso fresco. Topped with salsa verde and served with house made country spuds.

***Beef Barbacoa Hash** \$14
Tender beef marinated in mexican spices with hash-browns, jack cheese, green onions, avocado and 1 small flour tortilla. Topped with 2 eggs any style and a side of our salsa verde.

...BUBBA'S BENEDICT'S...

***The Original Eggs Benedict** \$14
2 poached eggs on top of an english muffin with canadian bacon. Topped with hollandaise and served with house made country spuds.

***Hunter's Benedict** \$15
House made elk and pork sausage on top of brioche toast with sautéed mushrooms, tomatoes and poached eggs with a bearnaise sauce. Served with house made country spuds.

***House Smoked Salmon Benedict** \$15
House smoked salmon with capers, red onion, tomato, avocado and 2 poached eggs over a toasted english muffin topped with hollandaise. Served with house made country spuds.

***Avocado Benedict** \$14
Avocado, tomato and poached eggs on an english muffin topped with hollandaise sauce. Served with house made country spuds.



Turn it on over...

*Consuming raw or under cooked meats, poultry, seafood or eggs may increase your risk of food-borne illness. While we do offer gluten free options, our kitchen is not a gluten free environment and cross-contamination may occur. If you have food allergies please make them known to management.

THE FLIP SIDE

... BUBBA'S BIG BISCUITS ...

Biscuits and Gravy Half \$9 Full \$13
1 or 2 of Bubbas famous biscuits smothered in our homemade country sausage gravy.

The Ranch Hand \$13
Bubbas famous biscuit with pulled pork and homemade country sausage gravy.

Big Biscuit Sandwich \$11
Bubbas famous biscuits with scrambled eggs and melted cheddar cheese. -Add bacon, sausage or ham +\$2

... OMELETTES ...

All omelettes are served with your choice of hash-browns or grits and either toast, biscuit, or English muffin.

Cheese \$11
Your choice of cheddar or jack cheese.

Ham and Cheese \$13
Ham and cheddar.

Spinach and Mushroom \$13
Mushrooms, fresh spinach and melted jack cheese.

Denver \$13
Ham, green peppers, onions and cheddar cheese.

Turkey Jack \$13
Mushrooms, turkey, jack cheese.

Salsa Verde Pork \$13
Egg whites, pulled pork, onions, red peppers, zucchini, and queso fresco. Served with house made country spuds.

Veggie \$12
Mushrooms, fresh tomatoes, onions, green peppers and cheddar cheese.

... BEVERAGES ...

Coffee \$3
Add a shot of Kahlua or Bailey's +\$5

Hot Cocoa \$4

Hot Tea \$3

Milk sm \$2 lg \$3
2% or Chocolate

Soft Drinks \$3
Coke Products

Fresh brewed Iced Tea \$3
Sweet or Unsweetened

Juice sm \$3 lg \$5
Apple, cranberry, orange, grapefruit or tomato

... BREAKFAST SIDES ...

*One Egg \$2

*Two Eggs \$3

Ham \$6

Bacon \$4

Sausage Patty \$3

Sausage Links \$3

Bubbas Biscuit \$3

Toast \$3

English Muffin \$3

Flour Tortilla \$2

Fresh Berries \$6

Hashbrowns \$3

Grits \$3

Gravy \$3

Refried Beans \$3

Salsa (red or green) \$3

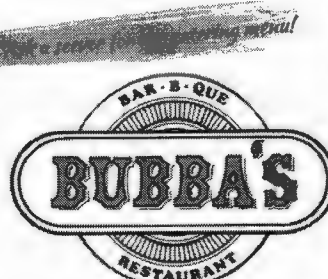
Sour Cream \$2

... SWEET TREATS ...

Bomboloni \$6
2 Italian style doughnuts with a side of strawberry coulis.
-add ice cream +\$2

Homemade Pie \$7
Buttermilk, Chocolate Buttermilk, Pecan. Ask your server about pie of the day.
-Ala mode +\$1

Ice Cream \$4
Vanilla, Chocolate or Huckleberry +1



*Consuming raw or under cooked meats, poultry, seafood or eggs may increase your risk of food-borne illness. Our kitchen is not a gluten free environment and cross-contamination may occur. If you have food allergies please make them known to management.

DINNER

Mon-Fri 4:30-Close Sat and Sun 4:30-Close

...BUBBATIZERS...

Bubba's Wings \$8 \$16
BBQ or Buffalo style wings. Half or full dozen portions.

Basket O'Rings \$12
Thick cut and battered onion rings piled high.

Chicken Strip Appetizer \$10
3 breaded white meat tenders.

Pickle Chips \$8
Deep fried pickle chips served with a side of our BBQ ranch sauce.

...SALADS...

Add your choice of protein to any salad: Turkey \$6 Chicken breast \$6
Smoked Salmon \$8

Ellies Salad \$14
Baby arugula, cara cara oranges, shaved red onion, pomegranate, asiago cheese with lemon vinaigrette.

BBQ Ranch \$14
Romaine lettuce, cucumbers, tomatoes, seasoned corn, avocado, tortilla strips and BBQ ranch dressing.

The Cobb \$14
Arcadian mix, avocado, tomatoes, bacon, egg and turkey served with a balsamic dressing.

Classic Caesar \$11
Romaine lettuce, homemade croutons, parmesan cheese served with house-made caesar dressing.

Summer Salad \$14
Arcadian mix, shaved red onion, watermelon, fresh mint, feta cheese and balsamic vinaigrette dressing.

Small House Salad \$8
Mixed greens, cucumbers, tomatoes and parmesan cheese served with balsamic dressing.

...BUBBAS PLATES...

All Dinner Plates are served with texas toast and your choice of two of the following side items: French fries, coleslaw, potato salad, mac n' cheese, sweet baby carrots, Bubba's famous beans or add O'rings for an additional +\$2. Baked potatoes available after 5:00pm.

St. Louis Ribs \$26
Our specialty and Bubba's favorite! Our ribs are rubbed with our secret seasonings and then slow smoked over applewood.

½ Rack of Baby Back Ribs \$26
Baby back ribs are slow smoked over apple wood and finished on the char-broiler with our special baby back sauce.

Beef Brisket Plate \$21
Slow smoked beef brisket sliced up and piled high.

Pulled Pork Plate \$18
Slow smoked pork shoulder in a Carolina Sauce.

Chicken Plate \$17
Half of a tender young broiler slow smoked over apple wood and finished on the char-broiler with our special sauce.

Smoked Turkey Plate \$18
Apple wood smoked turkey breast, sliced thin and served hot.

Smoked Sausage Links \$18
Bubba's famous sausage grilled and spiced just right!

***Top Sirloin** \$24
8oz choice cut sirloin.

Chicken Strip Plate \$14
4 breaded white meat tenders.

***Hamburger Steak** \$17
8oz lean ground chuck.

...COMBO PLATES...

All combo plates come with your choice of two sides and a piece of Garlic Toast.

2 Meat Combo \$21

3 Meat Combo \$25

4 Meat Combo \$29

Brisket +\$2, Sloppy Bubba, pulled pork, BBQ Chicken (bone in), Turkey, Pulled Chicken, Smoked Sausage, St. Louis Ribs +\$2



Turn it on over...

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THE FLIP SIDE

... FISH ...

Fish & Chips

3 House-battered cod deep fried and served with fries, coleslaw and tartar sauce.

\$21

Blackened Idaho Trout

Locally raised Idaho trout, oven fried, home made pico de gallo, steamed wild rice, sautéed asparagus.
-Available after 5pm

\$19

... SWEET TREATS ...

Homemade Pie

Buttermilk, Chocolate Buttermilk, Pecan. Ask your server about pie of the day.
-All made +\$1

\$7

Bomboloni

2 Italian style doughnuts with a side of strawberry coulis.
-add ice cream +\$2

\$6

Ice Cream

Vanilla, Chocolate or Huckleberry +1

\$4

... BEVERAGES ...

Coffee

Add a shot of Kahlua or Bailey's +\$5

\$3

Soft Drinks

Coke Products

\$3

Fresh brewed Iced Tea

Sweet or Unsweetened

\$3

Hot Tea

\$3

Hot Cocoa

\$4

Milk

2% or Chocolate

sm \$2

lg \$3

Juice

Apple, cranberry, orange, grapefruit or tomato

sm \$3

lg \$5

... SANDWICHES ...

Sandwiches are served on your choice of Texas Toast or a toasted bun and include one side of your choice. French Fries, coleslaw, potato salad, mac n' cheese, sweet baby carrots, Bubba's Famous Beans or add O'ings for an additional +\$2

Turkey Sandwich

Lean meat piled high on a toasted bun.

\$13

Bar-B-Que Brisket Sandwich

Our famous house smoked brisket.

\$14

Bar-B-Que Ham Sandwich

A quarter pound of smoked ham with swiss or cheddar cheese on a toasted bun.

\$13

Pulled Pork Sandwich

Pulled, slow smoked pork shoulder in Carolina sauce.

\$14

The Sloppy Bubba

A combination of our house smoked brisket and pulled pork simmered in our Bubba sauce on a toasted bun.

\$13

Pulled Chicken Sandwich

House smoked chicken hand pulled from the bone and simmered in our house sauce.

\$13

Smoked Sausage Sandwich

Spiced just right! Grilled and served on a toasted hoagie roll.

\$14

*Hamburger

1/2 pound of lean ground chuck.

-Make it a double +\$5 -Substitute buffalo patty +\$6

\$12

*Buffalo Burger

House-made BBQ sauce, gouda cheese and bacon. Topped with lettuce, tomato, and onion.

\$18

Grilled Chicken Sandwich

1/2 pound chicken breast marinated and charbroiled, served on a toasted bun.

\$14

The Strip Sandwich

2 Breaded white meat chicken tenders served on a toasted bun.

\$13

Chicken Fried Steak Sandwich

6oz battered cube steak with gravy.

\$14

Fish Sandwich

House-battered cod deep fried and served on a toasted bun with a side of tartar sauce.

\$14

B.L.T.

Served on multigrain toast.

\$12

Grilled Cheese Sandwich

Bacon, tomato, american and cheddar cheese on multigrain toast.

\$11





June 8, 2021

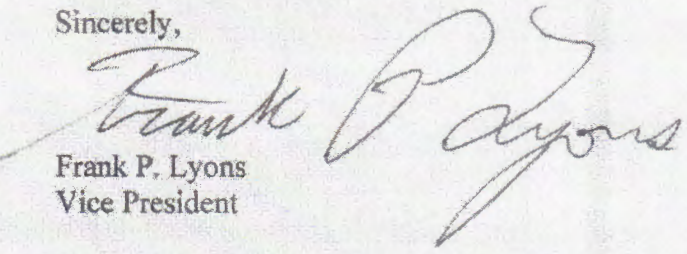
RE: Flat Creek BBQ, LLC dba Bubba's BBQ

To whom it may concern;

Flat Creek BBQ, LLC has been a client in good standing with First Interstate Bank since August of 2014. Since that time, Flat Creek BBQ, LLC has conducted all of it's banking with First Interstate Bank in a professional manner. The company has the highest possible credit rating with First Interstate Bank and should be considered of the lowest possible risk.

Please feel free to contact me personally if you have any questions regarding this letter or the financial condition or stability of Flat Creek BBQ, LLC.

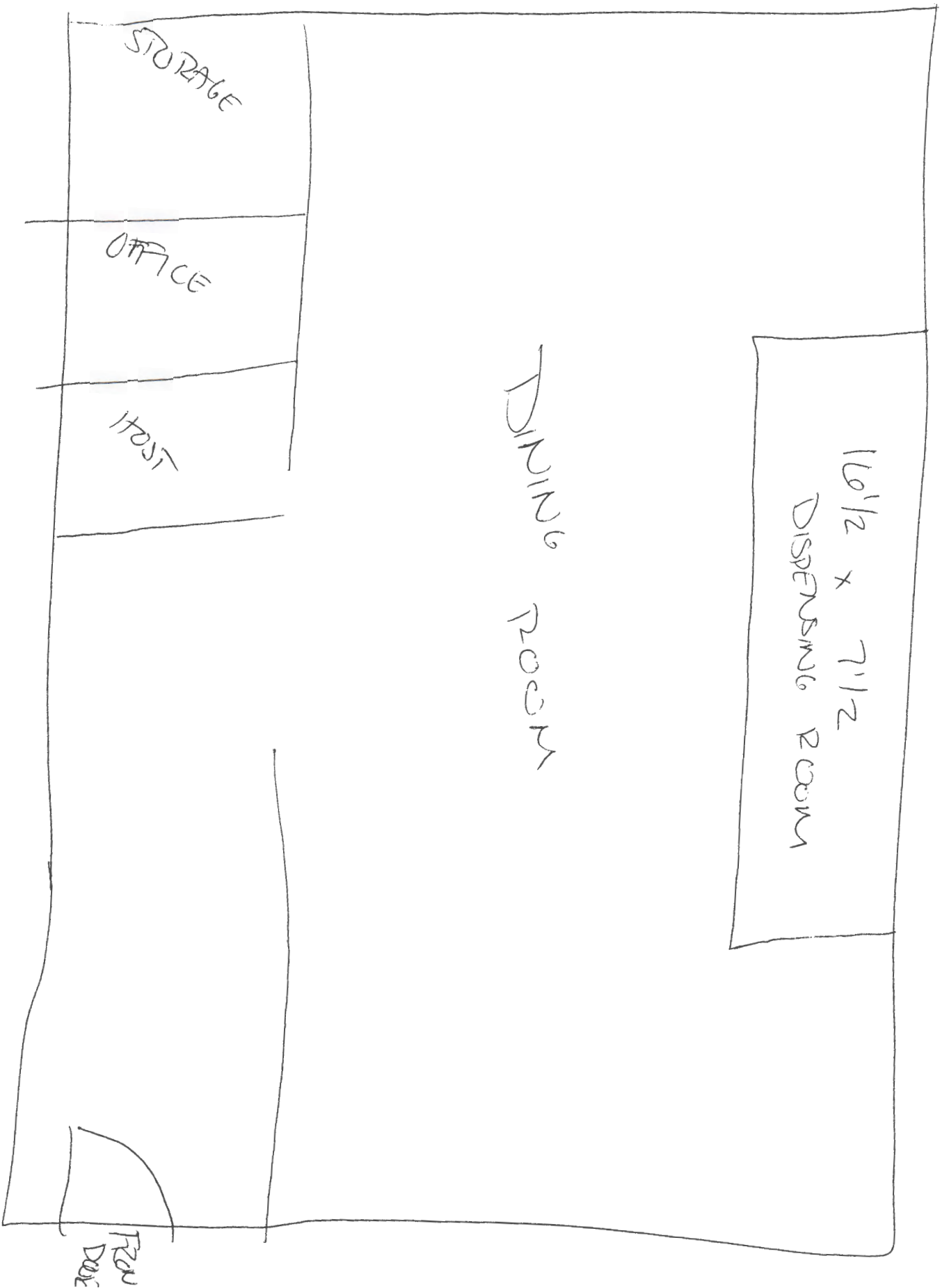
Sincerely,


Frank P. Lyons
Vice President

First Interstate Bank
Albertson's Office
105 Buffalo Way
P.O. Box 11095
Jackson, WY 83002-1095
307-732-7932

First Interstate Bank
Main Office - 842 W Broadway
Office Building - 802 W Broadway
P.O. Box 11095
Jackson, WY 83002-1095
307-734-7373
www.firstinterstatebank.com

First Interstate Bank
Town Square Office
120 E Broadway
P.O. Box 11095
Jackson, WY 83002-1095
307-732-7883



STATE OF WYOMING * SECRETARY OF STATE
EDWARD A. BUCHANAN
BUSINESS DIVISION

Herschler Bldg East, Ste.100 & 101, Cheyenne, WY 82002-0020

Phone 307-777-7311

Website: <https://sos.wyo.gov> · Email: business@wyo.gov

Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name	Flat Creek BBQ, LLC		
Filing ID	2013-000649612		
Type	Limited Liability Company	Status	Active

General Information

Old Name		Sub Status	Current
Fictitious Name		Standing - Tax	Good
		Standing - RA	Good
Sub Type		Standing - Other	Good
Formed in	Wyoming	Filing Date	08/28/2013 2:47 PM
Term of Duration	Perpetual	Delayed Effective Date	
		Inactive Date	

Principal Address

100 Flat Creek Dr
Jackson, WY 83001

Mailing Address

c/o Sorensen & Flanagan, LLC
PO Box 1845
Jackson, WY 83001

Registered Agent Address

Teton Corporate Services, Inc.
155 E Pearl St Ste 200
PO Box 3345
Jackson, WY 83001

Parties

Type	Name / Organization / Address
Organizer	Amy Potter

Notes

Date	Recorded By	Note
------	-------------	------

Filing Information



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Name **Flat Creek BBQ, LLC**
Filing ID **2013-000649612**
Type **Limited Liability Company** Status **Active**

Most Recent Annual Report Information

Type	Original	AR Year	2020
License Tax	\$102.65	AR Exempt	N
AR Date	7/20/2020 4:27 PM	AR ID	05799410
Web Filed	N		

Officers / Directors

Type	Name / Organization / Address
------	-------------------------------

Principal Address

100 Flat Creek Dr
Jackson, WY 83001

Mailing Address

c/o Sorensen & Flanagan, LLC
PO Box 1845
Jackson, WY 83001

Annual Report History

Num	Status	Date	Year	Tax
02058357	Original	07/21/2014	2014	\$253.14
02294050	Original	08/10/2015	2015	\$279.82
02549006	Original	08/01/2016	2016	\$204.17
02895399	Original	07/31/2017	2017	\$130.29
03693898	Original	07/25/2018	2018	\$112.31
04691395	Original	08/05/2019	2019	\$137.11
05799410	Original	07/20/2020	2020	\$102.65

Amendment History

ID	Description	Date
2020-002742991	RA Name/Address Change Registered Agent # Changed From: No Value To: 0114470 Registered Agent Organization Name Changed From: No Agent To: Teton Corporate Services, Inc. Registered Agent Physical Address 1 Changed From: No Office To: 155 E Pearl St Ste 200 Registered Agent Physical City Changed From: No Value To: Jackson Registered Agent Physical County Changed From: Laramie To: Teton Registered Agent Physical Postal Code Changed From: No Value To: 83001	02/01/2020
2019-002707383	RA Resignation	12/09/2019
2019-002597592	Delinquency Notice - Tax	08/02/2019

Filing Information



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Name **Flat Creek BBQ, LLC**

Filing ID **2013-000649612**

Type Limited Liability Company

Status

Active

2015-001753303 Delinquency Notice - Tax

08/02/2015

See Filing ID Initial Filing

08/28/2013

NEW OR TRANSFER LIQUOR LICENSE OR PERMIT APPLICATION

FOR LIQUOR DIVISION USE ONLY

Customer #:			
Trf from:			
Reviewer:	Initials	Date	
Agent:		/	/
Chief:		/	/

To be completed by City/County Clerk

Local License #: _____

License

Fees: Annual Fee: \$ 1500.00Date filed with clerk: 6/15/21Prorated Fee: \$ 903.77

Advertising Dates: (2 Weeks)

Transfer Fee: \$ _____

8/4/21 & 8/11/21

Publishing Fee: \$ 100.00

Hearing Date: 8/23/21Publishing Fee Direct Billed to Applicant: ☐License Term: 8 125 1 21 through 3 31 1 22
Month Day Year Month Day YearLICENSING AUTHORITY: Begin publishing promptly. As W.S. 12-4-104(d) specifies: **NO LICENSING AUTHORITY SHALL APPROVE OR DENY THE APPLICATION UNTIL THE LIQUOR DIVISION HAS CERTIFIED THE APPLICATION IS COMPLETE.**Applicant: Flat Creek BBQ LLCTrade/Business Name (dba): Bubba's BBQBuilding to be licensed/Building Address: 100 Flat Creek Dr.
Number & StreetJackson WY 83001 Teton
City State Zip CountyLocal Mailing Address: PO Box 1168
P.O. Box or Number & StreetJackson WY 83001
City State ZipLocal Business Telephone Number: 807-733-2208 Fax Number: () MABusiness E-Mail Address: nucle@burg.co**FILING FOR**☒ **NEW LICENSE**☐ TRANSFER OF LOCATION**FILING IN (CHOOSE ONLY ONE)**☒ CITY OF **JACKSON**☐ COUNTY OF:**FILING AS (CHOOSE ONLY ONE)**☐ INDIVIDUAL☐ PARTNERSHIP☐ LP/LLP☒ **LLC**☐ CORPORATION☐ LTD PARTNERSHIP☐ ORGANIZATION☐ OTHER _____☐ TRANSFER OWNERSHIP☐ ASSIGNMENT LETTER ATTACHED

FORMERLY HELD BY: _____

TYPE OF LICENSE OR PERMIT (CHOOSE ONLY ONE)**RETAIL LIQUOR LICENSE**☒ **ON-PREMISE ONLY (BAR)**☐ OFF-PREMISE ONLY (PACKAGE STORE)☐ COMBINATION ON/OFF PREMISE (BOTH BAR & PACKAGE STORE)☐ RESTAURANT LIQUOR LICENSE
☐ RESORT LIQUOR LICENSE
☐ BAR AND GRILL**LIMITED RETAIL (CLUB)**☐ VETERANS CLUB
☐ FRATERNAL CLUB
☐ GOLF CLUB
☐ SOCIAL CLUB☐ MICROBREWERY☐ WINERY☐ DISTILLERY SATELLITE☐ WINERY SATELLITE☐ COUNTY RETAIL/SPECIAL MALT BEVERAGE PERMIT**SPECIAL DESIGNATIONS**☐ CONVENTION FACILITY☐ CIVIC CENTER/EVENT CENTER/ PUBLIC AUDITORIUM☐ GOLF CLUB☐ GUEST RANCH☐ RESORT

To Assist the Liquor Division with scheduling inspections:

OPERATIONAL STATUS☒ **FULL TIME** (e.g. Jan through Dec)☐ SEASONAL / PART-TIME☐ NON-OPERATIONAL / PARKED

Specify months of your operation:

Days of Week (e.g. Mon through Sat):

Hours of Operation (e.g. 10a - 2a):

from Jan to Decfrom Mon to Sunfrom 6am to 10pm

ALL APPLICANTS MUST COMPLETE QUESTIONS 1- 4**1. BUILDING OWNERSHIP:** Does the applicant? W.S. 12-4-103(a)(iii)

- (a) **OWN** the licensed building? ☐ YES (own)
- (b) **LEASE** the licensed building? (Lease must be through the term of the liquor license) ☒ YES (lease)

If Yes, please submit a copy of the lease and indicate:

- (i) When the lease expires, located on page 1 paragraph 7 of lease.
- (ii) The **Sales** provision for alcoholic or malt beverages is located, on page 4 paragraph 2 of lease.
(Lease MUST contain a provision for SALE OF ALCOHOLIC or MALT BEVERAGES.)

2. To operate your liquor business, have you assigned, leased, transferred or contracted with any other person (entity) to operate and assert total or partial control of the license and the licensed building? W.S. 12-4-601(b) ☐ YES ☒ NO

3. Does any manufacturer, brewer, rectifier, wholesaler, or through a subsidiary affiliate, officer, director or member of any such firm: W.S. 12-5-401, 12-5-402, 12-5-403

- (a) Hold any interest in the license applied for? ☐ YES ☒ NO
- (b) Furnish by way of loan or any other money or financial assistance for purposes hereof in your business? ☐ YES ☒ NO
- (c) Furnish, give, rent or loan any equipment, fixtures, interior decorations or signs other than standard brewery or manufacturer's signs? ☐ YES ☒ NO
- (d) If you answered **YES** to any of the above, explain fully and submit any documents in connection there within:

4. Does the applicant have any interest or intent to acquire an interest in any other liquor license issued by this licensing authority? W.S. 12-4-103(b) ☒ YES ☐ NO
If "YES", explain: Applying for both retail and bar + grill

5. BAR AND GRILL LICENSE OR RESTAURANT LICENSE:

Have you submitted a valid food service permit or application? W.S. 12-4-413(a) ☐ YES ☐ NO

6. RESORT LICENSE:

Does the resort complex:

- (a) Have an actual valuation of at least one million dollars, or have you committed or expended at least one million dollars (\$1,000,000.00) on the complex, excluding the value of the land? W.S. 12-4-401(b)(i) ☐ YES ☐ NO
- (b) Include a restaurant and a convention facility which will seat at least one hundred (100) persons? W.S. 12-4-401(b)(ii) ☐ YES ☐ NO
- (c) Include motel, hotel or privately owned condominium, town house or home accommodations approved for short term occupancy with at least one hundred (100) sleeping rooms? W.S. 12-4-401(b)(iii) ☐ YES ☐ NO
- (d) If no on question (c), have a ski resort facility open to the general public in which you have committed or expended not less than 10 million dollars (\$10,000,000.00)? W.S. 12-4-401(b)(iv) ☐ YES ☐ NO
- (e) Are you contracting/leasing the food and beverage services? W.S. 12-4-403(b)
1. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

7. MICROBREWERY LICENSE:

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii) ☐ YES ☐ NO

- (a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT
☐ BAR AND GRILL ☐ WINERY
- (b) Do you self distribute your products? W.S. 12-2-201(a) ☐ YES ☐ NO
(Requires wholesale malt beverage license with the Liquor Division)

8. WINERY LICENSE:

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii) ☐ YES ☐ NO

- (a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT
☐ BAR AND GRILL ☐ MICROBREWERY

9. LIMITED RETAIL (CLUB) LICENSE:**FRATERNAL CLUBS** W.S. 12-1-101(a)(iii)(B)

- (a) Has the fraternal organization been actively operating in at least thirty-six (36) states? ☐ YES ☐ NO
- (b) Has the fraternal organization been actively in existence for at least twenty (20) years? ☐ YES ☐ NO

10. LIMITED RETAIL (CLUB) LICENSE:**VETERANS CLUBS** W.S. 12-1-101(a)(iii)(A):

- (a) Does the Veteran's organization hold a charter by the Congress of the United States? ☐ YES ☐ NO
- (b) Is the membership of the Veteran's organization comprised only of Veterans and its duly organized auxiliary? ☐ YES ☐ NO

11. LIMITED RETAIL (CLUB) LICENSE:**GOLF CLUBS** W.S. 12-1-101(a)(iii)(D)/W.S. 12-4-301(e):

- (a) Do you have more than fifty (50) bona fide members? ☐ YES ☐ NO
- (b) Do you own, maintain, or operate a bona fide golf course together with clubhouse? ☐ YES ☐ NO
- (c) Are you a political subdivision of the state that owns, maintains, or operates a golf course? ☐ YES ☐ NO
1. Are you contracting/leasing the food and beverage services? W.S. 12-5-201(g) ☐ YES ☐ NO
2. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

12. LIMITED RETAIL (CLUB) LICENSE:**SOCIAL CLUBS** W.S. 12-1-101(a)(iii)(E)/W.S. 12-4-301(b):

- (a) Do you have more than one hundred (100) bona fide members who are residents of the county in which the club is located? ☐ YES ☐ NO
- (b) Is the club incorporated and operating solely as a nonprofit organization under the laws of this state? ☐ YES ☐ NO
- (c) Is the club qualified as a tax exempt organization under the Internal Revenue Service? ☐ YES ☐ NO
- (d) Has the club been in continuous operation for a period of not less than one (1) year? ☐ YES ☐ NO
- (e) Has the club received twenty-five dollars (\$25.00) from each bona fide member as Recorded by the secretary of the club and are club members at the time of this application in good standing by having paid at least one (1) full year in dues? ☐ YES ☐ NO
- (f) Does the club hold quarterly meetings and have an actively engaged membership carrying out the objectives of the club? ☐ YES ☐ NO
- (g) Have you filed a true copy of your bylaws with this application? ☐ YES ☐ NO
- (h) Has at least fifty one percent (51%) of the membership signed a petition indicating a desire to secure a Limited Retail Liquor License? (Petition Attached) ☐ YES ☐ NO

13. If applicant is filing as an Individual, Partnership or Club: W.S. 12-4-102(a)(ii) & (iii)

Each individual, partner or club officer must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip DO NOT LIST PO BOXES	Residence Phone Number	Have you been a DOMICILED resident for at least 1 year and not claimed residence in any other state in the last year?	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application.)

14. If the applicant is a Corporation, Limited Liability Company, Limited Liability Partnership or Limited Partnership: W.S. 12-4-102(a)(iv) & (v)

Each stockholder holding, either jointly or severally, ten percent (10%) or more of the outstanding and issued capital stock of the corporation, limited liability company, limited liability partnership, or limited partnership, and **every officer, and every director** must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip DO NOT LIST PO BOXES	Residence Phone Number	No. of Years in Corp or LLC	% of Corpora te Stock Held	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
JOSEPH M. RILE				5.5	40	YES ☐ NO ☒	YES ☐ NO ☒
Bob + Madeline Emmenek		Wilson, WY 83012		5.5	50	YES ☐ NO ☒	YES ☐ NO ☒
Allan Tesler		Jackson, WY 83002		5.5	10	YES ☐ NO ☒	YES ☐ NO ☒
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application)

REQUIRED ATTACHMENTS:

- ☒ A statement indicating the financial condition and financial stability of the applicant W.S. 12-4-102(a)(vi).
- ☒ Attach any lease agreements (especially for resort / political subdivisions leasing out food & beverage services) W.S. 12-4-103 (a)(iii)/W.S. 12-4-403(b)/W.S. 12-4-301(e).
- ☐ If transferring a license from one ownership to another, a form of assignment from the current licensee to the new applicant authorizing the transfer W.S. 12-4-601(b).

OATH OR VERIFICATION

Requires signatures by **ALL** Individuals, **ALL** Partners, **ONE (1)** LLC Member, or **TWO (2)** Corporate Officers or Directors except that if all the stock of the corporation is owned by **ONE (1)** individual then that individual may sign and verify the application upon his oath, or **TWO (2)** Club Officers. W.S. 12-4-102(b)

*Under penalty of perjury, and the possible revocation or cancellation of the license,
I swear the above stated facts, are true and accurate.*

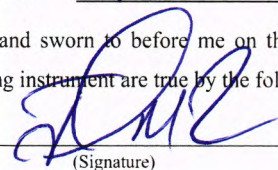
STATE OF WYOMING)

COUNTY OF)

Teton

) SS.

Signed and sworn to before me on this 15th day of June, 2021 that the facts alleged in the foregoing instrument are true by the following:

- | | | | |
|----|---|----------------------|--------------|
| 1) |  | <u>Joseph M RILE</u> | <u>owner</u> |
| | (Signature) | (Printed Name) | Title |
| 2) | | | |
| | (Signature) | (Printed Name) | Title |
| 3) | | | |
| | (Signature) | (Printed Name) | Title |
| 4) | | | |
| | (Signature) | (Printed Name) | Title |
| 5) | | | |
| | (Signature) | (Printed Name) | Title |
| 6) | | | |
| | (Signature) | (Printed Name) | Title |



Witness my hand and official seal:


Signature of Notary Public

My commission expires: 5-2-24



Business Information / Plan of Operation

Type of Liquor License:

☒ Retail ☐ Bar & Grill

Name of Applicant: Flat Creek BBQ LLC

Tell us about your business.

For established businesses:

When did your business open?

Are you open year-round?

Yes

If not, provide when and how long you are closed (off-season).

Provide your annual sales tax payments for the last three years.

2020 = [REDACTED]

2019 = [REDACTED]

2018 = [REDACTED]

What is the percentage of your employees who live locally? (includes surrounding communities)

100%

Describe how you are involved with Environmental & Public Health related to COVID-19.

Not involved besides following guidelines + giving info to employees

Provide the number of parking spaces your business has (excluding street parking).

40

Are you located near a bus stop or pathway system?

Yes

Have you been involved with community events or public service? Describe.

Yes, sponsor numerous events, donate food, put on fundraisers at the restaurant

For new businesses:

What is the projected opening date for your business?

Will you be open year-round?

If not, provide when and how long you will be closed (off-season).

What are your total sales projections for the next 3 years?

1st year of operation =

2nd year of operation =

3rd year of operation =

Will you hire locally (includes surrounding communities)?

How will you be involved with Environmental & Public Health related to COVID-19?

Provide the number of parking spaces your business will have (excluding street parking).

Will you be located near a bus stop or pathway system?

What are your plans for community involvement or public service?

All Applicants.

Describe your company structure and leadership team.

@ local restaurants owned and operated by one local family

Describe the nature of your business.

Restaurant serving 3 meals a day

Describe products to be provided (including alcohol).

Wine, beer, liquor, full food menu

Describe your target market.

Families, working community, visitors

What is the official building capacity?

170

Describe frequent events or gatherings held on your property or will be held.

N/A

You will be selling a high-addition product; how will you be involved in the community to address that?

Describe the process for customers to order alcohol and how it is delivered. Customer has it ready.

Customer orders from server, server rings in, bartender makes drink, drink delivered

Do you plan to serve alcohol outside on a deck or patio? If so, include a sketch or site plan showing the outside area.

If so, describe the physical characteristics of the outside area.

NO

What is your plan to keep customers from leaving with open alcohol containers?

Supervision by staff and management, no to go cups delivered to tables that have alcohol

Prepared by: Nicole Davis

Date: 6/8/21

NOTARY PUBLIC
STATE OF
WYOMING

TOWN OF JACKSON
Office of Town Clerk
P.O. Box 1687 / 150 East Pearl Avenue
Jackson, Wyoming 83001
(307) 733-3932 ext 1113

Liquor License Application

AFFIDAVIT of AUTHORIZATION

The undersigned hereby states he/she is authorized to sign the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson, and authorizes the Town of Jackson, its agents, and employees to seek information as set forth in Municipal Code Section 6.20 and conduct investigations into the truth of the statements set forth in the application. The undersigned hereby agrees to comply fully with the rules and regulations of the Town of Jackson governing the liquor license/permit. The undersigned hereby attests that the facts and documents contained within the Liquor License or Permit Application packet are true and correct.

Individual, Partnership, and Club Applicants must list every individual, partner, and officer under Question #2 of the application.

Corporation, LLC, LLP, and LP Applicants must list every stockholder of 10+%, every officer, and every director under Question #3 of the application.

AFFIDAVIT of UNDERSTANDING

The undersigned hereby states that he/she understands that the submittal, review, approval, issuance, and/or received payment of the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson does not imply that any other reviews, authorizations, permits, and approvals have been made by any Town/County departments or elected bodies. Additional review, authorization, permit, and approval may be required at any time from additional Town/County departments, which may include the time period after approval but before issuance of the Liquor License / Permit. It is the duty of the applicant to seek all required reviews, authorizations, permits, and approvals from Town or County departments.

PLEASE PRINT:

Legal Name: First Name

Full Middle Name

Last Name

Date of Birth:

Driver License:

State / Number

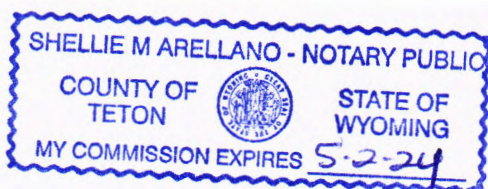
Applicant Signature

State of Wyoming)

County of Teton) ss)

Subscribed and sworn to before me this 15th day of June, 20 21.

(SEAL)



Notary Public or officer authorized to administer oaths

Issued by:

**WYOMING DEPARTMENT OF AGRICULTURE
CONSUMER HEALTH SERVICES
2219 CAREY AVE
CHEYENNE, WY 82002**

EQUAL OPPORTUNITY IN EMPLOYMENT AND SERVICES

Retail Food

ACCOUNT # 2073

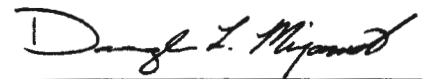
Whereas this party has made application for the licenses listed below in the State of Wyoming according to the law and agrees to comply with all laws, rules and regulations thereto, including the payment of all required fees, there is hereby issued to the applicant this license. This license is not transferable and, unless revoked, shall expire on the date indicated below.

Issued to:

EXPIRATION DATE: 1/28/2022

**BUBBA'S BAR-B-QUE RESTAURANT
100 FLAT CREEK DR
JACKSON, WY 83001**

**FLAT CREEK BBQ LLC
FLAT CREEK BBQ LLC
PO BOX 1168
JACKSON, WY 83001**



Director of Dept. of Ag

**THIS LICENSE MUST BE CURRENT
AND POSTED CONSPICUOUSLY
AT THE PHYSICAL LOCATION**



June 8, 2021

RE: Flat Creek BBQ, LLC dba Bubba's BBQ

To whom it may concern;

Flat Creek BBQ, LLC has been a client in good standing with First Interstate Bank since August of 2014. Since that time, Flat Creek BBQ, LLC has conducted all of its banking with First Interstate Bank in a professional manner. The company has the highest possible credit rating with First Interstate Bank and should be considered of the lowest possible risk.

Please feel free to contact me personally if you have any questions regarding this letter or the financial condition or stability of Flat Creek BBQ, LLC.

Sincerely,

Frank P. Lyons
Vice President

A handwritten signature in cursive script, reading 'Frank P. Lyons'.

First Interstate Bank
Albertson's Office
105 Buffalo Way
P.O. Box 11095
Jackson, WY 83002-1095
307-732-7932

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Office Building - 802 W Broadway
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STATE OF WYOMING * SECRETARY OF STATE
EDWARD A. BUCHANAN
BUSINESS DIVISION

Herschler Bldg East, Ste.100 & 101, Cheyenne, WY 82002-0020

Phone 307-777-7311

Website: <https://sos.wyo.gov> · Email: business@wyo.gov

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		Standing - RA	Good
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155 E Pearl St Ste 200
PO Box 3345
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Type	Name / Organization / Address
Organizer	Amy Potter

Notes

Date	Recorded By	Note
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Type	Name / Organization / Address
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Type Limited Liability Company

Status

Active

2015-001753303 Delinquency Notice - Tax

08/02/2015

See Filing ID Initial Filing

08/28/2013

16'1/2 x 7'1/2
DISPENSING ROOM

DINING ROOM

STORAGE

OFFICE

REST

16'1/2 x 7'1/2
DISPENSING ROOM

DINING ROOM

STORAGE

OFFICE

REST

FR D

NEW OR TRANSFER
LIQUOR LICENSE OR
PERMIT APPLICATION

FOR LIQUOR DIVISION USE ONLY			
Customer #:			
Trf from:			
Reviewer:	Initials	Date	
Agent:		/	/
Chief:		/	/

To be completed by City/County Clerk

License Fees:		Annual Fee: \$ 1500.00	Date filed with clerk: 06 / 07 / 21
		Prorated Fee: \$ 903.77	Advertising Dates: (2 Weeks)
		Transfer Fee: \$	8 / 4 / 21 & 8 / 11 / 21
		Publishing Fee: \$ 100.00	Hearing Date: 8 / 23 / 21
Publishing Fee Direct Billed to Applicant: ☐			
License Term:	6 / 25 / 21	through	3 / 31 / 22
	Month Day Year		Month Day Year

LICENSING AUTHORITY: Begin publishing promptly. As W.S. 12-4-104(d) specifies: NO LICENSING AUTHORITY SHALL APPROVE OR DENY THE APPLICATION UNTIL THE LIQUOR DIVISION HAS CERTIFIED THE APPLICATION IS COMPLETE.

Applicant:	Get Loose, LLC		
Trade/Business Name (dba):	Roadhouse Pub and Eatery		
Building to be licensed/Building Address:	20 E Broadway		
	Number & Street		
	Jackson	WY	83001 Teton
	City	State	Zip County
Local Mailing Address:	1225 Gregory Ln		
	P.O. Box or Number & Street		
	Jackson	WY	83001
	City	State	Zip
Local Business Telephone Number:	(307) 739-0700		Fax Number: ()
Business E-Mail Address:	Jody@roadhousebrewery.com		

FILING FOR ☒ NEW LICENSE ☐ TRANSFER OF LOCATION	FILING IN (CHOOSE ONLY ONE) ☒ CITY OF JACKSON ☐ COUNTY OF:	FILING AS (CHOOSE ONLY ONE) ☐ INDIVIDUAL ☐ PARTNERSHIP ☐ LP/LLP ☒ LLC ☐ CORPORATION ☐ LTD PARTNERSHIP ☐ ORGANIZATION ☐ OTHER
☐ TRANSFER OWNERSHIP ☐ ASSIGNMENT LETTER ATTACHED FORMERLY HELD BY:		
TYPE OF LICENSE OR PERMIT (CHOOSE ONLY ONE)		
RETAIL LIQUOR LICENSE ☐ ON-PREMISE ONLY (BAR) ☐ OFF-PREMISE ONLY (PACKAGE STORE) ☒ COMBINATION ON/OFF PREMISE (BOTH BAR & PACKAGE STORE)	☐ RESTAURANT LIQUOR LICENSE ☐ RESORT LIQUOR LICENSE ☐ BAR AND GRILL LIMITED RETAIL (CLUB) ☐ VETERANS CLUB ☐ FRATERNAL CLUB ☐ GOLF CLUB ☐ SOCIAL CLUB	☐ MICROBREWERY ☐ WINERY ☐ DISTILLERY SATELLITE ☐ WINERY SATELLITE ☐ COUNTY RETAIL/SPECIAL MALT BEVERAGE PERMIT
SPECIAL DESIGNATIONS ☐ CONVENTION FACILITY ☐ CIVIC CENTER/EVENT CENTER/ PUBLIC AUDITORIUM ☐ GOLF CLUB ☐ GUEST RANCH ☐ RESORT		
To Assist the Liquor Division with scheduling inspections:		
OPERATIONAL STATUS		
☒ FULL TIME (e.g. Jan through Dec) ☐ SEASONAL / PART-TIME ☐ NON-OPERATIONAL / PARKED	Specify months of your operation: Days of Week (e.g. Mon through Sat): Hours of Operation (e.g. 10a - 2a):	from January to December from Sun to Sat from 11a to 12a

ALL APPLICANTS MUST COMPLETE QUESTIONS 1-4

1. **BUILDING OWNERSHIP:** Does the applicant? W.S. 12-4-103(a)(iii)
- (a) **OWN** the licensed building? ☐ YES (own)
- (b) **LEASE** the licensed building? (Lease must be through the term of the liquor license) ☒ YES (lease)
- If Yes, please submit a copy of the lease and indicate:
- (i) When the lease expires, located on page 1 paragraph 1 of lease.
- (ii) The **Sales** provision for alcoholic or malt beverages is located, on page 3 paragraph 2 of lease.
(Lease MUST contain a provision for SALE OF ALCOHOLIC or MALT BEVERAGES.)
2. To operate your liquor business, have you assigned, leased, transferred or contracted with any other person (entity) to operate and assert total or partial control of the license and the licensed building? W.S. 12-4-601(b) ☐ YES ☒ NO
3. Does any manufacturer, brewer, rectifier, wholesaler, or through a subsidiary affiliate, officer, director or member of any such firm: W.S. 12-5-401, 12-5-402, 12-5-403
- (a) Hold any interest in the license applied for? ☒ YES ☐ NO
- (b) Furnish by way of loan or any other money or financial assistance for purposes hereof in your business? ☐ YES ☒ NO
- (c) Furnish, give, rent or loan any equipment, fixtures, interior decorations or signs other than standard brewery or manufacturer's signs? ☐ YES ☒ NO
- (d) If you answered **YES** to any of the above, explain fully and submit any documents in connection there within:
Roadhouse Brewery Group, parent company of Get Loose, holds a manufacturing license as a brewery
4. Does the **applicant** have any interest or intent to acquire an interest in any other liquor license issued by **this** licensing authority? W.S. 12-4-103(b) ☐ YES ☒ NO
- If "YES", explain: _____

5. **BAR AND GRILL LICENSE OR RESTAURANT LICENSE:**

Have you submitted a valid food service permit or application? W.S. 12-4-413(a) ☐ YES ☐ NO

6. **RESORT LICENSE:**

Does the resort complex:

- (a) Have an actual valuation of at least one million dollars, or have you committed or expended at least one million dollars (\$1,000,000.00) on the complex, excluding the value of the land? W.S. 12-4-401(b)(i) ☐ YES ☐ NO
- (b) Include a restaurant and a convention facility which will seat at least one hundred (100) persons? W.S. 12-4-401(b)(ii) ☐ YES ☐ NO
- (c) Include motel, hotel or privately owned condominium, town house or home accommodations approved for short term occupancy with at least one hundred (100) sleeping rooms? W.S. 12-4-401(b)(iii) ☐ YES ☐ NO
- (d) If no on question (c), have a ski resort facility open to the general public in which you have committed or expended not less than 10 million dollars (\$10,000,000.00)? W.S. 12-4-401(b)(iv) ☐ YES ☐ NO
- (e) Are you contracting/leasing the food and beverage services? W.S. 12-4-403(b)
1. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

7. **MICROBREWERY LICENSE:**

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii) ☐ YES ☐ NO

(a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT
☐ BAR AND GRILL ☐ WINERY

(b) Do you self distribute your products? W.S. 12-2-201(a) ☐ YES ☐ NO
(Requires wholesale malt beverage license with the Liquor Division)

8. **WINERY LICENSE:**

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii) ☐ YES ☐ NO

(a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT
☐ BAR AND GRILL ☐ MICROBREWERY

9. LIMITED RETAIL (CLUB) LICENSE:

FRATERNAL CLUBS W.S. 12-1-101(a)(iii)(B)

- (a) Has the fraternal organization been actively operating in at least thirty-six (36) states? ☐ YES ☐ NO
- (b) Has the fraternal organization been actively in existence for at least twenty (20) years? ☐ YES ☐ NO

10. LIMITED RETAIL (CLUB) LICENSE:

VETERANS CLUBS W.S. 12-1-101(a)(iii)(A):

- (a) Does the Veteran's organization hold a charter by the Congress of the United States? ☐ YES ☐ NO
- (b) Is the membership of the Veteran's organization comprised only of Veterans and its duly organized auxiliary? ☐ YES ☐ NO

11. LIMITED RETAIL (CLUB) LICENSE:

GOLF CLUBS W.S. 12-1-101(a)(iii)(D)/W.S. 12-4-301(e):

- (a) Do you have more than fifty (50) bona fide members? ☐ YES ☐ NO
- (b) Do you own, maintain, or operate a bona fide golf course together with clubhouse? ☐ YES ☐ NO
- (c) Are you a political subdivision of the state that owns, maintains, or operates a golf course? ☐ YES ☐ NO
1. Are you contracting/leasing the food and beverage services? W.S. 12-5-201(g) ☐ YES ☐ NO
2. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

12. LIMITED RETAIL (CLUB) LICENSE:

SOCIAL CLUBS W.S. 12-1-101(a)(iii)(E)/W.S. 12-4-301(b):

- (a) Do you have more than one hundred (100) bona fide members who are residents of the county in which the club is located? ☐ YES ☐ NO
- (b) Is the club incorporated and operating solely as a nonprofit organization under the laws of this state? ☐ YES ☐ NO
- (c) Is the club qualified as a tax exempt organization under the Internal Revenue Service? ☐ YES ☐ NO
- (d) Has the club been in continuous operation for a period of not less than one (1) year? ☐ YES ☐ NO
- (e) Has the club received twenty-five dollars (\$25.00) from each bona fide member as Recorded by the secretary of the club and are club members at the time of this application in good standing by having paid at least one (1) full year in dues? ☐ YES ☐ NO
- (f) Does the club hold quarterly meetings and have an actively engaged membership carrying out the objectives of the club? ☐ YES ☐ NO
- (g) Have you filed a true copy of your bylaws with this application? ☐ YES ☐ NO
- (h) Has at least fifty one percent (51%) of the membership signed a petition indicating a desire to secure a Limited Retail Liquor License? (Petition Attached) ☐ YES ☐ NO

13. If applicant is filing as an Individual, Partnership or Club: W.S. 12-4-102(a)(ii) & (iii)

Each individual, partner or club officer must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip DO NOT LIST PO BOXES	Residence Phone Number	Have you been a DOMICILED resident for at least 1 year and not claimed residence in any other state in the last year?	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐

14. If the applicant is a **Corporation, Limited Liability Company, Limited Liability Partnership or Limited Partnership:** W.S. 12-4-102(a)(iv) & (v)

Each stockholder holding, either jointly or severally, ten percent (10%) or more of the outstanding and issued capital stock of the corporation, limited liability company, limited liability partnership, or limited partnership, and **every officer, and every director** must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip <i>DO NOT LIST PO BOXES</i>	Residence Phone Number	No. of Years in Corp or LLC	% of Corpora te Stock Held	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
Roadhouse Brewery Group	■ Agreement attached	■ Jackson WY 83001	■	3	100%	YES ☐ NO ☒	YES ☐ NO ☒
Colby Cox	■	■ Jackson WY	■	3		YES ☐ NO ☒	YES ☐ NO ☒
Gavin Fine	■	■ Wilson WY	■	3		YES ☐ NO ☒	YES ☐ NO ☒
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application)

REQUIRED ATTACHMENTS:

- ☒ A statement indicating the financial condition and financial stability of the applicant W.S. 12-4-102(a)(vi).
- ☒ Attach any lease agreements (especially for resort / political subdivisions leasing out food & beverage services) W.S. 12-4-103 (a)(iii)/W.S. 12-4-403(b)/W.S. 12-4-301(e).
- ☐ If transferring a license from one ownership to another, a form of assignment from the current licensee to the new applicant authorizing the transfer W.S. 12-4-601(b).

OATH OR VERIFICATION

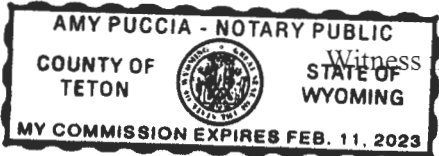
Requires signatures by **ALL** Individuals, **ALL** Partners, **ONE (1)** LLC Member, or **TWO (2)** Corporate Officers or Directors except that if all the stock of the corporation is owned by **ONE (1)** individual then that individual may sign and verify the application upon his oath, or **TWO (2)** Club Officers. W.S. 12-4-102(b)

*Under penalty of perjury, and the possible revocation or cancellation of the license,
I swear the above stated facts, are true and accurate.*

STATE OF WYOMING)
COUNTY OF Teton) SS.

Signed and sworn to before me on this 3 day of June, 2021 that the facts alleged in the foregoing instrument are true by the following:

1) ■ (Signature)	Gavin Fine (Printed Name)	CEO Title
2) ■ (Signature)	Colby Cox (Printed Name)	CEO Title
3) ■ (Signature)	 (Printed Name)	 Title
4) ■ (Signature)	 (Printed Name)	 Title
5) ■ (Signature)	 (Printed Name)	 Title
6) ■ (Signature)	 (Printed Name)	 Title



Witness my hand and official seal:

■

Signature of Notary Public

My commission expires: 2/11/2023



Business Information / Plan of Operation

Type of Liquor License:



Retail



Bar & Grill

Name of Applicant: Get Loose LLC DBA Roadhouse Pub and Eatery

Tell us about your business.

For established businesses:

When did your business open? 2018

Are you open year-round? Yes
If not, provide when and how long you are closed (off-season).

Provide your annual sales tax payments for the last three years.
2020 = \$
2019 = \$
2018 =

What is the percentage of your employees who live locally? (includes surrounding communities) 100%

Describe how you are involved with Environmental & Public Health related to COVID-19.
We complied with all guidance from the Town of Jackson and other authorities including PPE, sanitization and distancing.

Provide the number of parking spaces your business has (excluding street parking). 0

Are you located near a bus stop or pathway system? Yes

Have you been involved with community events or public service? Describe.
Yes; we distributed free masks during COVID and donate to several local organizations, and are a TCSAR Sponsor

For new businesses:

What is the projected opening date for your business?

Will you be open year-round?
If not, provide when and how long you will be closed (off-season).

What are your total sales projections for the next 3 years?
1st year of operation =
2nd year of operation =
3rd year of operation =

Will you hire locally (includes surrounding communities)?

How will you be involved with Environmental & Public Health related to COVID-19?

Provide the number of parking spaces your business will have (excluding street parking).

Will you be located near a bus stop or pathway system?

What are your plans for community involvement or public service?

All Applicants.	
Describe your company structure and leadership team.	We have 2 CEOs, a president, Brewmaster, Restaurant GM, Marketing Director, Head Chef, Chef and shift managers
Describe the nature of your business.	Brewpub with upscale food menu, cocktails and beers
Describe products to be provided (including alcohol).	Food, alcohol, merchandise
Describe your target market.	Locals and tourists looking for a unique experience that pairs of food and alcoholic libations
What is the official building capacity?	236
Describe frequent events or gatherings held on your property or will be held.	N/A
You will be selling a high-addition product; how will you be involved in the community to address that?	Strict staff training and IDing processes
Describe the process for customers to order alcohol and how it is delivered.	Customers will order through their bartender or server and will be served at their seat
Do you plan to serve alcohol outside on a deck or patio?	If so, include a sketch or site plan showing the outside area.
If so, describe the physical characteristics of the outside area.	Yes, we have an attached patio
What is your plan to keep customers from leaving with open alcohol containers?	Our host stand is located at the entrance / exit and that role will monitor the situation

Prepared by:	Jody Valenta
Date:	05-24-21

TOWN OF JACKSON
Office of Town Clerk
P.O. Box 1687 / 150 East Pearl Avenue
Jackson, Wyoming 83001
(307) 733-3932 ext 1113

Liquor License Application

AFFIDAVIT of AUTHORIZATION

The undersigned hereby states he/she is authorized to sign the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson, and authorizes the Town of Jackson, its agents, and employees to seek information as set forth in Municipal Code Section 6.20 and conduct investigations into the truth of the statements set forth in the application. The undersigned hereby agrees to comply fully with the rules and regulations of the Town of Jackson governing the liquor license/permit. The undersigned hereby attests that the facts and documents contained within the Liquor License or Permit Application packet are true and correct.

Individual, Partnership, and Club Applicants must list every individual, partner, and officer under Question #2 of the application.

Corporation, LLC, LLP, and LP Applicants must list every stockholder of 10+%, every officer, and every director under Question #3 of the application.

AFFIDAVIT of UNDERSTANDING

The undersigned hereby states that he/she understands that the submittal, review, approval, issuance, and/or received payment of the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson does not imply that any other reviews, authorizations, permits, and approvals have been made by any Town/County departments or elected bodies. Additional review, authorization, permit, and approval may be required at any time from additional Town/County departments, which may include the time period after approval but before issuance of the Liquor License / Permit. It is the duty of the applicant to seek all required reviews, authorizations, permits, and approvals from Town or County departments.

PLEASE PRINT:

Legal Name: Colby Draper Cox
First Name Full Middle Name Last Name

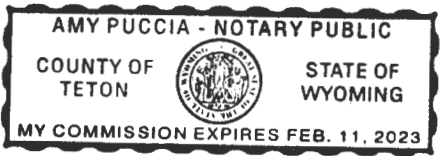
Date of Birth: Driver License: WY /
State / Number

[Signature]
Applicant Signature

State of Wyoming)
County of Teton)ss

Subscribed and sworn to before me this 3 day of June, 2021.

(SEAL)



[Signature]
Notary Public or officer authorized to administer oaths

TOWN OF JACKSON
Office of Town Clerk
P.O. Box 1687 / 150 East Pearl Avenue
Jackson, Wyoming 83001
(307) 733-3932 ext 1113

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PLEASE PRINT:

Legal Name: Gavin First Name David Full Middle Name Fine Last Name

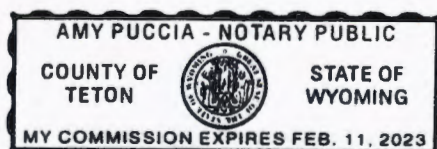
Date of Birth: [REDACTED] Driver License: WY / [REDACTED] State / Number

[Signature]
Applicant Signature

State of Wyoming)
County of Teton)ss

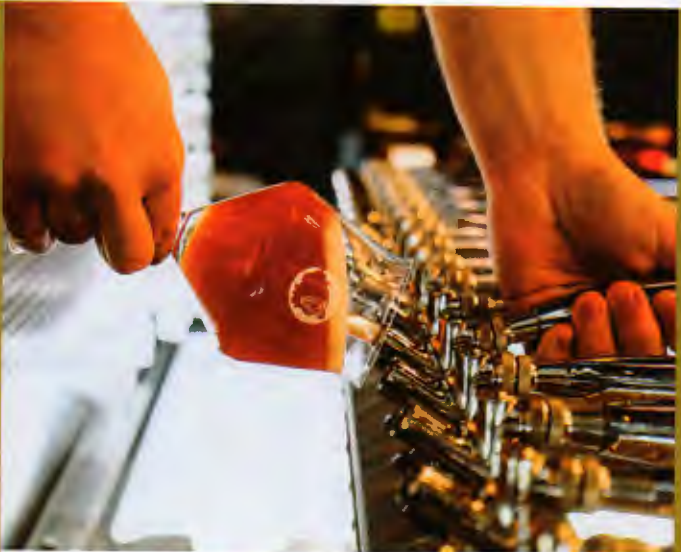
Subscribed and sworn to before me this 14 day of June, 2021.

(SEAL)



[Signature]
Notary Public or officer authorized to administer oaths

GET LOOSE, LLC DBA ROADHOUSE PUB AND EATERY



RETAIL LIQUOR LICENSE



PLAN OF OPERATION



ABOUT US

FOUNDED BY LOCAL ENTREPRENEURS COLBY COX AND GAVIN FINE, ROADHOUSE PUB AND EATERY IS DESIGNED TO WELCOME GUESTS INTO A CULINARY EXPERIENCE ATOP JACKSON'S HISTORIC TOWN SQUARE. WITH MENU ITEMS RANGING FROM SHARED SNACKS LIKE BLISTERED SHISHITO PEPPERS AND FLATBREADS TO ENTREES LIKE DUCK BREAST AU POIVRE AND THAI LOBSTER ROLLS, ROADHOUSE INVITES CUSTOMERS IN FOR ANY OCCASION, INCLUDING NO OCCASION AT ALL. FEATURING 30 DRAFT TAPS, AN EXTENSIVE WINE LIST AND A ROTATING COCKTAIL MENU, ROADHOUSE PUB AND EATERY HAS THE VARIETY AND EXPERTISE TO PERFECT ANY CUISINE AND LIBATION PAIRING.

ROADHOUSE PUB AND EATERY IS APPLYING FOR THIS RETAIL LICENSE TO IMPROVE OUR CUSTOMER EXPERIENCE, DECREASE TICKET TIMES, EXTEND HOURS OF OPERATION AND GENERATE ADDITIONAL REVENUES AND TAX PAYMENTS.

LICENSE BENEFITS

THERE HAS BEEN A RETAIL LICENSE ASSOCIATED WITH THE 20 EAST BROADWAY LOCATION, NOW OCCUPIED BY THE ROADHOUSE PUB & EATERY, FOR MANY YEARS AND MULTIPLE BUSINESSES. WHEN WE TOOK POSSESSION OF THIS LOCATION, WE INTENDED TO PURCHASE THE LICENSE FROM THE PREVIOUS TENANT. THAT LICENSE HAS NOW BEEN RETURNED TO THE TOWN OF JACKSON, AND WE ARE REQUESTING IT VIA THIS APPLICATION PROCESS AS RUNNING OUR OPERATIONS WITHOUT A RETAIL LICENSE HAS PUT US AT A DISADVANTAGE FOR CUSTOMER SERVICE, HOURS OF OPERATION AND REVENUE GENERATION.

RETAIL LICENSE BENEFITS TO OUR OPERATION:



PROVIDES THE INFRASTRUCTURE FOR REVENUE GROWTH WITHOUT ADDING ANY NEW EMPLOYEES OR ADDITIONAL LOCAL HOUSING NEEDS



IMPROVES THE CUSTOMER EXPERIENCE BY DECREASING TICKET TIMES AND ENHANCING COCKTAIL OPTIONS



ALLOWS US TO GROW OUR COCKTAIL MENU AND PROVIDE A HIGHER-END CUSTOMER EXPERIENCE



ALLOWS US TO EXPAND OUR HOURS OF OPERATIONS, CURRENTLY LIMITED BY FOOD REQUIREMENTS AND KITCHEN STAFFING SHORTAGES, TO PROVIDE ANOTHER DOWNTOWN LOCATION FOR LOCAL AND TOURIST PATRONS TO VISIT AFTER 10P



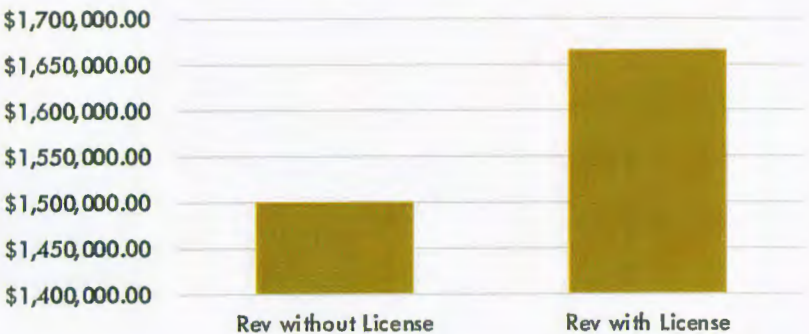
ALLOWS US TO EFFECTIVELY OPERATE OUR RETAIL SHOP (LOCATED BENEATH OUR MAIN RESTAURANT OPERATION), WHICH CANNOT GENERATE REVENUES PREVIOUS TENANTS POSTED, OR FUNCTION AS A YEAR-ROUND BUSINESS (AS ACCESS TO THE UPSTAIRS FROM THIS LOCATION HAD TO BE PARTITIONED OFF, PER TOWN OF JACKSON IN 2018) WITHOUT THE RETAIL LICENSE TO SUPPORT IT



LICENSE FISCAL BENEFIT

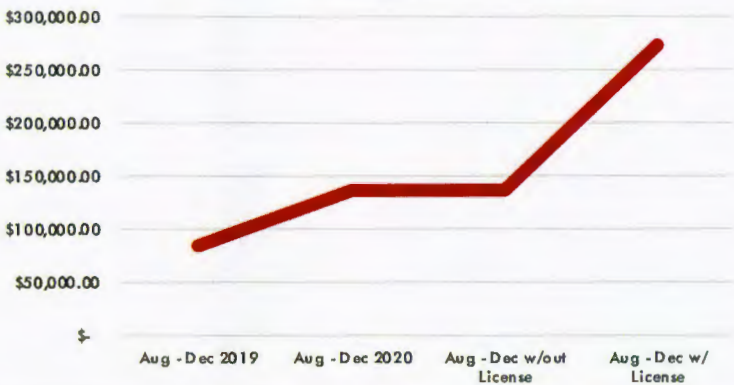
IN ADDITION TO OUR DESIRE TO BETTER SERVE OUR CUSTOMERS AND COMMUNITY TROUGH OBTAINING A RETAIL LICENSE, THERE IS ALSO A SIGNIFICANT, POSITIVE FINANCIAL IMPACT TO OUR BUSINESS THIS LICENSE WOULD PROVIDE.

AUG – DEC 2021 RESTAURANT SALES, PROJECTED



Being able to stay open later if the qualifier of serving food is removed is projected to increase overall taxable Pub & Eatery revenues by 11%

AUG-DEC RETAIL PUB SHOP SALES



The Pub & Eatery Retail Shop is projected to grow its taxable sales revenue by over 100% with utilization of a retail license and adjusted operating hours

PROJECTED ADDITIONAL SALES TAX BENEFIT PROVIDED BY RETAIL LICENSE OVER A FISCAL YEAR: \$47,787.36



COVID-19 SAFETY

- WE WERE THE FIRST RESTAURANT IN JACKSON TO CLOSE AT THE START OF THE PANDEMIC.
- UPON REOPENING, WE ENFORCED STRICT GUIDELINES FOR THE HEALTH AND SAFETY OF OUR STAFF, CUSTOMERS, AND COMMUNITY MEMBERS.



CUSTOMER REVIEWS

"Clean, open space"

"We had a great, covid-friendly experience"

"Seriously though, in a place where people seem to not totally be respectful of Covid standards, this place is a shining star with delicious food and beer to boot!"

"As far as the pandemic goes, it's well spaced and cleanliness is apparent"

"Even though we practices social distancing, this is the most fun we've had since the pandemic started"



ROADHOUSE & COMMUNITY

DURING COVID....

- We donated 11,000 masks to our local hospital + frontline workers
- We provided thermometers to local businesses at zero cost
- We kept all our employees financially whole and protected their jobs even during our temporary restaurant closure
- We started a community-focused mug club to raise money for restaurant employees in need and donated over \$20,000 (100% of proceeds) to this cause

OUTSIDE OF OUR COVID EFFORTS....

- We are a TCSAR partner with an annual donation pledge
- We donate product to more than 30 nonprofit events annually
- We have partnerships with local businesses like Vertical Harvest, Stio, KHOL, TCSAR and Giv'r
- We staff locally and we support local suppliers

Jackson Hole News & Guide

Roadhouse donates 11,000 masks to hospital, other frontline workers

by Emily Mearns Jackson Hole Daily Apr 8, 2020



Jackson Hole News & Guide

Chamber awards honor a diverse crowd
Pandemic efforts factor into most awards.

by Jessica Dorey Nov 11, 2020



*In 2020, we were voted Jackson's
Large Business of the Year, citing our
community support*

Alcoholic
Beverage Sale
& Service Area



MEMBERS OF
TOWN COUNCIL
—
WE
THANK YOU
FOR YOUR
CONSIDERATION
—





May 25th, 2021

TOWN OF JACKSON
150 E. PEARL AVENUE
JACKSON, WY 83001

To whom it may concern,

This letter is to confirm that Get Loose, LLC maintains demand deposit accounts at Bank of Jackson Hole that are currently active and in good standing. For further inquiries, please contact the account officer at the contact information listed below.

Respectfully,

A handwritten signature in blue ink, appearing to read "M. Oldham".

Matthew L. Oldham
Vice President
Bank of Jackson Hole
990 W. Broadway
PO Box 7000
Jackson WY 83002-7000
Direct Line: (307) 732-3086

STATE OF WYOMING * SECRETARY OF STATE
EDWARD A. BUCHANAN
BUSINESS DIVISION

Herschler Bldg East, Ste.100 & 101, Cheyenne, WY 82002-0020

Phone 307-777-7311

Website: <https://sos.wyo.gov> · Email: business@wyo.gov

Filing Information



Please note that this form **CANNOT** be submitted in place of your Annual Report.

Name **Get Loose, LLC**

Filing ID **2017-000755919**

Type Limited Liability Company

Status

Active

General Information

Old Name

Fictitious Name

Sub Status

Standing - Tax

Standing - RA

Standing - Other

Filing Date

Delayed Effective Date

Inactive Date

Current

Good

Good

Good

05/31/2017 2:57 PM

Sub Type

Formed in Wyoming

Term of Duration Perpetual

Principal Address

1225 Gregory Lane
Jackson, WY 83001

Mailing Address

1225 Gregory Lane
Jackson, WY 83001

Registered Agent Address

JH Corporate Services, Inc.
60 E Simpson Ave
PO Box 389
Jackson, WY 83001

Parties

Type Name / Organization / Address

Organizer Amberley Baker PO Box 4211, Jackson WY 83001

Notes

Date Recorded By Note

Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name **Get Loose, LLC**

Filing ID **2017-000755919**

Type **Limited Liability Company**

Status

Active

Most Recent Annual Report Information

Type **Original**

AR Year **2021**

License Tax **\$76.96**

AR Exempt **N**

AR ID **06213308**

AR Date **5/4/2021 11:04 AM**

Web Filed **N**

Officers / Directors

Type **Name / Organization / Address**

Principal Address

1225 Gregory Lane
Jackson, WY 83001

Mailing Address

1225 Gregory Lane
Jackson, WY 83001

Annual Report History

Num	Status	Date	Year	Tax
03517912	Original	04/29/2018	2018	\$50.00
04469144	Original	04/26/2019	2019	\$50.00
05766119	Original	05/07/2020	2020	\$485.73
06213308	Original	05/04/2021	2021	\$76.96

Amendment History

ID	Description	Date
2021-003187083	Delinquency Notice - Tax	05/02/2021
2020-002815990	Delinquency Notice - Tax	05/02/2020
2018-002374616	RA Address Change	09/18/2018
2018-002316413	Address Update	05/29/2018
Principal Address 1 Changed From: 172 Center Street Suite 202 To: 1225 Gregory Lane		
2018-002237751	Address Update	02/04/2018
Principal Address 1 Changed From: 172 Center Street Suite 204 To: 172 Center Street Suite 202		
See Filing ID	Initial Filing	05/31/2017

Lynsey Lenamond

From: Jody Valenta <jody@roadhousebrewery.com>
Sent: Tuesday, July 27, 2021 7:03 PM
To: Lynsey Lenamond
Subject: Re: Liquor License App

Follow Up Flag: Follow up
Flag Status: Flagged

Hi Lynsey,

Thank you for your email! Here are the answers to the State's question:

1. Regarding Q3D, Roadhouse Brewery Group is the parent company of Get Funky LLC, which holds a manufacturing license. If this is not what the question is asking I am happy to change our answer to "no".
- 2, Q4: Correct, Get Loose has a microbrewery permit and restaurant license and is applying for a Retail license now. No future intent exists for additional licenses.
3. If approved for the liquor license, we would relinquish our restaurant license.

Please let me know if you need any additional information.

Cheers,

NEW OR TRANSFER LIQUOR LICENSE OR PERMIT APPLICATION

FOR LIQUOR DIVISION USE ONLY

Customer #:

Trf from:

Reviewer:

Initials

Date

Agent:

Chief:

To be completed by City/County Clerk

Local License #:

License

Fees: Annual Fee: \$ 1914.00Prorated Fee: \$ 903.77

Transfer Fee: \$ _____

Publishing Fee: \$ 100.00

Date filed with clerk: 6 / 15 / 21

Advertising Dates: (2 Weeks)

8/4/21 & 8/11/21Hearing Date: 8 / 23 / 21Publishing Fee Direct Billed to Applicant: ☐License Term: 8 / 25 / 21 through 3 / 31 / 22
Month Day Year Month Day YearLICENSING AUTHORITY: Begin publishing promptly. As W.S. 12-4-104(d) specifies: **NO LICENSING AUTHORITY SHALL APPROVE OR DENY THE APPLICATION UNTIL THE LIQUOR DIVISION HAS CERTIFIED THE APPLICATION IS COMPLETE.**Applicant: ILLAMAR, LLCTrade/Business Name (dba): Pinky G's PizzeriaBuilding to be licensed/Building Address: 50 W BROADWAY AVE

Number & Street

JACKSON

City

WY

State

83001

Zip

County

Local Mailing Address: POB 4605

P.O. Box or Number & Street

JACKSON

City

WY

State

83001

Zip

Local Business Telephone Number: (307) 734-7465 Fax Number: ()Business E-Mail Address: tom @ PinkyGs.com**FILING FOR**☒ **NEW LICENSE**☐ **TRANSFER OF LOCATION****FILING IN (CHOOSE ONLY ONE)**☒ **CITY OF JACKSON**☐ **COUNTY OF:****FILING AS (CHOOSE ONLY ONE)**☐ **INDIVIDUAL**☐ **PARTNERSHIP**☐ **LP/LLP**☒ **LLC**☐ **CORPORATION**☐ **LTD PARTNERSHIP**☐ **ORGANIZATION**☐ **OTHER**☐ **TRANSFER OWNERSHIP**☐ **ASSIGNMENT LETTER ATTACHED**

FORMERLY HELD BY: _____

TYPE OF LICENSE OR PERMIT (CHOOSE ONLY ONE)**RETAIL LIQUOR LICENSE**☐ **ON-PREMISE ONLY (BAR)**☐ **OFF-PREMISE ONLY (PACKAGE STORE)**☐ **COMBINATION ON/OFF PREMISE (BOTH BAR & PACKAGE STORE)**☐ **RESTAURANT LIQUOR LICENSE**☐ **RESORT LIQUOR LICENSE**☒ **BAR AND GRILL****LIMITED RETAIL (CLUB)**☐ **VETERANS CLUB**☐ **FRATERNAL CLUB**☐ **GOLF CLUB**☐ **SOCIAL CLUB**☐ **MICROBREWERY**☐ **WINERY**☐ **DISTILLERY SATELLITE**☐ **WINERY SATELLITE**☐ **COUNTY RETAIL/SPECIAL MALT BEVERAGE PERMIT****SPECIAL DESIGNATIONS**☐ **CONVENTION FACILITY**☐ **CIVIC CENTER/EVENT CENTER/ PUBLIC AUDITORIUM**☐ **GOLF CLUB**☐ **GUEST RANCH**☐ **RESORT**

To Assist the Liquor Division with scheduling inspections:

OPERATIONAL STATUS☒ **FULL TIME (e.g. Jan through Dec)**☐ **SEASONAL / PART-TIME**☐ **NON-OPERATIONAL / PARKED**

Specify months of your operation:

Days of Week (e.g. Mon through Sat):

Hours of Operation (e.g. 10a - 2a):

from Jan to Decfrom Mon to Sunfrom 11am to 2am

ALL APPLICANTS MUST COMPLETE QUESTIONS 1-4**1. BUILDING OWNERSHIP:** Does the applicant? W.S. 12-4-103(a)(iii)(a) **OWN** the licensed building?☐ YES (own)(b) **LEASE** the licensed building? (Lease must be through the term of the liquor license)☒ YES (lease)

If Yes, please submit a copy of the lease and indicate:

(i) When the lease expires, located on page _____ paragraph _____ of lease.

(ii) Where the **Sales** provision for alcoholic or malt **beverages** is located, on page _____ paragraph 6 of lease.(MUST contain a provision for **SALE OF ALCOHOLIC or MALT BEVERAGES.**)**2.** To operate your liquor business, have you assigned, leased, transferred or contracted with any other person (entity) to operate and assert total or partial control of the license and the licensed building? W.S. 12-4-601(b)☐ YES ☒ NO**3.** Does any manufacturer, brewer, rectifier, wholesaler, or through a subsidiary affiliate, officer, director or member of any such firm: W.S. 12-5-401, 12-5-402, 12-5-403

(a) Hold any interest in the license applied for?

☐ YES ☒ NO

(b) Furnish by way of loan or any other money or financial assistance for purposes hereof in your business?

☐ YES ☒ NO

(c) Furnish, give, rent or loan any equipment, fixtures, interior decorations or signs other than standard brewery or manufacturer's signs?

☐ YES ☒ NO(d) If you answered **YES** to any of the above, explain fully and submit any documents in connection there within:**4.** Does the **applicant** have any interest or intent to acquire an interest in any other liquor license issued by **this** licensing authority? W.S. 12-4-103(b)☒ YES ☐ NOIf "YES", explain: CURRENTLY HAVE RESTAURANT LICENSE... Applying for BAR + GRILL**5. BAR AND GRILL LICENSE OR RESTAURANT LICENSE:**

Have you submitted a valid food service permit or application? W.S. 12-4-413(a)

☒ YES ☐ NO**6. RESORT LICENSE:**

Does the resort complex:

(a) Have an actual valuation of at least one million dollars, or have you committed or expended at least one million dollars (\$1,000,000.00) on the complex, excluding the value of the land? W.S. 12-4-401(b)(i)

☐ YES ☐ NO

(b) Include a restaurant and a convention facility which will seat at least one hundred (100) persons? W.S. 12-4-401(b)(ii)

☐ YES ☐ NO

(c) Include motel, hotel or privately owned condominium, town house or home accommodations approved for short term occupancy with at least one hundred (100) sleeping rooms? W.S. 12-4-401(b)(iii)

☐ YES ☐ NO

(d) If no on question (c), have a ski resort facility open to the general public in which you have committed or expended not less than 10 million dollars (\$10,000,000.00)? W.S. 12-4-401(b)(iv)

☐ YES ☐ NO

(e) Are you contracting/leasing the food and beverage services? W.S. 12-4-403(b)

☐ YES ☐ NO

1. If Yes, have you submitted a copy of the food and beverage contract/lease?

☐ YES ☐ NO**7. MICROBREWERY LICENSE:**

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii)

☐ YES ☐ NO(a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT☐ BAR AND GRILL☐ WINERY

(b) Do you self distribute your products? W.S. 12-2-201(a)

☐ YES ☐ NO

(Requires wholesale malt beverage license with the Liquor Division)

8. WINERY LICENSE:

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii)

☐ YES ☐ NO(a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT☐ BAR AND GRILL☐ MICROBREWERY

ALL APPLICANTS MUST COMPLETE QUESTIONS 1-4**1. BUILDING OWNERSHIP:** Does the applicant? W.S. 12-4-103(a)(iii)

- (a) **OWN** the licensed building? ☐ YES (own)
- (b) **LEASE** the licensed building? (Lease must be through the term of the liquor license) ☒ YES (lease)

If Yes, please submit a copy of the lease and indicate:

- (i) When the lease expires, located on page 1 paragraph C of lease.
- (ii) The **Sales** provision for alcoholic or malt beverages is located, on page 4 paragraph 6 of lease.
(Lease **MUST** contain a provision for **SALE OF ALCOHOLIC or MALT BEVERAGES.**)

2. To operate your liquor business, have you assigned, leased, transferred or contracted with any other person (entity) to operate and assert total or partial control of the license and the licensed building? W.S. 12-4-601(b)

☒ YES ☐ NO

3. Does any manufacturer, brewer, rectifier, wholesaler, or through a subsidiary affiliate, officer, director or member of any such firm: W.S. 12-5-401, 12-5-402, 12-5-403

- (a) Hold any interest in the license applied for? ☐ YES ☒ NO
- (b) Furnish by way of loan or any other money or financial assistance for purposes hereof in your business? ☐ YES ☒ NO
- (c) Furnish, give, rent or loan any equipment, fixtures, interior decorations or signs other than standard brewery or manufacturer's signs? ☐ YES ☒ NO
- (d) If you answered **YES** to any of the above, explain fully and submit any documents in connection there within:

4. Does the **applicant** have any interest or intent to acquire an interest in any other liquor license issued by **this** licensing authority? W.S. 12-4-103(b)

☐ YES ☒ NO

If "YES", explain: _____

5. BAR AND GRILL LICENSE OR RESTAURANT LICENSE:

Have you submitted a valid food service permit or application? W.S. 12-4-413(a)

☒ YES ☐ NO

6. RESORT LICENSE:

Does the resort complex:

- (a) Have an actual valuation of at least one million dollars, or have you committed or expended at least one million dollars (\$1,000,000.00) on the complex, excluding the value of the land? W.S. 12-4-401(b)(i) ☐ YES ☐ NO
- (b) Include a restaurant and a convention facility which will seat at least one hundred (100) persons? W.S. 12-4-401(b)(ii) ☐ YES ☐ NO
- (c) Include motel, hotel or privately owned condominium, town house or home accommodations approved for short term occupancy with at least one hundred (100) sleeping rooms? W.S. 12-4-401(b)(iii) ☐ YES ☐ NO
- (d) If no on question (c), have a ski resort facility open to the general public in which you have committed or expended not less than 10 million dollars (\$10,000,000.00)? W.S. 12-4-401(b)(iv) ☐ YES ☐ NO
- (e) Are you contracting/leasing the food and beverage services? W.S. 12-4-403(b)
1. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

7. MICROBREWERY LICENSE:

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii)

☐ YES ☐ NO

- (a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT
☐ BAR AND GRILL ☐ WINERY

- (b) Do you self distribute your products? W.S. 12-2-201(a)
(Requires wholesale malt beverage license with the Liquor Division)

☐ YES ☐ NO

8. WINERY LICENSE:

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii)

☐ YES ☐ NO

- (a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT
☐ BAR AND GRILL ☐ MICROBREWERY

9. LIMITED RETAIL (CLUB) LICENSE:

FRATERNAL CLUBS W.S. 12-1-101(a)(iii)(B)

- (a) Has the fraternal organization been actively operating in at least thirty-six (36) states? ☐ YES ☐ NO
- (b) Has the fraternal organization been actively in existence for at least twenty (20) years? ☐ YES ☐ NO

10. LIMITED RETAIL (CLUB) LICENSE:

VETERANS CLUBS W.S. 12-1-101(a)(iii)(A):

- (a) Does the Veteran's organization hold a charter by the Congress of the United States? ☐ YES ☐ NO
- (b) Is the membership of the Veteran's organization comprised only of Veterans and its duly organized auxiliary? ☐ YES ☐ NO

11. LIMITED RETAIL (CLUB) LICENSE:

GOLF CLUBS W.S. 12-1-101(a)(iii)(D)/W.S. 12-4-301(e):

- (a) Do you have more than fifty (50) bona fide members? ☐ YES ☐ NO
- (b) Do you own, maintain, or operate a bona fide golf course together with clubhouse? ☐ YES ☐ NO
- (c) Are you a political subdivision of the state that owns, maintains, or operates a golf course? ☐ YES ☐ NO
1. Are you contracting/leasing the food and beverage services? W.S. 12-5-201(g) ☐ YES ☐ NO
2. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

12. LIMITED RETAIL (CLUB) LICENSE:

SOCIAL CLUBS W.S. 12-1-101(a)(iii)(E)/W.S. 12-4-301(b):

- (a) Do you have more than one hundred (100) bona fide members who are residents of the county in which the club is located? ☐ YES ☐ NO
- (b) Is the club incorporated and operating solely as a nonprofit organization under the laws of this state? ☐ YES ☐ NO
- (c) Is the club qualified as a tax exempt organization under the Internal Revenue Service? ☐ YES ☐ NO
- (d) Has the club been in continuous operation for a period of not less than one (1) year? ☐ YES ☐ NO
- (e) Has the club received twenty-five dollars (\$25.00) from each bona fide member as Recorded by the secretary of the club and are club members at the time of this application in good standing by having paid at least one (1) full year in dues? ☐ YES ☐ NO
- (f) Does the club hold quarterly meetings and have an actively engaged membership carrying out the objectives of the club? ☐ YES ☐ NO
- (g) Have you filed a true copy of your bylaws with this application? ☐ YES ☐ NO
- (h) Has at least fifty one percent (51%) of the membership signed a petition indicating a desire to secure a Limited Retail Liquor License? (Petition Attached) ☐ YES ☐ NO

13. If applicant is filing as an Individual, Partnership or Club: W.S. 12-4-102(a)(ii) & (iii)

Each individual, partner or club officer must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip <i>DO NOT LIST PO BOXES</i>	Residence Phone Number	Have you been a DOMICILED resident for at least 1 year and not claimed residence in any other state in the last year?	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application.)

14. If the applicant is a **Corporation, Limited Liability Company, Limited Liability Partnership or Limited Partnership:** W.S. 12-4-102(a)(iv) & (v)

Each stockholder holding, either jointly or severally, ten percent (10%) or more of the outstanding and issued capital stock of the corporation, limited liability company, limited liability partnership, or limited partnership, and **every officer, and every director** must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip <i>DO NOT LIST PO BOXES</i>	Residence Phone Number	No. of Years in Corp or LLC	% of Corpora te Stock Held	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
THOMAS B FAY		Jackson WY 83001		10	85	YES ☐ NO ☒	YES ☐ NO ☒
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application)

REQUIRED ATTACHMENTS:

- ☒ A statement indicating the financial condition and financial stability of the applicant W.S. 12-4-102(a)(vi).
- ☒ Attach any lease agreements (especially for resort / political subdivisions leasing out food & beverage services) W.S. 12-4-103 (a)(iii)/W.S. 12-4-403(b)/W.S. 12-4-301(e).
- ☐ If transferring a license from one ownership to another, a form of assignment from the current licensee to the new applicant authorizing the transfer W.S. 12-4-601(b).

OATH OR VERIFICATION

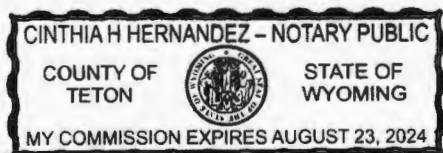
Requires signatures by **ALL** Individuals, **ALL** Partners, **ONE (1)** LLC Member, or **TWO (2)** Corporate Officers or Directors except that if all the stock of the corporation is owned by **ONE (1)** individual then that individual may sign and verify the application upon his oath, or **TWO (2)** Club Officers. W.S. 12-4-102(b)

*Under penalty of perjury, and the possible revocation or cancellation of the license,
I swear the above stated facts, are true and accurate.*

STATE OF WYOMING)
) SS.
COUNTY OF Teton)

Signed and sworn to before me on this 15th day of June, 2021 that the facts alleged in the foregoing instrument are true by the following:

1)	<u>THOMAS B. FAY</u> (Signature)	<u>THOMAS B. FAY</u> (Printed Name)	<u>OWNER</u> Title
2)	_____ (Signature)	_____ (Printed Name)	_____ Title
3)	_____ (Signature)	_____ (Printed Name)	_____ Title
4)	_____ (Signature)	_____ (Printed Name)	_____ Title
5)	_____ (Signature)	_____ (Printed Name)	_____ Title
6)	_____ (Signature)	_____ (Printed Name)	_____ Title



Witness my hand and official seal:

Cynthia Hernandez
Signature of Notary Public

My commission expires: August 23rd 2024

All Applicants.
Describe your company structure and leadership team. SMALL GROUP OF YOUNG PROFESSIONALS THAT ARE TIPS CERTIFIED
Describe the nature of your business. PIZZERIA SERVING UP FAMILY STYLE + LATE NIGHT FOOD + DRINKS
Describe products to be provided (including alcohol). PIZZA, APPETIZERS, SALADS - DRAFT BEER, SPECIALTY COCKTAILS + WINE
Describe your target market. FAMILIES DURING DAY + EARLY EVENINGS - 20, 30 + 40 Y/OUSS OUT ON THE TOWN SQUIRE
What is the official building capacity? 72 PEOPLE
Describe frequent events or gatherings held on your property or will be held. LIVE MUSIC, OPEN MIC NIGHTS, PRIVATE PARTIES + LOCAL EVENTS
You will be selling a high-addiction product; how will you be involved in the community to address that? WE HAVE A GREAT RELATIONSHIP WITH ALL LOCAL AUTHORITIES, TAXI COMPANIES AND ARE
Describe the process for customers to order alcohol and how it is delivered. ALL TIPS CERTIFIED. CUSTOMERS WILL ORDER AT THE BAR/COUNTER. WE DO NOT HAVE TABLE SERVICE
Do you plan to serve alcohol outside on a deck or patio? If so, include a sketch or site plan showing the outside area. If so, describe the physical characteristics of the outside area. NO
What is your plan to keep customers from leaving with open alcohol containers? WE HAVE SIGNAGE POSTED ALL DURING THE DAY, BOUNCER + STAFF AT NIGHT WILL POLICE GUESTS TRYING TO LEAVE W/AN OPEN CONTAINER

Prepared by: Tom Fay
Date: 6/15/2021

TOWN OF JACKSON
Office of Town Clerk
P.O. Box 1687 / 150 East Pearl Avenue
Jackson, Wyoming 83001
(307) 733-3932 ext 1113

Liquor License Application

AFFIDAVIT of AUTHORIZATION

The undersigned hereby states he/she is authorized to sign the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson, and authorizes the Town of Jackson, its agents, and employees to seek information as set forth in Municipal Code Section 6.20 and conduct investigations into the truth of the statements set forth in the application. The undersigned hereby agrees to comply fully with the rules and regulations of the Town of Jackson governing the liquor license/permit. The undersigned hereby attests that the facts and documents contained within the Liquor License or Permit Application packet are true and correct.

Individual, Partnership, and Club Applicants must list every individual, partner, and officer under Question #2 of the application.

Corporation, LLC, LLP, and LP Applicants must list every stockholder of 10+%, every officer, and every director under Question #3 of the application.

AFFIDAVIT of UNDERSTANDING

The undersigned hereby states that he/she understands that the submittal, review, approval, issuance, and/or received payment of the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson does not imply that any other reviews, authorizations, permits, and approvals have been made by any Town/County departments or elected bodies. Additional review, authorization, permit, and approval may be required at any time from additional Town/County departments, which may include the time period after approval but before issuance of the Liquor License / Permit. It is the duty of the applicant to seek all required reviews, authorizations, permits, and approvals from Town or County departments.

PLEASE PRINT:

Legal Name: THOMAS First Name BRYAN Full Middle Name FAY Last Name

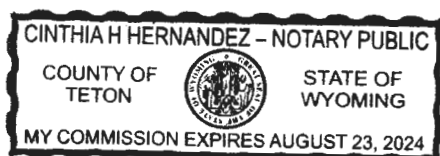
Date of Birth: [REDACTED] Driver License: WY / [REDACTED] State / Number

[Signature]
Applicant Signature

State of Wyoming)
County of Teton)ss

Subscribed and sworn to before me this 15th day of June, 2021.

(SEAL)



Cynthia Hernandez
Notary Public or officer authorized to administer oaths

Rev 10/2020



June 15, 2021

Bank Account Verification Letter

To Whom It May Concern:

This letter is to verify that Thomas B Fay holds a checking account with us under ILLAMAR LLC. The account has been in use since February 22nd, 2011 and is currently in good standing with the Bank of Jackson Hole.

Please feel free to contact me if you have any further questions. You can reach me at the phone number or email address listed below.

Sincerely,

Cinthia Hidalgo Hernandez

Personal Banker, Bank of Jackson Hole

990 W Broadway

PO Box 7000

Jackson, WY 83002

(307) 732-3073

chidalgo@bojh.com



Business Information / Plan of Operation

Type of Liquor License:

☐ Retail ☒ Bar & Grill

Name of Applicant: ILLAMAR, LLC

Tell us about your business.

For established businesses:

When did your business open?

JUNE 28, 2011

Are you open year-round?

YES

If not, provide when and how long you are closed (off-season).

Provide your annual sales tax payments for the last three years.

2020 =

\$1,100

2019 =

\$1,100

2018 =

\$1,100

What is the percentage of your employees who live locally? (includes surrounding communities)

100%

Describe how you are involved with Environmental & Public Health related to COVID-19.

WE HAVE BEEN COMPLIANT W/ BOTH ORGANIZATIONS DURING THE PANDEMIC

Provide the number of parking spaces your business has (excluding street parking).

6 - GRANDFATHERED VIA PINK BARTER PLAZA

Are you located near a bus stop or pathway system?

YES, PEARLST + TOWN SQUARE

Have you been involved with community events or public service? Describe.

YES, WE ARE ACTIVE IN LOCAL EVENTS, FUNDRAISERS, AND YOUTH PROGRAMS

For new businesses:

What is the projected opening date for your business?

Will you be open year-round?

If not, provide when and how long you will be closed (off-season).

What are your total sales projections for the next 3 years?

1st year of operation =

2nd year of operation =

3rd year of operation =

Will you hire locally (includes surrounding communities)?

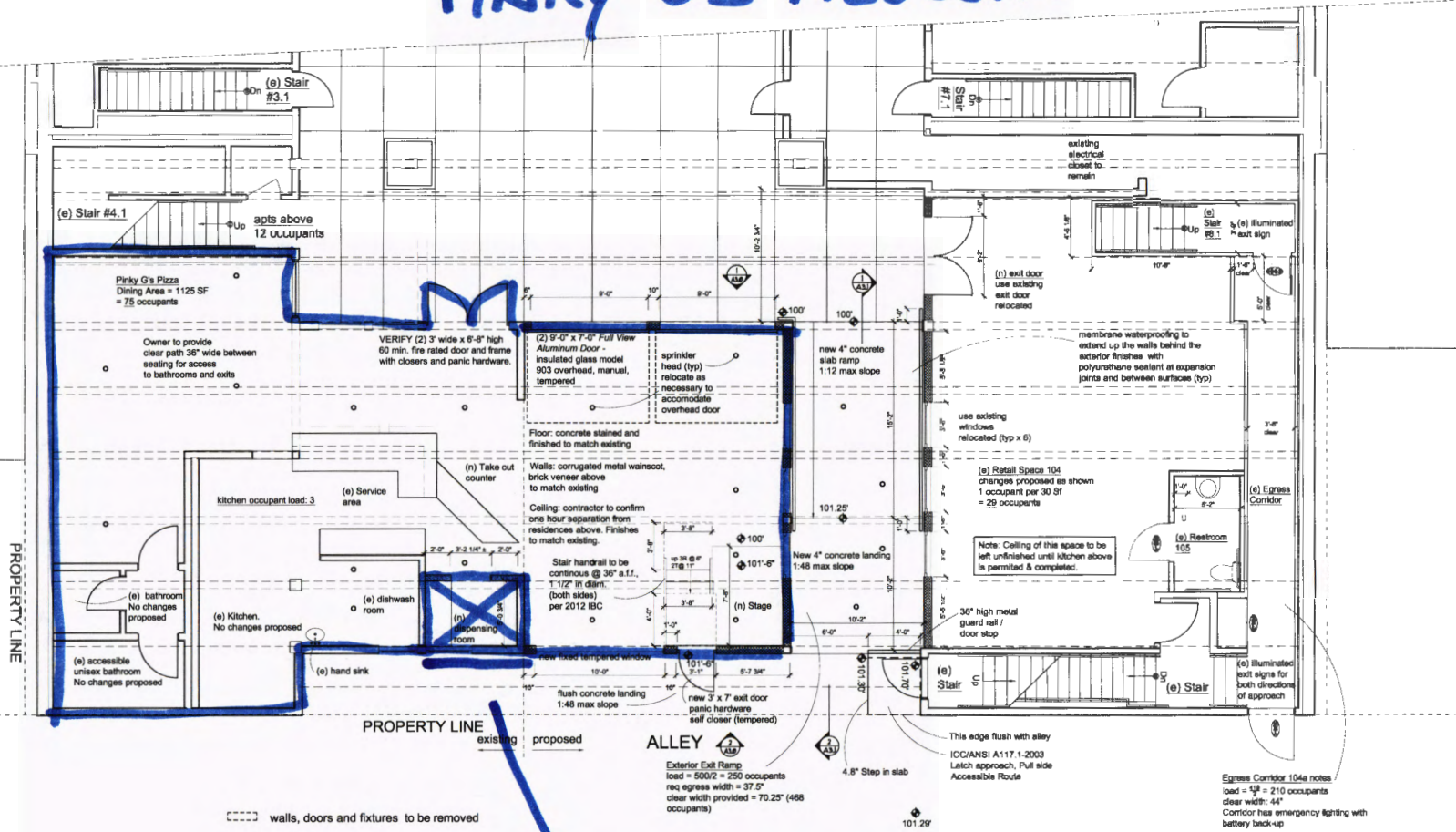
How will you be involved with Environmental & Public Health related to COVID-19?

Provide the number of parking spaces your business will have (excluding street parking).

Will you be located near a bus stop or pathway system?

What are your plans for community involvement or public service?

Pinky G's Pizzeria



	walls, doors and fixtures to be removed
	existing wall to remain
	new wall, non rated construction
	new wall, 1 hour fire rated wall assembly Design U469. Refer to A1.1 for additional information
	new wall, 1 hour fire rated wall assembly Design U305. Refer to A1.1 for additional information
	new wall, 1 hour fire rated wall assembly Design U305 with 2 x 6 studs and R-19 batt insulation in wall cavity
	new wall, 2 x 6 studs with R-19 batt insulation in wall cavity

WALL TYPES

CURRENT DISPENSING ROOM

PROPOSED PLAN
1/4" = 1'-0"

 $\Delta T = 1.5^\circ$

0.18.13

PROPOSED PLAN

GILDAY ARCHITECTS
10 West Broadway
P.O. Box 4735
Jackson, Wyoming 83001

50 W Brantworthy, Jackson WY

A2-1

ACCOUNT # 2852

Retail Food

Whereas this party has made application for the licenses listed below in the State of Wyoming according to the law and agrees to comply with all laws, rules and regulations thereto, including the payment of all required fees, there is hereby issued to the applicant this license. This license is not transferable and, unless revoked, shall expire on the date indicated below.

EXPIRATION DATE: 6/23/2022

Issued to:

PINKY G'S PIZZA
50 W BROADWAY
JACKSON, WY 83001

ILLAMAR LLC
ILLAMAR LLC
PO BOX 4605
JACKSON, WY 83001

Dan L. Muldoon

BUSINESS LICENSE

Account #: 5637

Business: Illamar LLC

DBA: Pinky G's Pizzeria

Business Type: Sales Tax

Business Activity: Restaurants and Food Services

Business Location: 50 West Broadway #5

Term: 01/01/21 through 12/31/21

Fee: 200.00

Illamar LLC
PO Box 4605
Jackson WY 83001



I, Pete Muldoon, Mayor of the Town of Jackson, do hereby subscribe my name and cause the Seal of said Town to be here unto affixed this 01/05/21

Pete Muldoon

Mayor

Santha P. Bailey

ATTEST:

Town Clerk

Sales/Use Tax License No: 22005326

Business Start Date: 6/1/2011 12:00:00

The vendor shown below has registered with the Department of Revenue and has been authorized to collect the sales/use tax imposed by the sales/use Tax Act of 1997, as amended, and to furnish receipts therefor. This authorization shall be valid and effective until cancelled or revoked and is not transferable.

Location: 50 WEST BROADWAY
JACKSON WY 830010000

Issued To: PINKY G'S PIZZERIA
ILLAMAR LLC
PO BOX 4605
JACKSON WY 830010000

Certificate Print Date: 5/27/2021

Excise Tax Division
Taxpayer Services Section
Display Conspicuously at the Place of Business for Which Issued

BUILD YOUR OWN

12" PIZZA {\$14} • 18" PIZZA {\$20}

Cheeses

SHREDDED MOZZARELLA
(THE MAIN CHEESE ON YOUR PIZZA)
FRESH MOZZARELLA
BLEU CHEESE
PARMESAN
RICOTTA
FETA

Sauces

TOMATO MARINARA
ROASTED GARLIC & HERB OIL
FRESH BASIL PESTO
BBQ

*NO 1/2 & 1/2" SAUCES

Toppings

12" PIZZA - ADD {\$2} EACH • 18" PIZZA - ADD {\$2.75} EACH

ITALIAN SAUSAGE
PEPPERONI
ROASTED CHICKEN
HOUSE-MADE MEATBALL
BREAKFAST BACON
HAM
PULLED PORK
ANCHOVY
TOMATO
MUSHROOM

RED ONION
FRESH JALAPENO
FRESH BASIL
GREEN PEPPER
ARTICHOKE HEART
SPINACH
SUN DRIED TOMATO
BLACK OLIVE
PINEAPPLE
BANANA PEPPER

CALZONES & STROMBOLIS

SIMILAR AS A 12" PIZZA, JUST STUFFED!



CALZONES \$14

HALF MOON SHAPED PIZZA STUFFED WITH RICOTTA AND MOZZARELLA CHEESES, BRUSHED WITH GARLIC OIL AND SERVED WITH A SIDE OF MARINARA. OPTION TO ADD FILLINGS. CHOOSE FROM THE TOPPINGS LIST ABOVE FOR \$2 EACH



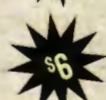
STROMBOLIS \$14

SIMILAR TO OUR CALZONE FRIEND, BUT ELONGATED & FILLED WITH MUSHROOMS, RED ONIONS, GREEN PEPPERS & MOZZARELLA CHEESE. BRUSHED WITH GARLIC OIL. OPTION TO ADD FILLINGS, CHOOSE FROM THE TOPPINGS LIST ABOVE FOR \$2 EACH

SPECIALS

LUNCH SPECIALS SERVED DAILY TILL 4:30PM

CHOOSE FROM CHEESE, PEPPERONI, VEGGIE OR SLICE OF DAY!

-  SLICE & A TALL BOY
-  SLICE, SALAD & A SODA
-  SHOT & TALL BOY {TILL 8PM}



OPEN 11AM - LATE

Take Out & Delivery
AVAILABLE AFTER 5PM

ORDER ONLINE | WWW.PINKYGGS.COM



HOT SLICES ALL DAY

TAKE N' BAKE PIZZAS AVAILABLE

FULL BAR

307.734.PINK
{7465}

 @PINKYGGSJH
 @PINKYGSPIZZERIA

50 WEST BROADWAY
JACKSON, WY 83001

*18% GRATUITY WILL BE ADDED TO ORDERS
OF \$100 OR MORE | PRICES & MENU ITEMS
SUBJECT TO CHANGE*

SALADS

WE STOP SERVING SALADS AT 10PM

SMALL {\$6.50} • LARGE {\$11} • ADD CHICKEN {\$2.75}

HOUSE SALAD

BABY SPINACH, ROMAINE, TOMATOES, CUCUMBER, SHREDDED CARROTS,
MOZZARELLA CHEESE & CHOICE OF DRESSING

GREEK SALAD

BABY SPINACH, BLACK OLIVES, CUCUMBERS, RED ONION, TOMATOES,
FETA & RED WINE VINAIGRETTE

CLASSIC CAESAR

CRISP ROMAINE, PARMESAN CHEESE, HERB CRUSTED CROUTONS
& HOUSE-MADE CREAMY CAESAR DRESSING

DRESSINGS:

RANCH, BLEU CHEESE, BLOODY MARY INFUSED BALSAMIC, RED WINE VINAIGRETTE, CAESAR

APPETIZERS

WE STOP SERVING APPS AT 10PM

GARLIC CHEESE BREAD \$9.50

HOT & CRISPY & READY TO DIP IN PINKY G'S MARINARA SAUCE (ON THE SIDE)

*THESE ARE MADE TO ORDER, MAY TAKE AS LONG AS PIZZA TIMES

FRIED MOZZARELLA STICKS \$9

SERVED WITH PINKY G'S MARINARA SAUCE

BEER BATTERED FRENCH FRIES \$6

ADD MOZZARELLA, TRUFFLE OIL OR PARMESAN FOR \$.75 EACH

JUMBO CHICKEN WINGS \$12.75

LIGHTLY FLOURED, SERVED WITH CELERY STICKS, CARROTS
CHOOSE TOSS SAUCE & DIPPING SAUCE

FRIED CHICKEN TENDERS \$9

CHOOSE TOSS SAUCE & DIPPING SAUCE

*WINGS & TENDERS ARE MADE TO ORDER,
MAY TAKE AS LONG AS PIZZA TIMES

TOSS SAUCES:

PLAIN, MILD, HDT, TERIYAKI,
HOT TERIYAKI, BBQ, HONEY
MUSTARD OR HOT HONEY

DIPPING SAUCES:

BLEU CHEESE
OR
RANCH DRESSING

DESSERT

CANNOLI \$5

A TRADITIONAL ITALIAN DESSERT CONSISTING OF
A ROUND WAFFLE PASTRY STUFFED WITH A CREAMY
CHOCOLATE CHIP FILLING



SPECIALTY PIZZAS

SOLD TILL MIDNIGHT, NO SUBSTITUTIONS

12" PIZZAS / 18" PIZZAS

FLYIN HAWAIIAN \$18 / \$25

MARINARA, SHREDDED MOZZARELLA (PIZZA CHEESE), PINEAPPLE, HAM,
& FRESH SLICED JALAPENOS

MEATBALL PARM \$18 / \$25

MARINARA, SHREDDED MOZZARELLA (PIZZA CHEESE), SHREDDED PARMESAN CHEESE,
HAND-MADE MEATBALLS & TOPPED WITH MARINARA

THE FATTY \$21 / \$28

MARINARA, SHREDDED MOZZARELLA (PIZZA CHEESE), PEPPERONI, HAM, PULLED
PORK, ITALIAN SAUSAGE, RED ONIONS & MUSHROOMS

VEGGIE \$18 / \$25

MARINARA, SHREDDED MOZZARELLA (PIZZA CHEESE), TOMATOES, BLACK OLIVES,
GREEN PEPPERS, RED ONIONS & MUSHROOMS

GODZILLA \$20 / \$27

MARINARA, SHREDDED MOZZARELLA (PIZZA CHEESE), ITALIAN SAUSAGE,
PEPPERONI, HAM & HAND-MADE MEATBALLS

ABE FROMAN \$20 / \$27

MARINARA, SHREDDED MOZZARELLA (PIZZA CHEESE), ITALIAN SAUSAGE, FRESH
MOZZARELLA & FRESH CHOPPED BASIL, ADD BALSAMIC GLAZE (\$.75)

SUPREME \$21 / \$28

MARINARA, SHREDDED MOZZARELLA (PIZZA CHEESE), PEPPERONI, ITALIAN SAUSAGE,
GREEN PEPPER, MUSHROOM, RED ONION & BLACK OLIVE

MARGHERITA \$18 / \$25

MARINARA, SHREDDED MOZZARELLA (PIZZA CHEESE), TOMATOES,
FRESH MOZZARELLA & FRESH CHOPPED BASIL, ADD BALSAMIC GLAZE (\$.75)

POWDER HOUND \$18 / \$25

INFUSED GARLIC OIL BASE, SHREDDED MOZZARELLA (PIZZA CHEESE), PARMESAN,
FRESH MOZZARELLA & RICOTTA TOPPED WITH FRESH CHOPPED BASIL

FUNKY CHICKEN \$20 / \$27

FRESH BASIL PESTO, SHREDDED MOZZARELLA (PIZZA CHEESE), RICOTTA,
ROASTED CHICKEN, ARTICHOKE HEARTS, RED ONIONS

BBQ PORKY G'ZA \$18 / \$25

BARBEQUE SAUCE, SHREDDED MOZZARELLA (PIZZA CHEESE), PULLED PORK,
BANANA PEPPERS & GREEN PEPPERS

GUY'S PIE *YES, GUY FIERI HELPED DESIGN THIS PIZZA! \$18 / \$25

FRANKS HOT SAUCE, SHREDDED MOZZARELLA (PIZZA CHEESE), RICOTTA,
BLEU CHEESE CRUMBLES, ROASTED CHICKEN, SHREDDED PEPPERONI,
TOPPED WITH BLEU CHEESE DRESSING

• ALL SPECIALTY PIES ARE MADE TO ORDER, NO SUBSTITUTIONS

• ADDITIONAL TOPPING OPTIONS ARE LISTED ON BACK OF MENU • ALL PIES HAVE 8 SLICES

VEGETARIAN FEATURED ON FOOD NETWORK NOT AVAILABLE FOR 1/2 & 1/2 PIZZA OPTIONS

CONTAINS PEANUTS 12" GLUTEN FREE CRUST AVAILABLE FOR ALL PIZZAS

STATE OF WYOMING * SECRETARY OF STATE
EDWARD A. BUCHANAN
BUSINESS DIVISION

Herschler Bldg East, Ste.100 & 101, Cheyenne, WY 82002-0020

Phone 307-777-7311

Website: <https://sos.wyo.gov> · Email: business@wyo.gov

Filing Information



Please note that this form **CANNOT** be submitted in place of your Annual Report.

Name **ILLAMAR LLC**

Filing ID **2011-000597132**

Type Limited Liability Company

Status

Active

General Information

Old Name

Sub Status

Current

Fictitious Name

Standing - Tax

Good

Standing - RA

Good

Sub Type

Standing - Other

Good

Formed in Wyoming

Filing Date

02/15/2011 1:03 PM

Term of Duration Perpetual

Delayed Effective Date

Inactive Date

Principal Address

50 W Broadway
Jackson, WY 83001

Mailing Address

PO 4605
Jackson, WY 83001

Registered Agent Address

Thomas Fay
50 W Broadway
Jackson, WY 83001

Parties

Type	Name / Organization / Address
Organizer	Thomas B Fay

Notes

Date	Recorded By	Note
------	-------------	------

Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name **ILLAMAR LLC**

Filing ID **2011-000597132**

Type Limited Liability Company

Status

Active

Most Recent Annual Report Information

Type	Original	AR Year	2021
License Tax	\$161.27	AR Exempt	N
AR Date	3/9/2021 4:38 PM	AR ID	06137053
Web Filed	Y		

Officers / Directors

Type	Name / Organization / Address
------	-------------------------------

Principal Address

50 W Broadway
Jackson, WY 83001

Mailing Address

PO 4605
Jackson, WY 83001

Annual Report History

Num	Status	Date	Year	Tax
01470409	Original	01/19/2012	2012	\$50.00
01765907	Original	01/22/2013	2013	\$50.00
01959459	Original	01/21/2014	2014	\$50.00
02182640	Original	02/12/2015	2015	\$59.00
02423654	Original	02/10/2016	2016	\$67.37
02701471	Original	01/26/2017	2017	\$50.94
03306205	Original	01/24/2018	2018	\$50.00
04190763	Original	01/22/2019	2019	\$88.40
05470552	Original	01/31/2020	2020	\$152.33
06137053	Original	03/09/2021	2021	\$161.27

Amendment History

ID	Description	Date
2021-003113855	Delinquency Notice - Tax	02/02/2021
2016-001850217	Delinquency Notice - Tax	02/02/2016
2015-001696277	Delinquency Notice - Tax	02/02/2015
2015-001691359	Address Update	01/09/2015
See Filing ID	Initial Filing	02/15/2011



July 30, 2021

Re: WLD Bar & Grill Application Comments

In response to the comments regarding the Illamar, LLC Bar & Grill application from the Town of Jackson, please see the response to comments below...

Q-4 was originally answered NO. The correct answer is YES. Illamar, LLC currently operates under a Restaurant Liquor License. However, Illamar, LLC is applying for a Bar & Grill License. If approved, the current Restaurant Liquor License will be relinquished and operate on the Bar & Grill License.

If you have any questions or concerns, please feel free to email at tom@pinkygs.com or on my cell phone at 307-690-5973.

Sincerely,

Tom Fay

Owner:

Pinky G's Pizzeria

307-734-7465

Illamar, LLC dba Pinky G's Pizzeria



POB 1605 • Jackson, WY 83001 • Phone: 307-690-5973 •
E-Mail: pinkygsjh@gmail.com

Date: April 24, 2019

Pink Garter, LLC
c/o Dudley Miller
POB 189
Mexico, MO
65265

Notice Exercising Option to Renew Lease

Dear Pink Garter, LLC:

Please be advised that the undersigned, as Lessee under Illamar, LLC dba Pinky G's Pizzeria, for premises known as the Pink Garter Plaza located at 50 W. Broadway Ave, Jackson, WY 83001 and dated to expire July 31, 2019, does hereby exercise his option of Intent to Renew the term of said Lease for a period of 5 Years commencing on August 1, 2019 and terminating July 31, 2024.

At time of determining Intent to Renew terms, Lessee requests Lessor to consider adding time to the Extended Term to go beyond the initial 5 years.

Thank you for the consideration.

Sincerely,

Thomas Fay

Illamar, LLC

Issued by:

**WYOMING DEPARTMENT OF AGRICULTURE
CONSUMER HEALTH SERVICES
2219 CAREY AVE
CHEYENNE, WY 82002**

EQUAL OPPORTUNITY IN EMPLOYMENT AND SERVICES

Retail Food

ACCOUNT # 2852

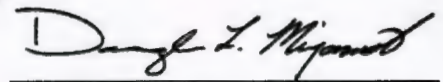
Whereas this party has made application for the licenses listed below in the State of Wyoming according to the law and agrees to comply with all laws, rules and regulations thereto, including the payment of all required fees, there is hereby issued to the applicant this license. This license is not transferable and, unless revoked, shall expire on the date indicated below.

Issued to:

**PINKY G'S PIZZA
50 W BROADWAY
JACKSON, WY 83001**

**EXPIRATION DATE:
6/23/2022**

**ILLAMAR LLC
ILLAMAR LLC
PO BOX 4605
JACKSON, WY 83001**



Director of Dept. of Ag

**THIS LICENSE MUST BE CURRENT
AND POSTED CONSPICUOUSLY
AT THE PHYSICAL LOCATION**

NEW OR TRANSFER
LIQUOR LICENSE OR
PERMIT APPLICATION

FOR LIQUOR DIVISION USE ONLY			
Customer #:			
Trf from:			
Reviewer:	Initials	Date	
Agent:		/	/
Chief:		/	/

To be completed by City/County Clerk

License

Fees: Annual Fee: \$ 1500.00
Prorated Fee: \$ 903.77
Transfer Fee: \$
Publishing Fee: \$ 100.00

Local License #:

Date filed with clerk: 6 / 10 / 21

Advertising Dates: (2 Weeks)

8 / 4 & 8 / 11 / 2021
Hearing Date: 8 / 23 / 2021

Publishing Fee Direct Billed to Applicant: ☐

License Term: 8 / 29 / 21 through 3 / 31 / 22
Month Day Year Month Day Year

LICENSING AUTHORITY: Begin publishing promptly. As W.S. 12-4-104(d) specifies: NO LICENSING AUTHORITY SHALL APPROVE OR DENY THE APPLICATION UNTIL THE LIQUOR DIVISION HAS CERTIFIED THE APPLICATION IS COMPLETE.

Applicant: Jeremy Tofke
Trade/Business Name (dba): Thai Me. Up
Building to be licensed/Building Address: 75 east Pearl st
Number & Street
Jackson WY 83001 Teton
City State Zip County
Local Mailing Address: POB 2827
P.O. Box or Number & Street
Alpine WY 83128
City State Zip
Local Business Telephone Number: (307) 413 6137 Fax Number: (
Business E-Mail Address: tofke@melvinbrewing.com

FILING FOR

☒ NEW LICENSE
☐ TRANSFER OF LOCATION

FILING IN (CHOOSE ONLY ONE)

☒ CITY OF JACKSON
☐ COUNTY OF:

FILING AS (CHOOSE ONLY ONE)

☒ INDIVIDUAL
☐ PARTNERSHIP
☐ LP/LLP
☐ LLC
☐ CORPORATION
☐ LTD PARTNERSHIP
☐ ORGANIZATION
☐ OTHER

☐ TRANSFER OWNERSHIP ☐ ASSIGNMENT LETTER ATTACHED

FORMERLY HELD BY:

TYPE OF LICENSE OR PERMIT (CHOOSE ONLY ONE)

RETAIL LIQUOR LICENSE

☐ ON-PREMISE ONLY (BAR)

☐ OFF-PREMISE ONLY (PACKAGE STORE)

☒ COMBINATION ON/OFF PREMISE (BOTH BAR & PACKAGE STORE)

☐ RESTAURANT LIQUOR LICENSE
☐ RESORT LIQUOR LICENSE
☐ BAR AND GRILL

LIMITED RETAIL (CLUB)

☐ VETERANS CLUB
☐ FRATERNAL CLUB
☐ GOLF CLUB
☐ SOCIAL CLUB

☐ MICROBREWERY
☐ WINERY
☐ DISTILLERY SATELLITE
☐ WINERY SATELLITE
☐ COUNTY RETAIL/SPECIAL MALT BEVERAGE PERMIT

SPECIAL DESIGNATIONS

☐ CONVENTION FACILITY ☐ GOLF CLUB ☐ RESORT
☐ CIVIC CENTER/EVENT CENTER/ PUBLIC AUDITORIUM ☐ GUEST RANCH

To Assist the Liquor Division with scheduling inspections:

OPERATIONAL STATUS

☒ FULL TIME (e.g. Jan through Dec)
☐ SEASONAL / PART-TIME
☐ NON-OPERATIONAL / PARKED

Specify months of your operation:

Days of Week (e.g. Mon through Sat):

Hours of Operation (e.g. 10a - 2a):

from Jan to Dec
from Monday to Sunday
from 5 to 10

ALL APPLICANTS MUST COMPLETE QUESTIONS 1- 4

1. BUILDING OWNERSHIP: Does the applicant? W.S. 12-4-103(a)(iii)
(a) OWN the licensed building? YES (own)
(b) LEASE the licensed building? (Lease must be through the term of the liquor license) YES (lease)
If Yes, please submit a copy of the lease and indicate:
(i) When the lease expires, located on page 1 paragraph 7 of lease.
(ii) The Sales provision for alcoholic or malt beverages is located, on page 5 paragraph 7 of lease.
(Lease MUST contain a provision for SALE OF ALCOHOLIC or MALT BEVERAGES.)
2. To operate your liquor business, have you assigned, leased, transferred or contracted with any other person (entity) to operate and assert total or partial control of the license and the licensed building? W.S. 12-4-601(b) YES NO
3. Does any manufacturer, brewer, rectifier, wholesaler, or through a subsidiary affiliate, officer, director or member of any such firm: W.S. 12-5-401, 12-5-402, 12-5-403
(a) Hold any interest in the license applied for? YES NO
(b) Furnish by way of loan or any other money or financial assistance for purposes hereof in your business? YES NO
(c) Furnish, give, rent or loan any equipment, fixtures, interior decorations or signs other than standard brewery or manufacturer's signs? YES NO
(d) If you answered YES to any of the above, explain fully and submit any documents in connection there within:
4. Does the applicant have any interest or intent to acquire an interest in any other liquor license issued by this licensing authority? W.S. 12-4-103(b) YES NO
If "YES", explain:

5. BAR AND GRILL LICENSE OR RESTAURANT LICENSE:

Have you submitted a valid food service permit or application? W.S. 12-4-413(a) YES NO

6. RESORT LICENSE:

- Does the resort complex:
- (a) Have an actual valuation of at least one million dollars, or have you committed or expended at least one million dollars (\$1,000,000.00) on the complex, excluding the value of the land? W.S. 12-4-401(b)(i) YES NO
- (b) Include a restaurant and a convention facility which will seat at least one hundred (100) persons? W.S. 12-4-401(b)(ii) YES NO
- (c) Include motel, hotel or privately owned condominium, town house or home accommodations approved for short term occupancy with at least one hundred (100) sleeping rooms? W.S. 12-4-401(b)(iii) YES NO
- (d) If no on question (c), have a ski resort facility open to the general public in which you have committed or expended not less than 10 million dollars (\$10,000,000.00)? W.S. 12-4-401(b)(iv) YES NO
- (e) Are you contracting/leasing the food and beverage services? W.S. 12-4-403(b)
1. If Yes, have you submitted a copy of the food and beverage contract/lease? YES NO

7. MICROBREWERY LICENSE:

- Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii) YES NO
- (a) If "YES", please specify type: RETAIL RESTAURANT RESORT
BAR AND GRILL WINERY
- (b) Do you self distribute your products? W.S. 12-2-201(a)
(Requires wholesale malt beverage license with the Liquor Division) YES NO

8. WINERY LICENSE:

- Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii) YES NO
- (a) If "YES", please specify type: RETAIL RESTAURANT RESORT
BAR AND GRILL MICROBREWERY

9. LIMITED RETAIL (CLUB) LICENSE:

FRATERNAL CLUBS W.S. 12-1-101(a)(iii)(B)

- (a) Has the fraternal organization been actively operating in at least thirty-six (36) states? ☐ YES ☐ NO
- (b) Has the fraternal organization been actively in existence for at least twenty (20) years? ☐ YES ☐ NO

10. LIMITED RETAIL (CLUB) LICENSE:

VETERANS CLUBS W.S. 12-1-101(a)(iii)(A):

- (a) Does the Veteran's organization hold a charter by the Congress of the United States? ☐ YES ☐ NO
- (b) Is the membership of the Veteran's organization comprised only of Veterans and its duly organized auxiliary? ☐ YES ☐ NO

11. LIMITED RETAIL (CLUB) LICENSE:

GOLF CLUBS W.S. 12-1-101(a)(iii)(D)/W.S. 12-4-301(e):

- (a) Do you have more than fifty (50) bona fide members? ☐ YES ☐ NO
- (b) Do you own, maintain, or operate a bona fide golf course together with clubhouse? ☐ YES ☐ NO
- (c) Are you a political subdivision of the state that owns, maintains, or operates a golf course? ☐ YES ☐ NO
1. Are you contracting/leasing the food and beverage services? W.S. 12-5-201(g) ☐ YES ☐ NO
2. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

12. LIMITED RETAIL (CLUB) LICENSE:

SOCIAL CLUBS W.S. 12-1-101(a)(iii)(E)/W.S. 12-4-301(b):

- (a) Do you have more than one hundred (100) bona fide members who are residents of the county in which the club is located? ☐ YES ☐ NO
- (b) Is the club incorporated and operating solely as a nonprofit organization under the laws of this state? ☐ YES ☐ NO
- (c) Is the club qualified as a tax exempt organization under the Internal Revenue Service? ☐ YES ☐ NO
- (d) Has the club been in continuous operation for a period of not less than one (1) year? ☐ YES ☐ NO
- (e) Has the club received twenty-five dollars (\$25.00) from each bona fide member as Recorded by the secretary of the club and are club members at the time of this application in good standing by having paid at least one (1) full year in dues? ☐ YES ☐ NO
- (f) Does the club hold quarterly meetings and have an actively engaged membership carrying out the objectives of the club? ☐ YES ☐ NO
- (g) Have you filed a true copy of your bylaws with this application? ☐ YES ☐ NO
- (h) Has at least fifty one percent (51%) of the membership signed a petition indicating a desire to secure a Limited Retail Liquor License? (Petition Attached) ☐ YES ☐ NO

13. If applicant is filing as an Individual, Partnership or Club: W.S. 12-4-102(a)(ii) & (iii)

Each individual, partner or club officer must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip DO NOT LIST PO BOXES	Residence Phone Number	Have you been a DOMICILED resident for at least 1 year and not claimed residence in any other state in the last year?	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
Jeremy Tofte				YES ☒ NO ☐	YES ☐ NO ☒	YES ☐ NO ☒
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application.)

14. If the applicant is a **Corporation, Limited Liability Company, Limited Liability Partnership or Limited Partnership:** W.S. 12-4-102(a)(iv) & (v)

Each stockholder holding, either jointly or severally, ten percent (10%) or more of the outstanding and issued capital stock of the corporation, limited liability company, limited liability partnership, or limited partnership, and **every officer, and every director** must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip <i>DO NOT LIST PO BOXES</i>	Residence Phone Number	No. of Years in Corp or LLC	% of Corpora te Stock Held	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application)

REQUIRED ATTACHMENTS:

- ☐ A statement indicating the financial condition and financial stability of the applicant W.S. 12-4-102(a)(vi).
- ☐ Attach any lease agreements (especially for resort / political subdivisions leasing out food & beverage services) W.S. 12-4-103 (a)(iii)/W.S. 12-4-403(b)/W.S. 12-4-301(e).
- ☐ If transferring a license from one ownership to another, a form of assignment from the current licensee to the new applicant authorizing the transfer W.S. 12-4-601(b).

OATH OR VERIFICATION

Requires signatures by **ALL** Individuals, **ALL** Partners, **ONE (1)** LLC Member, or **TWO (2)** Corporate Officers or Directors except that if all the stock of the corporation is owned by **ONE (1)** individual then that individual may sign and verify the application upon his oath, or **TWO (2)** Club Officers. W.S. 12-4-102(b)

*Under penalty of perjury, and the possible revocation or cancellation of the license,
I swear the above stated facts, are true and accurate.*

STATE OF WYOMING)
COUNTY OF Teton) ss.

Signed and sworn to before me on this 14th day of June, 2021 that the facts alleged in the foregoing instrument are true by the following:

1) [Signature]
(Signature)

Jeremy Eli Toftk
(Printed Name)

owner
Title

2) _____
(Signature)

(Printed Name)

Title

3) _____
(Signature)

(Printed Name)

Title

4) _____
(Signature)

(Printed Name)

Title

5) _____
(Signature)

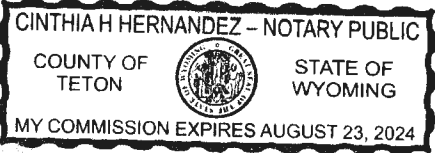
(Printed Name)

Title

6) _____
(Signature)

(Printed Name)

Title



Witness my hand and official seal: [Signature]
Signature of Notary Public

My commission expires: August 23rd 2024

From Jeremy Tofte 7/26/2021

Too whom it may concern:

Jeremy Tofte is applying for a retail liquor license in Jackson, Wyoming. Here are the follow up answers to the states questions:

Additional Comments- 0-4: The Applicant answered NO to having no interest in any other license issued by this this licensing authority. WLD records indicate the Applicant, Jeremy Tofte, operates a restaurant liquor license and is one of the principal owners of JH Brewery LLC, which operates a microbrewery permit, both issued by this licensing authority. Please provide a full written explanation.

I misread the question and thought it asked if I had any interest in a retail liquor license. I do have interest in both of the LLC's mentioned above. Sorry for my confusion.

Will the Applicant be relinquishing the restaurant liquor license if approved for this retail liquor license? If yes, please provide a written statement to that effect.

Jeremy Tofte will relinquish the restaurant liquor license if I get approved for a retail liquor license.

Thank you,

A handwritten signature in cursive script that reads "jeremy tofte". The signature is written in black ink and is positioned above the printed name.

Jeremy Tofte

TOWN OF JACKSON
Office of Town Clerk
P.O. Box 1687 / 150 East Pearl Avenue
Jackson, Wyoming 83001
(307) 733-3932 ext 1113

Liquor License Application

AFFIDAVIT of AUTHORIZATION

The undersigned hereby states he/she is authorized to sign the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson, and authorizes the Town of Jackson, its agents, and employees to seek information as set forth in Municipal Code Section 6.20 and conduct investigations into the truth of the statements set forth in the application. The undersigned hereby agrees to comply fully with the rules and regulations of the Town of Jackson governing the liquor license/permit. The undersigned hereby attests that the facts and documents contained within the Liquor License or Permit Application packet are true and correct.

Individual, Partnership, and Club Applicants must list every individual, partner, and officer under Question #2 of the application.

Corporation, LLC, LLP, and LP Applicants must list every stockholder of 10+%, every officer, and every director under Question #3 of the application.

AFFIDAVIT of UNDERSTANDING

The undersigned hereby states that he/she understands that ~~the~~ submittal, review, approval, issuance, and/or received payment of the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson does not imply that any other reviews, authorizations, permits, and approvals have been made by any Town/County departments or elected bodies. Additional review, authorization, permit, and approval may be required at any time from additional Town/County departments, which may include the time period after approval but before issuance of the Liquor License / Permit. It is the duty of the applicant to seek all required reviews, authorizations, permits, and approvals from Town or County departments.

PLEASE PRINT:

Legal Name: Jeremy First Name Eli Full Middle Name Tofte Last Name

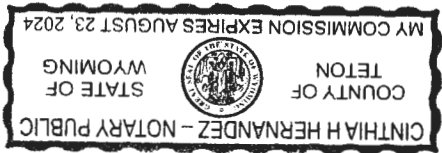
Date of Birth: Driver License: / State / Number

Applicant Signature [Signature]

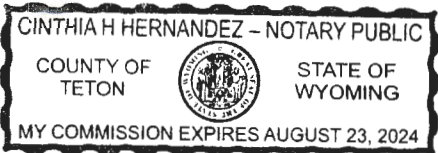
State of WY)
County of Teton)ss

Subscribed and sworn to before me this 14th day of June, 2021.

(SEAL)



[Signature]
Notary Public or officer authorized to administer oaths





To whom it may concern,

This is to confirm that Jeremy Tofte has had a personal account with the Bank of Jackson Hole since November 1, 2011. This account is in good standing with the bank as of this day June 14, 2021.

Please feel free to contact me if you have any questions in regard to the validity of this letter at (307)654-9700

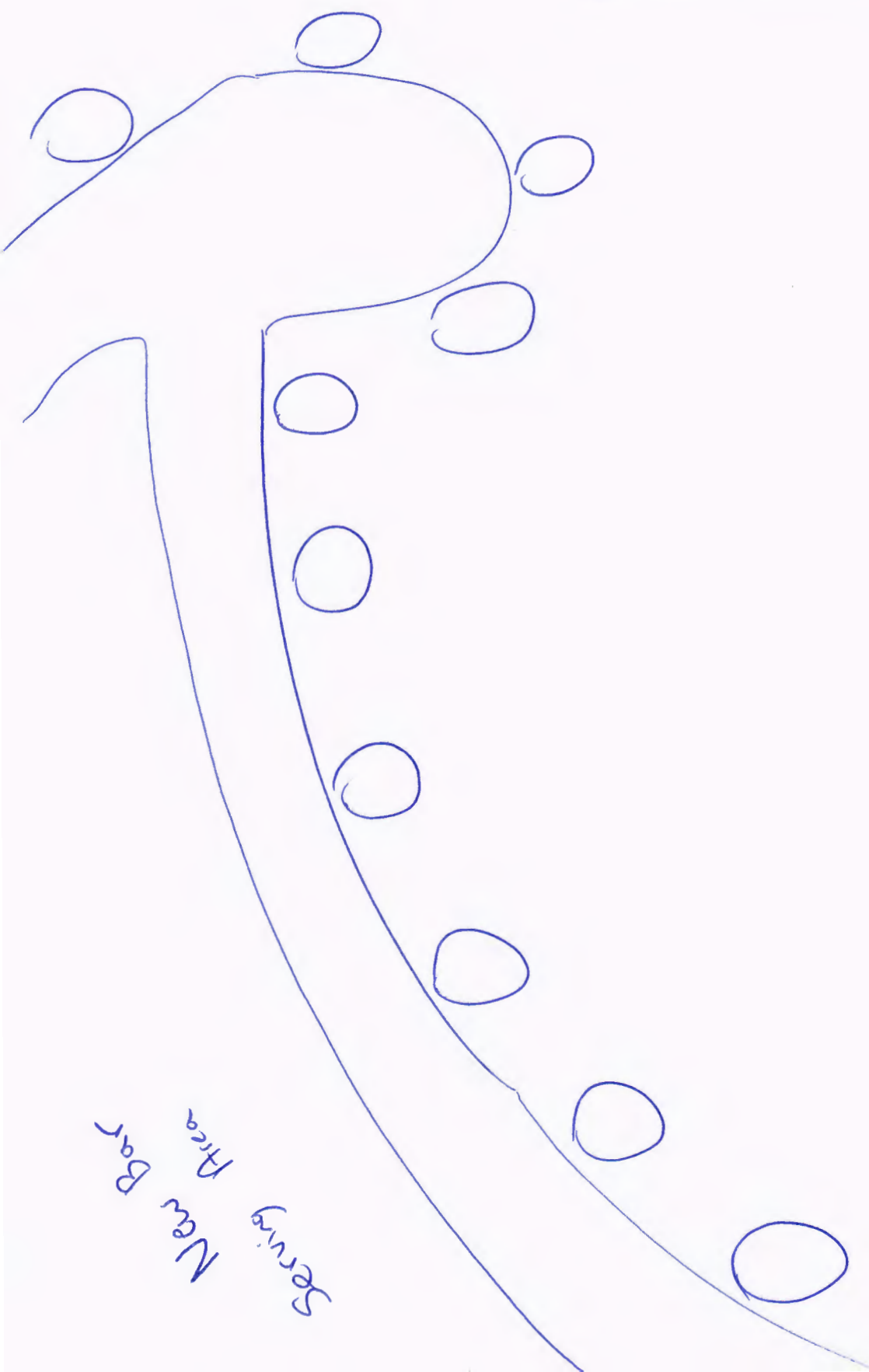
Thank you,

Tracy Sperl

Bank of Jackson Hole

Branch Manager Bank of Alpine

Canned Beer Cooler
T060



Front Door

○ = Stools

Thái me up Deck area





Business Information / Plan of Operation

Type of Liquor License:

☒ Retail ☐ Bar & Grill

Name of Applicant: _____

Tell us about your business.

For established businesses:

When did your business open? 2000

Are you open year-round? yes

If not, provide when and how long you are closed (off-season).

Provide your annual sales tax payments for the last three years.

2020 = [REDACTED]

2019 = [REDACTED]

2018 = [REDACTED]

What is the percentage of your employees who live locally? (includes surrounding communities) 100%

Describe how you are involved with Environmental & Public Health related to COVID-19. ✓

Provide the number of parking spaces your business has (excluding street parking). 18

Are you located near a bus stop or pathway system? yes

Have you been involved with community events or public service? Describe. ✓

For new businesses:

What is the projected opening date for your business?

Will you be open year-round?

If not, provide when and how long you will be closed (off-season).

What are your total sales projections for the next 3 years?

1st year of operation =

2nd year of operation =

3rd year of operation =

Will you hire locally (includes surrounding communities)?

How will you be involved with Environmental & Public Health related to COVID-19?

Provide the number of parking spaces your business will have (excluding street parking).

Will you be located near a bus stop or pathway system?

What are your plans for community involvement or public service?

All Applicants.

Describe your company structure and leadership team.	✓
Describe the nature of your business.	Bar, restaurant, brew pub
Describe products to be provided (including alcohol).	Cocktails, draught beer, Canned beer, wine
Describe your target market.	✓
What is the official building capacity?	75
Describe frequent events or gatherings held on your property or will be held.	N/A
You will be selling a high-addition product; how will you be involved in the community to address that?	✓
Describe the process for customers to order alcohol and how it is delivered.	✓
Do you plan to serve alcohol outside on a deck or patio? If so, include a sketch or site plan showing the outside area. If so, describe the physical characteristics of the outside area. What is your plan to keep customers from leaving with open alcohol containers?	✓

Prepared by:
Date:

Have you been involved with community events or public service?

In 2019 Thai Me Up donated over [REDACTED] in cash to local non-profits (over 15% of TMU's profits). Even during the Covid pandemic, we did not slow down our giving as we recognized it was more important than ever to support these programs.

The Spread the Love Commission

This local non-profit provides essential needs to people experiencing homelessness in Jackson and the Wind River area. Spread the Love donated health and hygiene kits during the pandemic and gave these kits to several other non-profits in the valley. We not only let Spread the Love use our space for fundraising twice a year we also donate during the Old Bills fundraising efforts and we personally help put together kits for this non-profit during our free time.

Teton Freedom Riders

Thai Me Up is a participant in both fundraising and onsite events for this program. Thai Me Up has been working with the Executive Director, Kevin Kavanagh, for almost a decade to make sure that the non-profit has the funding and publicity they need to deliver this vital service to both tourist and locals.

Jackson Ski and Snowboard Program

What started as TMU secretly buying seasons passes for underprivileged local ski club members, has blossomed into a relationship that brings together the community to celebrate teamwork and outdoor passion. Thai Me Up has been sponsoring this program for over a decade and in the past 5 years has teamed up with Melvin Brewing and our local distributor to become a headline sponsor of the annual fundraising ball as well as the other 2 major events.

Jackson Skateboard and Freeride Program

For over 5 years, Thai Me Up has been the headline sponsor of the summer skateboard program and competition series that teaches local children the benefits of hard work and practice.

Jackson Moose Women's Rugby

We have been the major jersey sponsor of this group for several years along with donating gift cards for their fundraising events.

Front Country Foundation

We are an active supporter of this local non-profit which has a goal to serve and save our veterans.

"Our program strives to break the cycle of trauma through Shred therapy. Through our various therapy options we aim to help the brain and body work through residual feelings of discomfort and distress."

Pint Nights and Gift Cards

Thai Me Up has routinely given gift cards, beer, swag and an event space for any non-profit that asks for over 20 years. We have never said no.

Describe your company structure and leadership team.

General Manager

Melissa DePierro has been managing TMU for a year. She received her MBA from University of Denver & Daniels College of Business in 2015 and has worked 10+ years in craft beer and brewpub management. She manages 30 employees.

On top of paying a very competitive wage, Thai Me Up provides housing, company car, health insurance and 4 weeks of paid vacation.

Founder (GM for 15 years)

Jeremy Tofte

Jeremy started TMU on September 1st, 2000 after working in restaurants in Jackson since he moved here in 1995. In 2015, he started Melvin Brewing with the help of a State of Wyoming grant and over 30 investors.

Jeremy spent the years of 2015 to 2020 on the road promoting the brand all across the US, Europe and Asia. He has since handed over his brand manager position and is once again helping manage TMU.

Melvin Brewing started in 2015 in the back of Thai Me Up and has now become an internationally known brewery that brings in beer tourist from across the world. Melvin is now one of the top 100 breweries by volume in America out of 8,500 and employees over 100 people.

Assistant Manager

Madison Soren

Madison has experience managing a Melvin Brewpub location and is moving to the area in July. Thai Me Up is providing housing for her and her spouse.

Describe how you worked with Environmental and Public Health related to Covid 19

We worked closely with Brodie at the health department to make sure that we followed every mandate strictly and to the T. We also had several staff trainings with Forrest Adams from Ecolab to make sure we were following the correct procedures to keep our staff and customers safe.

Describe Your Target Market

We are one the last remaining skid friendly establishments. We cater to the locals by serving large portions of food at an affordable price. We have had secret 'locals only' items off menu for 20 years. This gives the local a chance to get a full meal for \$8 (that price was \$6 until 2018). We offer a 15% discount to service industry workers and have become *the* place for the locals to gather.

The tourists have found us because Thai Me Up is the birthplace of Melvin Brewing, an internationally known craft brewery.

Our clients tend to start their adventures during the day in the outdoors and end their adventure at Thai Me Up.

You will be selling a high addiction product; how will you be involved in the community to address that?

All of our bar tenders are TIPS certified. All servers are trained to look out for customers that enter the restaurant looking as if they have been overserved and relay this information immediately to a manager.

If someone comes in clearly intoxicated, we offer and pay for their ride home. If they show signs of this at our bar, we do the same and we do not over serve.

Describe the process for customers to order alcohol and how it is delivered.

The server or bartender takes the drink order and enters the order into the POS. The ticket is printed at the bar. The bartender goes into a back room to make the drink. Once completed, the bartender places the drink with the ticket in the drink pick up window. The server takes the drink to the table. The customer smiles.

Do you plan to serve alcohol on a deck or patio? Include sketch.

Yes.

Physical characteristics of the outside area.

This area is a designated dining area that has is bordered by tall brush. The area currently has 10 tables and we have been serving alcohol here for 20 years.

What is your plan to keep customers from leaving with the alcohol containers?

We will post signs that let customers know they cannot leave with an open container and our servers will make sure that they know. This has not been a problem thus far.

STATE OF WYOMING * SECRETARY OF STATE
EDWARD A. BUCHANAN
BUSINESS DIVISION

Herschler Bldg East, Ste.100 & 101, Cheyenne, WY 82002-0020

Phone 307-777-7311

Website: <https://sos.wyo.gov> · Email: business@wyo.gov

Filing Information



Please note that this form **CANNOT** be submitted in place of your Annual Report.

Name	JH Thai LLC		
Filing ID	2008-000553268		
Type	Limited Liability Company	Status	Active

General Information

Old Name		Sub Status	Current
Fictitious Name		Standing - Tax	Good
		Standing - RA	Good
Sub Type		Standing - Other	Good
Formed in	Wyoming	Filing Date	04/10/2008 9:30 AM
Term of Duration	Perpetual	Delayed Effective Date	
		Inactive Date	

Principal Address

PO Box 10863
Jackson, WY 83002

Mailing Address

PO Box 10863
Jackson, WY 83002

Registered Agent Address

Jeremy Tofte
75 E Pearl St
PO Box 2061
Jackson, WY 83001

Parties

Type	Name / Organization / Address
Member/Manager	Jeremy Tofte

Notes

Date	Recorded By	Note
12/1/2010 12:14 PM	RGONZA	Duration 20 years

Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name	JH Thai LLC		
Filing ID	2008-000553268		
Type	Limited Liability Company	Status	Active

Most Recent Annual Report Information

Type	Original	AR Year	2021
License Tax	\$81.10	AR Exempt	N
AR Date	6/9/2021 9:36 AM		
Web Filed	Y		
AR ID	06331547		

Officers / Directors

Type	Name / Organization / Address
------	-------------------------------

Principal Address

PO Box 10863
Jackson, WY 83002

Mailing Address

PO Box 10863
Jackson, WY 83002

Annual Report History

Num	Status	Date	Year	Tax
00998767	Original	04/06/2009	2009	\$50.00
01135041	Original	03/17/2010	2010	\$50.00
01324960	Original	04/26/2011	2011	\$50.00
01563160	Original	06/27/2012	2012	\$50.00
01815402	Original	04/01/2013	2013	\$50.00
02023357	Original	04/28/2014	2014	\$50.00
02218955	Original	04/14/2015	2015	\$50.00
02493246	Original	05/16/2016	2016	\$50.00
02789715	Original	04/25/2017	2017	\$50.00
03451838	Original	03/30/2018	2018	\$50.00
04621593	Original	05/30/2019	2019	\$50.00
05721575	Original	04/22/2020	2020	\$51.99
06331547	Original	06/09/2021	2021	\$81.10

Principal Address 1 Changed From: PO Box 2061 To: PO Box 10863

Principal Postal Code Changed From: 83001 To: 83002

Amendment History

ID	Description	Date
2021-003230721	Reinstatement - Tax	06/09/2021

Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name **JH Thai LLC**

Filing ID **2008-000553268**

Type	Limited Liability Company	Status	Active
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Filing Status Changed From: Inactive - Administratively Dissolved (Tax) To: Active

2021-003228113	Dissolution / Revocation - Tax	06/09/2021
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Filing Status Changed From: Active To: Inactive - Administratively Dissolved (Tax)

Inactive Date Changed From: No Value To: 06/09/2021

2021-003161449	Delinquency Notice - Tax	04/02/2021
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2020-002793540	Delinquency Notice - Tax	04/02/2020
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2019-002525027	Delinquency Notice - Tax	04/02/2019
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2017-002037698	Delinquency Notice - Tax	04/02/2017
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2016-001873027	Delinquency Notice - Tax	04/02/2016
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2015-001715181	Delinquency Notice - Tax	04/02/2015
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2014-001602529	Delinquency Notice - Tax	04/07/2014
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2012-001349750	Reinstatement - Tax	06/27/2012
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Filing Status Changed From: Inactive - Administratively Dissolved (Tax) To: Active

Inactive Date Changed From: 06/10/2012 To: No value

2012-001345617	Administrative Dissolution (Tax)	06/10/2012
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Filing Status Changed From: Active To: Inactive - Administratively Dissolved (Tax)

2012-001321332	Delinquency Notice - Tax	04/02/2012
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2011-000967044	Delinquency Notice - Tax	04/02/2011
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2009-000747463	Delinquency Notice - Tax	04/02/2009
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See Filing ID	Initial Filing	04/10/2008
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ALL APPLICANTS MUST COMPLETE QUESTIONS 1-4**1. BUILDING OWNERSHIP:** Does the applicant? W.S. 12-4-103(a)(iii)

- (a) **OWN** the licensed building? ☐ YES (own)
- (b) **LEASE** the licensed building? (Lease must be through the term of the liquor license) ☒ YES (lease)

If Yes, please submit a copy of the lease and indicate:

- (i) When the lease expires, located on page 1 paragraph 2 of lease.
- (ii) The **Sales** provision for alcoholic or malt beverages is located, on page 2 paragraph 7 of lease.
(Lease **MUST** contain a provision for **SALE OF ALCOHOLIC or MALT BEVERAGES.**)

2. To operate your liquor business, have you assigned, leased, transferred or contracted with any other person (entity) to operate and assert total or partial control of the license and the licensed building? W.S. 12-4-601(b) ☐ YES ☒ NO

3. Does any manufacturer, brewer, rectifier, wholesaler, or through a subsidiary affiliate, officer, director or member of any such firm: W.S. 12-5-401, 12-5-402, 12-5-403

- (a) Hold any interest in the license applied for? ☐ YES ☒ NO
- (b) Furnish by way of loan or any other money or financial assistance for purposes hereof in your business? ☐ YES ☒ NO
- (c) Furnish, give, rent or loan any equipment, fixtures, interior decorations or signs other than standard brewery or manufacturer's signs? ☐ YES ☒ NO
- (d) If you answered **YES** to any of the above, explain fully and submit any documents in connection there within:

4. Does the **applicant** have any interest or intent to acquire an interest in any other liquor license issued by **this** licensing authority? W.S. 12-4-103(b) ☒ YES ☐ NO
If "YES", explain: Kampai LLC is also applying for the Retail license. If the Bar and Grill is issued, we withdraw the application for the Retail.

5. BAR AND GRILL LICENSE OR RESTAURANT LICENSE:

Have you submitted a valid food service permit or application? W.S. 12-4-413(a) ☒ YES ☐ NO

6. RESORT LICENSE:

Does the resort complex:

- (a) Have an actual valuation of at least one million dollars, or have you committed or expended at least one million dollars (\$1,000,000.00) on the complex, excluding the value of the land? W.S. 12-4-401(b)(i) ☐ YES ☐ NO
- (b) Include a restaurant and a convention facility which will seat at least one hundred (100) persons? W.S. 12-4-401(b)(ii) ☐ YES ☐ NO
- (c) Include motel, hotel or privately owned condominium, town house or home accommodations approved for short term occupancy with at least one hundred (100) sleeping rooms? W.S. 12-4-401(b)(iii) ☐ YES ☐ NO
- (d) If no on question (c), have a ski resort facility open to the general public in which you have committed or expended not less than 10 million dollars (\$10,000,000.00)? W.S. 12-4-401(b)(iv) ☐ YES ☐ NO
- (e) Are you contracting/leasing the food and beverage services? W.S. 12-4-403(b)
1. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

7. MICROBREWERY LICENSE:

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii) ☐ YES ☐ NO

- (a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT

☐ BAR AND GRILL ☐ WINERY

- (b) Do you self distribute your products? W.S. 12-2-201(a) ☐ YES ☐ NO
(Requires wholesale malt beverage license with the Liquor Division)

8. WINERY LICENSE:

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii) ☐ YES ☐ NO

- (a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT

☐ BAR AND GRILL ☐ MICROBREWERY

9. LIMITED RETAIL (CLUB) LICENSE:**FRATERNAL CLUBS** W.S. 12-1-101(a)(iii)(B)

- (a) Has the fraternal organization been actively operating in at least thirty-six (36) states? ☐ YES ☐ NO
- (b) Has the fraternal organization been actively in existence for at least twenty (20) years? ☐ YES ☐ NO

10. LIMITED RETAIL (CLUB) LICENSE:**VETERANS CLUBS** W.S. 12-1-101(a)(iii)(A):

- (a) Does the Veteran's organization hold a charter by the Congress of the United States? ☐ YES ☐ NO
- (b) Is the membership of the Veteran's organization comprised only of Veterans and its duly organized auxiliary? ☐ YES ☐ NO

11. LIMITED RETAIL (CLUB) LICENSE:**GOLF CLUBS** W.S. 12-1-101(a)(iii)(D)/W.S. 12-4-301(e):

- (a) Do you have more than fifty (50) bona fide members? ☐ YES ☐ NO
- (b) Do you own, maintain, or operate a bona fide golf course together with clubhouse? ☐ YES ☐ NO
- (c) Are you a political subdivision of the state that owns, maintains, or operates a golf course? ☐ YES ☐ NO
1. Are you contracting/leasing the food and beverage services? W.S. 12-5-201(g) ☐ YES ☐ NO
2. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

12. LIMITED RETAIL (CLUB) LICENSE:**SOCIAL CLUBS** W.S. 12-1-101(a)(iii)(E)/W.S. 12-4-301(b):

- (a) Do you have more than one hundred (100) bona fide members who are residents of the county in which the club is located? ☐ YES ☐ NO
- (b) Is the club incorporated and operating solely as a nonprofit organization under the laws of this state? ☐ YES ☐ NO
- (c) Is the club qualified as a tax exempt organization under the Internal Revenue Service? ☐ YES ☐ NO
- (d) Has the club been in continuous operation for a period of not less than one (1) year? ☐ YES ☐ NO
- (e) Has the club received twenty-five dollars (\$25.00) from each bona fide member as Recorded by the secretary of the club and are club members at the time of this application in good standing by having paid at least one (1) full year in dues? ☐ YES ☐ NO
- (f) Does the club hold quarterly meetings and have an actively engaged membership carrying out the objectives of the club? ☐ YES ☐ NO
- (g) Have you filed a true copy of your bylaws with this application? ☐ YES ☐ NO
- (h) Has at least fifty one percent (51%) of the membership signed a petition indicating a desire to secure a Limited Retail Liquor License? (Petition Attached) ☐ YES ☐ NO

13. If applicant is filing as an Individual, Partnership or Club: W.S. 12-4-102(a)(ii) & (iii)

Each individual, partner or club officer must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip <i>DO NOT LIST PO BOXES</i>	Residence Phone Number	Have you been a DOMICILED resident for at least 1 year and not claimed residence in any other state in the last year?	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application.)

14. If the applicant is a Corporation, Limited Liability Company, Limited Liability Partnership or Limited Partnership: W.S. 12-4-102(a)(iv) & (v)

Each stockholder holding, either jointly or severally, ten percent (10%) or more of the outstanding and issued capital stock of the corporation, limited liability company, limited liability partnership, or limited partnership, and **every officer, and every director** must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip <i>DO NOT LIST PO BOXES</i>	Residence Phone Number	No. of Years in Corp or LLC	% of Corporate Stock Held	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
Dmitry Balyasy				10 Mo.	100%	YES ☐ NO ☒	YES ☐ NO ☒
Natalie Cross		Jackson, WY. 38001		0	0%	YES ☐ NO ☒	YES ☐ NO ☒
Daniel Janjigian		Jackson, WY. 38001		0	0%	YES ☐ NO ☒	YES ☐ NO ☒
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application)

REQUIRED ATTACHMENTS:

- ☒ A statement indicating the financial condition and financial stability of the applicant W.S. 12-4-102(a)(vi).
- ☒ Attach any lease agreements (especially for resort / political subdivisions leasing out food & beverage services) W.S. 12-4-103 (a)(iii)/W.S. 12-4-403(b)/W.S. 12-4-301(e).
- ☐ If transferring a license from one ownership to another, a form of assignment from the current licensee to the new applicant authorizing the transfer W.S. 12-4-601(b).

OATH OR VERIFICATION

Requires signatures by **ALL** Individuals, **ALL** Partners, **ONE (1)** LLC Member, or **TWO (2)** Corporate Officers or Directors except that if all the stock of the corporation is owned by **ONE (1)** individual then that individual may sign and verify the application upon his oath, or **TWO (2)** Club Officers. W.S. 12-4-102(b)

*Under penalty of perjury, and the possible revocation or cancellation of the license,
I swear the above stated facts, are true and accurate.*

STATE OF WYOMING)

COUNTY OF Teton) ss.

Signed and sworn to before me on this 9 day of June, 2021 that the facts alleged in the foregoing instrument are true by the following:

1) <u>Natalie Cross</u> (Signature)	<u>Natalie Cross</u> (Printed Name)	<u>Authorized Signatory</u> Title
2) _____ (Signature)	_____ (Printed Name)	_____ Title
3) _____ (Signature)	_____ (Printed Name)	_____ Title
4) _____ (Signature)	_____ (Printed Name)	_____ Title
5) _____ (Signature)	_____ (Printed Name)	_____ Title
6) _____ (Signature)	_____ (Printed Name)	_____ Title



Witness my hand and official seal:

Anthony Huhn
Signature of Notary Public

My commission expires: 7-12-2021



July 22, 2021

Re: Restaurant Liquor License Statement

To whom it may concern,

Kampai Holdings LLC is currently under consideration for a Bar and Grill license by the town council in Jackson. If awarded, Kampai Holdings will relinquish the previously awarded Restaurant license.

Daniel Janjigian
General Manager

TOWN OF JACKSON
Office of Town Clerk
P.O. Box 1687 / 150 East Pearl Avenue
Jackson, Wyoming 83001
(307) 733-3932 ext 1113

Liquor License Application

AFFIDAVIT of AUTHORIZATION

The undersigned hereby states he/she is authorized to sign the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson, and authorizes the Town of Jackson, its agents, and employees to seek information as set forth in Municipal Code Section 6.20 and conduct investigations into the truth of the statements set forth in the application. The undersigned hereby agrees to comply fully with the rules and regulations of the Town of Jackson governing the liquor license/permit. The undersigned hereby attests that the facts and documents contained within the Liquor License or Permit Application packet are true and correct.

Individual, Partnership, and Club Applicants must list every individual, partner, and officer under Question #2 of the application.

Corporation, LLC, LLP, and LP Applicants must list every stockholder of 10+%, every officer, and every director under Question #3 of the application.

AFFIDAVIT of UNDERSTANDING

The undersigned hereby states that he/she understands that the submittal, review, approval, issuance, and/or received payment of the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson does not imply that any other reviews, authorizations, permits, and approvals have been made by any Town/County departments or elected bodies. Additional review, authorization, permit, and approval may be required at any time from additional Town/County departments, which may include the time period after approval but before issuance of the Liquor License / Permit. It is the duty of the applicant to seek all required reviews, authorizations, permits, and approvals from Town or County departments.

PLEASE PRINT:

Legal Name: Natalie First Name Nicole Full Middle Name Cross Last Name

Date of Birth: [REDACTED] Driver License: WY / [REDACTED] State / Number

Natalie
Applicant Signature

State of Wyoming)
County of Teton)ss

Subscribed and sworn to before me this 9 day of June, 2021.

(SEAL)



Anthony Huhn
Notary Public or officer authorized to administer oaths

**KAMPAI HOLDINGS LLC
CERTIFICATE OF AUTHORITY**

I, Dmitry Balyasny, being the Managing Member of Kampai Holdings LLC ("Kampai"), a limited liability company duly organized and validly existing under the laws of Delaware, and having its place of business at 4020 W. Lake Creek Drive, 1st Floor, Wilson, WY 83014 ("Balyasny"), in the name and on behalf of Kampai, hereby:

(a) represent, and warrant that I am a duly authorized representative of Kampai and am authorized to execute this Certificate on behalf of Kampai;

(b) certify that below is a true, complete and correct copy of the written consent (the "Consent") duly adopted by me, as of November 13, 2020, which Consent has not been amended, modified, revoked or rescinded since its adoption to and including the date hereof;

RESOLVED, that, the persons listed below be, and hereby are, deemed to be authorized signatories of Kampai, each individually authorized to execute such agreements and documents as may be necessary to operate Kampai, including, but not limited to, documents related to the opening of bank accounts, utilities accounts and related operating accounts, as well as documents effecting the transfer of funds on behalf of Kampai; provided that such authorized person is carrying out the policy decisions of the Managing Member and provided further that for transfers of funds in excess of \$20,000, the signature of Natalie Cross or Dmitry Balyasny shall be required. This current version supersedes all previous versions and prior lists:

Natalie Cross

Chris Massad

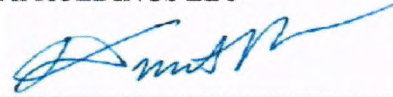
(c) certify that the table below sets forth the authorized signatories of Kampai and their respective specimen signatures.

AUTHORIZED PERSONS

NAME	TITLE	SIGNATURE
Natalie Cross	Authorized Signatory	
Chris Massad	Authorized Signatory	

IN WITNESS WHEREOF, the undersigned has executed this Certificate of Authority on this 13th day of November, 2020.

KAMPAI HOLDINGS LLC

By: 

Name: Dmitry Balyasny

June 9, 2021

Addendum to Liquor License Application

Re: Corporate Officers

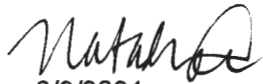
Natalie Cross and Daniel Janjigian are not members of the LLC. They are listed under the advice of the Jackson Town Clerk in order to be responsible parties in the event of infractions of statutes regarding the Liquor License.

Signed

A handwritten signature in black ink, appearing to read "D. Janjigian", written in a cursive style.

6/9/2021

Daniel Janjigian

A handwritten signature in black ink, appearing to read "Natalie Cross", written in a cursive style.

6/9/2021

Natalie Cross



Business Information / Plan of Operation

Type of Liquor License:



Retail



Bar & Grill

Name of Applicant: Kampai Holdings, LLC

Tell us about your business.

For established businesses:

When did your business open?

Are you open year-round?

If not, provide when and how long you are closed (off-season).

Provide your annual sales tax payments for the last three years.

2020 =

2019 =

2018 =

What is the percentage of your employees who live locally? (includes surrounding communities)

Describe how you are involved with Environmental & Public Health related to COVID-19.

Provide the number of parking spaces your business has (excluding street parking).

Are you located near a bus stop or pathway system?

Have you been involved with community events or public service? Describe.

For new businesses:

What is the projected opening date for your business? See Attached Document for all answers below.

Will you be open year-round?

If not, provide when and how long you will be closed (off-season).

What are your total sales projections for the next 3 years?

1st year of operation =

2nd year of operation =

3rd year of operation =

Will you hire locally (includes surrounding communities)?

How will you be involved with Environmental & Public Health related to COVID-19?

Provide the number of parking spaces your business will have (excluding street parking).

Will you be located near a bus stop or pathway system?

What are your plans for community involvement or public service?

All Applicants.

Describe your company structure and leadership team. See Attached Document for all answers below.

Describe the nature of your business.

Describe products to be provided (including alcohol).

Describe your target market.

What is the official building capacity?

Describe frequent events or gatherings held on your property or will be held.

You will be selling a high-addition product; how will you be involved in the community to address that?

Describe the process for customers to order alcohol and how it is delivered.

Do you plan to serve alcohol outside on a deck or patio? If so, include a sketch or site plan showing the outside area.

If so, describe the physical characteristics of the outside area.

What is your plan to keep customers from leaving with open alcohol containers?

Prepared by: Daniel Janjigian

Date: 6/7/2021

Kampai - Plan of Operations.

For New Businesses:

1) What is the projected opening date for your business?

-Construction is underway and our schedule has Kampai receiving its Certificate of Occupancy on August 12, 2021 which will allow us to open the weekend of August 20, 2021.

2) Will you be open year-round?

-Yes. We will be open year-round with short seasonal closures, roughly 2 weeks per off-season (likely in November and April).

3) What are your total sales projections for the next 3 years?

1st year of operation = [REDACTED]

2nd year of operation = [REDACTED]

3rd year of operation = [REDACTED]

4) Will you hire locally(includes surrounding communities)?

-Yes, we believe that hiring locally is key to having team members that are interested in growing with our company and invested in the success of our community. We have 1-2 management-level employees that have been brought in from outside of the region to assist in opening and training, but we will otherwise be attempting to exclusively hire locally. The owner has also remodeled a 2,500 sf. apartment above the restaurant to house up to three employees at Fair Market Rent value for Teton County, Wyoming as calculated by HUD, and adjusted each year based on HUD's determination of actual market rents in Teton County, Wyoming.

5) How will you be involved with Environmental & Public Health related to COVID-19?

-Kampai staff will follow all current TCEPH "COVID-19 Guidance for Restaurants and Bars" guidelines and enforce policies for guests. We will also have systems in place for contact-tracing and mitigation for guests and employees that develop symptoms of COVID-19.

6) Provide the number of parking spaces your business will have(excluding street parking).

Per the Town of Jackson parking calculations, the parking requirement for the Restaurant is 18.3 spaces, and the Restaurant has an existing Parking credit of 26.33 spaces. As a result, the Restaurant has a total parking credit of 8.03 spaces. Additionally, the restaurant is located within steps of the Home Ranch parking lot. Employees will be encouraged to use public transportation or bike when appropriate.

7) Will you be located near a bus stop or pathway system?

Yes, we are two blocks from the Deloney bus stop, Town Square bus stop, and four blocks from Miller Park Transfer Point. Employees and guests will be strongly encouraged to take the START Bus or ride bikes to work when possible, and we will provide bike racks.

8) What are your plans for community involvement or public service?

We plan to be engaged in what's going on in the community through our employees' local involvement and in partnerships with other area businesses. As long term residents and local workforce members, we are aware of the pressures on the community and how it relates to our business directly, particularly employee housing challenges. We do offer staff housing on site but will continue to explore further opportunities to keep our employees housed locally through the housing trust and privately within our organization. We hope to offer stability to our staff through this effort encouraging year round residents and community members.

We are also committed to a sustainable impact from our operations. We will focus on a commitment to working with Hole Food Rescue, local composting programs, and working with Integrated Solid Waste to minimize our environmental impacts. We plan to participate in the Jackson Hole BEST certification process after opening as well as community clean up days.

Community engagement is a value of our business standards. Kampai plans to offer off-season promotions in collaboration with local non-profits encouraging organizational awareness and financial donations. And as residents of Town Square, we will stay up-to-date on town decision-making (Town Council meetings and otherwise) that affect town and Kampai operations.

All Applicants:

1) Describe your company structure and leadership team.

- Attached is a team hierarchy. Dan Janjigian as the GM and Chris Massad as the Executive Chef will comprise the core of the team overseeing a number of managers that will assist in the training and leadership roles. As the team structure evolves, "Front of House" and "Back of House" staff members will have growth opportunities in management to encourage a long-term strategy for our staff.

2) Describe the nature of your business.

- Kampai is a sushi restaurant offering a modern take on traditional sushi that honors its home in the west. We are open for dinner service and will employ roughly 30 people to begin, expanding as the business grows. Our aim is to offer a higher-level of service and product by providing extensive training for our staff and offering products and techniques that are not available anywhere else in Jackson. We see this project as an opportunity to elevate the dining culture of the valley at-large.

Our space at 175 Center Street (formerly E. Leaven) is currently undergoing a major renovation. The main dining room will have three booths, four tables, a beverage bar that seats seven people, and a sushi bar that accommodates ten guests. We will also have a private dining room space that will be able to accommodate roughly 20 in the glassed in atrium on the north side of the building. With a full staff, we will be able to accommodate a maximum of 150 guests per night between opening and closing. Floor plans are attached.

3) Describe products to be provided(including alcohol)

-The primary focus of the menu will be sushi, while offering hot entrees, small plates and desserts (including soft serve ice cream). Our goal is to source as many local and regional products including vegetables and proteins from Haderlie Farms, Morning Dew Mushrooms and other local purveyors. This will include cooked entree items to offer to guests who are less inclined to enjoy the fish offerings. We will offer a tasting menu which will allow guests to take a curated tour of the menu exploring many different items in small bites. We will offer beer, wine and craft cocktails with an extensive sake list with a wide price-range including a draft sake and a japanese highball machine that is one of a kind in the state.

4) Describe your target market.

-Our menu will include a wide-range of price points and products to accommodate guests ranging from locals who want to explore new cuisines or have a special occasion dinner, to diners who are accustomed to a high-quality dinner experience, to foodies who are seeking a best in class *omakase* experience. When the rooftop deck opens, it will have a more casual feel and the menu will reflect that.

With all the current changes taking place on Center St, we are poised to open in late August to complement the growth on the block as well as offer a level of service and quality that will elevate the area to a new level.

5) What is the official building capacity?

-109 Total.

6) Describe frequent events or gatherings held on your property or will be held.

-At present, we have no planned gatherings, but will have a private dining room and rooftop deck available for buyout for private events.

7) You will be selling a high-addiction product; how will you be involved in the community to address that?

-All staff who serve alcohol will be required to complete T.I.P.S training as a baseline. General Manager Dan Janjigian has spent 10 years as a bartender in Jackson and 15 years in foodservice. He will be personally overseeing training the front of house staff on the importance and seriousness of adhering to the liquor laws regarding serving underage guests. He will also provide essential and proper training in regards to situations involving alcohol overuse and abuse.

The Kampai management is also conscious of the fact that, within the restaurant industry, there exists high rates of substance abuse. As a result we believe that the best way to address this on a community level is to combat it within our organization first and foremost. This begins with policies that

create a safe, healthy and productive workplace. In addition, it provides management the tools to assist in helping employees that may face substance abuse issues. We will use Substance Abuse and Mental Helse Service Administration guidelines for employer strategies to help shape this process.

Our intent is to create a professional working environment where the focus is placed on creating an exceptional dining experience where our alcoholic beverage program is a draw for the business but not the primary focus.

8) Describe the process for customers to order alcohol and how it is delivered.

-Beverage options will be provided on both the food and beverage menu that will contain additional wine and sake by-the-bottle options as well as specialty cocktails. Beverages will be delivered to guests at a table by a member of the service staff. Pending permit, guests at the sake bar will be served directly by the bartender which compliments our top-tier restaurant concept.

9) Do you plan to serve alcohol outside on a deck or patio?

- Yes. Pending permitting, we would plan to use the rooftop deck seasonally for both dinner and cocktail service. The rooftop deck is part of our Phase 2 construction scheduled to be completed late fall 2021 to begin use in the spring of 2022.

a) If so, include a sketch or site plan showing the outside area

-Attached.

b) If so, describe the physical characteristics of the outside area

-The rooftop deck will be accessed by elevator through the front entrance after guests are met by the host/hostess. The space will be partially enclosed by all glass retractable walls, with a beverage bar and a sushi bar. The open area will have a mix of tables and lounge space with green space which would in total accommodate roughly 40 diners and necessary safety precautions in place.

-For emergencies, there will be two forms of egress by way of the existing exterior stairs on the west side of the building into the alley and a new stairway along the south wall which will lead to the center st entrance.

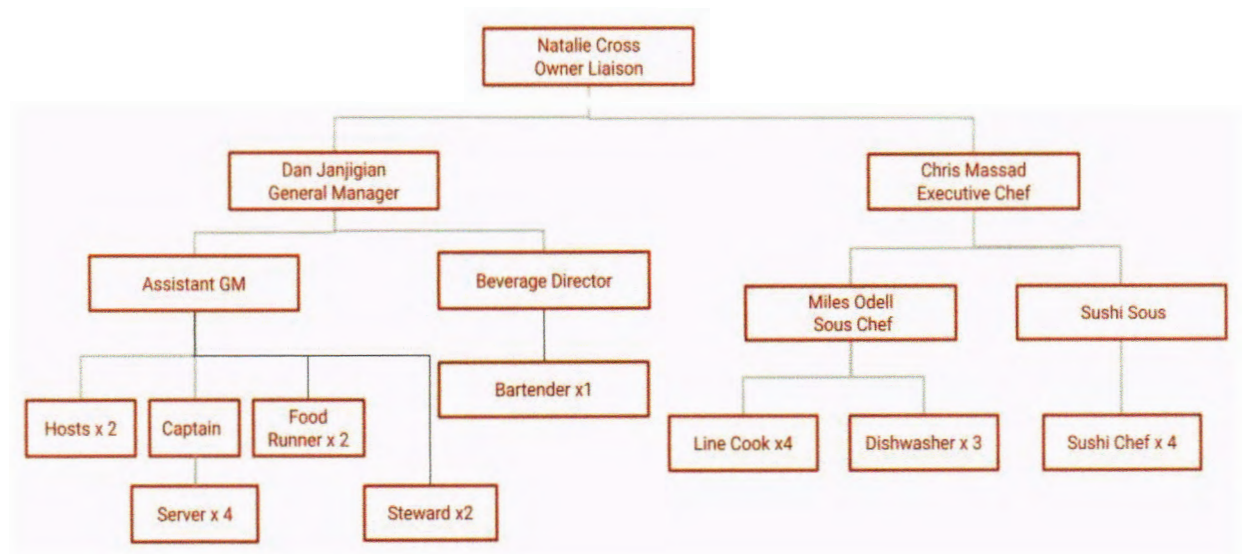
10) What is your plan to keep customers from leaving with open alcohol containers

- Guests departing the rooftop deck will exit by way of an elevator which returns them to the main entrance. From there they will pass by a host/hostess as they exit to Center Street.

11) Prepared by: Daniel Janjigian, General Manager

Date: 6/15/2021

Attached: Floor Plans. Team Hierarchy, Sample Menu



Kampai Employee Hierarchy

Private Bank



June 7, 2021

Kampai Holdings LLC

To whom it may concern,

Kampai Holdings LLC has requested that we furnish this letter on their behalf for your informational purposes only. This does not represent a bank statement, which provides an official record of an account.

Kampai Holdings LLC has maintained accounts with Citibank, N.A. through Citi Private Bank since June 2021. To date, Kampai Holdings LLC has met all of their obligations with Citi Private Bank.

This is a strictly confidential response to a request. No responsibility or liability, in any way, is to attach to this bank or any of its officers for your reliance on this letter. The value of any securities is given as a mere matter of opinion. Furthermore, no offer or solicitation on our part with respect to the sale or purchase of any securities is intended or to be implied.

If you have any questions regarding their banking relationship with us, please do not hesitate to contact me at 212-559-9341.

Sincerely,

Kevin Vega
Client Service Associate

INVESTMENT PRODUCTS: NOT FDIC INSURED*NOT BANK
GUARANTEED* MAY LOSE VALUE

"Citi Private Bank" is a business of Citigroup Inc. ("Citigroup"), which provides its clients access to a broad array of products and services available through bank and non-bank affiliates of Citigroup. Not all products and services are provided by all affiliates or are available at all locations. In the U.S., brokerage products and services are provided by Citigroup Global Markets Inc. ("CGMI"), Member SIPC. CGMI and Citibank, N.A. are affiliated companies under the common control of Citigroup.

Citi and Citi with Arc Design are trademarks and service marks of Citigroup Inc. or its affiliates.



PROJECT SITE

PROJECT TEAM

ARCHITECT:
Workshop Collaborative, LLC
700 H County Dr.
Jackson, Wyoming 83001
(807) 468-2355

STRUCTURAL ENGINEER:
B&C Corp.
180 West Roberts Street
Jackson, UT 83015
Office (408) 586-2728

MECHANICAL ENGINEER:
Morgan Engineering, PA
234 S. Westwoodway
Bozeman, MT 59717
Office (406) 386-0585

ELECTRICAL ENGINEER:
Morgan Engineering, PA
234 S. Westwoodway
Bozeman, MT 59717
Office (406) 386-0585

GENERAL CONTRACTOR:
Dority Development & Management, Inc.
110 Gregory Lane
Jackson, Wyoming 83001
Office (307) 734-6827

PROJECT NARRATIVE

Existing Property

The existing property was being used as a restaurant. The property contains one 2 story building with Commercial Kitchen in Basement and First Floor. Second floor consists of 3 Bedroom apartment.

Proposed Development

The proposed development consists of following:

- Remodel and rearrange existing equipment with addition equipment added in Basement.
- Remodel First Floor for Sushi & Beverage Bar, Dining, Reception & Bathrooms
 - Remodel existing enclosed deck for Private Dining Area (Atrium) & additional seating for restaurant.
- Remove existing Stucco on lower portion of exterior (3 sides) and install metal panels in a dark bronze finish.
- Replace First Floor First windows in Restaurant. Replace all windows in Atrium.
- Parking Calculation shows parking credit exceeding proposed by 8.03. See Parking Requirements on this sheet.
- Affordable housing will be satisfied in Fee In-Lieu based on changing 481sf of enclosed deck to year round dining. See Housing Mitigation Calculated this sheet.

DRG NARRATIVE

Existing Material

The existing elevations consist of two primary materials. First being stucco in an pinkish color that runs from sidewalk ground up to bottom of window sills. The second being vertical full cedar siding with a dark semi trans stain that runs from the first floor window sills up to eaves. Existing window clad and exposed metal are a dark bronze finish with a canopy being rusted corten steel cladding.

Proposed Material

The proposed materials consists of following:

- Remove existing stucco on lower portion of exterior (3 sides) and install bonded metal panels. All fasteners will be concealed. Finish: Bronze. (see A200.7 for metal penetration calculation)
- Replace First Floor East windows (4 locations) in Restaurant. Same size window opening and in fixed glass. No dividers in new windows. Finish: Dark Bronze
- Replace windows in Atrium east and north with 4-panel sliding window system (4 locations).
- Same size window opening. Finish: Dark Bronze
- Replace Northwest windows in Atrium north and west (2 locations). Same size window opening and in fixed glass with main-door. No dividers in new windows. Finish: Dark Bronze.

SHEET INDEX	
NO. 1	COVER SHEET
ARCHITECTURAL	
A100.1	NEW BASEMENT PLAN
A100.2	NEW FIRST FLOOR PLAN
A100.3	NEW ENLARGED KITCHEN AND DINING ROOM PLAN
A100.4	NEW ENLARGED RESTROOM
A100.5	DOOR & WINDOW SCHEDULES

PROJECT NAME AND LOCATION:

KAMPAI

175 Center Street
Jackson, WY 83001

OWNER

KAMPAI RE HOLDINGS LLC
PO BOX 12136
JACKSON, WY 83002

AUTHORIZED AGENT

STEVE KANEBS
WORKSHOP COLLABORATIVE - ARCHITECTURE & PLANNING
8575 WEST HIGHWAY 22
WILSON, WY 83014

ZONING DISTRICT	TS2-TOWN SQUARE-2
ZONING OVERLAY	T&J - LOODGING
BUILDING OCCUPANCY/USE	A-2, R-3, S-2
LOT AREA	4,356 SQ. FT. - 0.10 AC.
TYPE	RESTAURANT
TYPE OF CONSTRUCTION	VB
FIRE SPRINKLER	YES
EXISTING NO. OF STORES	2
PROPOSED NO. OF STORES	0
ALLOWABLE BUILDING HEIGHT	35' - 0" FT. 34'-6" USING THE 110% SLOPED SITE
ACTUAL BUILDING HEIGHT	33' - 11 1/4" FT.

SITE AREA CALCULATIONS

GROSS SITE AREA = BASE SITE AREA = 0.10 AC

SITE DEVELOPMENT:

ALLOWABLE SITE DEVELOPMENT =	15,000 SQFT
EXISTING SITE DEVELOPMENT =	3,599 SQFT
PROPOSED SITE DEVELOPMENT =	0 SQFT (INCLUDES EXISTING)
LANDSCAPE:	
LANDSCAPE AREA MINIMUM =	N/A
PROPOSED LANDSCAPE AREA =	N/A

PARKING CALCULATIONS

PARKING REQUIREMENTS

TOTAL EXISTING PARKING (CREDIT)	26.33 SPACES
PARKING REQMT (RESTAURANT)	
1/110SF DINING AREA (DINING, ATRIUM)	1,036 SF (540/110 = 9.4 SPACES)
1/60 SF BAR AREA (SUSHI, BEVERAGE)	534 SF (534/60 = 8.9 SPACES)
TOTAL REQ'D PARKING	18.3 SPACES (18.3 - 26.33 = 8.03)
TOTAL PARKING CREDIT EXCEEDING PROPOSED	8.03 SPACES

BUILDING GROSS AREA CALCULATIONS

EXISTING MAIN FLOOR	2,531 SF
EXISTING SECOND FLOOR	2,444 SF
EXISTING BASEMENT	2,345 SF
NEW MAIN FLOOR AREA (ATRIUM)	406 SF
NEW SECOND FLOOR AREA	0 SF
TOTAL EXISTING/NEW BUILDING ON SITE	7,816 SF

HOUSING CALCULATIONS & REQUIREMENTS

TOTAL NEW/EXISTING BLDG SF	7,816 SF
HOUSING REQMT (RETAIL/SERVICE)	
.06/1000SF	47
EMPLOYEE HOUSING REQUIREMENT	1 EMPLOYEE
EMPLOYEE HOUSING PROVIDE VIA DEED RESTRICTED APARTMENT LOCATED ON PROPERTY.	

EXTERIOR & SITE LIGHTING

SEE ELECTRICAL PLANS FOR FIXTURE DESCRIPTION, LOCATIONS, MOUNTING HEIGHTS

CODES AND STANDARDS THIS PROJECT SHALL COMPLY WITH:

2015 INTERNATIONAL BUILDING CODE (STRUCTURAL)
2015 INTERNATIONAL RESIDENTIAL CODE
2015 INTERNATIONAL PLUMBING CODE
2015 INTERNATIONAL MECHANICAL CODE
2015 NATIONAL FIRE ALARM AND CODE
2015 NATIONAL ELECTRICAL CODE
JACKSONVILLE COUNTY COMPREHENSIVE PLAN

LANDSCAPING CONFORMING TO DIVISION 1.5 OF THE J.T.C.L.D.A.

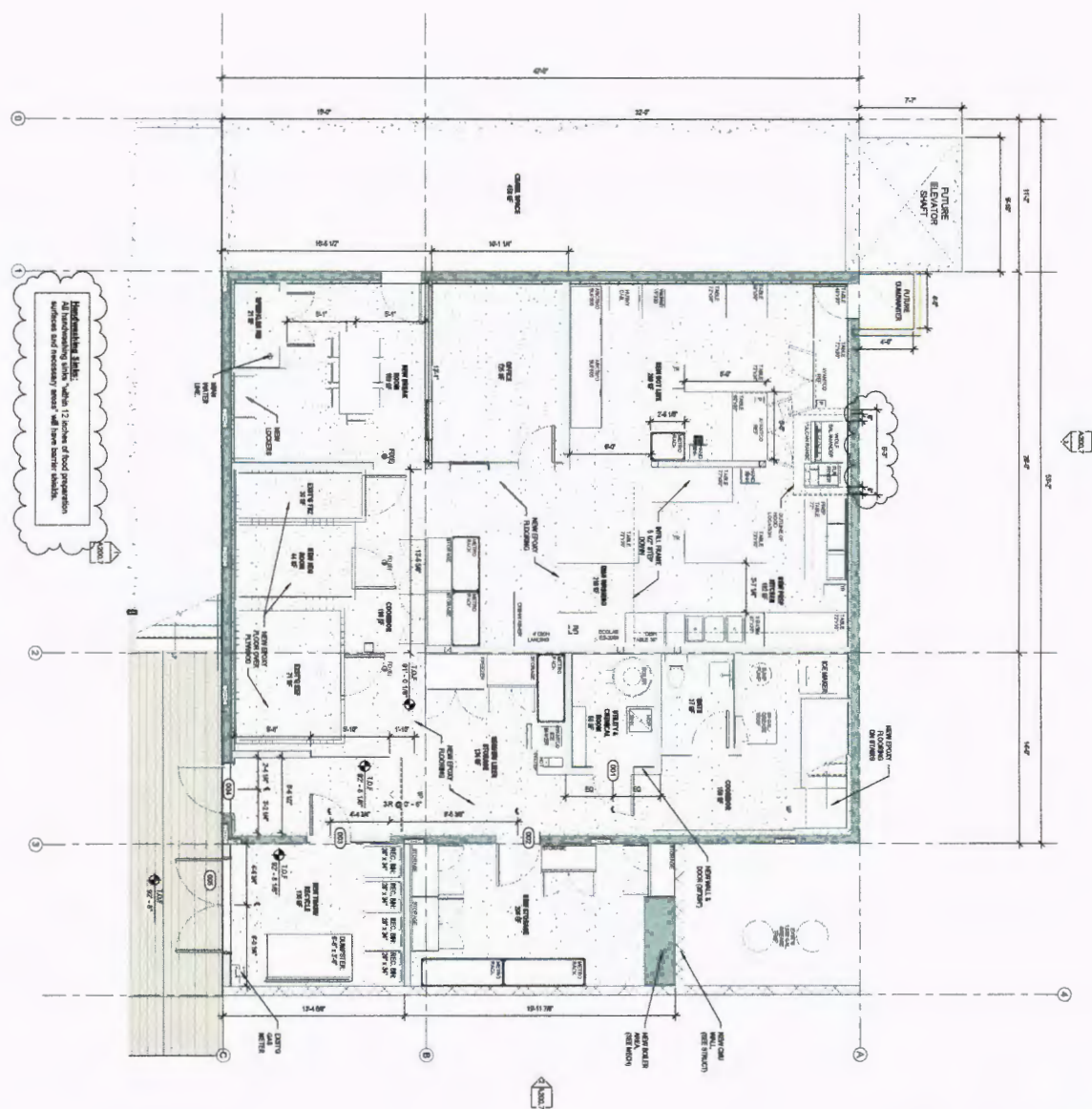


REVISIONS:
1 PLAN RESUBMITTAL 4.9.21

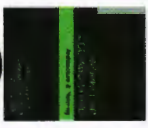
DATE: 05-21-21

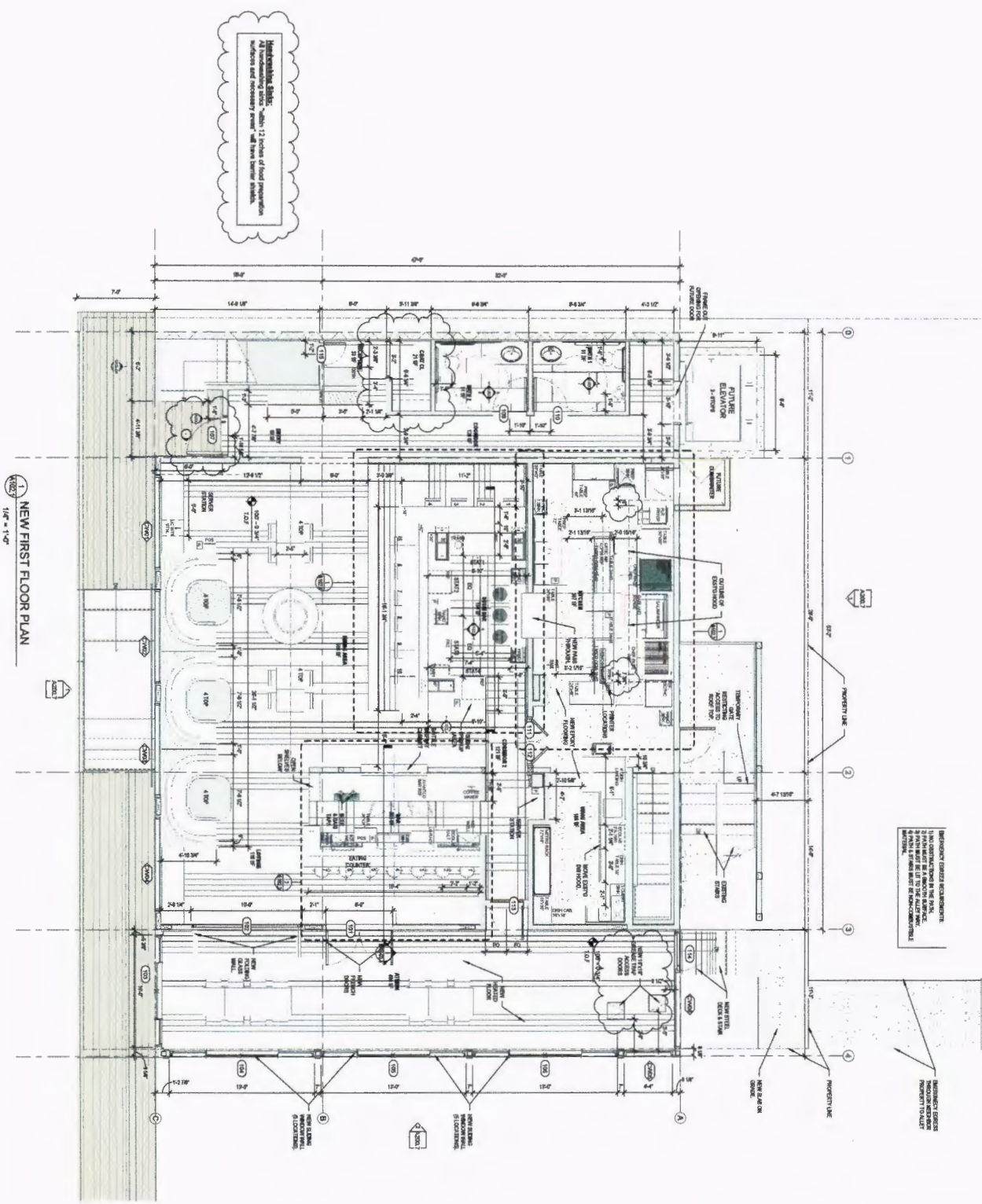
A005

COVER SHEET - FOOD SERVICE



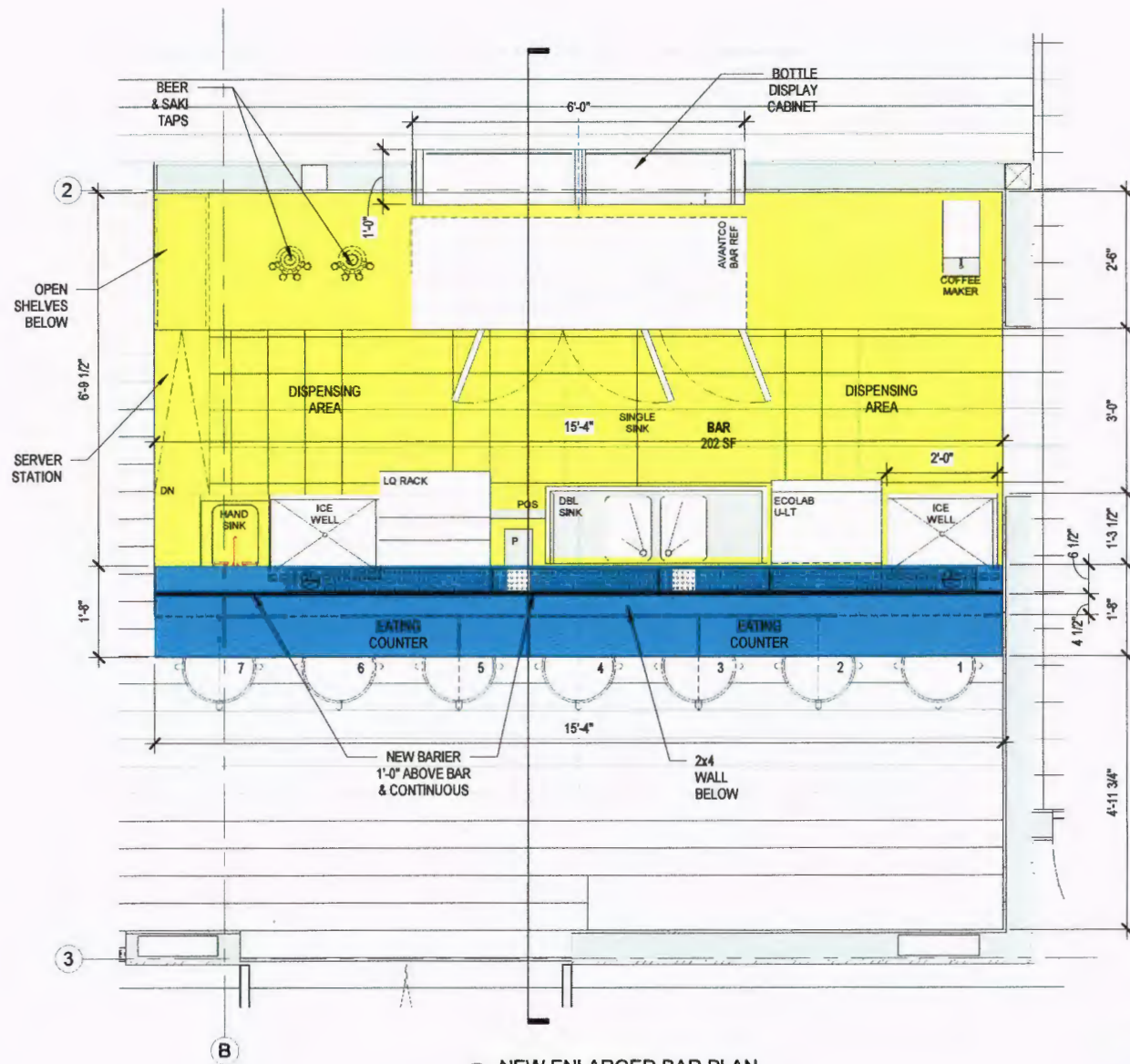
1 NEW BASEMENT PLAN
1/4" = 1'-0"





1. NEW FIRST FLOOR PLAN
 1/8" = 1'-0"

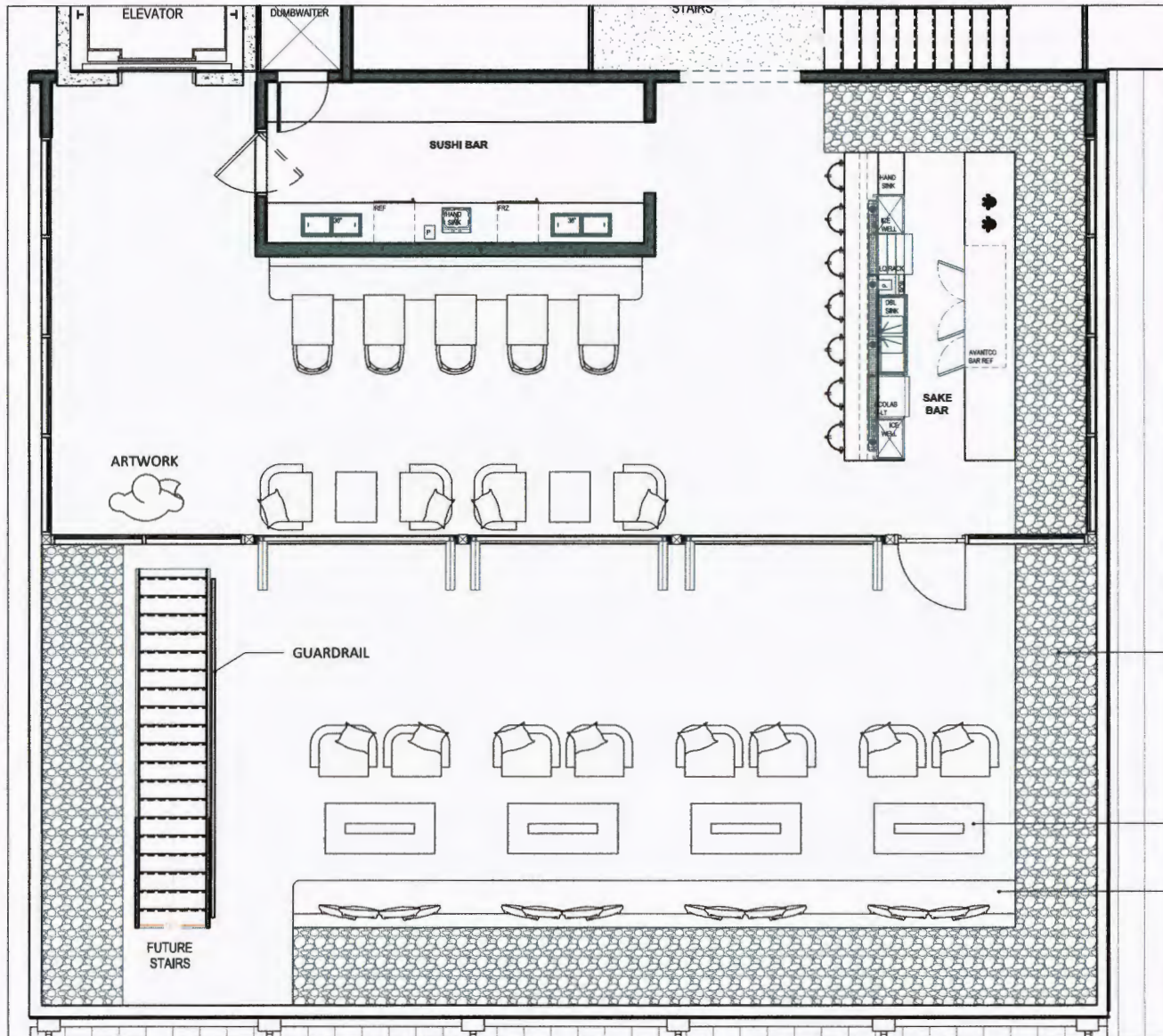




① NEW ENLARGED BAR PLAN
1/2" = 1'-0"

Sheet Issue Date: 3/29/2021 4:22:26 PM

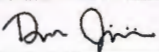
KAMPAI	
WORKSHOP COLLABORATIVE	DATE: 02-12-21
Architecture & Planning	SKS-03
755 Hi Country Dr. Jackson, WY 83001 307.690.9031	Enlarged Dispensing Plan
© WORKSHOP COLLABORATIVE	



PLAN REVIEW APPLICATION FOR FOOD ESTABLISHMENTS

Teton County Health Department

Jackson, WY 83001

TYPE OF APPLICATION:		Projected Start Date: 4/15/21	
☒ New ☐ Remodel ☐ Conversion		Projected Completion Date: 7/31/21	
TYPE OF FOOD OPERATION: ☒ Restaurant ☐ Institution ☐ Retail food store ☐ Commissary ☐ Mobile ☐ Caterer ☐ Childcare ☐ Other:			
FOOD ESTABLISHMENT INFORMATION			
Name of Establishment: Kampai			
Establishment Address: 175 Center St		City: Jackson	State: WY. Zip: 83001
OWNERSHIP INFORMATION			
Name of Owner: Kampai Holdings, LLC			
Address: PO Box 12136		City: Jackson	State: WY Zip: 83002
Email: Natalie@bamfunds.com		Phone Number: 3125438224	
APPLICANT INFORMATION (e.g., ARCHITECT/ENGINEER)			
Applicant Name: Workshop Collaborative		Contact Person: Steve Kanness	
Applicant Mailing Address: 750 S. High Country Dr		City: Jackson	State: WY Zip: 83001
Email: stevekaness@workshopc.com		Phone Number: 307-699-2205	
FOOD OPERATION INFORMATION			
Days & Hours of Operation ☐ Sun: _____ ☐ Mon: _____ ☒ Tues: 5-10 ☒ Wed: 5-10 ☒ Thurs: 5-10 ☒ Fri: 5-10 ☒ Sat: 5-10	Seating Capacity: # of Indoor Seats: 81 # of Outdoor Seats: _____ Square feet of facility: 4876	Type of Service (check all that apply): ☒ On-site consumption ☐ Off-site consumption ☐ Catering ☐ Outdoor food service area ☐ Full service bar ☐ Other: _____	Maximum Meals Served (number per day): Breakfast: 0 Lunch: 0 Dinner: 150 Employees: _____ Max per shift: 30
THE FOLLOWING DOCUMENTATION MUST BE SUBMITTED ALONG WITH THIS APPLICATION: Proposed menu or complete list of food and beverages to be offered (including seasonal, catering and banquet menus) – <i>Standard Operating Procedures or HACCP plans may be required.</i> Plans must be clearly drawn to scale (full size plans preferred) and include the items below: The floor plan must identify: food preparation, serving and seating areas, restrooms, office, employee change room, storage, warewashing, janitorial and trash area. Include location of any outside equipment or facilities (dumpsters, well, septic system-if applicable). Provide equipment layout and specifications , clearly numbered and cross-keyed with the equipment list. Elevation drawings may be requested by the Regulatory Authority. Identify handwashing, warewashing and food preparation sinks. Provide plumbing layout showing the sewer lines, cleanouts, floor drains, floor sinks, vents, grease trap or grease interceptor, hot and cold water lines, and direction of flow to sanitary sewer. Provide exhaust ventilation layout including location of hood and make-up air returns and ducts, if applicable. Lighting plan , indicating the exact foot candles for each area as required by the FDA Food Code (§6-303.11). Finish schedule showing floor, coved base, wall and ceilings for each area shown on the plans.			
Signature: 		Date: 3/29/21	
Print Name: Daniel H Janjigian		Title: General Manager	

REGULATORY COMPLIANCE REVIEW LIST

Teton County Health Department
Jackson, WY 83001

FOOD PREPARATION PROCEDURES

FOOD DELIVERY

1. How often will frozen foods be delivered? ☒ Daily Weekly Other: _____
2. How often will refrigerated foods be delivered? ☒ Daily Weekly Other: _____
3. How often will dry foods or supplies be delivered? ☒ Daily Weekly Other: _____

FOOD STORAGE* - Identify amount of space (in cubic feet) allocated for:

Dry Storage 552; Refrigerated Storage (41°F) 1117.1; Frozen Storage 54.34;

Utensil Storage 27

* Identify on plans where storage will be located.

INSTRUCTIONS: Describe the following with as much detail as possible. Indicate Not Applicable (NA) as appropriate.

PROCESS	IDENTIFY FOOD ITEMS	INDICATE LOCATION AND EQUIPMENT
Washing FDA Food Code §3-302.15	See Attached Sheet.	
Thawing FDA Food Code §3-501.13	See Attached Sheet.	
Cooking FDA Food Code §3-401	See Attached Sheet.	
Hot Holding Hot food maintained at 135°F	See Attached Sheet.	
Cooling Time/Temperature Control for Safety food will be cooled to 41°F within 6 hours; 135°F to 70°F in 2 hours	See Attached Sheet.	
Reheating Food must be reheated to a temperature of 165°F for 15 seconds within 2 hours	See Attached Sheet.	

FINISH SCHEDULE

INSTRUCTIONS: Indicate which materials (quarry tile, stainless steel, fiberglass reinforced panels (FRP), ceramic tile, 4" plastic coved molding, etc.). Indicate Not Applicable (NA) as appropriate.

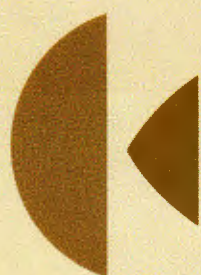
ROOM/AREA	FLOOR	FLOOR/WALL JUNCTURE	WALLS	CEILING
Food Preparation	Main Floor: Epoxy Basement: Epoxy	J-Channel Mold w/ Silicone Caulk to Finish Floor.	Main Floor: Stainless Steel Basement: FRP & SS	Main: GWB w/ Acrylic Paint Basement: GWB w/ Acrylic Paint
Dry Food Storage	Basement: Epoxy	4" Rubber Base.	Basement: GWB w/ Acrylic Paint	Basement: GWB w/ Acrylic Paint
Warewashing Area	Main Floor: Epoxy Basement: Epoxy	J-Channel Mold w/ Silicone Caulk to Finish Floor.	Main Floor: FRP Basement: FRP	Main: GWB w/ Acrylic Paint Basement: GWB w/ Acrylic Paint
Walk-in Refrigerators and Freezers	Plywood	Aluminum Cove Base.	Aluminum Panels	Aluminum Panels
Service Sink	Basement: Epoxy	J-Channel Mold w/ Silicone Caulk to Finish Floor & Mop Sink	Basement: FRP	Basement: GWB w/ Acrylic Paint
Refuse Area	Basement: Concrete	4" Rubber Base w/ Silicone Caulk to Finish Floor	Basement: Plywood	Basement: Plywood
Toilet Rooms and Dressing Rooms	Main Floor: Stone Tile Basement: Epoxy	Main Floor: Grout Sealer Basement: 4" Rubber Base w/ Silicone Caulk to Finish Floor.	Main Floor: Hardie Board, GWB w/ Wall Paper Basement: GWB w/ Acrylic Paint	Main Floor: GWB w/ Acrylic Paint Basement: GWB w/ Acrylic Paint
Other: Indicate				
Identify the finishes of cabinets, countertops, and shelving: Cabinets: Stainless Steel, Formica & Lacquer. Counter Top: Stainless Steel, Stone Slab & Lacquer Shelving: Metal, Stainless & Lacquer.				

PHYSICAL FACILITIES

INSTRUCTIONS: Explain the following with as much detail as possible. Indicate Not Applicable (N/A) as appropriate.

TOPIC	MINIMUM CRITERIA
Handwashing Facilities	- Identify number of the handwashing sinks in food preparation and warewashing areas: <u>5</u> Food Preparation <u>0</u> Warewashing Area - Type of hand drying device? ☐ Disposable towels ☐ Hand-drying device
Warewashing Facilities	MANUAL DISHWASHING - Identify the length, width, and depth of the compartments of the 3-compartment sink: <u>14x14x14, 17x12x17</u> - Will the largest pot/ pan fit into each compartment of the 3-compartment sink? ☐ Yes ☐ No - If No, what will be the procedure for manual cleaning and sanitizing of items that will not fit into sink compartments? <u>Largest Pans will fit into the dishwasher. If not we will follow chapter 7, section 7 and 8 of the food code.</u> - Describe size, location and type (drainboards, wall-mounted or overhead shelves, stationary or portable racks) of air drying space: <u>2x14" Drainboards on 3 Comp. 1 - 42" Drying Rack for glassware. 1 - 48" Drying Rack. All in Dish Area</u> - What type of sanitizer will be used? ☐ Chemical (Type: <u>Keystone Solid Quat.</u>) ☐ Hot Water MECHANICAL DISHWASHING - Identify the make and model of the mechanical dishwasher: <u>Ecolab ES2000</u> - What type of sanitizer will be used? ☐ Chemical (Type: <u>Keystone</u>) ☐ Hot Water - Will ventilation be provided? ☐ Yes ☐ No
Water Supply	- Is the water supply public or non-public/private? ☐ public ☐ non-public/private - If private, has source been approved? ☐ Yes ☐ No - Attach copy of written approval and/or permit. - Is ice made on premises or purchased commercially? ☐ Made on-site ☐ Purchased - Will there be an ice bagging operation? ☐ Yes ☐ No - What is the capacity and location* of the water heater? <u>100</u> Gal. ☐ Check if Tank-less *Identify location on plan. Provide specifications for the water heater.
Sewage Disposal	- Is the sewage system public or non-public/private? ☐ public ☐ non-public/private - If private, has the sewage system been approved? ☐ Yes* ☐ No *Attach copy of written approval and/or permit. - Will grease traps/interceptors be provided? ☐ Yes* ☐ No *Identify location on plan.
Backflow Prevention	- Will all potable water sources be protected for backflow? ☐ Yes ☐ No - Are all floor drains identified on the submit floor plan? ☐ Yes ☐ No
Toilet Facilities	- Identify locations and number of toilet facilities: <u>3 Public, S end of Main floor. 1 Emp. N side of Downstairs.</u> - Hot and cold water provided? ☐ Yes ☐ No
Dressing Rooms	Will dressing rooms be provided? ☐ Yes ☐ No

	Describe storage facilities for employee personal belongings Employee Break Room on in the SE Corner of the Basement floor with Lockers.
Linens	- Will linens be laundered on site? ☐ Yes ☐ No - If yes, what will be laundered and where? - If no, how and where will linens be cleaned? Sent to High Country Linen - Identify location of clean and dirty linen storage: Linen Storage area is in the basement on the N side. - How often will linens be delivered and picked up? 1-2 Times Weekly
Poisonous/ Cleaning Storage	- Identify the location/storage of poisonous or toxic materials Chemical/Utility Room is in the Basement on the N side. - Where will cleaning and sanitizing solutions be stored at workstations? Sani Buckets will be stored on a sanitized shelf on top of or under work surfaces. - How will these items be separated from food and food-contact surfaces? Sani Buckets will not be stored on work surfaces and food contact-surfaces. - Identify the location of the facilities for cleaning of mops and other cleaning equipment Chemical/Utility Room is in the Basement on the N side.
Pest Control	- Will all outside doors be self-closing and rodent proof? ☒ Yes ☐ No ☐ N/A - Will screens be provided on all entrances left open to the outside? ☒ Yes ☐ No ☐ N/A - Will all openable windows have a minimum #16 mesh screening? ☒ Yes ☐ No ☐ N/A - Will insect control devices be used? ☐ Yes ☐ No ☐ N/A - Will air curtains be used? ☐ Yes ☐ No ☐ N/A (If yes, where? _____) * Note: All pipes and electrical conduit chases must be sealed to prevent rodent access.
Refuse, Recyclables, and Returnables	- Will refuse/garbage be stored inside? ☐ Yes ☒ No (If yes, where? in the dumpster room. _____) - Identify how and where garbage cans and floor mats will be cleaned? Garbage cans and mats will be cleaned in the mop sink in the chemical room. - Will a dumpster or a compactor be used? ☒ Dumpster ☐ Compactor - Identify locations of grease storage containers: Grease will be stored in the trash room in the basement. - Will there be an area to store recyclables? ☒ Yes* ☐ No * If yes, where In the dumpster room. - Will there be an area to store returnable damaged goods? ☒ Yes* ☐ No * If yes, where In the storage room adjacent to the dumpster room in the basement.



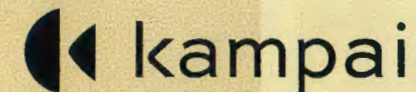
初診

SHOSHIN:

A BEGINNER'S MIND

Shoshin is defined as having an attitude of openness, eagerness, and lack of preconceptions when studying a subject, even at an advanced level.

Tap into your sense of wonder and taste something new. We invite you to let go of all expectations and explore your palate with us as your guide.



SPIRITS & BREWS

SPECIALTY COCKTAILS

Kampai Highball
Wyoming Whiskey, Sherry, Lemon,
Triple Carbonated Soda Water

Sochu Smash
Richie Ginger Sochu, Lime, Shiso
Matcha Gimlet

SPECIALS

OMAKASE KAMPAI TASTING MENU

OMAKASE お任せ

Chef chosen selection of
sushi and sashimi available.
Your server will help to
curate an array of choices
to meet your style.

COURSE 1
Tuna Toast
Nori Chip
Waygu Prawn

COURSE 2
6 Chef Selected Nigiri

COURSE 3
Waygu Beef Tasting Entree
King Salmon Tasting Entree

COURSE 4
Miso Soup

COURSE 5
Soft Serve Ice Cream

PREVIOUS LAGS • LPS | WY

Asahi • Lager | JP

BOTTLED Stella Artois • Lager | NL

Sapporo 22 Oz. • Lager | JP

Hittachino Nest • White Ale | JP

Coedo — "Mariana" • Session IPA | JP

Coedo — "Shikkoku" • Black Lager | JP

STARTERS

COLD

Sunomono
cucumber, snow crab, sweet vinegar

Toast
blue fin tuna tartar, caviar

Kanpachi
amberjack, serrano chili, yuzu soy

Nuta
seared king salmon, scallion, mustard miso

Tai
sea bream, plum, lotus root

Salad
mixed greens, avocado, shiso green goddess

HOT

Nori Chip
local wagyu, foie gras, huckleberry balsamic

Kinoko
Morning dew farms lions main mushroom tempura,
japanese seven spice

Gyoza
pan fried local kurobuta pork pot stickers, aged
red vinegar

Nanban
king crab tempura, vegetables, dashi vinegar

Agedashi Tofu
deep fried tofu, shitake mushroom broth

Dengaku
broiled eggplant, golden raisins, sweet miso

Sushi Pizza
assorted sashimi on a bed of rice cake

SOUPS

Miso
tofu, scallions, seaweed

Seasonal Vegetable Soup

SPIRITS & BREWS

SPECIALTY COCKTAILS

Kampai Highball

Wyoming Whiskey, Sherry, Lemon,
Triple Carbonated Soda Water

Yusu Margarita

Camerena Blanco Tequila, Yuzu,
Smoked Salt

Lavender Sake Fizz

Bushido Ginjō, Lime, Lavender,
Egg White

Sochu Smash

Richie Ginger Sochu, Lime, Shiso

Matcha Gimlet

Ki No Tea Matcha Gin, Kafir Lime,
Demerara

SAKE • BY THE GLASS, CARAFE, BOTTLE

Bushido Draft • Way of the Warrior | *Ginjo Genshu*

Yuhu • Eternal Embers | *Junmai*

Tenaka • Organika | *Organic Junmai*

Take • Noble Arrow | *Junmai Nama*

Tensei • Endless Summer | *Tokubetsu Honjozo*

WINE • BY THE GLASS

WHITE **Bouchon** • Pais Salvaje Bianca | 2019 | *CL*

Pascal Jolivet • Sancerre | 2018 | *FR*

ROSE **Domaine Tempier** • Bandol Rouge | 2017 | *FR*

Chateau du Esclans • Whispering Angel | 2020 | *FR*

SPARKLING **Lini 99** • Lambrusco Rose | *NV* | *ITA*

Schrammsburg • Blanc De Blanc | *NV* | *CA*

RED **Bouchon** • Pais Slavaje Rosso | 2016 | *CL*

Martin Ray "Angeline" • Pinot Noir | 2018 | *CA*

BEER • DRAFT & BOTTLE

DRAFT **Melvin Heysus** • Mexican Style Lager | *WY*

Melvin 2x4 • IPA | *WY*

Asahi • Lager | *JP*

BOTTLED **Stella Artois** • Lager | *NL*

Sapporo 22 Oz. • Lager | *JP*

Hittachino Nest • White Ale | *JP*

Coedo — "Mariana" • Session IPA | *JP*

Coedo — "Shikkoku" • Black Lager | *JP*

STARTERS

COLD

Sunomono

cucumber, snow crab, sweet vinegar

Toast

blue fin tuna tartar, caviar

Kanpachi

amberjack, serrano chili, yuzu soy

Nuta

seared king samlon, scallion, mustard miso

Tai

sea bream, plum, lotus root

Salad

mixed greens, avocado, shiso green goddessa

HOT

Nori Chip

local wagyu, foie gras, huckleberry balsamic

Kinoko

Morning dew farms lions main mushroom tempura,
japanese seven spice

Gyoza

pan fried local kurobuta pork pot stickers, aged
red vinegar

Nanban

king crab tempura, vegetables, dashi vinegar

Agedashi Tofu

deep fried tofu, shitake mushroom broth

Dengaku

broiled eggplant, golden raisens, sweet miso

Sushi Pizza

assorted sashimi on a bed of rice cake

SOUPS

Miso

tofu, scallions, seaweed

Seasonal Vegetable Soup

SUSHI, SASHIMI & NIGIRI

SPECIALTY SASHIMI & NIGIRI Lightly Dressed with Seasonal Flavors

- Specialty 1—Toro
- Specialty 2—Sake
- Specialty 3—Tako
- Specialty 4—Hotate
- Specialty 5—Kanpachi
- Specialty 6—Tai



ROLLS

- Pin**
shrimp tempura and avocado, topped with salmon and lemon
- Ryan**
tempura scallion, avocado, topped with white fish
- Geta**
fatty tuna, pickled peppers, scallions
- Dari**
yellowtail, grilled scallions, crispy garlic
- Menoji**
pickled radish, cucumber, tempura sweet potato
- Ronji**
scallop, avocado, topped with seared wagyu beef

HANDROLLS

- Unagi**
freshwater eel, cucumber, tempura crunchies, sweet soy
- Masu**
smoked trout, smoked trout roe, lemon creme fraiche
- Sake**
salmon, avocado, rice crackers, yuzu miso
- Hamachi**
yellowtail, jalapeno, cilantro
- Ebi Temp**
fried shrimp, avocado, creamy spicy sauce
- Kinoko**
sake butter mushrooms, seaweed sauce
- Yasai**
cucumber, avocado, pickled chilis, tempura crunchies, sesame
- Kalbi**
wagyu beef, pickles, fried potato

SUSHI & SASHIMI

- Akimi—Lean Tuna
- Chutoro—Medium Fatty Tuna
- O-Toro—Fatty Tuna
- Sake—New Zealand King Salmon
- Masu—Ocean Trout
- Kanpachi—Amberjack
- Shima Aji—Striped Jack
- Tai—Sea Bream
- Hirame—Flounder
- Kinmedai—Golden Eye Snapper
- Hotate—Scallop
- Botan Ebi—Spotted Prawn
- Zuwai Gani—Snow Crab
- Unagi—Freshwater Eel
- Anago—Saltwater Eel
- Fole Gras—Duck Liver
- Wagyu—A5 Wagyu Beef
- Tamago—Bruleed Egg

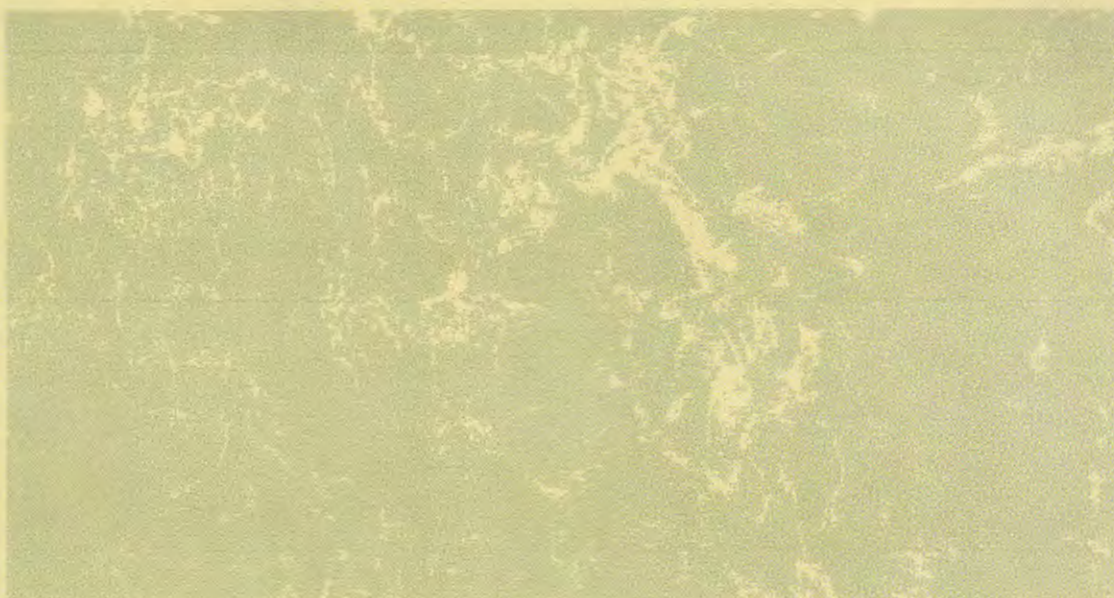


HOT ENTREES

- Gindara**
miso marinated black cod
- Sake**
citrus soy sauce marinated king salmon
- Wagyu**
snake river farms ribeye
- Buta**
shio koji cured grilled kurobuta pork chop

SIDES

- Crispy Brussel Sprouts
- Roasted Carrots with Yuzu Miso
- Wagyu Beef & Hojicha Fried Rice



AFTER DINNER

DESSERT

Softy

Nightly flavors of house made soft serve ice cream and toppings

Coffee

Pour over Coffee from Alpine Air

Tea

Selection of Traditional Teas from Japan

AFTER DINNER BEVERAGES

Kannada

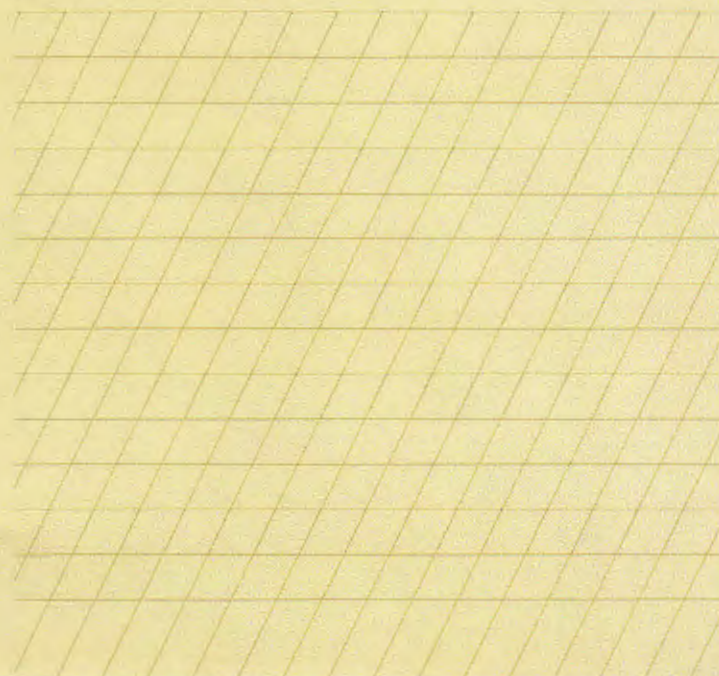
Ancient Treasure, 12 year aged sake

Cold Brew White Russian

Alpine Air Cold Brew, Nigori Sake, Demerara

Old Fasioned

Cognac, Oregat, Plum, Candied Sudachi



STATE OF WYOMING * SECRETARY OF STATE
EDWARD A. BUCHANAN
BUSINESS DIVISION

Herschler Bldg East, Ste.100 & 101, Cheyenne, WY 82002-0020

Phone 307-777-7311

Website: <https://sos.wyo.gov> · Email: business@wyo.gov

Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name	Kampai Holdings LLC		
Filing ID	2020-000948808		
Type	Limited Liability Company	Status	Active

General Information

Old Name		Sub Status	Current
Fictitious Name		Standing - Tax	Good
		Standing - RA	Good
		Standing - Other	Good
Sub Type		Filing Date	10/01/2020 3:48 PM
Formed in	Delaware	Delayed Effective Date	
Term of Duration	Perpetual	Inactive Date	

Principal Address

1890 S Stonefly Dr
Wilson, WY 83014

Mailing Address

PO Box 1001
Wilson, WY 83014

Registered Agent Address

Corporation Service Company
1821 Logan Ave
Cheyenne, WY 82001

Parties

Type	Name / Organization / Address
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Notes

Date	Recorded By	Note
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Annual Report History

Num	Status	Date	Year	Tax
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Amendment History

ID	Description	Date
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Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name **Kampai Holdings LLC**

Filing ID **2020-000948808**

Type **Limited Liability Company**

Status

Active

See Filing ID **Initial Filing**

10/01/2020

NEW OR TRANSFER LIQUOR LICENSE OR PERMIT APPLICATION

FOR LIQUOR DIVISION USE ONLY			
Customer #:			
Trf from:			
Reviewer:	Initials	Date	
Agent:		/	/
Chief:		/	/

To be completed by City/County Clerk

Local License #: _____

License

Fees: Annual Fee: \$ 1500.00
 Prorated Fee: \$ 903.77
 Transfer Fee: \$ _____
 Publishing Fee: \$ 100.00

Date filed with clerk: 6/19/21

Advertising Dates: (2 Weeks)

8/4/21 & 8/11/21Hearing Date: 8/23/21Publishing Fee Direct Billed to Applicant: ☐

License Term: 8 / 25 / 21 through 3 / 31 / 22
 Month Day Year Month Day Year

LICENSING AUTHORITY: Begin publishing promptly. As W.S. 12-4-104(d) specifies: **NO LICENSING AUTHORITY SHALL APPROVE OR DENY THE APPLICATION UNTIL THE LIQUOR DIVISION HAS CERTIFIED THE APPLICATION IS COMPLETE.**

Applicant: Kampai Holdings, LLCTrade/Business Name (dba): KampaiBuilding to be licensed/Building Address: 175 Center St
Number & StreetJacksonWY83001Teton

City

State

Zip

County

Local Mailing Address: PO Box 12136

P.O. Box or Number & Street

JacksonWY83002

City

State

Zip

Local Business Telephone Number: (339.) 364-0256 Fax Number: ()Business E-Mail Address: Dan@kampaijh.com, ncross@bamfunds.com**FILING FOR**☒ **NEW LICENSE**☐ TRANSFER OF LOCATION**FILING IN (CHOOSE ONLY ONE)**☒ CITY OF **JACKSON**☐ COUNTY OF:**FILING AS (CHOOSE ONLY ONE)**☐ INDIVIDUAL☐ PARTNERSHIP☐ LP/LLP☒ LLC☐ CORPORATION☐ LTD PARTNERSHIP☐ ORGANIZATION☐ OTHER _____☐ TRANSFER OWNERSHIP☐ ASSIGNMENT LETTER ATTACHED

FORMERLY HELD BY: _____

TYPE OF LICENSE OR PERMIT (CHOOSE ONLY ONE)**RETAIL LIQUOR LICENSE**☒ ON-PREMISE ONLY
(BAR)☐ OFF-PREMISE ONLY
(PACKAGE STORE)☐ COMBINATION
ON/OFF PREMISE
(BOTH BAR & PACKAGE STORE)
☐ RESTAURANT LIQUOR LICENSE
☐ RESORT LIQUOR LICENSE
☐ BAR AND GRILL
LIMITED RETAIL (CLUB)
☐ VETERANS CLUB
☐ FRATERNAL CLUB
☐ GOLF CLUB
☐ SOCIAL CLUB
☐ MICROBREWERY☐ WINERY☐ DISTILLERY SATELLITE☐ WINERY SATELLITE☐ COUNTY RETAIL/SPECIAL
MALT BEVERAGE PERMIT**SPECIAL DESIGNATIONS**☐ CONVENTION FACILITY☐ CIVIC CENTER/EVENT CENTER/ PUBLIC AUDITORIUM☐ GOLF CLUB☐ GUEST RANCH☐ RESORT

To Assist the Liquor Division with scheduling inspections:

OPERATIONAL STATUS☒ FULL TIME (e.g. Jan through Dec)☐ SEASONAL / PART-TIME☐ NON-OPERATIONAL / PARKED

Specify months of your operation:

from _____ to _____

Days of Week (e.g. Mon through Sat):

from Tuesday to Saturday

Hours of Operation (e.g. 10a - 2a):

from 5:00 PM to 10:00 PM

ALL APPLICANTS MUST COMPLETE QUESTIONS 1-4**1. BUILDING OWNERSHIP:** Does the applicant? W.S. 12-4-103(a)(iii)

- (a) **OWN** the licensed building? ☐ YES (own)
- (b) **LEASE** the licensed building? (Lease must be through the term of the liquor license) ☒ YES (lease)

If Yes, please submit a copy of the lease and indicate:

- (i) When the lease expires, located on page 1 paragraph 2 of lease.
- (ii) The **Sales** provision for alcoholic or malt beverages is located, on page 2 paragraph 7 of lease.
(Lease **MUST** contain a provision for **SALE OF ALCOHOLIC or MALT BEVERAGES.**)

2. To operate your liquor business, have you assigned, leased, transferred or contracted with any other person (entity) to operate and assert total or partial control of the license and the licensed building? W.S. 12-4-601(b) ☐ YES ☒ NO

3. Does any manufacturer, brewer, rectifier, wholesaler, or through a subsidiary affiliate, officer, director or member of any such firm: W.S. 12-5-401, 12-5-402, 12-5-403

- (a) Hold any interest in the license applied for? ☐ YES ☒ NO
- (b) Furnish by way of loan or any other money or financial assistance for purposes hereof in your business? ☐ YES ☒ NO
- (c) Furnish, give, rent or loan any equipment, fixtures, interior decorations or signs other than standard brewery or manufacturer's signs? ☐ YES ☒ NO
- (d) If you answered **YES** to any of the above, explain fully and submit any documents in connection there within:

4. Does the **applicant** have any interest or intent to acquire an interest in any other liquor license issued by **this** licensing authority? W.S. 12-4-103(b) ☒ YES ☐ NO
Kampai LLC is also applying for the Bar and Grill license. If the Retail is issued, we
If "YES", explain: withdraw the application for the Bar and Grill.

5. BAR AND GRILL LICENSE OR RESTAURANT LICENSE:

Have you submitted a valid food service permit or application? W.S. 12-4-413(a) ☒ YES ☐ NO

6. RESORT LICENSE:

Does the resort complex:

- (a) Have an actual valuation of at least one million dollars, or have you committed or expended at least one million dollars (\$1,000,000.00) on the complex, excluding the value of the land? W.S. 12-4-401(b)(i) ☐ YES ☐ NO
- (b) Include a restaurant and a convention facility which will seat at least one hundred (100) persons? W.S. 12-4-401(b)(ii) ☐ YES ☐ NO
- (c) Include motel, hotel or privately owned condominium, town house or home accommodations approved for short term occupancy with at least one hundred (100) sleeping rooms? W.S. 12-4-401(b)(iii) ☐ YES ☐ NO
- (d) If no on question (c), have a ski resort facility open to the general public in which you have committed or expended not less than 10 million dollars (\$10,000,000.00)? W.S. 12-4-401(b)(iv) ☐ YES ☐ NO
- (e) Are you contracting/leasing the food and beverage services? W.S. 12-4-403(b)
1. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

7. MICROBREWERY LICENSE:

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii) ☐ YES ☐ NO

- (a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT
☐ BAR AND GRILL ☐ WINERY

- (b) Do you self distribute your products? W.S. 12-2-201(a) ☐ YES ☐ NO
(Requires wholesale malt beverage license with the Liquor Division)

8. WINERY LICENSE:

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii) ☐ YES ☐ NO

- (a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT
☐ BAR AND GRILL ☐ MICROBREWERY

9. LIMITED RETAIL (CLUB) LICENSE:**FRATERNAL CLUBS** W.S. 12-1-101(a)(iii)(B)

- (a) Has the fraternal organization been actively operating in at least thirty-six (36) states? ☐ YES ☐ NO
- (b) Has the fraternal organization been actively in existence for at least twenty (20) years? ☐ YES ☐ NO

10. LIMITED RETAIL (CLUB) LICENSE:**VETERANS CLUBS** W.S. 12-1-101(a)(iii)(A):

- (a) Does the Veteran's organization hold a charter by the Congress of the United States? ☐ YES ☐ NO
- (b) Is the membership of the Veteran's organization comprised only of Veterans and its duly organized auxiliary? ☐ YES ☐ NO

11. LIMITED RETAIL (CLUB) LICENSE:**GOLF CLUBS** W.S. 12-1-101(a)(iii)(D)/W.S. 12-4-301(e):

- (a) Do you have more than fifty (50) bona fide members? ☐ YES ☐ NO
- (b) Do you own, maintain, or operate a bona fide golf course together with clubhouse? ☐ YES ☐ NO
- (c) Are you a political subdivision of the state that owns, maintains, or operates a golf course? ☐ YES ☐ NO
1. Are you contracting/leasing the food and beverage services? W.S. 12-5-201(g) ☐ YES ☐ NO
2. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

12. LIMITED RETAIL (CLUB) LICENSE:**SOCIAL CLUBS** W.S. 12-1-101(a)(iii)(E)/W.S. 12-4-301(b):

- (a) Do you have more than one hundred (100) bona fide members who are residents of the county in which the club is located? ☐ YES ☐ NO
- (b) Is the club incorporated and operating solely as a nonprofit organization under the laws of this state? ☐ YES ☐ NO
- (c) Is the club qualified as a tax exempt organization under the Internal Revenue Service? ☐ YES ☐ NO
- (d) Has the club been in continuous operation for a period of not less than one (1) year? ☐ YES ☐ NO
- (e) Has the club received twenty-five dollars (\$25.00) from each bona fide member as Recorded by the secretary of the club and are club members at the time of this application in good standing by having paid at least one (1) full year in dues? ☐ YES ☐ NO
- (f) Does the club hold quarterly meetings and have an actively engaged membership carrying out the objectives of the club? ☐ YES ☐ NO
- (g) Have you filed a true copy of your bylaws with this application? ☐ YES ☐ NO
- (h) Has at least fifty one percent (51%) of the membership signed a petition indicating a desire to secure a Limited Retail Liquor License? (Petition Attached) ☐ YES ☐ NO

13. If applicant is filing as an Individual, Partnership or Club: W.S. 12-4-102(a)(ii) & (iii)

Each individual, partner or club officer must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip <i>DO NOT LIST PO BOXES</i>	Residence Phone Number	Have you been a DOMICILED resident for at least 1 year and not claimed residence in any other state in the last year?	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application.)

14. If the applicant is a Corporation, Limited Liability Company, Limited Liability Partnership or Limited Partnership: W.S. 12-4-102(a)(iv) & (v)

Each stockholder holding, either jointly or severally, ten percent (10%) or more of the outstanding and issued capital stock of the corporation, limited liability company, limited liability partnership, or limited partnership, and **every officer, and every director** must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip <i>DO NOT LIST PO BOXES</i>	Residence Phone Number	No. of Years in Corp or LLC	% of Corporate Stock Held	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
Dmitry Balyasy		Wilson, WY. 83014		10 Mo.	100%	YES ☐ NO ☒	YES ☐ NO ☒
Natalie Cross		Jackson, WY. 38001		0	0%	YES ☐ NO ☒	YES ☐ NO ☒
Daniel Janjigian		Jackson, WY. 38001		0	0%	YES ☐ NO ☒	YES ☐ NO ☒
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application)

REQUIRED ATTACHMENTS:

- ☒ A statement indicating the financial condition and financial stability of the applicant W.S. 12-4-102(a)(vi).
- ☒ Attach any lease agreements (especially for resort / political subdivisions leasing out food & beverage services) W.S. 12-4-103 (a)(iii)/W.S. 12-4-403(b)/W.S. 12-4-301(e).
- ☐ If transferring a license from one ownership to another, a form of assignment from the current licensee to the new applicant authorizing the transfer W.S. 12-4-601(b).

OATH OR VERIFICATION

Requires signatures by **ALL** Individuals, **ALL** Partners, **ONE (1)** LLC Member, or **TWO (2)** Corporate Officers or Directors except that if all the stock of the corporation is owned by **ONE (1)** individual then that individual may sign and verify the application upon his oath, or **TWO (2)** Club Officers. W.S. 12-4-102(b)

*Under penalty of perjury, and the possible revocation or cancellation of the license,
I swear the above stated facts, are true and accurate.*

STATE OF WYOMING)

COUNTY OF Teton) ss.

Signed and sworn to before me on this 9 day of June, 2021 that the facts alleged in the foregoing instrument are true by the following:

1) <u>Natalie Cross</u> (Signature)	<u>Natalie Cross</u> (Printed Name)	<u>Authorized Signatory</u> Title
2) _____ (Signature)	_____ (Printed Name)	_____ Title
3) _____ (Signature)	_____ (Printed Name)	_____ Title
4) _____ (Signature)	_____ (Printed Name)	_____ Title
5) _____ (Signature)	_____ (Printed Name)	_____ Title
6) _____ (Signature)	_____ (Printed Name)	_____ Title



Witness my hand and official seal:

Anthony Huhn
Signature of Notary Public

My commission expires: 7-12-2021

TOWN OF JACKSON
Office of Town Clerk
P.O. Box 1687 / 150 East Pearl Avenue
Jackson, Wyoming 83001
(307) 733-3932 ext 1113

Liquor License Application

AFFIDAVIT of AUTHORIZATION

The undersigned hereby states he/she is authorized to sign the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson, and authorizes the Town of Jackson, its agents, and employees to seek information as set forth in Municipal Code Section 6.20 and conduct investigations into the truth of the statements set forth in the application. The undersigned hereby agrees to comply fully with the rules and regulations of the Town of Jackson governing the liquor license/permit. The undersigned hereby attests that the facts and documents contained within the Liquor License or Permit Application packet are true and correct.

Individual, Partnership, and Club Applicants must list every individual, partner, and officer under Question #2 of the application.

Corporation, LLC, LLP, and LP Applicants must list every stockholder of 10+%, every officer, and every director under Question #3 of the application.

AFFIDAVIT of UNDERSTANDING

The undersigned hereby states that he/she understands that the submittal, review, approval, issuance, and/or received payment of the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson does not imply that any other reviews, authorizations, permits, and approvals have been made by any Town/County departments or elected bodies. Additional review, authorization, permit, and approval may be required at any time from additional Town/County departments, which may include the time period after approval but before issuance of the Liquor License / Permit. It is the duty of the applicant to seek all required reviews, authorizations, permits, and approvals from Town or County departments.

PLEASE PRINT:

Legal Name: Natalie First Name Nicole Full Middle Name Cross Last Name

Date of Birth: [REDACTED] Driver License: WY / [REDACTED] State / Number

Natalie
Applicant Signature

State of Wyoming)
County of Teton)ss

Subscribed and sworn to before me this 9 day of June, 20 21.

(SEAL)



Anthony Huhn
Notary Public or officer authorized to administer oaths

**KAMPAI HOLDINGS LLC
CERTIFICATE OF AUTHORITY**

I, Dmitry Balyasny, being the Managing Member of Kampai Holdings LLC ("Kampai"), a limited liability company duly organized and validly existing under the laws of Delaware, and having its place of business at 4020 W. Lake Creek Drive, 1st Floor, Wilson, WY 83014 ("Balyasny"), in the name and on behalf of Kampai, hereby:

(a) represent, and warrant that I am a duly authorized representative of Kampai and am authorized to execute this Certificate on behalf of Kampai;

(b) certify that below is a true, complete and correct copy of the written consent (the "Consent") duly adopted by me, as of November 13, 2020, which Consent has not been amended, modified, revoked or rescinded since its adoption to and including the date hereof;

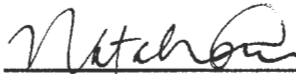
RESOLVED, that, the persons listed below be, and hereby are, deemed to be authorized signatories of Kampai, each individually authorized to execute such agreements and documents as may be necessary to operate Kampai, including, but not limited to, documents related to the opening of bank accounts, utilities accounts and related operating accounts, as well as documents effecting the transfer of funds on behalf of Kampai; provided that such authorized person is carrying out the policy decisions of the Managing Member and provided further that for transfers of funds in excess of \$20,000, the signature of Natalie Cross or Dmitry Balyasny shall be required. This current version supersedes all previous versions and prior lists:

Natalie Cross

Chris Massad

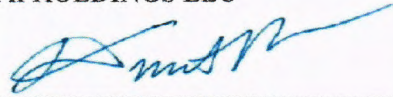
(c) certify that the table below sets forth the authorized signatories of Kampai and their respective specimen signatures.

AUTHORIZED PERSONS

NAME	TITLE	SIGNATURE
Natalie Cross	Authorized Signatory	
Chris Massad	Authorized Signatory	

IN WITNESS WHEREOF, the undersigned has executed this Certificate of Authority on this 13th day of November, 2020.

KAMPAI HOLDINGS LLC

By: 

Name: Dmitry Balyasny

June 9, 2021

Addendum to Liquor License Application

Re: Corporate Officers

Natalie Cross and Daniel Janjigian are not members of the LLC. They are listed under the advice of the Jackson Town Clerk in order to be responsible parties in the event of infractions of statutes regarding the Liquor License.

Signed

A handwritten signature in black ink, appearing to read "Dan Janjigian", written in a cursive style.

6/9/2021

Daniel Janjigian

A handwritten signature in black ink, appearing to read "Natalie Cross", written in a cursive style.

6/9/2021

Natalie Cross



Business Information / Plan of Operation

Type of Liquor License:



Retail



Bar & Grill

Name of Applicant: Kampai Holdings, LLC

Tell us about your business.

For established businesses:

When did your business open?

Are you open year-round?

If not, provide when and how long you are closed (off-season).

Provide your annual sales tax payments for the last three years.

2020 =

2019 =

2018 =

What is the percentage of your employees who live locally? (includes surrounding communities)

Describe how you are involved with Environmental & Public Health related to COVID-19.

Provide the number of parking spaces your business has (excluding street parking).

Are you located near a bus stop or pathway system?

Have you been involved with community events or public service? Describe.

For new businesses:

What is the projected opening date for your business? See Attached Document for all answers below.

Will you be open year-round?

If not, provide when and how long you will be closed (off-season).

What are your total sales projections for the next 3 years?

1st year of operation =

2nd year of operation =

3rd year of operation =

Will you hire locally (includes surrounding communities)?

How will you be involved with Environmental & Public Health related to COVID-19?

Provide the number of parking spaces your business will have (excluding street parking).

Will you be located near a bus stop or pathway system?

What are your plans for community involvement or public service?

All Applicants.

Describe your company structure and leadership team. See Attached Document for all answers below.

Describe the nature of your business.

Describe products to be provided (including alcohol).

Describe your target market.

What is the official building capacity?

Describe frequent events or gatherings held on your property or will be held.

You will be selling a high-addition product; how will you be involved in the community to address that?

Describe the process for customers to order alcohol and how it is delivered.

Do you plan to serve alcohol outside on a deck or patio? If so, include a sketch or site plan showing the outside area.

If so, describe the physical characteristics of the outside area.

What is your plan to keep customers from leaving with open alcohol containers?

Prepared by: Daniel Janjigian

Date: 6/7/2021

Kampai - Plan of Operations.

For New Businesses:

1) What is the projected opening date for your business?

-Construction is underway and our schedule has Kampai receiving its Certificate of Occupancy on August 12, 2021 which will allow us to open the weekend of August 20, 2021.

2) Will you be open year-round?

-Yes. We will be open year-round with short seasonal closures, roughly 2 weeks per off-season (likely in November and April).

3) What are your total sales projections for the next 3 years?

1st year of operation = \$ [REDACTED]

2nd year of operation = \$ [REDACTED]

3rd year of operation = \$ [REDACTED]

4) Will you hire locally(includes surrounding communities)?

-Yes, we believe that hiring locally is key to having team members that are interested in growing with our company and invested in the success of our community. We have 1-2 management-level employees that have been brought in from outside of the region to assist in opening and training, but we will otherwise be attempting to exclusively hire locally. The owner has also remodeled a 2,500 sf. apartment above the restaurant to house up to three employees at Fair Market Rent value for Teton County, Wyoming as calculated by HUD, and adjusted each year based on HUD's determination of actual market rents in Teton County, Wyoming.

5) How will you be involved with Environmental & Public Health related to COVID-19?

-Kampai staff will follow all current TCEPH "COVID-19 Guidance for Restaurants and Bars" guidelines and enforce policies for guests. We will also have systems in place for contact-tracing and mitigation for guests and employees that develop symptoms of COVID-19.

6) Provide the number of parking spaces your business will have(excluding street parking).

Per the Town of Jackson parking calculations, the parking requirement for the Restaurant is 18.3 spaces, and the Restaurant has an existing Parking credit of 26.33 spaces. As a result, the Restaurant has a total parking credit of 8.03 spaces. Additionally, the restaurant is located within steps of the Home Ranch parking lot. Employees will be encouraged to use public transportation or bike when appropriate.

7) Will you be located near a bus stop or pathway system?

Yes, we are two blocks from the Deloney bus stop, Town Square bus stop, and four blocks from Miller Park Transfer Point. Employees and guests will be strongly encouraged to take the START Bus or ride bikes to work when possible, and we will provide bike racks.

8) What are your plans for community involvement or public service?

We plan to be engaged in what's going on in the community through our employees' local involvement and in partnerships with other area businesses. As long term residents and local workforce members, we are aware of the pressures on the community and how it relates to our business directly, particularly employee housing challenges. We do offer staff housing on site but will continue to explore further opportunities to keep our employees housed locally through the housing trust and privately within our organization. We hope to offer stability to our staff through this effort encouraging year round residents and community members.

We are also committed to a sustainable impact from our operations. We will focus on a commitment to working with Hole Food Rescue, local composting programs, and working with Integrated Solid Waste to minimize our environmental impacts. We plan to participate in the Jackson Hole BEST certification process after opening as well as community clean up days.

Community engagement is a value of our business standards. Kampai plans to offer off-season promotions in collaboration with local non-profits encouraging organizational awareness and financial donations. And as residents of Town Square, we will stay up-to-date on town decision-making (Town Council meetings and otherwise) that affect town and Kampai operations.

All Applicants:

1) Describe your company structure and leadership team.

- Attached is a team hierarchy. Dan Janjigian as the GM and Chris Massad as the Executive Chef will comprise the core of the team overseeing a number of managers that will assist in the training and leadership roles. As the team structure evolves, "Front of House" and "Back of House" staff members will have growth opportunities in management to encourage a long-term strategy for our staff.

2) Describe the nature of your business.

- Kampai is a sushi restaurant offering a modern take on traditional sushi that honors its home in the west. We are open for dinner service and will employ roughly 30 people to begin, expanding as the business grows. Our aim is to offer a higher-level of service and product by providing extensive training for our staff and offering products and techniques that are not available anywhere else in Jackson. We see this project as an opportunity to elevate the dining culture of the valley at-large.

Our space at 175 Center Street (formerly E.Leaven) is currently undergoing a major renovation. The main dining room will have three booths, four tables, a beverage bar that seats seven people, and a sushi bar that accommodates ten guests. We will also have a private dining room space that will be able to accommodate roughly 20 in the glassed in atrium on the north side of the building. With a full staff, we will be able to accommodate a maximum of 150 guests per night between opening and closing. Floor plans are attached.

3) Describe products to be provided(including alcohol)

-The primary focus of the menu will be sushi, while offering hot entrees, small plates and desserts (including soft serve ice cream). Our goal is to source as many local and regional products including vegetables and proteins from Haderlie Farms, Morning Dew Mushrooms and other local purveyors. This will include cooked entree items to offer to guests who are less inclined to enjoy the fish offerings. We will offer a tasting menu which will allow guests to take a curated tour of the menu exploring many different items in small bites. We will offer beer, wine and craft cocktails with an extensive sake list with a wide price-range including a draft sake and a japanese highball machine that is one of a kind in the state.

4) Describe your target market.

-Our menu will include a wide-range of price points and products to accommodate guests ranging from locals who want to explore new cuisines or have a special occasion dinner, to diners who are accustomed to a high-quality dinner experience, to foodies who are seeking a best in class *omakase* experience. When the rooftop deck opens, it will have a more casual feel and the menu will reflect that.

With all the current changes taking place on Center St, we are poised to open in late August to complement the growth on the block as well as offer a level of service and quality that will elevate the area to a new level.

5) What is the official building capacity?

-109 Total.

6) Describe frequent events or gatherings held on your property or will be held.

-At present, we have no planned gatherings, but will have a private dining room and rooftop deck available for buyout for private events.

7) You will be selling a high-addiction product; how will you be involved in the community to address that?

-All staff who serve alcohol will be required to complete T.I.P.S training as a baseline. General Manager Dan Janjigian has spent 10 years as a bartender in Jackson and 15 years in foodservice. He will be personally overseeing training the front of house staff on the importance and seriousness of adhering to the liquor laws regarding serving underage guests. He will also provide essential and proper training in regards to situations involving alcohol overuse and abuse.

The Kampai management is also conscious of the fact that, within the restaurant industry, there exists high rates of substance abuse. As a result we believe that the best way to address this on a community level is to combat it within our organization first and foremost. This begins with policies that

create a safe, healthy and productive workplace. In addition, it provides management the tools to assist in helping employees that may face substance abuse issues. We will use Substance Abuse and Mental Helse Service Administration guidelines for employer strategies to help shape this process.

Our intent is to create a professional working environment where the focus is placed on creating an exceptional dining experience where our alcoholic beverage program is a draw for the business but not the primary focus.

8) Describe the process for customers to order alcohol and how it is delivered.

-Beverage options will be provided on both the food and beverage menu that will contain additional wine and sake by-the-bottle options as well as specialty cocktails. Beverages will be delivered to guests at a table by a member of the service staff. Pending permit, guests at the sake bar will be served directly by the bartender which compliments our top-tier restaurant concept.

9) Do you plan to serve alcohol outside on a deck or patio?

- Yes. Pending permitting, we would plan to use the rooftop deck seasonally for both dinner and cocktail service. The rooftop deck is part of our Phase 2 construction scheduled to be completed late fall 2021 to begin use in the spring of 2022.

a) If so, include a sketch or site plan showing the outside area

-Attached.

b) If so, describe the physical characteristics of the outside area

-The rooftop deck will be accessed by elevator through the front entrance after guests are met by the host/hostess. The space will be partially enclosed by all glass retractable walls, with a beverage bar and a sushi bar. The open area will have a mix of tables and lounge space with green space which would in total accommodate roughly 40 diners and necessary safety precautions in place.

-For emergencies, there will be two forms of egress by way of the existing exterior stairs on the west side of the building into the alley and a new stairway along the south wall which will lead to the center st entrance.

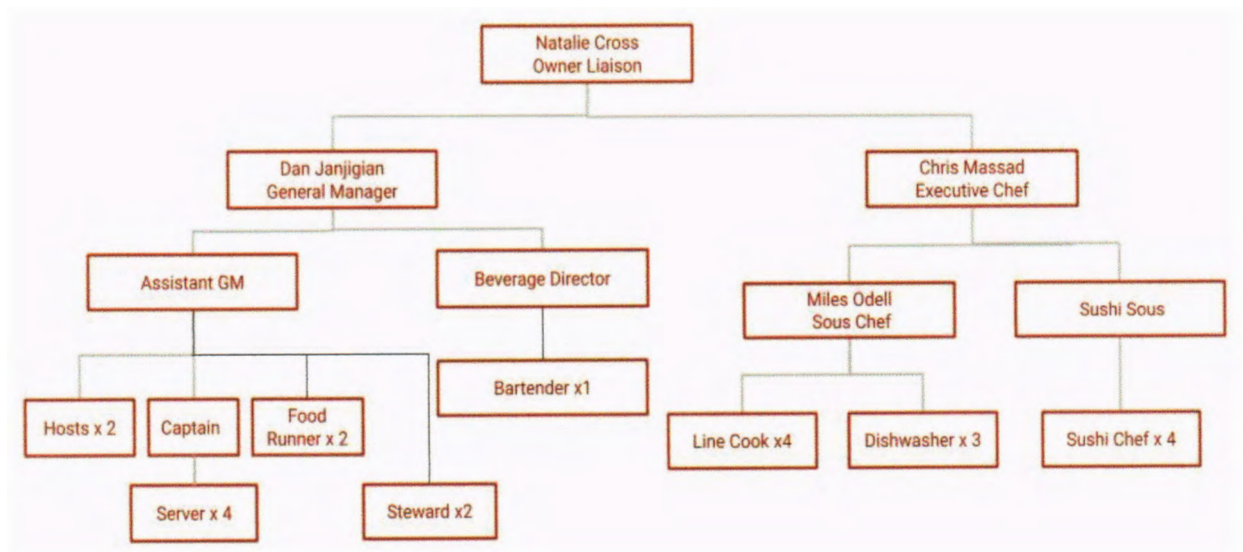
10) What is your plan to keep customers from leaving with open alcohol containers

- Guests departing the rooftop deck will exit by way of an elevator which returns them to the main entrance. From there they will pass by a host/hostess as they exit to Center Street.

11) Prepared by: Daniel Janjigian, General Manager

Date: 6/15/2021

Attached: Floor Plans. Team Hierarchy, Sample Menu



Kampai Employee Hierarchy

Private Bank



June 7, 2021

Kampai Holdings LLC

To whom it may concern,

Kampai Holdings LLC has requested that we furnish this letter on their behalf for your informational purposes only. This does not represent a bank statement, which provides an official record of an account.

Kampai Holdings LLC has maintained accounts with Citibank, N.A. through Citi Private Bank since June 2021. To date, Kampai Holdings LLC has met all of their obligations with Citi Private Bank.

This is a strictly confidential response to a request. No responsibility or liability, in any way, is to attach to this bank or any of its officers for your reliance on this letter. The value of any securities is given as a mere matter of opinion. Furthermore, no offer or solicitation on our part with respect to the sale or purchase of any securities is intended or to be implied.

If you have any questions regarding their banking relationship with us, please do not hesitate to contact me at 212-559-9341.

Sincerely,

Kevin Vega
Client Service Associate

INVESTMENT PRODUCTS: NOT FDIC INSURED*NOT BANK
GUARANTEED* MAY LOSE VALUE

Citi Private Bank is a business of Citigroup Inc. ("Citigroup"), which provides its clients access to a broad array of products and services available through bank and non-bank affiliates of Citigroup. Not all products and services are provided by all affiliates or are available at all locations. In the U.S., brokerage products and services are provided by Citigroup Global Markets Inc. ("CGMI"), Member SIPC. CGMI and Citibank, N.A. are affiliated companies under the common control of Citigroup.

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PROJECT SITE

PROJECT TEAM

ARCHITECTS
Workshop Collaborative, LLC
700 N. County Dr.
Jackson Wyoming 83002
(307) 426-2266

STRUCTURAL ENGINEER
MTC Corp.
189 West Dubrock Street
Bismarck, MT 59103
Office: (406) 586-1778

MECHANICAL ENGINEER
Auripine Engineering, PA
234 S. Independence Hwy
Butte, MT 59701
Office: (406) 338-6600

ELECTRICAL ENGINEER
Auripine Engineering, PA
605 West 2nd Street
Butte, MT 59701
Office: (406) 338-6600

GENERAL CONTRACTOR
Savetti Construction & Management, Inc.
1100 Gingsery Lane
Jackson, Wyoming 83002
Office: (307) 734-8827

PROJECT NARRATIVE

Existing Property

The existing property was being used as a restaurant. The property contains one 2 story building with Commercial Kitchen in Basement and First Floor. Second floor consists of 3 Bedroom apartment.

Proposed Development

The proposed development consists of following.

- Remodel and rearrange existing equipment with addition equipment added in Basement.
- Remodel First Floor for Sushi & Beverage Bar, Dining, Reception & Bathrooms
 - Remodel existing enclosed deck for Private Dining Area (Atrium) & additional seating for restaurant.
- Remove existing Stucco on lower portion of exterior (3 sides) and install metal panels in a dark bronze finish.
- Replace First Floor East windows in Restaurant. Replace all windows in Atrium.
- Parking Calculation shows parking credit exceeding proposed by 8.03. See Parking Requirements on this sheet.
- Affordable housing will be satisfied in Fee In-Lieu based on changing 481' of enclosed deck to year round dining. See Housing Mitigation Calculated this sheet.

DRG NARRATIVE

Existing Material

The existing elevations consist of two primary materials. First being stucco in a periwinkle color that runs from sidewalk/ground up to bottom of window sills. The second being vertical vinyl cedar siding with a dark semi-trans stain that runs from the first floor window sills up to parapet. Existing window clad and exposed metal are a dark bronze finish with a canopy being rusted corten steel decking.

Proposed Material

The proposed materials consists of following:

- Remove existing Stucco on lower portion of exterior (3 sides) and install bulletproof metal panels. All fasteners will be concealed. Finish: Bronze. (see A200.7 for metal fastener calculation)
- Replace First Floor East windows (4 locations) in Restaurant. Same size window opening and in fixed glass. No dividers in new window. Finish: Dark Bronze
- Replace windows in Atrium east and north with 4-panel sliding window system (4 locations). Same size window opening. Finish: Dark Bronze
- Replace Northwest windows in Atrium north and west (2 locations). Same size window opening and in fixed glass with man-door. No dividers in new window. Finish: Dark Bronze.

SHEET INDEX	
NO.	COVER SHEET
ARCHITECTURAL	
A000.1	NEW BASEMENT PLAN
A000.2	NEW FIRST FLOOR PLAN
A000.3	NEW TRAPASSED KITCHEN AND DEPENDENCY PLANS
A000.4	NEW UNPAVED DRIVEWAY
A700	DOOR & WINDOW SCHEDULES

PROJECT NAME AND LOCATION:

KAMPAI

175 Center Blvd
Jackson, MT 83001

OWNER

KAMPAI RE HOLDINGS LLC
PO BOX 12136
JACKSON, WY 83002

AUTHORIZED AGENT

STEVE KANEISS
WORKSHOP COLLABORATIVE - ARCHITECTURE & PLANNING
8515 WEST HIGHWAY 22
WILSON, WY 83014

ZONING DISTRICT	TS2-TOWN SQUARE-2
ZONING OVERLAY	Tol - LODGING
BUILDING OCCUPANCY/USE	A-2, R-3, S-2
LOT AREA	4,356 SQ. FT - 0.10 AC.
TYPE	RESTAURANT
TYPE OF CONSTRUCTION	VB
FIRE SPRINKLER	YES
EXISTING NO. OF STORES	2
PROPOSED NO. OF STORES	0
ALLOWABLE BUILDING HEIGHT	35'-0" FT. 36'-4" USING THE 110% SLOPED SITE
ACTUAL BUILDING HEIGHT	33'-11 1/4" FT.

SITE AREA CALCULATIONS

GROSS SITE AREA = BASE SITE AREA = 0.10 AC

SITE DEVELOPMENT:

ALLOWABLE SITE DEVELOPMENT =	15,000 SQFT
EXISTING SITE DEVELOPMENT =	3,596 SQFT
PROPOSED SITE DEVELOPMENT =	0 SQFT (INCLUDES EXISTING)
LANDSCAPE:	
LANDSCAPE AREA MINIMUM =	N/A
PROPOSED LANDSCAPE AREA =	N/A

PARKING CALCULATIONS

PARKING REQUIREMENTS

TOTAL EXISTING PARKING (CREDIT)	26.33 SPACES
PARKING REQMT (RESTAURANT)	
1/110SF DINING AREA (DINING, ATRIUM)	1,036 SF (540/110 = 9.4 SPACES)
1/60 SF BAR AREA (SUSHI, BEVERAGE)	534 SF (534/60 = 8.9 SPACES)
TOTAL REQ'D PARKING	18.3 SPACES (18.3 - 26.33 = 8.03)
TOTAL PARKING CREDIT EXCEEDING PROPOSED	8.03 SPACES

BUILDING GROSS AREA CALCULATIONS

EXISTING MAIN FLOOR	2,531 SF
EXISTING SECOND FLOOR	2,444 SF
EXISTING BASEMENT	2,345 SF
NEW MAIN FLOOR AREA (ATRIUM)	496 SF
NEW SECOND FLOOR AREA	0 SF
TOTAL EXISTING/NEW BUILDING ON SITE	7,816 SF

HOUSING CALCULATIONS & REQUIREMENTS

TOTAL NEW/EXISTING BLDG SF	7,816 SF
HOUSING REQMT (RETAIL/SERVICE)	
.06/1000SF	.47
EMPLOYEE HOUSING REQUIREMENT	1 EMPLOYEE
EMPLOYEE HOUSING PROVIDED VIA DEED RESTRICTED APARTMENT LOCATED ON PROPERTY.	

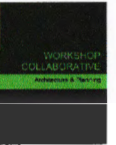
EXTERIOR & SITE LIGHTING

SEE ELECTRICAL PLANS FOR FIXTURE DESCRIPTION, LOCATIONS, MOUNTING HEIGHTS

CODES AND STANDARDS THE PROJECT SHALL COMPLY WITH:

2018 INTERNATIONAL BUILDING CODE (STRUCTURAL)
2018 INTERNATIONAL RESIDENCE CODE
2018 INTERNATIONAL PLUMBING CODE
2018 INTERNATIONAL MECHANICAL CODE
2018 INTERNATIONAL FIRE & GAS CODE
2018 NATIONAL ELECTRICAL CODE
JACKSONVILLE COUNTY COMPREHENSIVE PLAN

LANDSCAPING CONFORMING TO CHAPTER 15.0 OF THE ATTACHED



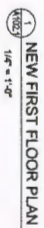
REVISIONS:
1. PLAN REVISIONS: 4.8.21

DATE: 05-25-21

A005

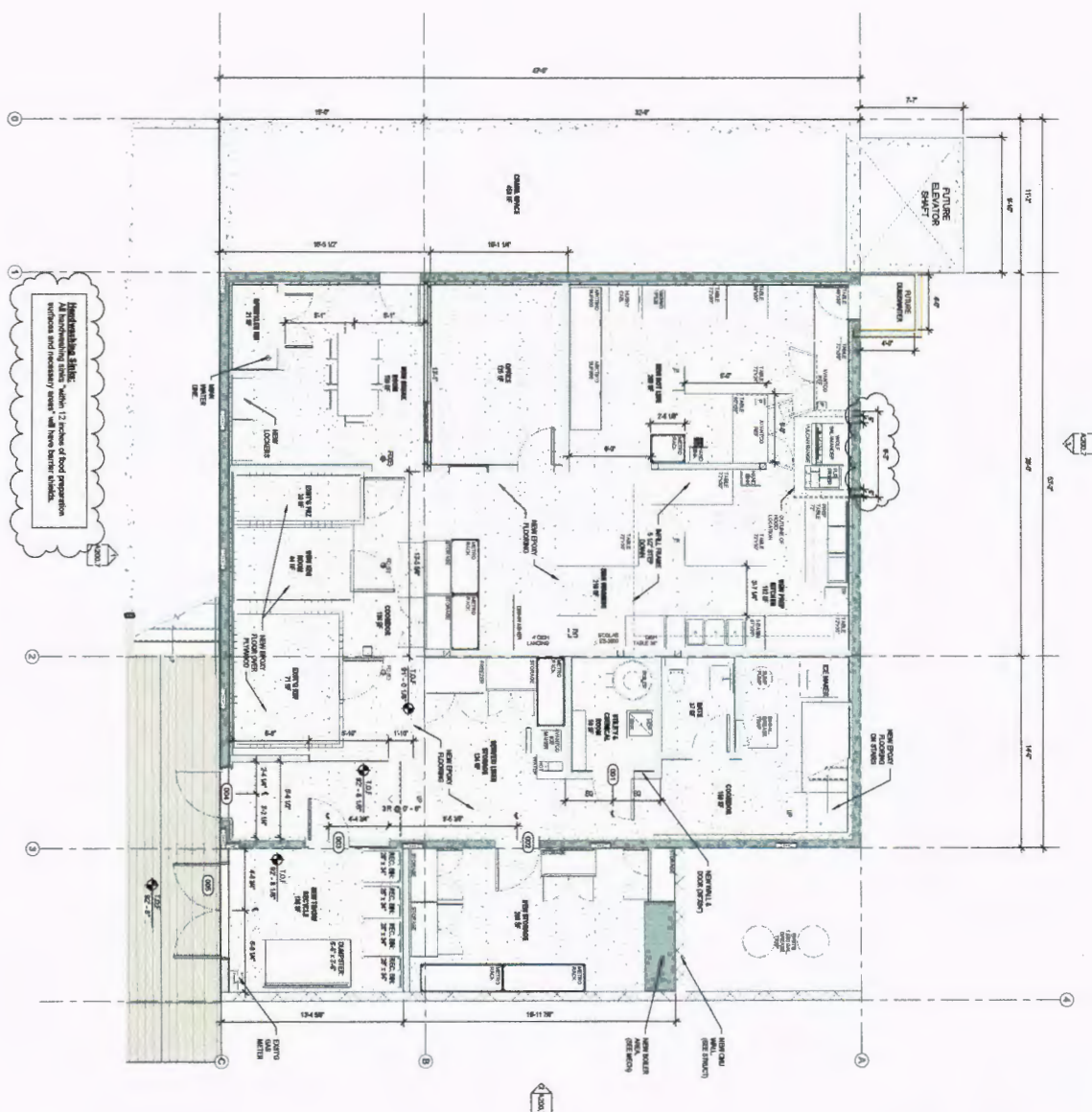
COVER SHEET - FOOD SERVICE

Handwashing Skills:
All participating adults "who 12 inches of food preparation surfaces and necessary areas" will have barrier shields.



— **DISCONNECT EGRESS THROUGH NEIGHBOR PROPERTY TO ALLEY**



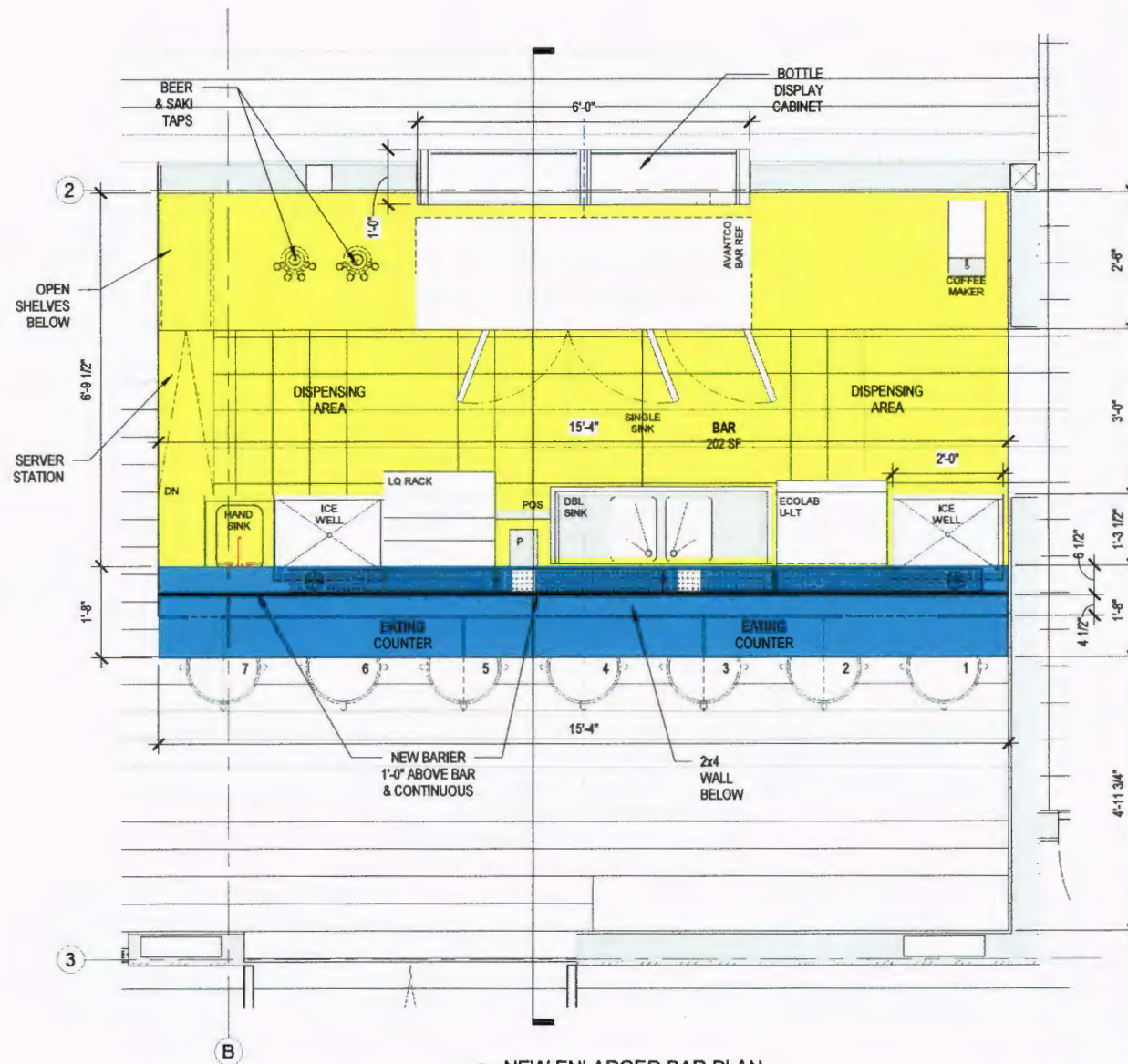


NEW BASEMENT PLAN

DATE: 05-21-21
A101.1
NEW BASEMENT PLAN

REVISIONS:
1 PLAN RESUBMITTAL 4.9.21

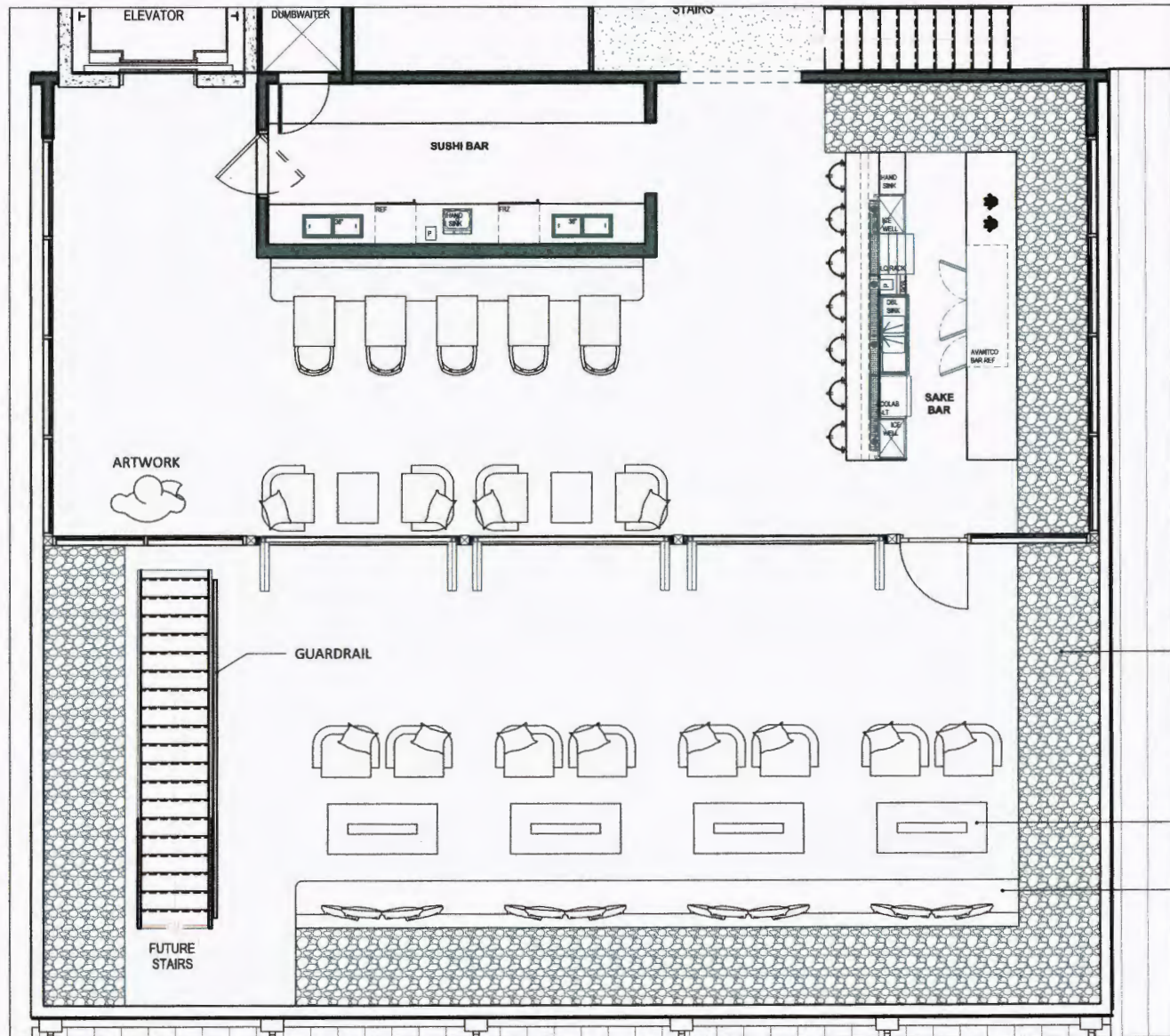




① NEW ENLARGED BAR PLAN
1/2" = 1'-0"

Sheet Issue Date: 3/29/2021 4:22:26 PM

KAMPAI	
WORKSHOP COLLABORATIVE	DATE: 02-12-21
Architecture & Planning	SKS-03
755 Hi Country Dr. Jackson, MS 39201 707.890.9631	Enlarged Dispensing Plan
© WORKSHOP COLLABORATIVE	



STATE OF WYOMING * SECRETARY OF STATE
EDWARD A. BUCHANAN
BUSINESS DIVISION

Herschler Bldg East, Ste.100 & 101, Cheyenne, WY 82002-0020

Phone 307-777-7311

Website: <https://sos.wyo.gov> · Email: business@wyo.gov

Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name	Kampai Holdings LLC		
Filing ID	2020-000948808		
Type	Limited Liability Company	Status	Active

General Information

Old Name		Sub Status	Current
Fictitious Name		Standing - Tax	Good
		Standing - RA	Good
Sub Type		Standing - Other	Good
Formed in	Delaware	Filing Date	10/01/2020 3:48 PM
Term of Duration	Perpetual	Delayed Effective Date	
		Inactive Date	

Principal Address

1890 S Stonefly Dr
Wilson, WY 83014

Mailing Address

PO Box 1001
Wilson, WY 83014

Registered Agent Address

Corporation Service Company
1821 Logan Ave
Cheyenne, WY 82001

Parties

Type	Name / Organization / Address
------	-------------------------------

Notes

Date	Recorded By	Note
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Annual Report History

Num	Status	Date	Year	Tax
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Amendment History

ID	Description	Date
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Filing Information



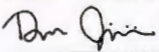
Please note that this form CANNOT be submitted in place of your Annual Report.

Name	Kampai Holdings LLC		
Filing ID	2020-000948808		
Type	Limited Liability Company	Status	Active
See Filing ID	Initial Filing	10/01/2020	

PLAN REVIEW APPLICATION FOR FOOD ESTABLISHMENTS

Teton County Health Department

Jackson, WY 83001

TYPE OF APPLICATION:		Projected Start Date: 4/15/21	
☒ New ☐ Remodel ☐ Conversion		Projected Completion Date: 7/31/21	
TYPE OF FOOD OPERATION: ☒ Restaurant ☐ Institution ☐ Retail food store ☐ Commissary ☐ Mobile ☐ Caterer ☐ Childcare ☐ Other:			
FOOD ESTABLISHMENT INFORMATION			
Name of Establishment: Kampai			
Establishment Address: 175 Center St		City: Jackson	State: WY. Zip: 83001
OWNERSHIP INFORMATION			
Name of Owner: Kampai Holdings, LLC			
Address: PO Box 12136		City: Jackson	State: WY Zip: 83002
Email: Natalie@bamfunds.com		Phone Number: 3125438224	
APPLICANT INFORMATION (e.g., ARCHITECT/ENGINEER)			
Applicant Name: Workshop Collaborative		Contact Person: Steve Kanness	
Applicant Mailing Address: 750 S. High Country Dr		City: Jackson	State: WY Zip: 83001
Email: stevekaness@workshopc.com		Phone Number: 307-699-2205	
FOOD OPERATION INFORMATION			
Days & Hours of Operation ☐ Sun: _____ ☐ Mon: _____ ☒ Tues: 5-10 ☒ Wed: 5-10 ☒ Thurs: 5-10 ☒ Fri: 5-10 ☒ Sat: 5-10	Seating Capacity: # of Indoor Seats: 81 # of Outdoor Seats: _____ Square feet of facility: 4876	Type of Service (check all that apply): ☒ On-site consumption ☐ Off-site consumption ☐ Catering ☐ Outdoor food service area ☐ Full service bar ☐ Other: _____	Maximum Meals Served (number per day): Breakfast: 0 Lunch: 0 Dinner: 150 Employees: _____ Max per shift: 30
THE FOLLOWING DOCUMENTATION MUST BE SUBMITTED ALONG WITH THIS APPLICATION: Proposed menu or complete list of food and beverages to be offered (including seasonal, catering and banquet menus) – <i>Standard Operating Procedures or HACCP plans may be required.</i> Plans must be clearly drawn to scale (full size plans preferred) and include the items below: The floor plan must identify: food preparation, serving and seating areas, restrooms, office, employee change room, storage, warewashing, janitorial and trash area. Include location of any outside equipment or facilities (dumpsters, well, septic system-if applicable). Provide equipment layout and specifications , clearly numbered and cross-keyed with the equipment list. Elevation drawings may be requested by the Regulatory Authority. Identify handwashing, warewashing and food preparation sinks. Provide plumbing layout showing the sewer lines, cleanouts, floor drains, floor sinks, vents, grease trap or grease interceptor, hot and cold water lines, and direction of flow to sanitary sewer. Provide exhaust ventilation layout including location of hood and make-up air returns and ducts, if applicable. Lighting plan , indicating the exact foot candles for each area as required by the FDA Food Code (§6-303.11). Finish schedule showing floor, coved base, wall and ceilings for each area shown on the plans.			
Signature: 		Date: 3/29/21	
Print Name: Daniel H Janjigian		Title: General Manager	

REGULATORY COMPLIANCE REVIEW LIST

Teton County Health Department
Jackson, WY 83001

FOOD PREPARATION PROCEDURES

FOOD DELIVERY

1. How often will frozen foods be delivered? ☒ Daily ☐ Weekly Other: _____
2. How often will refrigerated foods be delivered? ☒ Daily ☐ Weekly Other: _____
3. How often will dry foods or supplies be delivered? ☒ Daily ☐ Weekly Other: _____

FOOD STORAGE* - Identify amount of space (in cubic feet) allocated for:

Dry Storage 552; Refrigerated Storage (41°F) 1117.1; Frozen Storage 54.34;

Utensil Storage 27

* Identify on plans where storage will be located.

INSTRUCTIONS: Describe the following with as much detail as possible. Indicate Not Applicable (NA) as appropriate.

PROCESS	IDENTIFY FOOD ITEMS	INDICATE LOCATION AND EQUIPMENT
Washing FDA Food Code §3-302.15	See Attached Sheet.	
Thawing FDA Food Code §3-501.13	See Attached Sheet.	
Cooking FDA Food Code §3-401	See Attached Sheet.	
Hot Holding Hot food maintained at 135°F	See Attached Sheet.	
Cooling Time/Temperature Control for Safety food will be cooled to 41°F within 6 hours; 135°F to 70°F in 2 hours	See Attached Sheet.	
Reheating Food must be reheated to a temperature of 165°F for 15 seconds within 2 hours	See Attached Sheet.	

FINISH SCHEDULE

INSTRUCTIONS: Indicate which materials (quarry tile, stainless steel, fiberglass reinforced panels (FRP), ceramic tile, 4" plastic covered molding, etc.). Indicate Not Applicable (NA) as appropriate.

ROOM/AREA	FLOOR	FLOOR/WALL JUNCTURE	WALLS	CEILING
Food Preparation	Main Floor: Epoxy Basement: Epoxy	J-Channel Mold w/ Silicone Caulk to Finish Floor.	Main Floor: Stainless Steel Basement: FRP & SS	Main: GWB w/ Acrylic Paint Basement: GWB w/ Acrylic Paint
Dry Food Storage	Basement: Epoxy	4" Rubber Base.	Basement: GWB w/ Acrylic Paint	Basement: GWB w/ Acrylic Paint
Warewashing Area	Main Floor: Epoxy Basement: Epoxy	J-Channel Mold w/ Silicone Caulk to Finish Floor.	Main Floor: FRP Basement: FRP	Main: GWB w/ Acrylic Paint Basement: GWB w/ Acrylic Paint
Walk-in Refrigerators and Freezers	Plywood	Aluminum Cove Base.	Aluminum Panels	Aluminum Panels
Service Sink	Basement: Epoxy	J-Channel Mold w/ Silicone Caulk to Finish Floor & Mop Sink	Basement: FRP	Basement: GWB w/ Acrylic Paint
Refuse Area	Basement: Concrete	4" Rubber Base w/ Silicone Caulk to Finish Floor	Basement: Plywood	Basement: Plywood
Toilet Rooms and Dressing Rooms	Main Floor: Stone Tile Basement: Epoxy	Main Floor: Grout Sealer Basement: 4" Rubber Base w/ Silicone Caulk to Finish Floor.	Main Floor: Hardie Board, GWB w/ Wall Paper Basement: GWB w/ Acrylic Paint	Main Floor: GWB w/ Acrylic Paint Basement: GWB w/ Acrylic Paint
Other: Indicate				

Identify the finishes of cabinets, countertops, and shelving:

Cabinets: Stainless Steel, Formica & Lacquer.

Counter Top: Stainless Steel, Stone Slab & Lacquer

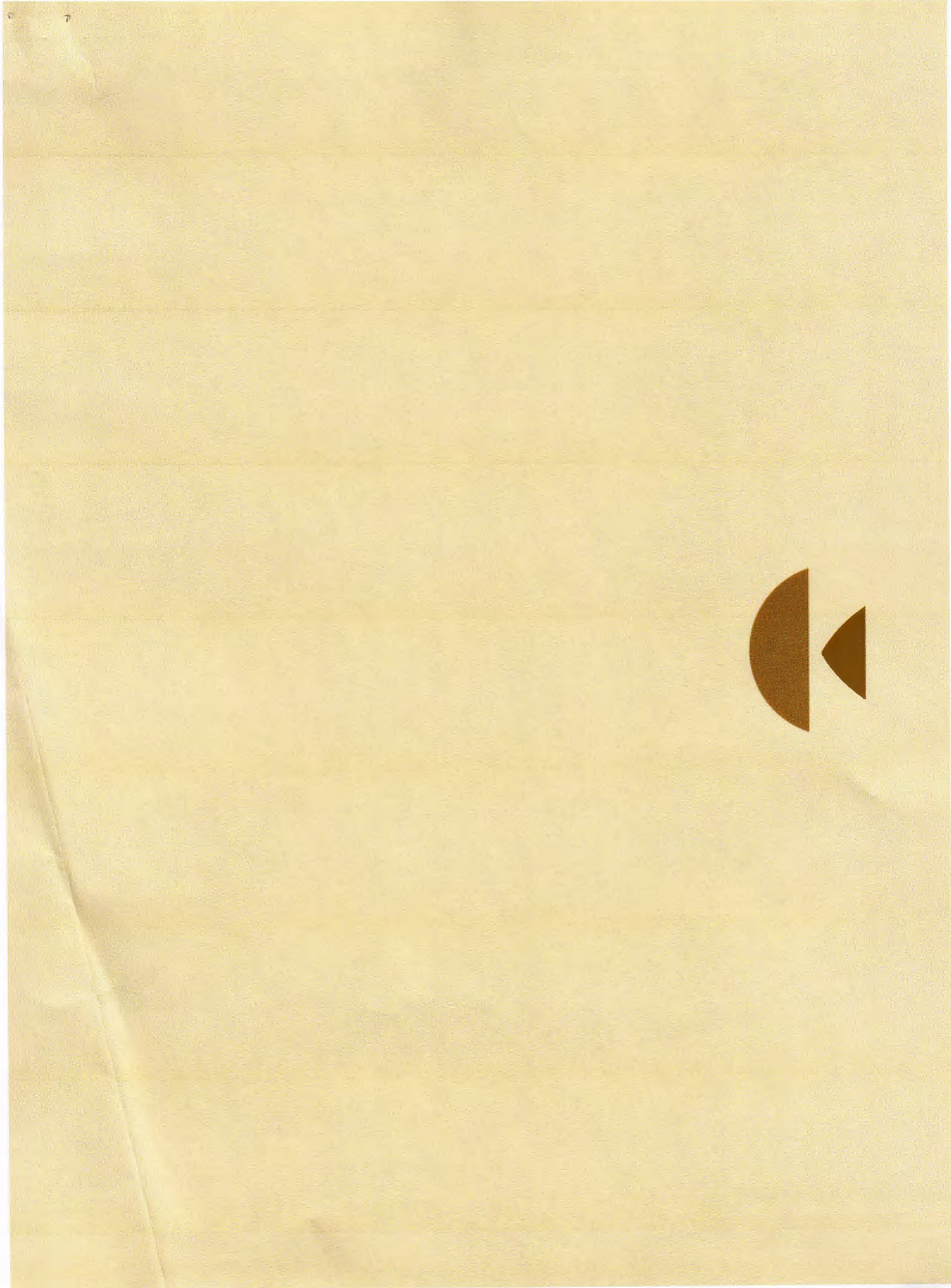
Shelving: Metal, Stainless & Lacquer.

PHYSICAL FACILITIES

INSTRUCTIONS: Explain the following with as much detail as possible. Indicate Not Applicable (N/A) as appropriate.

TOPIC	MINIMUM CRITERIA
Handwashing Facilities	- Identify number of the handwashing sinks in food preparation and warewashing areas: <u>5</u> Food Preparation <u>0</u> Warewashing Area - Type of hand drying device? ☐ Disposable towels ☐ Hand-drying device
Warewashing Facilities	MANUAL DISHWASHING - Identify the length, width, and depth of the compartments of the 3-compartment sink: <u>14x14x14, 17x12x17</u> - Will the largest pot/ pan fit into each compartment of the 3-compartment sink? ☐ Yes ☐ No - If No, what will be the procedure for manual cleaning and sanitizing of items that will not fit into sink compartments? <u>Largest Pans will fit into the dishwasher. If not we will follow chapter 7, section 7 and 8 of the food code.</u> - Describe size, location and type (drainboards, wall-mounted or overhead shelves, stationary or portable racks) of air drying space: <u>2x14" Drainboards on 3 Comp. 1 - 42" Drying Rack for glassware. 1 - 48" Drying Rack. All in Dish Area</u> - What type of sanitizer will be used? ☐ Chemical (Type: <u>Keystone Solid Quat.</u>) ☐ Hot Water MECHANICAL DISHWASHING - Identify the make and model of the mechanical dishwasher: <u>Ecolab ES2000</u> - What type of sanitizer will be used? ☐ Chemical (Type: <u>Keystone</u>) ☐ Hot Water - Will ventilation be provided? ☐ Yes ☐ No
Water Supply	- Is the water supply public or non-public/private? ☐ public ☐ non-public/private - If private, has source been approved? ☐ Yes ☐ No - Attach copy of written approval and/or permit. - Is ice made on premises or purchased commercially? ☐ Made on-site ☐ Purchased - Will there be an ice bagging operation? ☐ Yes ☐ No - What is the capacity and location* of the water heater? <u>100</u> Gal. ☐ Check if Tank-less *Identify location on plan. Provide specifications for the water heater.
Sewage Disposal	- Is the sewage system public or non-public/private? ☐ public ☐ non-public/private - If private, has the sewage system been approved? ☐ Yes* ☐ No *Attach copy of written approval and/or permit. - Will grease traps/interceptors be provided? ☐ Yes* ☐ No *Identify location on plan.
Backflow Prevention	- Will all potable water sources be protected for backflow? ☐ Yes ☐ No - Are all floor drains identified on the submit floor plan? ☐ Yes ☐ No
Toilet Facilities	- Identify locations and number of toilet facilities: <u>3 Public, S end of Main floor. 1 Emp. N side of Downstairs.</u> - Hot and cold water provided? ☐ Yes ☐ No
Dressing Rooms	Will dressing rooms be provided? ☐ Yes ☐ No

	Describe storage facilities for employee personal belongings Employee Break Room on in the SE Corner of the Basement floor with Lockers.
Linens	- Will linens be laundered on site? ☐ Yes ☐ No - If yes, what will be laundered and where? - If no, how and where will linens be cleaned? Sent to High Country Linen - Identify location of clean and dirty linen storage: Linen Storage area is in the basement on the N side. - How often will linens be delivered and picked up? 1-2 Times Weekly
Poisonous/ Cleaning Storage	- Identify the location/storage of poisonous or toxic materials Chemical/Utility Room is in the Basement on the N side. - Where will cleaning and sanitizing solutions be stored at workstations? Sani Buckets will be stored on a sanitized shelf on top of or under work surfaces. - How will these items be separated from food and food-contact surfaces? Sani Buckets will not be stored on work surfaces and food contact-surfaces. - Identify the location of the facilities for cleaning of mops and other cleaning equipment Chemical/Utility Room is in the Basement on the N side.
Pest Control	- Will all outside doors be self-closing and rodent proof? ☐ Yes ☐ No ☐ N/A - Will screens be provided on all entrances left open to the outside? ☐ Yes ☐ No ☐ N/A - Will all openable windows have a minimum #16 mesh screening? ☐ Yes ☐ No ☐ N/A - Will insect control devices be used? ☐ Yes ☐ No ☐ N/A - Will air curtains be used? ☐ Yes ☐ No ☐ N/A (If yes, where? _____) * Note: All pipes and electrical conduit chases must be sealed to prevent rodent access.
Refuse, Recyclables, and Returnables	- Will refuse/garbage be stored inside? ☐ Yes ☒ No (If yes, where? in the dumpster room. _____) - Identify how and where garbage cans and floor mats will be cleaned? Garbage cans and mats will be cleaned in the mop sink in the chemical room. - Will a dumpster or a compactor be used? ☒ Dumpster ☐ Compactor - Identify locations of grease storage containers: Grease will be stored in the trash room in the basement. - Will there be an area to store recyclables? ☒ Yes* ☐ No * If yes, where In the dumpster room. - Will there be an area to store returnable damaged goods? ☒ Yes* ☐ No * If yes, where In the storage room adjacent to the dumpster room in the basement.



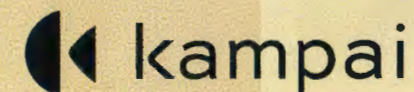
初診

SHOSHIN:

A BEGINNER'S MIND

Shoshin is defined as having an attitude of openness, eagerness, and lack of preconceptions when studying a subject, even at an advanced level.

Tap into your sense of wonder and taste something new. We invite you to let go of all expectations and explore your palate with us as your guide.



SPIRITS & BREWS

SPECIALTY COCKTAILS

Kampai Highball
Wyoming Whiskey, Sherry, Lemon,
Triple Carbonated Soda Water

Sochu Smash
Richie Ginger Sochu, Lime, Shiso
Matcha Gimlet

SPECIALS

OMAKASE KAMPAI TASTING MENU

OMAKASE お任せ

Chef chosen selection of
sushi and sashimi available.
Your server will help to
curate an array of choices
to meet your style.

COURSE 1
Tuna Toast
Nori Chip
Waygu Prawn

COURSE 2
6 Chef Selected Nigiri

COURSE 3
Waygu Beef Tasting Entree
King Salmon Tasting Entree

COURSE 4
Miso Soup

COURSE 5
Soft Serve Ice Cream

Asahi • Lager | JP

BOTTLED Stella Artois • Lager | NL
Sapporo 22 Oz. • Lager | JP
Hittachino Nest • White Ale | JP
Coedo — "Mariana" • Session IPA | JP
Coedo — "Shikkoku" • Black Lager | JP

STARTERS

COLD

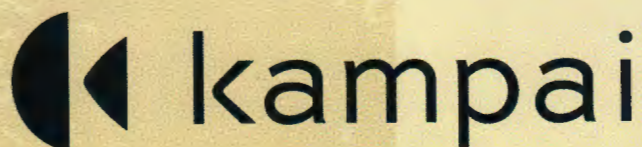
Sunomono
cucumber, snow crab, sweet vinegar
Toast
blue fin tuna tartar, caviar
Kanpachi
amberjack, serrano chili, yuzu soy
Nuta
seared king salmon, scallion, mustard miso
Tai
sea bream, plum, lotus root
Salad
mixed greens, avocado, shiso green goddess

HOT

Nori Chip
local wagyu, foie gras, huckleberry balsamic
Kinoko
Morning dew farms lions main mushroom tempura,
japanese seven spice
Gyoza
pan fried local kurobuta pork pot stickers, aged
red vinegar
Nanban
king crab tempura, vegetables, dashi vinegar
Agedashi Tofu
deep fried tofu, shitake mushroom broth
Dengaku
broiled eggplant, golden raisins, sweet miso
Sushi Pizza
assorted sashimi on a bed of rice cake

SOUPS

Miso
tofu, scallions, seaweed
Seasonal Vegetable Soup



SPIRITS & BREWS

SPECIALTY COCKTAILS

Kampai Highball

Wyoming Whiskey, Sherry, Lemon,
Triple Carbonated Soda Water

Yusu Margarita

Camerena Blanco Tequila, Yuzu,
Smoked Salt

Lavender Sake Fizz

Bushido Ginjo, Lime, Lavender,
Egg White

Sochu Smash

Richie Ginger Sochu, Lime, Shiso

Matcha Gimlet

Ki No Tea Matcha Gin, Kafir Lime,
Demerara

SAKE • BY THE GLASS, CARAFE, BOTTLE

Bushido Draft • Way of the Warrior | *Ginjo Genshu*

Yuho • Eternal Embers | *Junmai*

Tenaka • Organika | *Organic Junmai*

Take • Noble Arrow | *Junmai Nama*

Tensei • Endless Summer | *Tokubetsu Honjozo*

WINE • BY THE GLASS

WHITE **Bouchon** • Pais Salvaje Bianca | 2019 | *CL*

Pascal Jolivet • Sancerre | 2018 | *FR*

ROSE **Domaine Tempier** • Bandol Rouge | 2017 | *FR*

Chateau du Esclans • Whispering Angel | 2020 | *FR*

SPARKLING **Lini 99** • Lambrusco Rose | *NV* | *ITA*

Schrammsburg • Blanc De Blanc | *NV* | *CA*

RED **Bouchon** • Pais Slavaje Rosso | 2016 | *CL*

Martin Ray "Angeline" • Pinot Noir | 2018 | *CA*

BEER • DRAFT & BOTTLE

DRAFT **Melvin Heysus** • Mexican Style Lager | *WY*

Melvin 2x4 • IPA | *WY*

Asahi • Lager | *JP*

BOTTLED **Stella Artois** • Lager | *NL*

Sapporo 22 Oz. • Lager | *JP*

Hittachino Nest • White Ale | *JP*

Coedo — "Mariana" • Session IPA | *JP*

Coedo — "Shikkoku" • Black Lager | *JP*

STARTERS

COLD

Sunomono

cucumber, snow crab, sweet vinegar

Toast

blue fin tuna tartar, caviar

Kanpachi

amberjack, serrano chili, yuzu soy

Nuta

seared king salmon, scallion, mustard miso

Tai

sea bream, plum, lotus root

Salad

mixed greens, avocado, shiso green goddessa

HOT

Nori Chip

local wagyu, foie gras, huckleberry balsamic

Kinoko

Morning dew farms lions main mushroom tempura,
japanese seven spice

Gyoza

pan fried local kurobuta pork pot stickers, aged
red vinegar

Nanban

king crab tempura, vegetables, dashi vinegar

Agedashi Tofu

deep fried tofu, shitake mushroom broth

Dengaku

broiled eggplant, golden raisens, sweet miso

Sushi Pizza

assorted sashimi on a bed of rice cake

SOUPS

Miso

tofu, scallions, seaweed

Seasonal Vegetable Soup

SUSHI, SASHIMI & NIGIRI

ROLLS

Pin
shrimp tempura and avocado, topped with salmon and lemon

Ryan
tempura scallion, avocado, topped with white fish

Geta
fatty tuna, pickled peppers, scallions

Dari
yellowtail, grilled scallions, crispy garlic

Menoji
pickled radish, cucumber, tempura sweet potato

Ronji
scallop, avocado, topped with seared wagyu beef

HANDROLLS

Unagi
freshwater eel, cucumber, tempura crunchies, sweet soy

Masu
smoked trout, smoked trout roe, lemon creme fraiche

Sake
salmon, avocado, rice crackers, yuzu miso

Hamachi
yellowtail, jalapeno, cilantro

Ebi Temp
fried shrimp, avocado, creamy spicy sauce

Kinoko
sake butter mushrooms, seaweed sauce

Yasai
cucumber, avocado, pickled chills, tempura crunchies, sesame

Kalbi
wagyu beef, pickles, fried potato

SUSHI & SASHIMI

Akimi—Lean Tuna

Chutoro—Medium Fatty Tuna

O-Toro—Fatty Tuna

Sake—New Zealand King Salmon

Masu—Ocean Trout

Kanpachi—Amberjack

Shima Aji—Striped Jack

Tai—Sea Bream

Hirame—Flounder

Kinmedai—Golden Eye Snapper

Hotate—Scallop

Botan Ebi—Spotted Prawn

Zuwai Gani—Snow Crab

Unagi—Freshwater Eel

Anago—Saltwater Eel

Foie Gras—Duck Liver

Wagyu—A5 Wagyu Beef

Tamago—Bruleed Egg



HOT ENTREES

Gindara
miso marinated black cod

Sake
citrus soy sauce marinated king salmon

Wagyu
snake river farms ribeye

Buta
shio koji cured grilled kurobuta pork chop

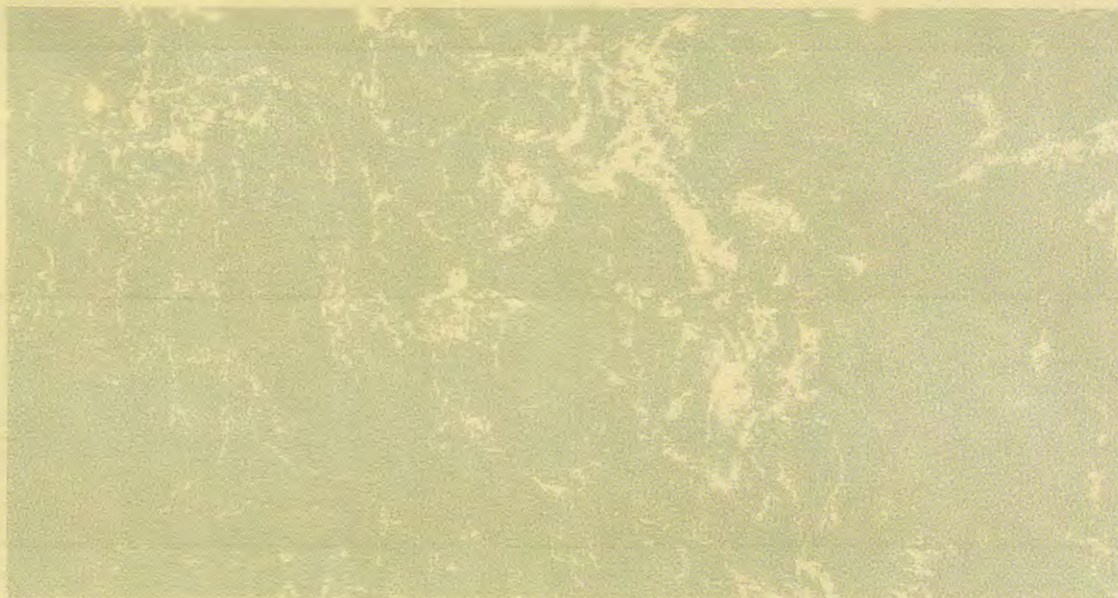
SIDES

Crispy Brussel Sprouts

Roasted Carrots with Yuzu Miso

Wagyu Beef & Hojicha Fried Rice





AFTER DINNER

DESSERT

Softy

Nightly flavors of house made soft serve ice cream and toppings

Coffee

Pour over Coffee from Alpine Air

Tea

Selection of Traditional Teas from Japan

AFTER DINNER BEVERAGES

Kannada

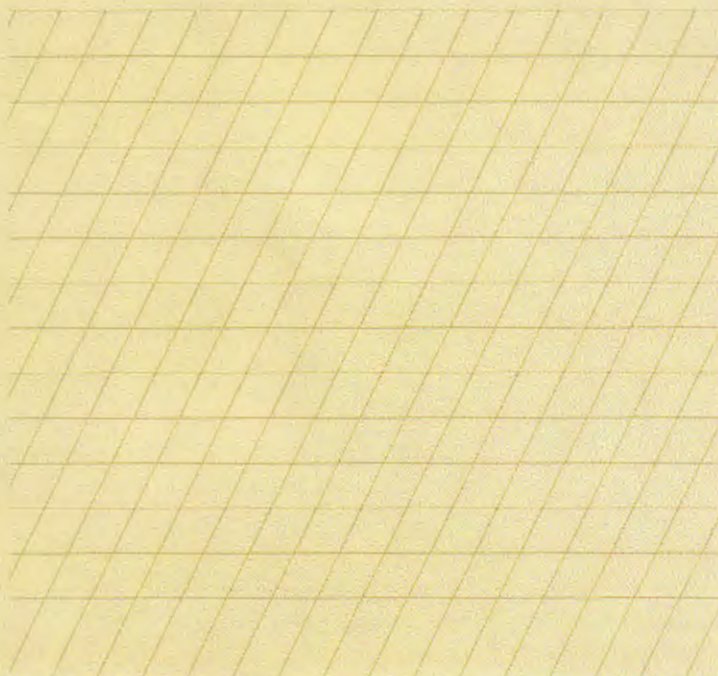
Ancient Treasure, 12 year aged sake

Cold Brew White Russian

Alpine Air Cold Brew, Nigori Sake, Demerara

Old Fasioned

Cognac, Oregat, Plum, Candied Sudachi





July 22, 2021

Re: Restaurant Liquor License Statement

To whom it may concern,

Kampai Holdings LLC is currently under consideration for a Retail license by the town council in Jackson. If awarded, Kampai Holdings will relinquish the previously awarded Restaurant license.

Daniel Janjigian
General Manager

NEW or TRANSFER
LIQUOR LICENSE or
PERMIT APPLICATION

FOR LIQUOR DIVISION USE ONLY			
Customer #:			
Trf from:			
Reviewer:	Initials	Date	
Agent:		/	/
Chief:		/	/

To be completed by Town Clerk		Local License #	
License Fees	Annual Fee: \$ 1500.00	Date filed with clerk:	6/15/21
# mths	Prorated Fee: \$ 953.77	Advertising Dates: (2 Weeks)	8/4 & 8/11/21
	Transfer Fee: \$		
	Publishing Fee: \$	Hearing Date:	8, 23, 21
License Term:	8 / 25 / 21 through 3 / 31 / 22		
	Month Day Year	Month Day Year	

LICENSING AUTHORITY: Begin publishing promptly. As W.S. 12-4-104(d) specifies: NO LICENSING AUTHORITY SHALL APPROVE OR DENY THE APPLICATION UNTIL THE LIQUOR DIVISION HAS CERTIFIED THE APPLICATION IS COMPLETE.

Applicant: Kudar Enterprises, Inc.

Trade/Business Name (dba): The Kudar - Motel Cabins RV

Building to be licensed/Building Address: 260 N CACHE STREET

	Jackson	WY	83001	USA
	City	State	Zip	County

Mailing Address: P.O. Box 1785 Jackson WY 83001

Number & Street Name or P.O. Box City State Zip

Business Telephone Number:(307) 733-2823 Fax Number: n/a

E-Mail Address:michael.kudar@gmail.com

Brief legal description and the zoning of the licensed building or site for licensed building: W.S. 12-4-102 (a) (vi)

1.67 acre Commercial Location: PT SW1/4SW1/4, SEC. 27, TWP. 41 RNG. Zoning: Lodging Overlay, DC-1 Downtown Core 1

FILING FOR	FILING IN (CHOOSE ONLY ONE)	FILING AS (CHOOSE ONLY ONE)
☒ NEW LICENSE	☒ CITY OF: JACKSON	☐ INDIVIDUAL
☐ TRANSFER OF LOCATION	☐ COUNTY OF:	☐ PARTNERSHIP
		☐ LP/LLP
		☐ LLC
☐ TRANSFER OWNERSHIP	☐ ASSIGNMENT LETTER ATTACHED	☒ CORPORATION
FORMERLY HELD BY:		☐ LTD PARTNERSHIP
		☐ ORGANIZATION
		☐ OTHER

TYPE OF LICENSE OR PERMIT (CHOOSE ONLY ONE)		
RETAIL LIQUOR LICENSE:	☐ RESTAURANT LIQUOR LICENSE	☐ MICROBREWERY
☐ ON-PREMISE ONLY (BAR)	☐ RESORT LIQUOR LICENSE	☐ WINERY
☐ OFF-PREMISE ONLY (PACKAGE STORE)	☐ BAR AND GRILL	☐ DISTILLERY SATELLITE
☒ COMBINATION ON/OFF PREMISE (BOTH BAR & PACKAGE STORE)	LIMITED RETAIL (CLUB):	☐ WINERY SATELLITE
	☐ VETERANS CLUB	☐ COUNTY RETAIL or SPECIAL MALT BEVERAGE PERMIT
	☐ FRATERNAL CLUB	SPECIAL DESIGNATIONS:
	☐ GOLF CLUB	☐ CONVENTION FACILITY
	☐ SOCIAL CLUB	☐ CIVIC CENTER/EVENT CENTER/ PUBLIC AUDITORIUM
		☐ GOLF CLUB
		☐ GUEST RANCH
		☐ RESORT

To Assist the Liquor Division with scheduling inspections: **WHEN DO YOU OPERATE?**

☒ FULL TIME (e.g. Jan through Dec) ☐ SEASONAL / PART-TIME ☐ NON-OPERATIONAL / PARKED

If not full time, specify:

Months of Operation	Days of Week (e.g. Mon through Saturday)	Hours of Operation (e.g. 10am to 2am)
from to	from Mon to Sun	from 7am to 11pm

ALL APPLICANTS MUST COMPLETE QUESTIONS 1-6

1. BUILDING OWNERSHIP: Does the applicant? W.S. 12-4-103 (a) (iii)

(1) OWN the licensed building? ☒ YES (own)

(2) LEASE the licensed building? (Lease must be through the term of the liquor license) ☐ YES (lease)

If Yes, please submit a copy of the lease and indicate:

(A) Lease expiration date, located on page paragraph of lease.

(B) Where the Sales provision for alcoholic or malt beverages is located, on page paragraph of lease. (MUST contain a provision for SALE OF ALCOHOLIC or MALT BEVERAGES.)

2. To operate your liquor business, have you assigned, leased, transferred or contracted with any other person (entity) to operate and assert total or partial control of the license and the licensed building? W.S. 12-4-601 (b)

☐ YES ☒ NO
3. Does any manufacturer, brewer, rectifier, wholesaler, or through a subsidiary affiliate, officer, director or member of any such firm: W.S. 12-5-401, 12-5-402, 12-5-403

(a) Hold any interest in the license applied for?

☐ YES ☒ NO

(b) Furnish by way of loan or any other money or financial assistance for purposes hereof in your business?

☐ YES ☒ NO

(c) Furnish, give, rent or loan any equipment, fixtures, interior decorations or signs other than standard brewery or manufacturer's signs?

☐ YES ☒ NO

(d) If you answered **YES** to any of the above, explain fully and submit any documents in connection there within:
4. Does the applicant have any interest or intent to acquire an interest in any other liquor license issued by this licensing authority? W.S. 12-4-103 (b)

☐ YES ☒ NO

If "YES", explain:

5. If applicant is filing as an Individual, Partnership or Club: W.S. 12-4-102 (a) (ii) & (iii)

List each individual, partner or club officer must complete the box below.

True and Correct Name	Date of Birth	Residence Address: Number & Street Name City, State & Zip <i>DO NOT LIST PO BOX</i>	Residence Phone Number	Have you been a DOMICILED resident for at least 1 year and not claimed residence in any other state in the last year?	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application.)

6. If the applicant is a Corporation, Limited Liability Company, Limited Liability Partnership, or Limited Partnership: W.S. 12-4-102 (a) (iv) & (v)

List each stockholder holding, either jointly or severally, ten percent (10%) or more of the outstanding and issued capital stock of the corporation, limited liability company, limited liability partnership, or limited partnership, and every officer, and every director must complete the box below.

True and Correct Name	Date of Birth	Residence Address: Number & Street Name City, State & Zip <i>DO NOT LIST PO BOX</i>	Residence Phone Number	No. of Years in Corp or LLC	% of Corporate Stock Held	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
Joseph Kudar		Jackson WY 83002		41	50.03	YES ☐ NO ☒	YES ☐ NO ☐
Beverly Nelson				41	24.985	YES ☐ NO ☒	YES ☐ NO ☐
Ronald Kudar				41	24.985	YES ☐ NO ☒	YES ☐ NO ☐
Michael Kudar		Jackson, WY 83001		1	0	YES ☐ NO ☒	YES ☐ NO ☐
Trevor Eisele		Meridian, ID 83642		1.5	0	YES ☐ NO ☒	YES ☐ NO ☐
Robert Norton		Jackson, WY 83001		1	0	YES ☐ NO ☒	YES ☐ NO ☐
Diana Waycott		01		1	0	YES ☐ NO ☒	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application)

7. BAR AND GRILL LICENSE:

Have you submitted a valid food service permit or application? W.S. 12-4-413 (a) ☐ YES ☐ NO

8. RESTAURANT LICENSE:

(a) Give a description of the dispensing room(s) and state where it is located in the building. W.S. 12-4-408 (b)
(e.g. 10 x 12 room in SE corner of building): _____

(b) Have you submitted a valid food service permit or application? W.S. 12-4-407 (a) ☐ YES ☐ NO

(c) Have you attached a drawing of the establishment that includes the restaurant dispensing room(s)? W.S. 12-4-410 (f) ☐ YES ☐ NO

9. RESORT LICENSE:

Does the resort complex:

(a) Have an actual valuation of at least one million dollars, or have you committed or expended at least one million dollars (\$1,000,000.00) on the complex, excluding the value of the land? W.S. 12-4-401(b)(i) ☐ YES ☐ NO

(b) Include a restaurant and a convention facility which will seat at least one hundred (100) persons? W.S. 12-4-401(b)(ii) ☐ YES ☐ NO

(c) Include motel, hotel or privately owned condominium, town house or home accommodations approved for short term occupancy with at least one hundred (100) sleeping rooms? W.S. 12-4-401(b)(iii) ☐ YES ☐ NO

(d) If no on question (c), have a ski resort facility open to the general public in which you have committed or expended not less than 10 million dollars (\$10,000,000.00)? W.S. 12-4-401(b)(iv) ☐ YES ☐ NO

(e) Are you contracting/leasing the food and beverage services? W.S. 12-4-403(b)
1. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

10. MICROBREWERY LICENSE:

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii) ☐ YES ☐ NO

(a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT ☐ BAR AND GRILL ☐ WINERY

(b) Do you self distribute your products? W.S. 12-2-201(a) ☐ YES ☐ NO
(Requires wholesaler license with the Liquor Division)

(c) Do you distribute your products through an existing malt beverage wholesaler? W.S. 12-2-201(g)(i) (Requires authorization to sell license with the Liquor Division) ☐ YES ☐ NO

11. WINERY LICENSE:

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii) ☐ YES ☐ NO

(a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT ☐ BAR AND GRILL ☐ MICROBREWERY

12. LIMITED RETAIL (CLUB) LICENSE:

FRATERNAL CLUBS W.S. 12-1-101(a)(iii)(B)

(a) Has the fraternal organization been actively operating in at least thirty-six (36) states? ☐ YES ☐ NO

(b) Has the fraternal organization been actively in existence for at least twenty (20) years? ☐ YES ☐ NO

13. LIMITED RETAIL (CLUB) LICENSE:

VETERANS CLUBS W.S. 12-1-101(a)(iii)(A):

(a) Does the Veteran's organization hold a charter by the Congress of the United States? ☐ YES ☐ NO

(b) Is the membership of the Veteran's organization comprised only of Veterans and its duly organized auxiliary? ☐ YES ☐ NO

14. LIMITED RETAIL (CLUB) LICENSE:

GOLF CLUBS W.S. 12-1-101(a)(iii)(D) / W.S. 12-4-301(e):

(a) Do you have more than fifty (50) bona fide members? ☐ YES ☐ NO

(b) Do you own, maintain, or operate a bona fide golf course together with clubhouse? ☐ YES ☐ NO

(c) Are you a political subdivision of the state that owns, maintains, or operates a golf course? ☐ YES ☐ NO

1. Are you contracting/leasing the food and beverage services? W.S. 12-5-201(g) ☐ YES ☐ NO

2. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

15. LIMITED RETAIL (CLUB) LICENSE:

SOCIAL CLUBS W.S. 12-1-101(a)(iii)(E) / W.S. 12-4-301(b):

- (a) Do you have more than one hundred (100) bona fide members who are residents of the county in which the club is located?

☐ YES ☐ NO
- (b) Is the club incorporated and operating solely as a nonprofit organization under the laws of this state?

☐ YES ☐ NO
- (c) Is the club qualified as a tax exempt organization under the Internal Revenue Service?

☐ YES ☐ NO
- (d) Has the club been in continuous operation for a period of not less than one (1) year?

☐ YES ☐ NO
- (e) Has the club received twenty-five dollars (\$25.00) from each bona fide member as recorded by the secretary of the club and are club members at the time of this application in good standing by having paid at least one (1) full year in dues?

☐ YES ☐ NO
- (f) Does the club hold quarterly meetings and have an actively engaged membership carrying out the objectives of the club?

☐ YES ☐ NO
- (g) Have you filed a true copy of your bylaws with this application?

☐ YES ☐ NO
- (h) Has at least fifty one percent (51%) of the membership signed a petition indicating a desire to secure a Limited Retail Liquor License? (Petition Attached)

☐ YES ☐ NO

REQUIRED ATTACHMENTS:

- ☒ A statement indicating the financial condition and financial stability of the applicant W.S. 12-4-102 (a) (vi).
- ☐ Restaurants: include a drawing of the establishment that includes the dispensing room(s) W.S. 12-4-410 (f).
- ☐ Attach any lease agreements (especially for resort/political subdivisions leasing out food & beverage services) W.S. 12-4-103 (a) (iii) / W.S. 12-4-403(b) / W.S. 12-4-301(e).
- ☐ If transferring a license from one ownership to another, a form of assignment from the current licensee to the new applicant authorizing the transfer W.S. 12-4-601 (b).

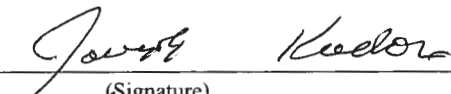
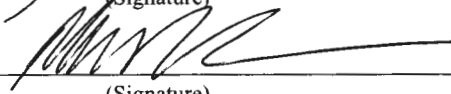
OATH OR VERIFICATION

Under penalty of perjury, and the possible revocation or cancellation of the license, I swear the above stated facts, are true and accurate.

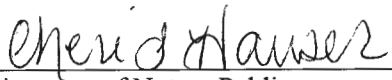
Requires signatures by ALL Individuals, ALL Partners, ONE (1) LLC Member, or TWO (2) Corporate Officers or Directors except that if all the stock of the corporation is owned by ONE (1) individual then that individual may sign and verify the application upon his oath, or TWO (2) Club Officers. W.S. 12-4-102(b)

STATE OF WYOMING)
) SS.
COUNTY OF TETON)

Signed and sworn to before me on this 15 day of June, 2021 that the facts alleged in the foregoing instrument are true by the following:

1)	 (Signature)	Joseph Kudar (Printed Name)	President Title
2)	 (Signature)	Michael Kudar (Printed Name)	Director Title
3)	(Signature)	(Printed Name)	Title
4)	(Signature)	(Printed Name)	Title
5)	(Signature)	(Printed Name)	Title
6)	(Signature)	(Printed Name)	Title

Witness my hand and official seal:



Signature of Notary Public



(SEAL)

My commission expires: Sept. 10, 2024

TOWN OF JACKSON
Office of Town Clerk
P.O. Box 1687 / 150 East Pearl Avenue
Jackson, Wyoming 83001
(307) 733-3932 ext 1113

Liquor License Application
Provide for each person who
signed the application

AFFIDAVIT of AUTHORIZATION

The undersigned applicant hereby states he/she is authorized to sign the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson, and authorizes the Town of Jackson and its agents and employees to seek information as set forth in Municipal Code Section 6.20 and conduct investigations into the truth of the foregoing statements as set forth in the application. The applicant hereby agrees to comply fully with the rules and regulations of the Town of Jackson governing the license/permit requested.

AFFIDAVIT of UNDERSTANDING

The undersigned applicant hereby states that he/she understands that the submittal, review, approval, issuance, and/or received payment of the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson does not imply that any other reviews, authorizations, permits, and approvals have been made by any Town/County departments or elected bodies. Additional reviews, authorizations, permits, and approvals may be required at any time from additional Town/County departments and/or elected bodies, which may include the time period after approval but before issuance of the attached Liquor License and/or Permit Application form. It is the duty of the applicant to seek any additional required reviews, authorizations, permits, and approvals from any Town/County department or elected bodies.

Applicant please note: Corporations and Limited Liability Companies must submit a listing of all officers and all directors, including dates of birth and Social Security Numbers. Please attach the list to this document.

PRINT

Full Legal Name:	Michael	Joseph	Kudar
	First Name	Full Middle Name	Last Name

		WY		Male or Female
Date of Birth	Social Security Number	Driver License: State / Number		Circle one

06/15/21	
Date Signed	Applicant Signature

State of Wyoming)
County of Teton)ss

Subscribed and sworn to before me this 15th day of June, 2021.
(SEAL) Cheri S. Hauser
Notary Public or officer authorized to administer oaths



TOWN OF JACKSON
Office of Town Clerk
P.O. Box 1687 / 150 East Pearl Avenue
Jackson, Wyoming 83001
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Applicant please note: Corporations and Limited Liability Companies must submit a listing of all officers and all directors, including dates of birth and Social Security Numbers. Please attach the list to this document.

PRINT

Full Legal Name:	Joseph	Herman	Kudar
	First Name	Full Middle Name	Last Name
Date of Birth	Social Security Number	Driver License: State / Number	Male or Female Circle one
06/15/21			☒ Male
Date Signed	Applicant Signature		

State of Wyoming)
County of Teton)ss

Subscribed and sworn to before me this 15 day of June, 2021.

(SEAL)

Cheri S. Hauser
Notary Public or officer authorized to administer oaths





Business Information / Plan of Operation

Type of Liquor License:

☒ Retail ☐ Bar & Grill

Name of Applicant: Kudar Enterprises, Inc. (KE)

Tell us about your business.

For established businesses:

When did your business open? 1935

Are you open year-round? Yes, lodging and RV seasonally, workforce housing seasonally

If not, provide when and how long you are closed (off-season). Workforce Housing Oct 15 - April 30
Lodging and RV May 1 - Oct 14

Provide your annual sales tax payments for the last three years.

2020 = \$
2019 = \$
2018 = \$

What is the percentage of your employees who live locally? (includes surrounding communities)
100% live within town limits or in employee housing

Describe how you are involved with Environmental & Public Health related to COVID-19.
Kudar Enterprises follows guidance by State and Teton County Public Health. 100 % of current employees are vaccinated. Our existing business is currently on distribution lists that enables us to ensure the safety of our staff and customers. We intend on continuing the same practices with retail liquor business.

Provide the number of parking spaces your business has (excluding street parking).

Are you located near a bus stop or pathway system?
Yes, approx 350 ft walk to Home Ranch Bus Stop, 950 ft to North Park Bike Path, and adjacent access to Gill St bike lane.

Have you been involved with community events or public service? Describe.
KE has provided affordable,workforce housing since 1955. We contribute and volunteer for local charitable organizations.

For new businesses:

What is the projected opening date for your business?
If awarded, KE anticipates a 3 month remodel of the existing building at 250/260 N Cache and opening its retail operations by November 1, 2021.

Will you be open year-round?
We plan to remain open year round
If not, provide when and how long you will be closed (off-season).

What are your total sales projections for the next 3 years?
1st year of operation =
2nd year of operation =
3rd year of operation =

Will you hire locally (includes surrounding communities)?
Yes, our existing business employs locals exclusively and plan to continue that practice. Currently our lodging business has 80% Teton County employees and 20% of seasonal employees from surrounding communities and we anticipate similar percentages. We have eTIPS trained employees housed on site who will transition to retail liquor associate upon opening.

How will you be involved with Environmental & Public Health related to COVID-19?
We will continue highest standards of daily cleaning, wash hands frequently, and follow state, county, and town ordinances.

Provide the number of parking spaces your business will have (excluding street parking).
We will provide

Will you be located near a bus stop or pathway system?
Yes, 350' to Home Ranch Bus Stop, 950' to North Park Bike Path, and adjacent access to Gill St bike lane

What are your plans for community involvement or public service?
We will continue to offer a affordable, workforce housing and contribute toward local charitable organizations.

All Applicants.	
Describe your company structure and leadership team.	Kudar Enterprises, Inc has a Board of Directors with 5 members. Daily hospitality, business, and human resource operations are managed by Michael and Serese Kudar. The new retail business will be managed by the BOD and Management.
Describe the nature of your business.	We will provide packaged liquor and convenience store items to visitors and locals. Our premium US HWY 191 location adjacent to Jackson Welcome Center's 184 parking spaces, two blocks from Town Square, its P/SP and Lodging Overlay Surroundings provides an excellent retail liquor store location for pedestrian, vehicular, and bike traffic.
Describe products to be provided (including alcohol).	We intend on providing a retail liquor store of alcohol, beer, wine, spirits, and pre-mixed frozen drinks as well as a variety of convenience store items such as non-alcoholic beverages, pre-packages local snacks, local convenience amenities etc.
Describe your target market.	Local residents and visitors. Our location is convenient for walking, vehicular, bus and bike traffic for the public entering and leaving the Town limits as well as for residents heading out of, or back to Town to recreate. Additionally, given our proximity to several dense residential neighborhoods which lack any type of local convenience amenities, we feel our business model and location will serve our customer's desire for convenience store items and alcohol.
What is the official building capacity?	
Describe frequent events or gatherings held on your property or will be held.	The only events we anticipate hosting are periodic wine tastings for our customers to better understand our product offerings.
You will be selling a high-addiction product; how will you be involved in the community to address that?	All staff will be TIPS trained and strict age identification will occur with each sale. We anticipate having signage warning the effects of alcohol addiction and display information for Wyoming Department of Health's Substance Abuse Prevention Program with contact information for local crisis centers and counseling. Employees will abide by Wyoming Liquor Law and not sell alcohol to an intoxicated person in the area.
Describe the process for customers to order alcohol and how it is delivered.	Customers will select their retail alcohol for purchase. At check out, TIPS trained employee will check to verify legal age identification for every alcohol purchase. Upon approval, employee will provide the alcohol for a sale. If the purchase is pre-mixed frozen drink, the employee will ensure the tamper proof lid is intact, place a visible tamper proof tape to preventing consumption until legally appropriate.
Do you plan to serve alcohol outside on a deck or patio? If so, include a sketch or site plan showing the outside area.	Customers can utilize the outdoor seating and patio area. If Town permits CR-3 variance for a drive thru, this can be integrated into the operations year round.
If so, describe the physical characteristics of the outside area.	The patio concrete area measures 744 square feet with US Highway 191/N Cache St frontage. The patio area has partial sheltered cover.
What is your plan to keep customers from leaving with open alcohol containers?	Visible Wyoming Liquor Law signage inside and outside the liquor retail premises. Employee will ensure pre-mixed frozen drink has secure lid with visible tamper proof tape to prevent consumption until legally appropriate.

Prepared by: Serese Kudar
Date: 6/15/21



Plan of Operation

Liquor License Application
Type:

Applicant: Kudar Enterprises, Inc

DBA: The Kudar - Motel Cabins RV

Describe how the premises will be operated, what is the nature of the business?

Kudar Enterprises, Inc. is a third generation lodging business located on North Cache St US Highway 191. Our current operation consists of 62 keys. We currently rent out the building at 250 N Cache to Teton Whitewater. That lease expires in in September and we desire to obtain a liquor license to supplement our highway frontage space to provide alcohol and convenience store items to customers, residents, and visitors.

What type of alcoholic beverages will be available to customers?

Wine, beer, spirits , pre-mixed frozen drinks

Describe the process that a customer will follow to order alcohol or malt beverages, and how an employee will prepare and deliver an alcoholic beverage to the customer.

At check out, eTIPS trained employee will verify age. Upon satisfactory identification shown, the alcohol will be provided to the customer, boxed or bagged as the case may be. If a pre-frozen alcoholic drink is purchases, the employee will ensure the tamper proof lid is securely attached and place a visible tamper proof tape to prevent consumption until legally permitted. In the event Town offers variance for drive - thru where only vehicular customers are permitted, employee will follow the same procedures.

What is the official building capacity? _____

Do you plan to serve alcohol outside on a deck or patio? Yes

If so, include a sketch or site plan showing the outside area.

If so, describe the outside area, including egress: Yes , 744 sf patio area will be accessed by foot outside of the front entrances. Egress is direct from the street level patio.

What is your plan to keep customers from leaving with open alcohol containers?

People departing the store will be notified by inside signage and by staff. Patio signage will notify customers.

Provide the names of up to three (3) people who should receive communication from the Town and Police Department related to liquor operations:

	<u>Name</u>	<u>Position/Title</u>	<u>Email</u>
1)	Michael Kudar	Operations Manager / Director	michael.kudar@gmail.com
2)			
3)			

Prepared by: Serese Kudar Date: 06/15/2021



Kudar Enterprises, Inc - Narrative

Kudar Enterprises, Inc. is a third generation hospitality business located on North Cache Street. Our current operations consist of 62 keys. We currently rent out the building at 250 N Cache to Teton Whitewater. That lease is expiring, and we desire to obtain a retail liquor license to supplement our convenience store in order to provide alcohol and convenience store items to our customers.

We own the space contemplated and have the resources and time to become operational within 3 months of being awarded a liquor license. Our Board of Directors feel the North Cache corridor would benefit from a convenience/liquor store which provides sales from a convenient location for pedestrians, cyclists, bus users and vehicular traffic. A unique feature of this space is having adequate off street parking and the facilities for drive through service for vehicular customers. If permitted a variance, a drive thru service can be of great benefit for people with mobility issues, those who may not want to leave a pet or child in a vehicle, or who may not want to enter a store without the ability to maintain social distancing and even those who may be coming back from a day on the lake or river and who may be less than adequately dressed for downtown shopping. Additionally, instead of a customer having to search for their items, they will rely on staff familiar with the layout and product offerings leading to less time per transaction for drive through customers. For customers who may not be brand loyal or may have not made up their mind as to what they want to purchase, they can park their vehicle or bike and just walk into the store to browse the items offered for sale.

As described further below, our proximity to the Town Square, the Home Ranch parking lot, bike paths and the North Cache corridor make our location a natural for a convenience/liquor store.

NEW BUSINESS

1. What is the projected opening date for your business?
If awarded a retail liquor license, Kudar Enterprises anticipates a 3 month remodel of the existing building located at 250 N Cache Street and an opening of its retail liquor operations by November 1, 2021
2. Will you be open year-round? If not, provide when and how long you will be closed (off-season)
We plan to remain open year round.
3. What are your total sales projections for the next 3 years is estimated to be [REDACTED].

4. Will you hire locally (includes surrounding communities)
Yes, our existing business, the Kudar Motel employs locals, exclusively and we plan to continue that practice. Currently, our motel business has 100 % of Town resident employees and 20% of seasonal employees from surrounding communities and we anticipate similar percentages.
5. How will you be involved with Environmental & Public Health related to Covid-19?
Our existing business is currently on distribution lists from Environmental & Public Health which enables us to stay abreast of all developments and mandates to ensure the safety of our staff and customers. We intend on continuing the same practices with our new retail liquor license business
6. Provide the number of parking spaces your building will have (excluding street parking)
We will provide 4 parking spaces in addition to the 80 on site parking spaces.
7. Will you be located near a bus stop or pathway system?
Our proposed retail location is adjacent to the Home Ranch Parking Lot and its bus stop and the bike path where both Gill and Mercill meet North Cache.
8. What are your plans for community involvement or public service?
We will continue to be involved as a volunteer and contribute to local charitable organizations.

ALL APPLICANTS

1. Describe your company structure and leadership team.
Board of Directors, 5 members, Management, 3 employees to manage operations of retail liquor store.
2. Describe the nature of your business.
We plan on opening a retail liquor store and local convenience amenities store which will provide packaged liquor to visitors and locals alike. We plan on selling beer, wine, liquor and providing a variety of pre-mixed frozen drinks ('sloshies') to our customers. Our unique location on North Cache with our planned walk in is anticipated to be a great convenience to our customers. Conveniently located adjacent to the Home Ranch lot and two blocks from the Town Square on Jackson's major through street provides an excellent location for pedestrian, vehicular and bike traffic.
Locals and visitors alike will be able to walk from their homes or hotels, from the parking lot or from their downtown shopping to our location. Residents and visitors leaving town or returning to town will be able to park in our designated spaces or use the drive through window to make their purchases. In addition, our location, adjacent to the bike path and start bus stop will allow convenient access to our location making it not dependent on vehicular traffic.
Many visitors and locals park in the Home Ranch lot to visit downtown or do some shopping, and our proposed location, directly adjacent, to the Home Ranch lot will provide additional convenience to tourists and locals.
The nearest retail liquor license locations are as follows:
877' to Exxon
1670' to Creekside
1200 to Roadhouse Tap Room

Alcohol sales will be made within the licensed premises in a designated and compliant dispensing room.

3. Describe the products to be provided (including alcohol).
We intend on providing a retail liquor store for offsite consumption of alcohol, beer, wine and pre-mixed frozen drinks as well as a local convenience store items such as packages snacks, ice, over the counter amenities.
4. Describe your target market.
Our target market includes local residents and tourists alike. As described above, our location is convenient for walking, vehicular, bus and bike traffic for the public entering and leaving the Town limits as well as for residents heading out of, or back to Town to recreate. Additionally, given our proximity to several dense residential neighborhoods which lack any type of local convenience amenities, we feel our business model and location will serve our customer's desire for convenience store items and alcohol.
5. What is the official building capacity.
18 persons for retail store operation.
6. Describe the Frequent events or gatherings to be held on your property.
The only events we anticipate hosting on our property related to the retail liquor sales is periodic wine tasting for our customers to better understand our product offerings.
7. You will be selling a high-addiction product; how will you be involved in the community to address that?
First, all our staff will be TIPS trained and strict age identification will occur with each sale. We also anticipate having signage warning of the effects of alcohol addiction and advertisements for the Wyoming Department of Health's Substance Abuse Prevention program and contact information for the Community Safety Network.
8. Describe the process for customers to order alcohol and how it is delivered.
Customers entering the store will select their beer, liquor and wine purchases from the racks or coolers and then proceed to check out. Customers seeking to purchase pre-mixed frozen drinks will serve themselves from the dispensing machines which will be in direct line of sight from the cashier's station. At check out, walk in customers will be asked for identification to purchase any alcohol products. Upon providing satisfactory identification showing the customer is of legal age to purchase alcohol, the alcohol will be provided to the customer, boxed or bagged as the case may be. For purchases of pre-mixed frozen drinks, tamper proof lids will be verified/placed on each frozen drink by the cashier. Tamper proof lids will consist either of tamper proof tape placed over the lid of a plastic cup preventing consumption while the tamper proof tape is intact, or a plastic tamper proof lid like one finds on a milk jug. If the latter, staff will test each lid at the time of purchase. Our preference is for tamper proof tape as it is easier to visually spot altered tape from a distance.
For drive up customers, they will place their order with the cashier, the cashier will then procure each of the available parts of the order and request a form of payment and identification showing eligibility to purchase alcoholic products. Upon satisfactorily verifying the age of the customer, the products will be delivered through the drive-up window to the customer in their

vehicle. Because of the potential dangers of pedestrians and cyclists interacting in the same travel lane, only vehicular traffic will be allowed at the drive through window.

9. Do you plan to serve alcohol outside on a deck or patio.

At this time, we plan to serve alcohol outside on a deck or barriered patio at the option of Town of Jackson during the summer season.



Alcohol Server Training Record

Business Name: Kudar Enterprises, Inc.

JMC 6.40.055. All persons who sell, serve, or manage alcoholic and malt beverages shall complete alcohol server education course as approved by the Wyoming Liquor Division or Jackson Police Department within 45 days of their start of employment and shall renew certification every three years, or before expiration. Training Records shall be available for review during business hours, or by appointment.

	Employee Name (Last, First)	ID or Date of Birth	Date of Hire	Name of Training Program	Date of Training	Certificate Expiration Date
1	Bourque, Brigid		05/15/21	eTIPS On Premise 3.0 WYOMING Virginian Liquor Store	11/09/21	11/09/22
2						
3						
4						
5						
6						
7						



June 14th, 2021

**TOWN OF JACKSON
150 E. PEARL AVENUE
JACKSON, WY 83001**

RE: KUDAR ENTERPRISES INC.

To whom it may concern:

This letter is to verify that Kudar Enterprises Inc., is a customer of Bank of Jackson Hole with established demand deposit accounts in good standing at the bank. If you are in need of more information, please do not hesitate to contact me. Please see my contact information below.

Sincerely,

A handwritten signature in blue ink, appearing to be "MO", written over a light blue rectangular background.

Matthew L. Oldharn
Vice President
Bank of Jackson Hole
990 W. Broadway
PO Box 7000
Jackson WY 83002-7000
Direct Line: (307) 732-3086

STATE OF WYOMING * SECRETARY OF STATE
EDWARD A. BUCHANAN
BUSINESS DIVISION

Herschler Bldg East, Ste.100 & 101, Cheyenne, WY 82002-0020

Phone 307-777-7311

Website: <https://sos.wyo.gov> · Email: business@wyo.gov

Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name	Kudar Enterprises, Inc.		
Filing ID	1980-000167503		
Type	Profit Corporation	Status	Active

General Information

Old Name		Sub Status	Current
Fictitious Name		Standing - Tax	Good
		Standing - RA	Good
Sub Type		Standing - Other	Good
Formed in	Wyoming	Filing Date	03/07/1980 12:00 AM
Term of Duration	Perpetual	Delayed Effective Date	
		Inactive Date	

Share Information

Common Shares	50,000	Preferred Shares		Additional Stock	Y
Par Value	0.0000	Par Value	0.0000		

Principal Address

PO Box 1785
260 N Cache Ave.
Jackson, WY 83001

Mailing Address

Hawkins Kominsky DeVries & Assoc
PO Box 8
Jackson, WY 83001

Registered Agent Address

Joseph H Kudar
260 N Cache Ave
Jackson, WY 83001

Parties

Type	Name / Organization / Address
------	-------------------------------

Notes

Date	Recorded By	Note
------	-------------	------

Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name **Kudar Enterprises, Inc.**

Filing ID **1980-000167503**

Type Profit Corporation

Status

Active

Most Recent Annual Report Information

Type Original

AR Year 2021

License Tax \$181.52

AR Exempt N

AR ID 06119482

AR Date 2/27/2021 9:07 AM

Web Filed Y

Officers / Directors

Type	Name / Organization / Address
President / Director	Joseph Kudar PO Box 10935 Jackson, WY 83002
Secretary / Director	Beverly Nelson PO Box 1141 Jackson, WY 83001
Treasurer / Director	Michael Kudar PO Box 581 Jackson, WY 83001
Vice President / Director	Kasni Eisele 2895 S Stockenham Pl. Meridian, ID 83642

Principal Address

PO Box 1785
260 N Cache Ave.
Jackson, WY 83001

Mailing Address

Hawkins Kominsky DeVries & Assoc
PO Box 8
Jackson, WY 83001

Annual Report History

Num	Status	Date	Year	Tax
00318996	Original	01/01/1800	1995	\$100.00
00343064	Original	01/01/1800	1996	\$100.00
00363779	Original	01/01/1800	1997	\$100.00
00394805	Original	01/01/1800	1998	\$100.00
00417914	Original	03/12/1999	1999	\$100.00
00457799	Original	08/04/2000	2000	\$100.00
00485653	Original	05/03/2001	2001	\$56.35
00518381	Original	03/18/2002	2002	\$55.07
00566127	Original	03/05/2003	2003	\$75.76
00632043	Original	09/17/2004	2004	\$133.56
00651738	Original	02/18/2005	2005	\$141.53
00723314	Original	07/24/2006	2006	\$137.66
00754108	Original	02/08/2007	2007	\$139.15
00907982	Original	07/30/2008	2008	\$136.73

Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name **Kudar Enterprises, Inc.**

Filing ID **1980-000167503**

Type Profit Corporation Status Active

Principal Address 1 Changed From: %hawkins, Kominsky To: c/o Hawkins, Kominsky

Principal Address 2 Changed From: Etal, Box 8 To: Etal Box 8

00990826 Original 03/13/2009 2009 \$186.48

01116054 Original 02/08/2010 2010 \$198.94

01285950 Original 02/11/2011 2011 \$168.15

Principal Address 1 Changed From: c/o Hawkins, Kominsky To: PO Box 8

01488742 Original 02/16/2012 2012 \$148.60

01806728 Original 03/25/2013 2013 \$129.81

Principal Address 1 Changed From: PO Box 8 To: PO Box 1785

Principal Address 2 Changed From: No value To: 260 N Cache Ave.

01997343 Original 03/13/2014 2014 \$128.52

02184099 Original 03/04/2015 2015 \$128.63

02426138 Original 03/01/2016 2016 \$134.16

02710896 Original 02/16/2017 2017 \$133.97

03332901 Original 02/13/2018 2018 \$138.47

03691543 Amendment 07/10/2018 2018 \$138.47

04252040 Original 02/22/2019 2019 \$180.01

05559110 Original 02/29/2020 2020 \$220.26

05739094 Amendment 04/28/2020 2020 \$220.26

06027155 Amendment 12/18/2020 2020 \$220.26

06119482 Original 02/27/2021 2021 \$181.52

Amendment History

ID	Description	Date
2015-001703807	Delinquency Notice - Tax	03/02/2015
2014-001589228	Delinquency Notice - Tax	03/02/2014
2013-001467202	Delinquency Notice - Tax	03/02/2013
2009-000757071	RA Name/Address Change	05/19/2009
	Registered Agent # Changed From: 0003190 To: 0180267	
	Registered Agent First Name Changed From: Mary To: Joseph	
2009-000729720	Delinquency Notice - Tax	03/02/2009
2008-000659667	Delinquency Notice - Tax	03/02/2008
See Filing ID	Initial Filing	03/07/1980



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KUDAR LIQUOR STORE

LIQUOR LICENSE PERMIT
- 6/15/21 -
JACKSON HOLE, WYOMING



Code: IBC 2018

Chapter 3: Occupancy Classification and Use

309.1: Mercantile Group M

(i) Department Stores, Drug Stores, Markets, Greenhouses, Motor-fuel dispensing facilities, *retail or wholesale stores*, sales rooms

309.2: Quantity of Hazardous Materials (REF Table 414.2.5(1))
Not considered Group H based on 307.1.1

(i) An occupancy that stores, uses or handles hazardous materials as described in one or more of the following items shall not be classified as Group H, but shall be classified as the occupancy that it most nearly resembles.

1. Buildings and structures occupied for the application of flammable finishes, provided that such buildings or areas conform to the requirements of Section 416 and the International Fire Code.

2. Wholesale and retail sales and storage of flammable and combustible liquids in mercantile occupancies conforming to the International Fire Code."

6. Liquor stores and distributors without bulk storage.

Chapter 10: Means of Egress

Table 1004.5: Maximum Floor Area Allowances Per Occupant

(i) Mercantile : 60 Gross
Occupant Load: 18 Occupants
Boiler Room: 2 Occupants

Table 1006.2.1: Egress Based Occupant Load and Common Path of Egress Travel Distance

(i) M: Maximum Occupant Load of Space: **49**
(ii) Travel Distance w/o Sprinkler System: 75
w. Sprinkler System: 75

1007.1.1 Two Exits or Exit Access Doorways

(i) Exit access shall be placed a distance apart equal to not less than one-half of the length of the maximum overall diagonal dimension of the building or area to be served measured in a straight line between them.

1009.6: Areas of Refuge

Chapter 29: Plumbing Systems

Table 2902.1 Minimum Number of Required Plumbing Fixtures

(i) Mercantile: Water Closet: 1 per 500; Lavatories:1 per 750 ; Drinking Fountain
1 per 1,000, 1 service sink

Code: Town of Jackson

Div. 6.2. Parking and Loading Standards

(i) Existing: Office = 3.3/1,000 SF
= 4 Spaces

(ii) Proposed: Retail = 4.5/1,000 SF
= 5.112 Spaces

ADA Parking Stall: 1 Required (Stall with Accessible Aisle)

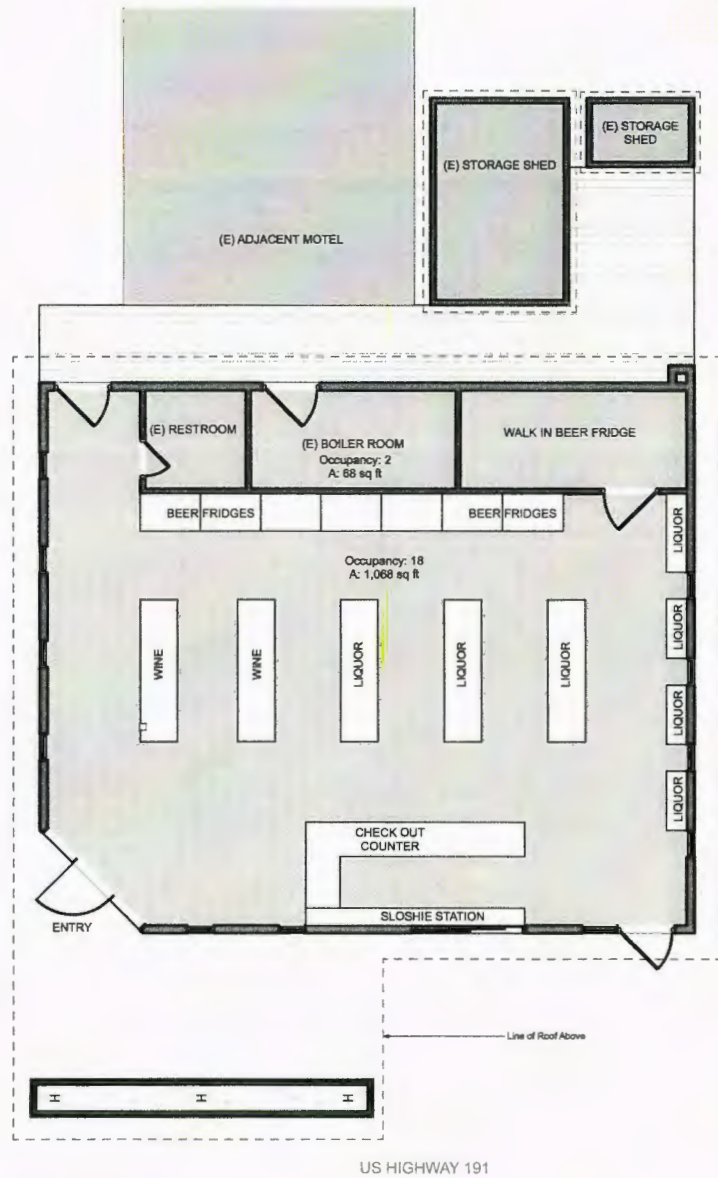
Parcel # 22-41-16-27-3-00-001 ; # 22-41-16-27-3-03-001
Address: 250 & 260 North Cache Street, Jackson, WY 83001



KUDAR LIQUOR STORE

LIQUOR LICENSE PERMIT
- 6/15/21 -
JACKSON HOLE , WYOMING





US HIGHWAY 191

01 MAIN LEVEL
SCALE: 1/8" = 1'-0"

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KUDAR LIQUOR STORE

LIQUOR LICENSE PERMIT
- 6/15/21 -
JACKSON HOLE, WYOMING



NEW OR TRANSFER LIQUOR LICENSE OR PERMIT APPLICATION

FOR LIQUOR DIVISION USE ONLY

Customer #:

Trf from:

Reviewer:

Initials

Date

Agent:

/ /

Chief:

/ /

To be completed by City/County Clerk

Local License #: _____

License

Fees:

Annual Fee:

\$ 1500.00

Prorated Fee:

\$ 903.77

Transfer Fee:

\$ _____

Publishing Fee:

\$ 100.00

Date filed with clerk:

6 / 15 / 21

Advertising Dates: (2 Weeks)

8/4/21 & 8/11/21

Hearing Date:

8 / 23 / 21

Publishing Fee Direct Billed to Applicant: ☐

License Term:

8 / 25 / 21

through

3 / 31 / 22

Month

Day

Year

Month

Day

Year

LICENSING AUTHORITY: Begin publishing promptly. As W.S. 12-4-104(d) specifies: **NO LICENSING AUTHORITY SHALL APPROVE OR DENY THE APPLICATION UNTIL THE LIQUOR DIVISION HAS CERTIFIED THE APPLICATION IS COMPLETE.**

Applicant: Parkway WY, LLCTrade/Business Name (dba): The Parkway InnBuilding to be licensed/Building Address: 125 N Jackson St

Number & Street

Jackson

WY

83001

Teton

City

State

Zip

County

Local Mailing Address: PO Box 14250

P.O. Box or Number & Street

Jackson

WY

83002

City

State

Zip

Local Business Telephone Number: (307) 739-8799Fax Number: ()Business E-Mail Address: karyn@resortjh.com

FILING FOR

☒ NEW LICENSE☐ TRANSFER OF LOCATION☐ TRANSFER OWNERSHIP

FORMERLY HELD BY: _____

FILING IN (CHOOSE ONLY ONE)

☒ CITY OF JACKSON☐ COUNTY OF: _____☐ ASSIGNMENT LETTER ATTACHED

FILING AS (CHOOSE ONLY ONE)

☐ INDIVIDUAL☐ PARTNERSHIP☐ LP/LLP☒ LLC☐ CORPORATION☐ LTD PARTNERSHIP☐ ORGANIZATION☐ OTHER _____

TYPE OF LICENSE OR PERMIT (CHOOSE ONLY ONE)

RETAIL LIQUOR LICENSE

☐ ON-PREMISE ONLY (BAR)☐ OFF-PREMISE ONLY (PACKAGE STORE)☒ COMBINATION ON/OFF PREMISE (BOTH BAR & PACKAGE STORE)☐ RESTAURANT LIQUOR LICENSE☐ RESORT LIQUOR LICENSE☐ BAR AND GRILL

LIMITED RETAIL (CLUB)

☐ VETERANS CLUB☐ FRATERNAL CLUB☐ GOLF CLUB☐ SOCIAL CLUB☐ MICROBREWERY☐ WINERY☐ DISTILLERY SATELLITE☐ WINERY SATELLITE☐ COUNTY RETAIL/SPECIAL MALT BEVERAGE PERMIT

SPECIAL DESIGNATIONS

☐ CONVENTION FACILITY☐ CIVIC CENTER/EVENT CENTER/ PUBLIC AUDITORIUM☐ GOLF CLUB☐ GUEST RANCH☐ RESORT

To Assist the Liquor Division with scheduling inspections:

OPERATIONAL STATUS

☒ FULL TIME (e.g. Jan through Dec)☐ SEASONAL / PART-TIME☐ NON-OPERATIONAL / PARKED

Specify months of your operation:

Days of Week (e.g. Mon through Sat):

Hours of Operation (e.g. 10a - 2a):

from January to Decemberfrom Mon to Sunfrom 6am to 10pm

ALL APPLICANTS MUST COMPLETE QUESTIONS 1- 4

1. BUILDING OWNERSHIP: Does the applicant? W.S. 12-4-103(a)(iii)

(a) OWN the licensed building?

☒ YES (own)

(b) LEASE the licensed building? (Lease must be through the term of the liquor license)

☐ YES (lease)

If Yes, please submit a copy of the lease and indicate:

(i) When the lease expires, located on page_____paragraph_____of lease.

(ii) The Sales provision for alcoholic or malt beverages is located, on page_____paragraph_____of lease.

(Lease MUST contain a provision for SALE OF ALCOHOLIC or MALT BEVERAGES.)

2. To operate your liquor business, have you assigned, leased, transferred or contracted with any other person (entity) to operate and assert total or partial control of the license and the licensed building? W.S. 12-4-601(b)

☐ YES ☒ NO

3. Does any manufacturer, brewer, rectifier, wholesaler, or through a subsidiary affiliate, officer, director or member of any such firm: W.S. 12-5-401, 12-5-402, 12-5-403

(a) Hold any interest in the license applied for?

☐ YES ☒ NO

(b) Furnish by way of loan or any other money or financial assistance for purposes hereof in your business?

☐ YES ☒ NO

(c) Furnish, give, rent or loan any equipment, fixtures, interior decorations or signs other than standard brewery or manufacturer's signs?

☐ YES ☒ NO

(d) If you answered YES to any of the above, explain fully and submit any documents in connection there within:

4. Does the applicant have any interest or intent to acquire an interest in any other liquor license issued by this licensing authority? W.S. 12-4-103(b)

☐ YES ☒ NO

If "YES", explain:

5. BAR AND GRILL LICENSE OR RESTAURANT LICENSE:

Have you submitted a valid food service permit or application? W.S. 12-4-413(a)

☐ YES ☐ NO

6. RESORT LICENSE:

Does the resort complex:

(a) Have an actual valuation of at least one million dollars, or have you committed or expended at least one million dollars (\$1,000,000.00) on the complex, excluding the value of the land? W.S. 12-4-401(b)(i)

☐ YES ☐ NO

(b) Include a restaurant and a convention facility which will seat at least one hundred (100) persons? W.S. 12-4-401(b)(ii)

☐ YES ☐ NO

(c) Include motel, hotel or privately owned condominium, town house or home accommodations approved for short term occupancy with at least one hundred (100) sleeping rooms? W.S. 12-4-401(b)(iii)

☐ YES ☐ NO

(d) If no on question (c), have a ski resort facility open to the general public in which you have committed or expended not less than 10 million dollars (\$10,000,000.00)? W.S. 12-4-401(b)(iv)

☐ YES ☐ NO

(e) Are you contracting/leasing the food and beverage services? W.S. 12-4-403(b)

1. If Yes, have you submitted a copy of the food and beverage contract/lease?

☐ YES ☐ NO

7. MICROBREWERY LICENSE:

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii)

☐ YES ☐ NO

(a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT

☐ BAR AND GRILL ☐ WINERY

(b) Do you self distribute your products? W.S. 12-2-201(a)

☐ YES ☐ NO

(Requires wholesale malt beverage license with the Liquor Division)

8. WINERY LICENSE:

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii)

☐ YES ☐ NO

(a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT

☐ BAR AND GRILL ☐ MICROBREWERY

9. LIMITED RETAIL (CLUB) LICENSE:

FRATERNAL CLUBS W.S. 12-1-101(a)(iii)(B)

- (a) Has the fraternal organization been actively operating in at least thirty-six (36) states? ☐ YES ☐ NO
- (b) Has the fraternal organization been actively in existence for at least twenty (20) years? ☐ YES ☐ NO

10. LIMITED RETAIL (CLUB) LICENSE:

VETERANS CLUBS W.S. 12-1-101(a)(iii)(A):

- (a) Does the Veteran's organization hold a charter by the Congress of the United States? ☐ YES ☐ NO
- (b) Is the membership of the Veteran's organization comprised only of Veterans and its duly organized auxiliary? ☐ YES ☐ NO

11. LIMITED RETAIL (CLUB) LICENSE:

GOLF CLUBS W.S. 12-1-101(a)(iii)(D)/W.S. 12-4-301(e):

- (a) Do you have more than fifty (50) bona fide members? ☐ YES ☐ NO
- (b) Do you own, maintain, or operate a bona fide golf course together with clubhouse? ☐ YES ☐ NO
- (c) Are you a political subdivision of the state that owns, maintains, or operates a golf course? ☐ YES ☐ NO
1. Are you contracting/leasing the food and beverage services? W.S. 12-5-201(g) ☐ YES ☐ NO
2. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

12. LIMITED RETAIL (CLUB) LICENSE:

SOCIAL CLUBS W.S. 12-1-101(a)(iii)(E)/W.S. 12-4-301(b):

- (a) Do you have more than one hundred (100) bona fide members who are residents of the county in which the club is located? ☐ YES ☐ NO
- (b) Is the club incorporated and operating solely as a nonprofit organization under the laws of this state? ☐ YES ☐ NO
- (c) Is the club qualified as a tax exempt organization under the Internal Revenue Service? ☐ YES ☐ NO
- (d) Has the club been in continuous operation for a period of not less than one (1) year? ☐ YES ☐ NO
- (e) Has the club received twenty-five dollars (\$25.00) from each bona fide member as Recorded by the secretary of the club and are club members at the time of this application in good standing by having paid at least one (1) full year in dues? ☐ YES ☐ NO
- (f) Does the club hold quarterly meetings and have an actively engaged membership carrying out the objectives of the club? ☐ YES ☐ NO
- (g) Have you filed a true copy of your bylaws with this application? ☐ YES ☐ NO
- (h) Has at least fifty one percent (51%) of the membership signed a petition indicating a desire to secure a Limited Retail Liquor License? (Petition Attached) ☐ YES ☐ NO

13. If applicant is filing as an Individual, Partnership or Club: W.S. 12-4-102(a)(ii) & (iii)

Each individual, partner or club officer must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip DO NOT LIST PO BOXES	Residence Phone Number	Have you been a DOMICILED resident for at least 1 year and not claimed residence in any other state in the last year?	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application.)

14. If the applicant is a **Corporation, Limited Liability Company, Limited Liability Partnership or Limited Partnership:** W.S. 12-4-102(a)(iv) & (v)

Each stockholder holding, either jointly or severally, ten percent (10%) or more of the outstanding and issued capital stock of the corporation, limited liability company, limited liability partnership, or limited partnership, and **every officer, and every director** must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip <i>DO NOT LIST PO BOXES</i>	Residence Phone Number	No. of Years in Corp or LLC	% of Corpora te Stock Held	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
Jerry O Johnson				1	100	YES ☐ NO ☒	YES ☐ NO ☒
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application)

REQUIRED ATTACHMENTS:

- ☒ A statement indicating the financial condition and financial stability of the applicant W.S. 12-4-102(a)(vi).
- ☐ Attach any lease agreements (especially for resort / political subdivisions leasing out food & beverage services) W.S. 12-4-103 (a)(iii)/W.S. 12-4-403(b)/W.S. 12-4-301(e).
- ☐ If transferring a license from one ownership to another, a form of assignment from the current licensee to the new applicant authorizing the transfer W.S. 12-4-601(b).

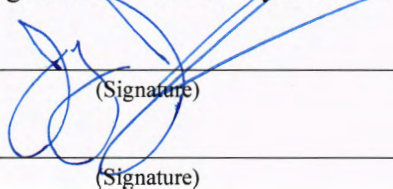
OATH OR VERIFICATION

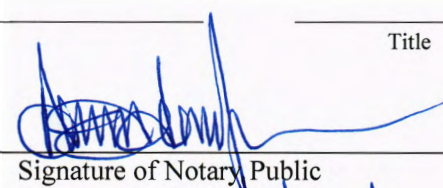
Requires signatures by **ALL** Individuals, **ALL** Partners, **ONE (1)** LLC Member, or **TWO (2)** Corporate Officers or Directors except that if all the stock of the corporation is owned by **ONE (1)** individual then that individual may sign and verify the application upon his oath, or **TWO (2)** Club Officers. W.S. 12-4-102(b)

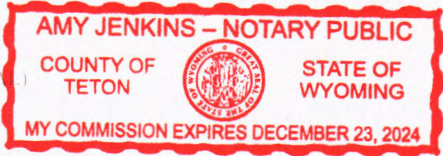
*Under penalty of perjury, and the possible revocation or cancellation of the license,
I swear the above stated facts, are true and accurate.*

STATE OF WYOMING)
COUNTY OF Teton) ss.

Signed and sworn to before me on this 15 day of June, 2021 that the facts alleged in the foregoing instrument are true by the following:

1)	 (Signature)	<u>Jerry Johnson</u> (Printed Name)	<u>Manager</u> Title
2)	 (Signature)	 (Printed Name)	 Title
3)	 (Signature)	 (Printed Name)	 Title
4)	 (Signature)	 (Printed Name)	 Title
5)	 (Signature)	 (Printed Name)	 Title
6)	 (Signature)	 (Printed Name)	 Title

Witness my hand and official seal: 
Signature of Notary Public



My commission expires: 12/23/2024

TOWN OF JACKSON
Office of Town Clerk
P.O. Box 1687 / 150 East Pearl Avenue
Jackson, Wyoming 83001
(307) 733-3932 ext 1113

Liquor License Application

AFFIDAVIT of AUTHORIZATION

The undersigned hereby states he/she is authorized to sign the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson, and authorizes the Town of Jackson, its agents, and employees to seek information as set forth in Municipal Code Section 6.20 and conduct investigations into the truth of the statements set forth in the application. The undersigned hereby agrees to comply fully with the rules and regulations of the Town of Jackson governing the liquor license/permit. The undersigned hereby attests that the facts and documents contained within the Liquor License or Permit Application packet are true and correct.

Individual, Partnership, and Club Applicants must list every individual, partner, and officer under Question #2 of the application.

Corporation, LLC, LLP, and LP Applicants must list every stockholder of 10+%, every officer, and every director under Question #3 of the application.

AFFIDAVIT of UNDERSTANDING

The undersigned hereby states that he/she understands that the submittal, review, approval, issuance, and/or received payment of the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson does not imply that any other reviews, authorizations, permits, and approvals have been made by any Town/County departments or elected bodies. Additional review, authorization, permit, and approval may be required at any time from additional Town/County departments, which may include the time period after approval but before issuance of the Liquor License / Permit. It is the duty of the applicant to seek all required reviews, authorizations, permits, and approvals from Town or County departments.

PLEASE PRINT:

Legal Name: Jerry First Name Odeen Full Middle Name Johnson Last Name

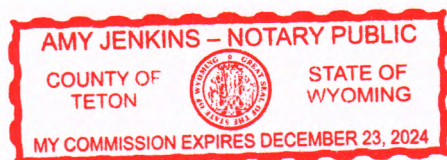
Date of Birth: [REDACTED] Driver License: FL / [REDACTED] State / Number

Applicant Signature

State of Wyoming)
County of Teton)ss)

Subscribed and sworn to before me this 15 day of June, 2021.

(SEAL)



Notary Public or officer authorized to administer oaths



June 15th, 2021

**TOWN OF JACKSON
150 E. PEARL AVENUE
JACKSON, WY 83001**

RE: PARKWAY WY LLC

To whom it may concern:

This letter is to verify that Parkway WY LLC is a customer of Bank of Jackson Hole with established demand deposit accounts in good standing at the bank. If you are in need of more information, please do not hesitate to contact me. Please see my contact information below.

Sincerely,

Matthew L. Oldham
Vice President
Bank of Jackson Hole
990 W. Broadway
PO Box 7000
Jackson WY 83002-7000
Direct Line: (307) 732-3086



Business Information / Plan of Operation

Type of Liquor License:

☒ Retail ☐ Bar & Grill

Name of Applicant: Parkway WY LLC

Tell us about your business.

For established businesses:

When did your business open?

Are you open year-round?

If not, provide when and how long you are closed (off-season).

Provide your annual sales tax payments for the last three years.

2020 =

2019 =

2018 =

What is the percentage of your employees who live locally? (includes surrounding communities)

Describe how you are involved with Environmental & Public Health related to COVID-19.

Provide the number of parking spaces your business has (excluding street parking).

Are you located near a bus stop or pathway system?

Have you been involved with community events or public service? Describe.

For new businesses:

What is the projected opening date for your business?

05/15/21 Market opening

Will you be open year-round? Yes

If not, provide when and how long you will be closed (off-season).

What are your total sales projections for the next 3 years?

1st year of operation =

2nd year of operation =

3rd year of operation =

Will you hire locally (includes surrounding communities)? Yes

How will you be involved with Environmental & Public Health related to COVID-19?

We will follow all cdc & local public health guidelines related to COVID-19 Encourage & facilitate employee vaccination

Provide the number of parking spaces your business will have (excluding street parking).

51

Will you be located near a bus stop or pathway system?

Yes

What are your plans for community involvement or public service?

All Applicants.

Describe your company structure and leadership team.

The Parkway Inn is longstanding locally owned & operated hotel with a local staff & management team.

Describe the nature of your business.

The Parkway Inn is a existing 47 room boutique hotel with a pool & gym.
We have added a lobby market and adding alcohol sales
will be a great ammenity to our guests.

Describe products to be provided (including alcohol).

Wine, Beer, Liquor, Gourmet snacks, Sundries, Beverages, general merchandise, using as many local purveyors as possible

Describe your target market.

Hotel Guests.

What is the official building capacity?

17 based on 60 Sq ft. per person in retail area

Describe frequent events or gatherings held on your property or will be held.

NA

You will be selling a high-addiction product; how will you be involved in the community to address that?

We will educate & train employees with TIPS training & associated programs related to alcohol sales.

Describe the process for customers to order alcohol and how it is delivered.

Guest will have access to purchase alcohol from the lobby market via the front desk agents.

Do you plan to serve alcohol outside on a deck or patio? If so, include a sketch or site plan showing the outside area.

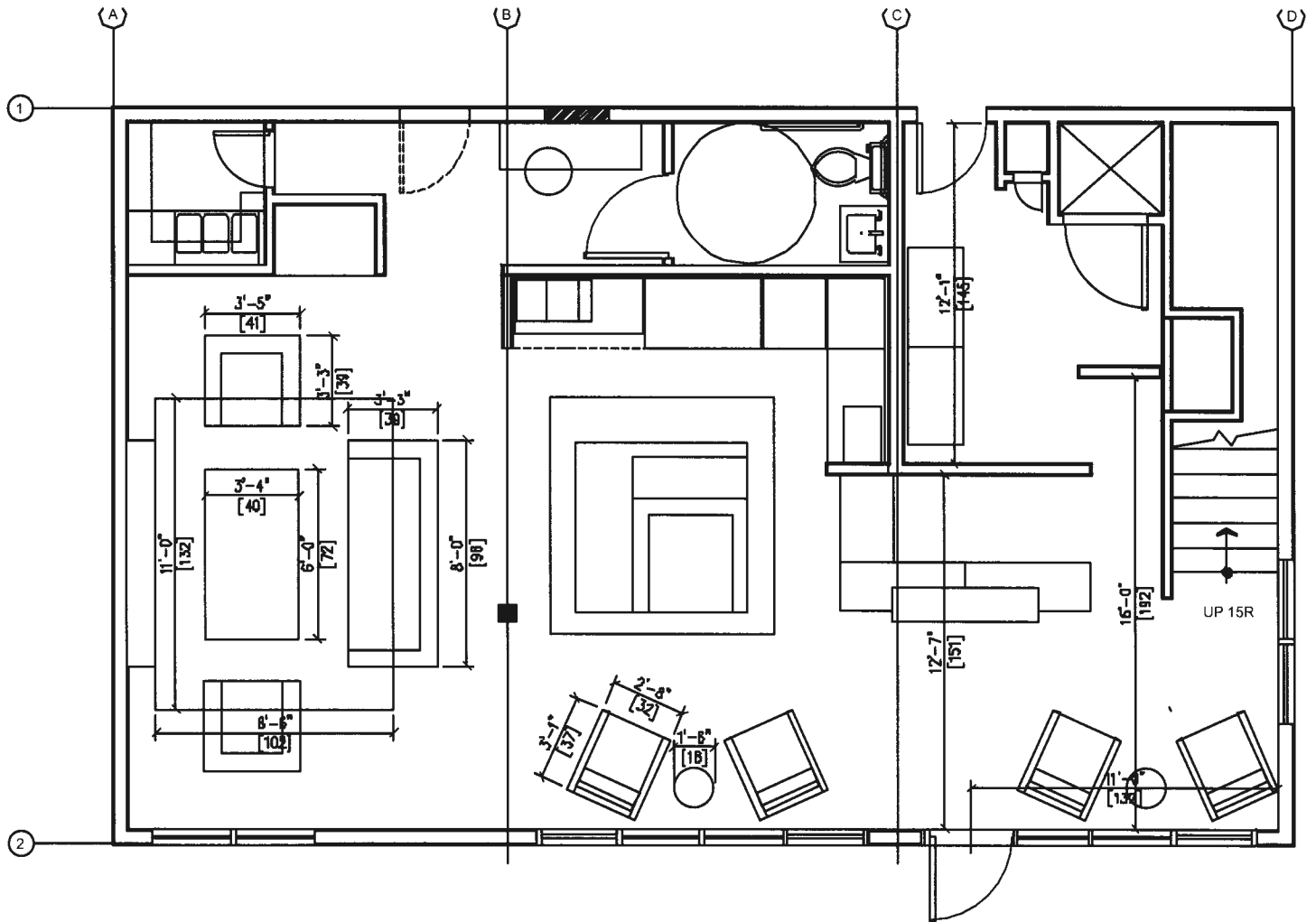
If so, describe the physical characteristics of the outside area.

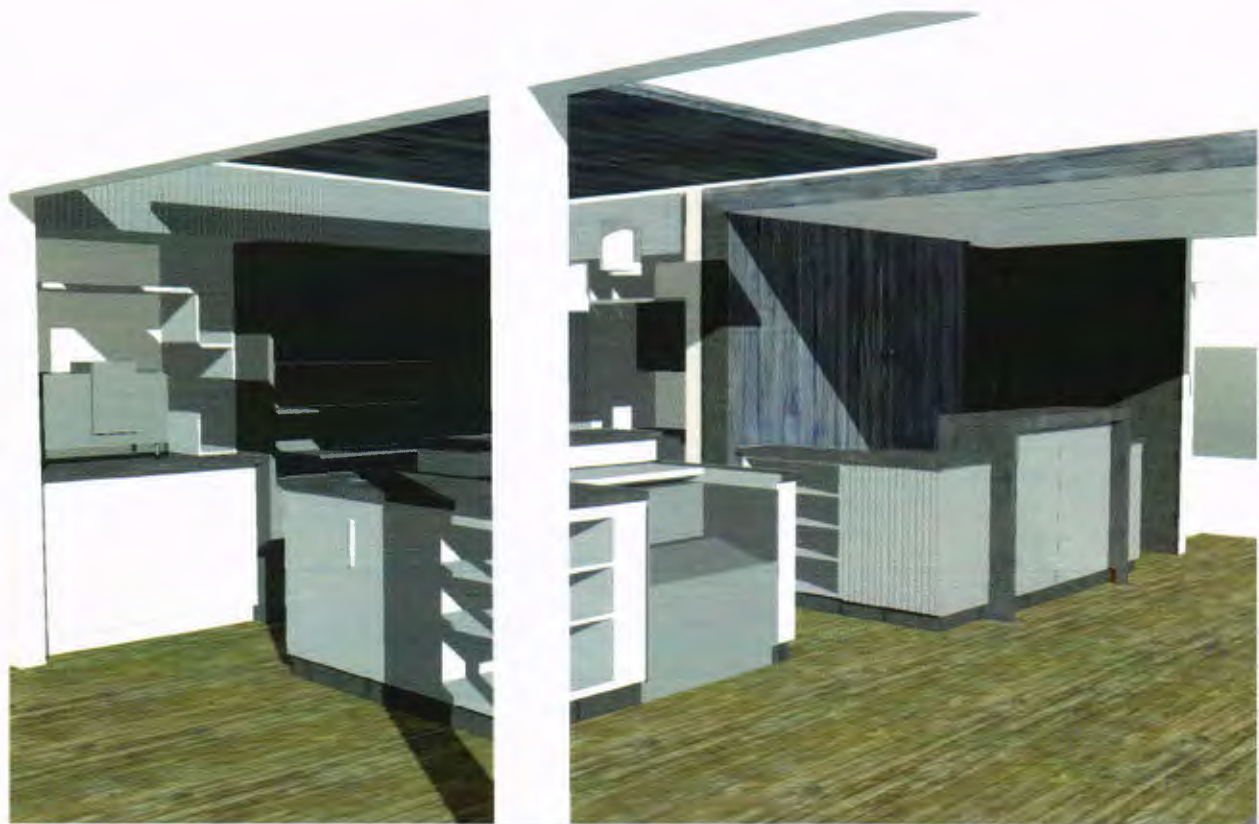
What is your plan to keep customers from leaving with open alcohol containers?

Containers will be sealed at the time of purchase
& staff will be trained to monitor and stop any
attempts to leave with open containers

Prepared by: Karyn Humphreys

Date: 06/14/21





STATE OF WYOMING * SECRETARY OF STATE
EDWARD A. BUCHANAN
BUSINESS DIVISION

Herschler Bldg East, Ste.100 & 101, Cheyenne, WY 82002-0020

Phone 307-777-7311

Website: <https://sos.wyo.gov> · Email: business@wyo.gov

Filing Information



Please note that this form **CANNOT** be submitted in place of your Annual Report.

Name **Parkway Inn**
Filing ID **2018-000797920**
Type Trade Name

Status Active

General Information

Old Name	Sub Status	Current
Fictitious Name	Standing - Tax	Good
	Standing - RA	Good
Sub Type	Standing - Other	Good
Formed in	Filing Date	04/10/2018 9:42 AM
Term of Duration	Expires	Delayed Effective Date
		Inactive Date

Principal Address

Mailing Address

PO Box 494
Jackson, WY 83001

Parties

Type	Name / Organization / Address
Applicant	Aloha LLC 125 N Jackson

Notes

Date	Recorded By	Note
------	-------------	------

Annual Report History

Num	Status	Date	Year	Tax
-----	--------	------	------	-----

Amendment History

ID	Description	Date
See Filing ID	Initial Filing	04/10/2018

NEW OR TRANSFER LIQUOR LICENSE OR PERMIT APPLICATION

FOR LIQUOR DIVISION USE ONLY		
Customer #:		
Trf from:		
Reviewer:	Initials	Date
Agent:		/ /
Chief:		/ /

To be completed by City/County Clerk		Local License #:	
License Fees:		Date filed with clerk:	
Annual Fee: \$1514.00		6 / 14 / 21	
Prorated Fee: \$912.20		Advertising Dates: (2 Weeks)	
Transfer Fee: \$		8 / 4 / 11 & 8 / 11 / 21	
Publishing Fee: \$ 100.00		Hearing Date: 8 / 23 / 21	
Publishing Fee Direct Billed to Applicant: ☐			
License Term: 8 / 25 / 21 through 3 / 31 / 22			
Month Day Year Month Day Year			
LICENSING AUTHORITY: Begin publishing promptly. As W.S. 12-4-104(d) specifies: NO LICENSING AUTHORITY SHALL APPROVE OR DENY THE APPLICATION UNTIL THE LIQUOR DIVISION HAS CERTIFIED THE APPLICATION IS COMPLETE.			
Applicant: Rusty Parrot Lodge + Spa LLC			
Trade/Business Name (dba): Rusty Parrot Lodge and Spa			
Building to be licensed/Building Address: 175 N. Jackson Street			
Number & Street			
Jackson Wyoming 83001 Teton			
City State Zip County			
Local Mailing Address: P.O. Box 1657			
P.O. Box or Number & Street			
Jackson Wyoming 83001			
City State Zip			
Local Business Telephone Number: (307) 733-2000 Fax Number: (307) 733-5566			
Business E-Mail Address: bharrison@rustyparrot.com			
FILING FOR		FILING IN (CHOOSE ONLY ONE)	
☒ NEW LICENSE		☒ CITY OF JACKSON	
☐ TRANSFER OF LOCATION		☐ COUNTY OF:	
☐ TRANSFER OWNERSHIP		☐ ASSIGNMENT LETTER ATTACHED	
FORMERLY HELD BY:			
TYPE OF LICENSE OR PERMIT (CHOOSE ONLY ONE)			
RETAIL LIQUOR LICENSE		☐ RESTAURANT LIQUOR LICENSE	
☐ ON-PREMISE ONLY (BAR)		☐ RESORT LIQUOR LICENSE	
☐ OFF-PREMISE ONLY (PACKAGE STORE)		☒ BAR AND GRILL	
☐ COMBINATION ON/OFF PREMISE (BOTH BAR & PACKAGE STORE)		LIMITED RETAIL (CLUB)	
		☐ VETERANS CLUB	
		☐ FRATERNAL CLUB	
		☐ GOLF CLUB	
		☐ SOCIAL CLUB	
		☐ MICROBREWERY	
		☐ WINERY	
		☐ DISTILLERY SATELLITE	
		☐ WINERY SATELLITE	
		☐ COUNTY RETAIL/SPECIAL MALT BEVERAGE PERMIT	
Type text here			
SPECIAL DESIGNATIONS			
☐ CONVENTION FACILITY			
☐ CIVIC CENTER/EVENT CENTER/ PUBLIC AUDITORIUM			
☐ GOLF CLUB			
☐ GUEST RANCH			
☐ RESORT			
To Assist the Liquor Division with scheduling inspections:			
OPERATIONAL STATUS			
☒ FULL TIME (e.g. Jan through Dec)		Specify months of your operation: from Jan to Dec	
☐ SEASONAL / PART-TIME		Days of Week (e.g. Mon through Sat): from Mon to Sun	
☐ NON-OPERATIONAL / PARKED		Hours of Operation (e.g. 10a - 2a): from 6am to 2am	

ALL APPLICANTS MUST COMPLETE QUESTIONS 1- 4

1. BUILDING OWNERSHIP: Does the applicant? W.S. 12-4-103(a)(iii)

- (a) OWN the licensed building?

☐ YES (own)
- (b) LEASE the licensed building? (Lease must be through the term of the liquor license)

☒ YES (lease)
- If Yes, please submit a copy of the lease and indicate:
- (i) When the lease expires, located on page 1 paragraph 1.1 of lease.
- (ii) The Sales provision for alcoholic or malt beverages is located, on page 2 paragraph 1.2 of lease.

(Lease MUST contain a provision for SALE OF ALCOHOLIC or MALT BEVERAGES.)

2. To operate your liquor business, have you assigned, leased, transferred or contracted with any other person (entity) to operate and assert total or partial control of the license and the licensed building? W.S. 12-4-601(b)

☐ YES ☒ NO

3. Does any manufacturer, brewer, rectifier, wholesaler, or through a subsidiary affiliate, officer, director or member of any such firm: W.S. 12-5-401, 12-5-402, 12-5-403
- (a) Hold any interest in the license applied for?

☐ YES ☒ NO
- (b) Furnish by way of loan or any other money or financial assistance for purposes hereof in your business?

☐ YES ☒ NO
- (c) Furnish, give, rent or loan any equipment, fixtures, interior decorations or signs other than standard brewery or manufacturer's signs?

☐ YES ☒ NO
- (d) If you answered YES to any of the above, explain fully and submit any documents in connection there within:

4. Does the applicant have any interest or intent to acquire an interest in any other liquor license issued by this licensing authority? W.S. 12-4-103(b)

☒ YES ☐ NO

If "YES", explain: We have also applied for the Retail License which is our preference.

5. BAR AND GRILL LICENSE OR RESTAURANT LICENSE:

Have you submitted a valid food service permit or application? W.S. 12-4-413(a)

☒ YES ☐ NO

6. RESORT LICENSE:

Does the resort complex:

- (a) Have an actual valuation of at least one million dollars, or have you committed or expended at least one million dollars (\$1,000,000.00) on the complex, excluding the value of the land? W.S. 12-4-401(b)(i)

☐ YES ☐ NO
- (b) Include a restaurant and a convention facility which will seat at least one hundred (100) persons? W.S. 12-4-401(b)(ii)

☐ YES ☐ NO
- (c) Include motel, hotel or privately owned condominium, town house or home accommodations approved for short term occupancy with at least one hundred (100) sleeping rooms? W.S. 12-4-401(b)(iii)

☐ YES ☐ NO
- (d) If no on question (c), have a ski resort facility open to the general public in which you have committed or expended not less than 10 million dollars (\$10,000,000.00)? W.S. 12-4-401(b)(iv)

☐ YES ☐ NO
- (e) Are you contracting/leasing the food and beverage services? W.S. 12-4-403(b)

1. If Yes, have you submitted a copy of the food and beverage contract/lease?

☐ YES ☐ NO

7. MICROBREWERY LICENSE:

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii)

☐ YES ☐ NO

(a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT

☐ BAR AND GRILL ☐ WINERY

(b) Do you self distribute your products? W.S. 12-2-201(a)

(Requires wholesale malt beverage license with the Liquor Division)

☐ YES ☐ NO

8. WINERY LICENSE:

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii)

☐ YES ☐ NO

(a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT

☐ BAR AND GRILL ☐ MICROBREWERY

9. LIMITED RETAIL (CLUB) LICENSE:

FRATERNAL CLUBS W.S. 12-1-101(a)(iii)(B)

- (a) Has the fraternal organization been actively operating in at least thirty-six (36) states? ☐ YES ☐ NO
- (b) Has the fraternal organization been actively in existence for at least twenty (20) years? ☐ YES ☐ NO

10. LIMITED RETAIL (CLUB) LICENSE:

VETERANS CLUBS W.S. 12-1-101(a)(iii)(A):

- (a) Does the Veteran's organization hold a charter by the Congress of the United States? ☐ YES ☐ NO
- (b) Is the membership of the Veteran's organization comprised only of Veterans and its duly organized auxiliary? ☐ YES ☐ NO

11. LIMITED RETAIL (CLUB) LICENSE:

GOLF CLUBS W.S. 12-1-101(a)(iii)(D)/W.S. 12-4-301(e):

- (a) Do you have more than fifty (50) bona fide members? ☐ YES ☐ NO
- (b) Do you own, maintain, or operate a bona fide golf course together with clubhouse? ☐ YES ☐ NO
- (c) Are you a political subdivision of the state that owns, maintains, or operates a golf course? ☐ YES ☐ NO
1. Are you contracting/leasing the food and beverage services? W.S. 12-5-201(g) ☐ YES ☐ NO
2. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

12. LIMITED RETAIL (CLUB) LICENSE:

SOCIAL CLUBS W.S. 12-1-101(a)(iii)(E)/W.S. 12-4-301(b):

- (a) Do you have more than one hundred (100) bona fide members who are residents of the county in which the club is located? ☐ YES ☐ NO
- (b) Is the club incorporated and operating solely as a nonprofit organization under the laws of this state? ☐ YES ☐ NO
- (c) Is the club qualified as a tax exempt organization under the Internal Revenue Service? ☐ YES ☐ NO
- (d) Has the club been in continuous operation for a period of not less than one (1) year? ☐ YES ☐ NO
- (e) Has the club received twenty-five dollars (\$25.00) from each bona fide member as Recorded by the secretary of the club and are club members at the time of this application in good standing by having paid at least one (1) full year in dues? ☐ YES ☐ NO
- (f) Does the club hold quarterly meetings and have an actively engaged membership carrying out the objectives of the club? ☐ YES ☐ NO
- (g) Have you filed a true copy of your bylaws with this application? ☐ YES ☐ NO
- (h) Has at least fifty one percent (51%) of the membership signed a petition indicating a desire to secure a Limited Retail Liquor License? (Petition Attached) ☐ YES ☐ NO

13. If applicant is filing as an Individual, Partnership or Club: W.S. 12-4-102(a)(ii) & (iii)

Each individual, partner or club officer must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip <i>DO NOT LIST PO BOXES</i>	Residence Phone Number	Have you been a DOMICILED resident for at least 1 year and not claimed residence in any other state in the last year?	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application.)

14. If the applicant is a **Corporation, Limited Liability Company, Limited Liability Partnership or Limited Partnership:** W.S. 12-4-102(a)(iv) & (v)

Each stockholder holding, either jointly or severally, ten percent (10%) or more of the outstanding and issued capital stock of the corporation, limited liability company, limited liability partnership, or limited partnership, and **every officer, and every director** must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip DO NOT LIST PO BOXES	Residence Phone Number	No. of Years in Corp or LLC	% of Corpora te Stock Held	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
Ron Harrison				20	99 %	YES ☐ NO ☒	YES ☐ NO ☒
Brandon Harrison				20	1 %	YES ☐ NO ☒	YES ☐ NO ☒
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application)

REQUIRED ATTACHMENTS:

- ☒ A statement indicating the financial condition and financial stability of the applicant W.S. 12-4-102(a)(vi).
- ☒ Attach any lease agreements (especially for resort / political subdivisions leasing out food & beverage services) W.S. 12-4-103 (a)(iii)/W.S. 12-4-403(b)/W.S. 12-4-301(e).
- ☐ If transferring a license from one ownership to another, a form of assignment from the current licensee to the new applicant authorizing the transfer W.S. 12-4-601(b).

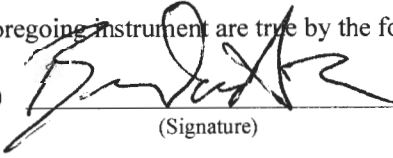
OATH OR VERIFICATION

Requires signatures by **ALL** Individuals, **ALL** Partners, **ONE (1)** LLC Member, or **TWO (2)** Corporate Officers or Directors except that if all the stock of the corporation is owned by **ONE (1)** individual then that individual may sign and verify the application upon his oath, or **TWO (2)** Club Officers. W.S. 12-4-102(b)

Under penalty of perjury, and the possible revocation or cancellation of the license,
I swear the above stated facts, are true and accurate.

STATE OF WYOMING)
) SS.
COUNTY OF Teton)

Signed and sworn to before me on this 14th day of June, 2021 that the facts alleged in the foregoing instrument are true by the following:

1) 
(Signature)

Brandon Harrison
(Printed Name)

member
Title

2) _____
(Signature)

(Printed Name)

Title

3) _____
(Signature)

(Printed Name)

Title

4) _____
(Signature)

(Printed Name)

Title

5) _____
(Signature)

(Printed Name)

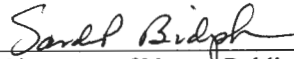
Title

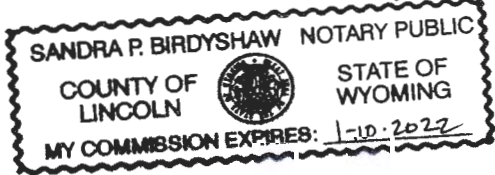
6) _____
(Signature)

(Printed Name)

Title

Witness my hand and official seal:


Signature of Notary Public



My commission expires: 1-10-2022



Business Information / Plan of Operation

Type of Liquor License:

☐ Retail ☒ Bar & Grill

Name of Applicant: Rusty Parrot Lodge and Spa

<i>Tell us about your business.</i>
For established businesses:
When did your business open? Please see attachment
Are you open year-round? Please see attachment If not, provide when and how long you are closed (off-season).
Provide your annual sales tax payments for the last three years. 2020 = Please see attached 2019 = Please see attached 2018 = Please see attached
What is the percentage of your employees who live locally? (includes surrounding communities) Please see attachment
Describe how you are involved with Environmental & Public Health related to COVID-19. Please see attachment
Provide the number of parking spaces your business has (excluding street parking). Please see attachment
Are you located near a bus stop or pathway system? Please see attachment
Have you been involved with community events or public service? Describe. Please see attachment
For new businesses:
What is the projected opening date for your business?
Will you be open year-round? If not, provide when and how long you will be closed (off-season).
What are your total sales projections for the next 3 years? 1 st year of operation = 2 nd year of operation = 3 rd year of operation =
Will you hire locally (includes surrounding communities)?
How will you be involved with Environmental & Public Health related to COVID-19?
Provide the number of parking spaces your business will have (excluding street parking).
Will you be located near a bus stop or pathway system?
What are your plans for community involvement or public service?

All Applicants.	
Describe your company structure and leadership team.	Please see attachment
Describe the nature of your business.	Please see attachment
Describe products to be provided (including alcohol).	Please see attachment
Describe your target market.	Please see attachment
What is the official building capacity?	Please see attachment
Describe frequent events or gatherings held on your property or will be held.	Please see attachment
You will be selling a high-addition product; how will you be involved in the community to address that? Please see attachment	
Describe the process for customers to order alcohol and how it is delivered.	Please see attachment
Do you plan to serve alcohol outside on a deck or patio? If so, include a sketch or site plan showing the outside area. If so, describe the physical characteristics of the outside area. Please see attachment What is your plan to keep customers from leaving with open alcohol containers?	

Prepared by: Brandon Harrison
Date: June 14th, 2021

Answers to Town of Jackson Plan of Operation – Bar & Grill License

What year did your business open?

1990

Are you open year-round?

Yes

Provide sales tax numbers for the last three years:

2017: [REDACTED]

2018: [REDACTED]

2019: [REDACTED] * Partial year data through 11/18/19, the date of closure due to fire.

What is the percentage of employees that live locally?

We have an established track record of enabling our teammates to become long-term contributing members of our community. At the date of our last operation, 92% of our team lived in the Town of Jackson or in the Jackson Hole valley within Teton County, WY. The remaining 8% chose to live in Alpine or Victor/Driggs and commute into Jackson.

Describe how you are involved in environmental & public health related to COVID-19:

Because of the reconstruction timeline, we were not accommodating guests during the pandemic. Our administrative staff successfully transitioned to remote work. We required adherence by all subcontractors to all health department recommendations at the construction site and will adhere to any future public health recommendations.

Provide the number of parking spaces your business has:

A considerable component of our redevelopment is a transition from surface parking to underground parking. We will have 31 spaces in the underground parking garage. In addition to the underground parking, we are credited with 6 street parking spaces along Jackson and Gill streets. If additional parking becomes a necessity, additional lifts may be installed in the underground parking garage for additional valet parking.

Are you located near a bus stop or parkways system?

We are located conveniently near the Miller Park Transfer station, a major hub for the START public transportation system.

Have you been involved in community events or public service? Describe:

Over the duration of the Harrison family's ownership of the Rusty Parrot, involvement in the community has always been of foremost importance – we care deeply about the health, wellbeing, and vitality of our community. The Harrison family has actively supported many different community organizations through volunteer board member service, donation of gift certificates for dinner or overnight stays, donation of our facilities for events, contributions to capital fund campaigns, ongoing donations to the operating budgets, or simply as active members, participants, and supporters. The list of community organizations we support is long and evolving, and includes organizations that support physical and mental health, local non-profits, land preservation, the arts, and business and tourism.

- Community Foundation of Jackson Hole: Board member since 2015
- Community Foundation of Jackson Hole: Old Bill's Fun Run Co-Challenger level donor
- Community Counseling Center: Co-chair of capital campaign and 9-year full term board member
- Teton Free Clinic: Helped get legislation passed that allowed the formation of the free medical clinic and served on its board.
- Art Association of Jackson Hole: Current Vice Chair, board of directors
- Grand Teton National Park Foundation: Resource Committee member, fundraising contributions for Jenny Lake trail reconstruction, and school section purchase.

- Grand Teton Music Festival: Board of Directors, Executive Committee, and Strategic Planning Committee
- Grand Teton Music Festival: Co-Founder with Eiji Oue, started Music in the Hole free outdoor 4th of July concert and was the founding sponsor for 10 years.
- Jackson Hole Land Trust: Prior member, Board of Directors
- Jackson Hole Land Trust: Pioneered a direct donation campaign of 1% of room sales to protect open spaces.
- Center for the Arts: Capital campaign donor
- Astoria Park Conservancy: Capital campaign donor
- National Museum of Wildlife Art: Rungius Society member donors
- Jackson Hole Central Reservations: Board service and help guide policies around air service which led to the formation of Jackson Hole Air Improvement Resources.

Describe your company structure and leadership team:

The Harrison Family has owned and operated the Rusty Parrot Lodge & Spa since its inception in 1990, there are no ownership interests outside the family.

Harrison Hospitality Properties LP owns the real estate assets and leases the property to Rusty Parrot Lodge and Spa, LLC.

Rusty Parrot Lodge and Spa, LLC is the operating company which leases the location from Harrison Hospitality Properties LP. Rusty Parrot Lodge and Spa LLC, runs both the lodging and foodservice operations doing business as the Wild Sage Restaurant.

Ron Harrison is the founder and General Partner of Harrison Hospitality Properties.

Brandon Harrison is the managing member of Rusty Parrot Lodge and Spa, LLC with responsibilities including directing the redevelopment project, and the General Manager of both the lodging and dining operations. The Body Sage Spa is operated onsite by Heidi Harrison.

We have retained key staff leaders throughout the redevelopment period who will provide additional continuity of operations and familiar guest experience upon reopening.

Describe the nature of your business.

The Rusty Parrot Lodge has been part of the local community for 30+ years providing world renowned service to guests from both near and far. A fire in November 2019 resulted in the complete loss of the building. The new Rusty Parrot Lodge will retain the same sense of intimacy in scale, with a modest increase in room count from 32 to 40. The Body Sage Spa and the Wild Sage restaurant will return with their same commitment to excellence. Construction is currently in progress on the replacement structure, with completion in 2022. The expected completion date has been extended from May 2022 to November 2022 due to pandemic related delays, subcontractor staffing and material availability.

As this business transitions to the second generation of family ownership and its second physical structure, the business will continue evolve to compete in the rapidly changing marketplace while still remaining true to our heritage. Since our inception, we have continually elevated the art of hospitality in Jackson Hole.

Our product is a hospitality experience which encompasses our guests entire experience within the destination. Our product does not begin or end at our doorstep but continuously involves our community and ecosystem. We consider it an honor and a privilege to ensure that our guests have life enhancing experiences while visiting our magical valley. By engaging relationships between our local business partners, we facilitate activities for our guests that simultaneously align their expectations, fulfill their aspirations, and broaden their horizons.

Under the Wild Sage, our food and beverage operation will retain its historical focus upon reopening. As a fine dining establishment, we are well known for our experience where our creative culinary team utilized the highest quality, local ingredients to craft a meal worthy of the most special occasions. Served in a quiet environment and in an unhurried manner, our dining experience creates the opportunity for the conversation with companions to be as memorable as the food.

Describe products to be provided (including alcohol)

The Wild Sage Restaurant will provide the food and beverage service in all locations within the property. Locations are described more thoroughly below and include the dining room, bar, courtyard, elevated decks, room service, and minibars. Dayparts are primarily breakfast and dinner but may expand to include lunch in the future. The menu style will remain full service fine dining with categories such as starters/entrees/sides/desserts.

Our alcohol service program will include a Wine Spectator rated wine list, a carefully curated selection of cocktails, premium alcohol, and beer and malt beverages with an emphasis on local breweries and distilleries.

Describe your target market

The target market for our food and beverage operation includes three primary categories: 1) Overnight guests of the Rusty Parrot Lodge, 2) Locals, and 3) Other visitors. Accommodating our hotel guests with the opportunity for an exceptional dining experience is critically important to the lodging experience. Variety is the spice of life, and our concierge staff actively encourage our guests to also experience the breadth of great local offerings by booking reservations for them at other establishments. This affords us the capacity and opportunity to host guests from outside the hotel. Our most cherished customers are the locals who trust us to host them for their memorable occasions, whether they aspire for a once-a-year anniversary dinner or are devoted regulars and can join us more frequently. We are also proud to host other visitors to the valley to ensure that we do our part in exceeding their expectations of the Jackson Hole experience.

Our target demographics are varied and diverse and include: Leisure travelers with flexible schedules looking for authentic experiences and traveling outside peak periods. Romantic partners strengthening relationships through travel. Small multigenerational groups creating bonds where grandparents can include grandkids in their bucket list adventures. Lifelong friends traveling together for outdoor recreation. Business travelers doing work with new local industries that are essential in diversifying our local economy.

While our quality level requires that our customers be financially capable, we appeal most to the hard-working, self-made, down-to-earth community. Neither are we the destination for the hard-partying college age consumer, nor do we embrace glitz or target the celebrity and influencer crowd.

We are the destination for those looking for a relaxed, quiet, and beautifully appointed setting. A place for those who desire somewhere to "have a chat," an after-dinner drink, or even talk business in a quiet and unassuming setting that currently does not exist in the downtown area of Jackson. We have always been known for our service and western hospitality -- a small, quiet lodge where friends and family can get together for an unforgettable meal.

What is the official building capacity?

According to the plans the Occupant Load is as follows:

Level 0 occupant load = 122

Level 1 occupant load = 268

Level 2 occupant load = 56

Level 3 occupant load = 41 (including outdoor private area)

Total indoor occupant load = 487 (There is potential for 180 additional people when the outside area is included)

Describe frequent events or gatherings held on your property or will be held?

Our business model focuses on providing opportunities for small parties, couples, great friends, and close family members to engage with each other. We avoid hosting larger groups so that our intimately sized gathering spaces are not overwhelmed, and we can continue to maintain the expectations of the individual traveler.

Events have historically been limited to the hosting of board retreats, small cocktail parties for local non-profits, occasional wine pairing dinners, and limited small group gatherings such as baby shower brunches.

With enhanced public areas, we will expand our events programming with a focus on educational presentations such as wildlife photography and etiquette, local history and current culture, and backcountry safety and awareness. Entertainment will focus on ambiance enhancement and may consist of acoustic artists performing within our public areas.

You will be selling a high addiction product; how will you be involved in the community to address that?

The character of the environment we create with our experience lends itself to the responsible enjoyment of alcoholic beverages. The prioritized bases of our experience have and always will be company, conversation, comfort, food, and drink. Our service environment has never been, and will never be, conducive to abusive consumption. The thoughtful preparation and professional presentation of quality alcoholic beverages can be an enhancing element to a social gathering. We will also offer a variety of alcohol-free craft beverages prepared and served with the same quality and care.

Training is the foundation which our service has been built upon. All staff involved in the preparation or serving of food and alcohol will undergo TIPS (Training for Intervention Procedures) training for serving alcohol. A report by The Community Preventive Services Task Force found that responsible beverage service training for owners and managers leads to positive changes in establishment practices, including promoting food and non-alcoholic beverages, denying service to intoxicated customers, conducting regular meetings with the staff, and arranging alternate transportation for intoxicated customers. Additionally, training servers has shown increases in offering of food and water, delays in service to obviously intoxicated patrons, and increases in explaining house policies, resulting in fewer drinks consumed and lower blood alcohol. Our trainings will continue to follow best practices for ensuring the responsible consumption of alcohol, including checking ID cards for underage appearing patrons, identifying and responding to early signs of excessive consumption, using service practices to reduce likelihood of excessive consumption, identifying intoxicated patrons and refusing to serve them, and arranging transportation for those who should not be driving.

While our priority is to ensure safe and responsible consumption, we recognize that alcohol addiction is a problem in many communities, including our own. Through our service to and support of the Community Foundation of Jackson Hole and the Community Counseling Center, we believe that these two organizations are immensely valuable to the overall mental health of our community and pledge to continue supporting them as they develop relevant future initiatives.

Describe the process to order alcohol and how it is delivered?

Our service standards, our clientele expectations, and industry rating certifications require a level of hospitality service at the locations identified below which includes the availability of light refreshments and a variety of alcoholic and non-alcoholic beverages served. Given that the Resort liquor license is not available to small properties, regardless of their service level, and if we are not awarded the Retail liquor license then the Bar & Grill license would be critical to our ability to develop these service offerings in order to efficiently and consistently deliver the services that are expected from our clientele.

All orders will be placed with a member of the restaurant service staff either in person, over the phone or mobile app then input to a point-of-sale system. The order will be prepared in designated areas, delivered by service staff and the ticket may be settled to a room charge or as a cash or credit card sale.

- **Restaurant service:** As in the past, customers will be able to order a wide selection of wines, cocktails and malt beverages. These will be ordered at the table with the order being taken by a TIPS trained server. Wine service will consist of either bottle service or by the glass. Either option will be poured and delivered by the staff and placed on the table in-front of the guest.
- **Den / Bar area service:** There will be a designated bar area in the Rusty Parrot to cater to anyone looking to get an alcoholic beverage regardless of whether they are dining with us or not. This area will be located just off the main lobby and will consist of a small bar that will serve from the same wine list available at the restaurant. For those seeking a beer, there will be options from a bottle, a can, or a small selection of beers on tap. A selection of premium alcohol such as single malt Scotch and whiskey, sipping tequila will also be available to the customers. Guests will be able to relax either at the bar or in one of several comfortable chairs situated with in the room. A bartender will staff the bar area and serve across the bar.
- **Outdoor patio / courtyard service:** A large patio will be available to our guests with full bar service as well as the opportunity to order some lighter fare. All egresses will be through monitored areas of the hotel to control everything coming in and out of the property to insure no open alcohol leaves the premises.

- **Deck Service:** Similar to the patio there will be outdoor seating available on two decks located off the third floor. There will be one larger deck capable of host 30+ people and a smaller deck. Both will be serviced by trained staff and will require anyone leaving the property to leave through a monitored area to ensure nothing uncontrolled leaves the property.
- **Concierge's Social Hour:** We will host a late afternoon program as an opportunity for both in-house and outside guests to socialize and reminisce on the activities of the day. This event is similar to a happy hour but hosted by concierge staff with a focus on providing insight into our authentic local culture and activities.
- ~~**Mini Bar:** An in-room refreshments pantry program is an expected amenity. Inclusion of alcohol within a mini bar type program is an essential element to its viability. These items would be inventoried by the housekeeping room attendants. Mini bars will be secured as required to prevent unauthorized access. Should we be awarded the Bar & Grill License instead of the Retail license this service would have to be eliminated for our guests.~~
- **Room Service:** Room Service will be available for hotel guests with ordering via room telephone or mobile app. All alcohol will be poured in designated areas and delivered by trained employees through the service elevator in delivery carts. Picnic style lunch and breakfast grab and go offerings may also be made available to hotel guests.
- ~~**Welcome basket amenities:** Often purchased as a gift for hotel guests or provided by management an arrival amenity arrival is a well appreciated touch of hospitality. Items such as a gift basket which may include a bottle of wine are placed in the room upon. Should we be awarded the Bar & Grill License instead of the Retail license this service would have to be eliminated for our guests.~~
- ~~**Catering and events:** With a greatly expanded outdoor public space there is the possibility of doing more catering and social events. We would continue to do this while exploring increased options such as small weddings and company retreats. These would all take place on a case by case basis as our number one priority is and always will be the safety and enjoyment of our in-house and visiting guests. Should we be awarded the Bar & Grill License instead of the Retail license this service would have to be eliminated for our guests.~~
- **The Body Sage Spa:** The new Body Sage Spa will be within the main building of the Rusty Parrot. Alcohol is discouraged during body treatments, which promote body health. On occasion, the spa may host an event which may include alcoholic beverages served by trained employees.

Do you plan to serve alcohol outside on a deck or patio? If so include a sketch or site plan showing the outside area.

Yes, the construction currently in progress includes a variety of decks and patios such as would typically be found in a larger Resort property.

If so, describe the physical characteristics of the outside area:

The new Rusty Parrot Lodge and Spa will have a large fenced in "courtyard." The hotel will be in an "L" shape with the courtyard being located between the two wings and six-foot exterior fences completing the rectangle. There will also be two outdoor decks located on the top floor. One of these decks will overlook Jackson street with the second on the other side of the hotel. Ingresses and egresses will be through the hotel to ensure appropriate control of hotel guests, restaurant diners, and those gathering for a drink. A sitemap has been attached to this package to better illustrate the planned layout.

What is your plan to keep customers from leaving with open alcohol containers?

We will not serve in disposable cups or allow transfer to to-go cups. Alcoholic beverages will only be served in high-quality reusable glassware which will be easily identifiable, and the economic expense of replacement incentivizes their retention on property. We will inform guests of the current rules regarding partially consumed wine and reseal bottles as required/allowed. All entrances will be monitored by trained employees as well as security camera systems. All public areas necessitate customers exiting through areas controlled by the restaurant and hotel staff.

TOWN OF JACKSON
Office of Town Clerk
P.O. Box 1687 / 150 East Pearl Avenue
Jackson, Wyoming 83001
(307) 733-3932 ext 1113

Liquor License Application

AFFIDAVIT of AUTHORIZATION

The undersigned hereby states he/she is authorized to sign the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson, and authorizes the Town of Jackson, its agents, and employees to seek information as set forth in Municipal Code Section 6.20 and conduct investigations into the truth of the statements set forth in the application. The undersigned hereby agrees to comply fully with the rules and regulations of the Town of Jackson governing the liquor license/permit. The undersigned hereby attests that the facts and documents contained within the Liquor License or Permit Application packet are true and correct.

Individual, Partnership, and Club Applicants must list every individual, partner, and officer under Question #2 of the application.

Corporation, LLC, LLP, and LP Applicants must list every stockholder of 10+%, every officer, and every director under Question #3 of the application.

AFFIDAVIT of UNDERSTANDING

The undersigned hereby states that he/she understands that the submittal, review, approval, issuance, and/or received payment of the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson does not imply that any other reviews, authorizations, permits, and approvals have been made by any Town/County departments or elected bodies. Additional review, authorization, permit, and approval may be required at any time from additional Town/County departments, which may include the time period after approval but before issuance of the Liquor License / Permit. It is the duty of the applicant to seek all required reviews, authorizations, permits, and approvals from Town or County departments.

PLEASE PRINT:

Legal Name: Braund First Name Jedediah Full Middle Name Harri3an Last Name

Date of Birth: [REDACTED] Driver License: WY State / Number [REDACTED]

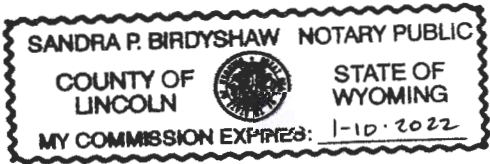
[Signature]
Applicant Signature

State of Wyoming)
County of Teton)ss

Subscribed and sworn to before me this 14th day of June, 2021.

(SEAL)

Sandra Birdshaw
Notary Public or officer authorized to administer oaths





05/27/2021

Bank of Jackson Hole
990 W. Broadway
Jackson, WY 83001

To Whom It May Concern:

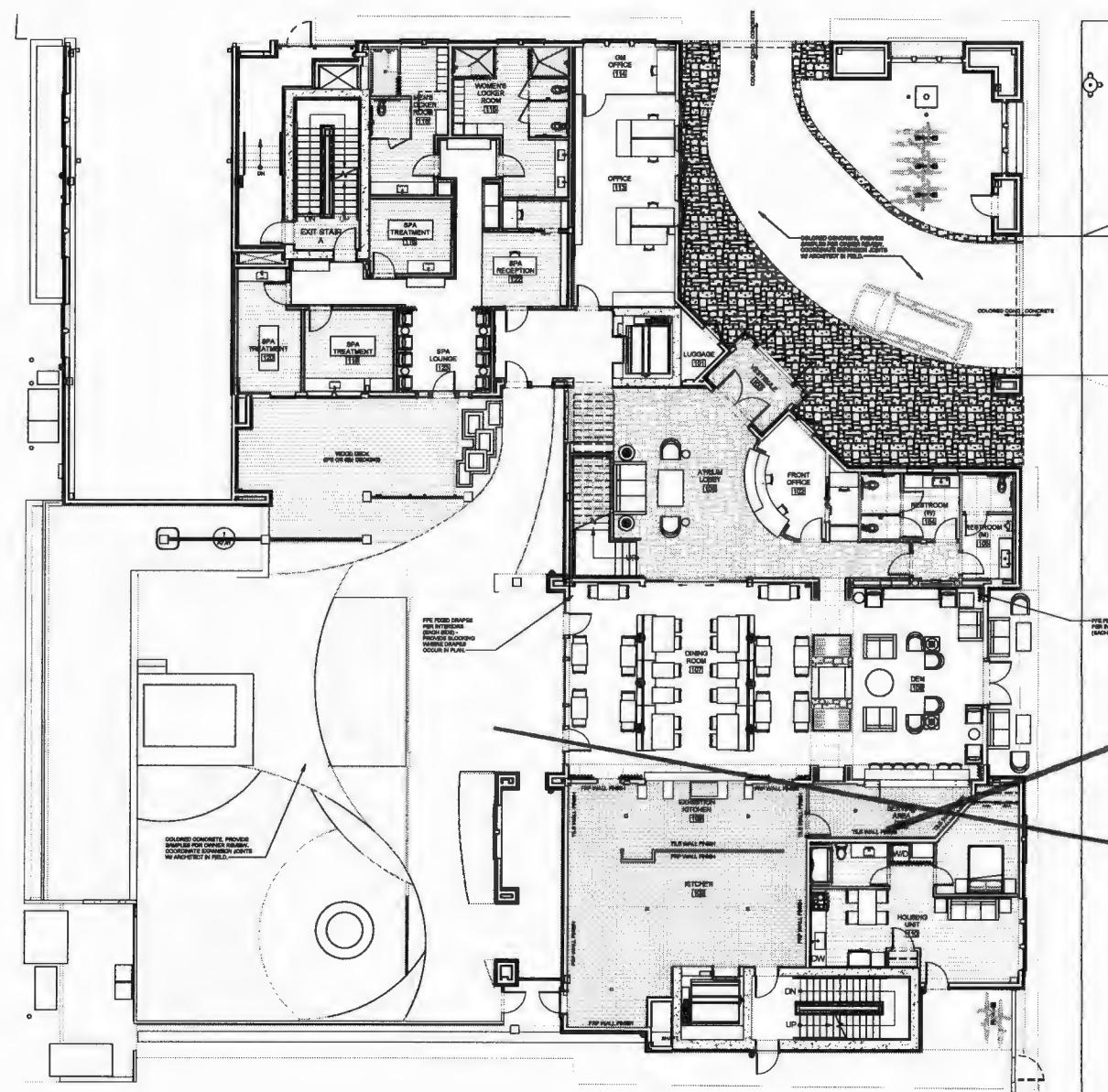
This letter is to certify and serve as notification that Rusty Parrot Lodge and Spa, LLC has been a client of the bank since 2020 and is and has been in good standing.

Rusty Parrot Lodge and Spa, LLC has a total combined balance of cash deposits with our bank of USD [REDACTED] and has never fallen into a delinquent status.

If you require any further information or have any questions, please do not hesitate to contact me directly at 307-732-3041 or bmcdearman@bojh.com.

Sincerely,

Bryan McDearman
SVP, Commercial Loan Officer
307-732-3041



- FINISH PLAN GENERAL NOTES:**
1. ALL INTERIORS SHALL HAVE CLASS A FIRE RATING.
 2. ANY DISCREPANCIES, OMISSION, OR CONFLICTS SHALL BE BROUGHT TO THE ATTENTION OF THE ARCHITECT BEFORE PROCEEDING WITH ANY WORK IN QUESTION OR ORDERING ASSOCIATED MATERIALS.
 3. CONTRACTOR SHALL BE RESPONSIBLE FOR ALL DIMENSIONS AND APPROPRIATE QUANTITY OF MATERIALS.
 4. CONTRACTOR SHALL SUBMIT SEAMING DIAGRAM FOR FLOORING MATERIALS FOR REVIEW AND APPROVAL.
 5. PAINTED SURFACES SHALL RECEIVE ONE PRIME COAT AND TWO FINISH COATS (MINIMUM) OR AS REQUIRED FOR UNIFORM COVERAGE.
 6. ALL FLOOR FINISH CHANGES SHALL OCCUR UNDER CENTERLINE OF DOOR IN CLOSED POSITION OR AT THE CENTERLINE OF AN OPENING WHERE NO DOOR OCCURS, UNLESS NOTED OTHERWISE.
 7. ALL WALLS RECEIVING WALLCOVERING SHALL BE PREPARED PROPERLY TO ENSURE UNIFORM ADHESION.
 8. ALL FINISHERS SHALL BE INSTALLED IN ACCORDANCE WITH MANUFACTURER'S INSTRUCTIONS AND RECOMMENDATIONS.
 9. BASE MATERIAL SHALL BE INSTALLED FLUSH ON FINISH FLOOR SURFACE UNLESS NOTED OTHERWISE.
 10. ALL PORCELAIN TILE GROUT LINES SHALL BE 1/8".
 11. ALL PORCELAIN MOSAIC TILE GROUT LINES SHALL BE 1/16" OR AS MANDATED BY MESH BACKING APPROVED BY MANUFACTURER.
 12. ALL QUARRY TILE GROUT JOINTS PER MANUFACTURER.
 13. GROUT LINES OF SAME FLOOR AND WALL-TILES SHALL ALIGN.

rk
rowland+broughton
architecture / urban design / interior design
500 W. Main St. 1850 Main St.
Spear, CO 81051 Denver, CO 80202
970.544.8008 303.306.1373
Crested Butte

Revisions and Revisions:

2020.08.18	PRELIMINARY SET
2020.07.30	DO FINAL AND PRELIM SET
2020.08.31	DO PERMIT COORD.
2020.09.16	DO PERMIT SUBMISSION
2020.11.07	FINAL CD
2020.12.15	CD ADDENDUM



RUSTY PARROT LODGE

175 N. JACKSON ST.
JACKSON, WY 83001

PROJECT NO:
22007

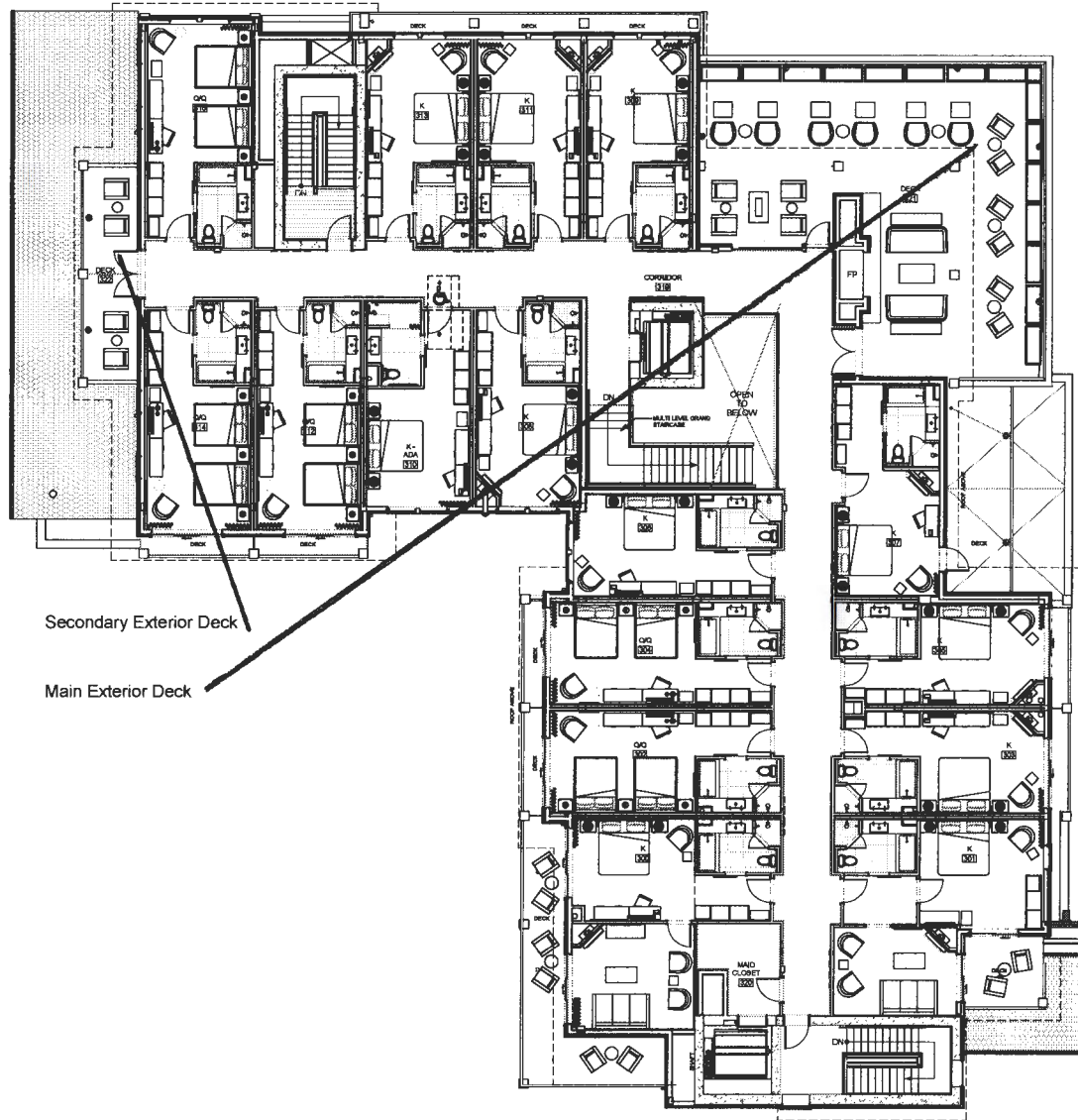
SHEET TITLE:
LEVEL 1 FINISH FLOOR PLAN

SCALE: As Indicated

A2.12

1
A2.12
LEVEL 1 FINISH FLOOR PLAN (100' = 6216.5')
SCALE: 1/8" = 1'-0"

PLAN NORTH
TRUE NORTH



FINISH PLAN GENERAL NOTES:

1. ALL INTERIORS SHALL HAVE CLASS A FIRE RATING
2. ANY DISCREPANCIES, OMISSION, OR CONFLICTS SHALL BE BROUGHT TO THE ATTENTION OF THE ARCHITECT BEFORE PROCEEDING WITH ANY WORK IN QUESTION OR ORDERING ASSOCIATED MATERIALS.
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12. ALL QUARRY TILE GROUT JOINTS PER MANUFACTURER.
13. GROUT LINES OF SAME FLOOR AND WALL TILES SHALL ALIGN.



Consultants:

Revisions and Revisions:
2020.06.18 PRICING SET
2020.07.30 CD FINAL AND PRICING SET
2020.08.31 CD PERMIT COORD.
2020.09.16 TOU PERMIT SUBMISSION
2020.11.07 FINAL CD
2020.12.15 CD ADDENDUM



RUSTY PARROT LODGE

175 N. JACKSON ST.
JACKSON, WY 83001

PROJECT NO:
22007

SHEET TITLE:
LEVEL 3 FINISH FLOOR PLAN

SCALE: As indicated

A2.32

1 LEVEL 3 FINISH FLOOR PLAN
A2.32 SCALE: 1/8" = 1'-0"



PLAN REVIEW APPLICATION FOR FOOD ESTABLISHMENTS

Teton County Health Department

Jackson, WY 83001

TYPE OF APPLICATION: ☒ New ☐ Remodel ☐ Conversion		Projected Start Date: <u>10/08/2020</u> Projected Completion Date: <u>11/18/2022</u>	
TYPE OF FOOD OPERATION: ☒ Restaurant ☐ Institution ☐ Retail food store ☐ Commissary ☐ Mobile ☐ Caterer ☐ Daycare ☐ Other: _____			
FOOD ESTABLISHMENT INFORMATION			
Name of Establishment: The Wild Sage			
Establishment Address: 175 N. Jackson St	City: Jackson	State: WY	Zip: 83001
OWNERSHIP INFORMATION			
Name of Owner: Brandon Harrison O.B.O. Harrison Hospitality			
Address: 175 N. Jackson St. PO Box 1657	City: Jackson	State: WY	Zip: 83001
Email: bharrison@rustyparrot.com	Phone Number: (307)733-2000		
APPLICANT INFORMATION (e.g., ARCHITECT/ENGINEER)			
Applicant Name: Rowland + Broughton		Contact Person: Brandon Herbst	
Applicant Mailing Address: 1830 Blake St.	City: Denver	State: CO	Zip: 80202
Email: brandon.herbst@rowlandbroughton.com		Phone Number: (720)358-4734	
FOOD OPERATION INFORMATION			
Hours/Days of Operation ☒ Sun: 7-11am & 5:30-10pm ☒ Mon: 7-11am & 5:30-10pm ☒ Tues: 7-11am & 5:30-10pm ☒ Wed: 7-11am & 5:30-10pm ☒ Thurs: 7-11am & 5:30-10pm ☒ Fri: 7-11am & 5:30-10pm ☒ Sat: 7-11am & 5:30-10pm	Restaurant Seating Capacity: # of Indoor Seats: <u>50</u> # of Outdoor Seats: _____ Square feet of facility: _____	Type of Service (check all that apply): ☒ On-site consumption ☒ Off-site consumption ☐ Catering ☐ Outdoor food service area ☐ Full service bar ☐ Other: _____	Maximum Meals to be Served (number per day): ☒ Breakfast <u>125</u> ☐ Lunch _____ ☒ Dinner <u>125</u> Employees: Max per shift: <u>9</u>
The following documents must be submitted along with this application: ☒ Proposed menu or complete list of food and beverages to be offered (including seasonal, catering and banquet menus) – Standard Operating Procedures or HACCP plans may be required. ☒ Plans must be clearly drawn to scale (minimum 11 x 14 inches in size) and include the items below: - The floor plan must identify: food preparation, serving and seating areas, restrooms, office, employee change room, storage, warewashing, janitorial and trash area. Include location of any outside equipment or facilities (dumpsters, well, septic system-if applicable). - Provide equipment layout and specifications, clearly numbered and cross-keyed with the equipment list. - Elevation drawings may be requested by the Regulatory Authority. - Identify handwashing, warewashing and food preparation sinks. - Provide plumbing layout showing the sewer lines, cleanouts, floor drains, floor sinks, vents, grease trap or grease interceptor, hot and cold water lines, and direction of flow to sanitary sewer. - Provide exhaust ventilation layout including location of hood and make-up air returns and ducts, if applicable. - Lighting plan, indicating the exact foot candles for each area as required by the FDA Food Code (§6-303.11). - Finish schedule showing floor, coved base, wall and ceilings for each area shown on the plans. Note: A color coded flow chart may be requested by the Regulatory Authority demonstrating flow patterns for: food (receiving, storage, preparation, service); dishes (clean, soiled, cleaning, storage); trash (service area, holding, storage, disposal).			
Signature:		Date: 12/15/2020	
Print Name: Brandon Harrison		Title: Managing Partner	

REGULATORY COMPLIANCE REVIEW LIST

Teton County Health Department

Jackson, WY 83001

FOOD PREPARATION PROCEDURES

FOOD DELIVERY

1. How often will frozen foods be delivered? ☐ Daily ☐ Weekly ☐ Other: 2 x per Week
2. How often will refrigerated foods be delivered? ☐ Daily ☐ Weekly ☐ Other: 2 x per Week
3. How often will dry foods or supplies be delivered? ☐ Daily ☐ Weekly ☐ Other: 2x Per Week

FOOD STORAGE* - Identify amount of space (in cubic feet) allocated for:

Dry Storage _____; Refrigerated Storage (41°F) _____; Frozen Storage _____;

Utensil Storage _____

* Identify on plans where storage will be located.

INSTRUCTIONS: Describe the following with as much detail as possible. Indicate Not Applicable (NA) as appropriate.

PROCESS	IDENTIFY FOOD ITEMS	INDICATE LOCATION AND EQUIPMENT
Washing FDA Food Code §3-302.15	Please see Narrative	Please see Narrative
Thawing FDA Food Code §3-501.13	Please see Narrative	Please see Narrative
Cooking FDA Food Code §3-401	Please see Narrative	Please see Narrative
Hot Holding Hot food maintained at 135°F	Please see Narrative	Please see Narrative
Cooling Time/Temperature Control for Safety food will be cooled to 41°F within 6 hours; 135°F to 70°F in 2 hours	Please see Narrative	Please see Narrative
Reheating Food must be reheated to a temperature of 165°F for 15 seconds within 2 hours	Please see Narrative	Please see Narrative

FINISH SCHEDULE

INSTRUCTIONS: Indicate which materials (quarry tile, stainless steel, fiberglass reinforced panels (FRP), ceramic tile, 4” plastic covered molding, etc.). Indicate Not Applicable (NA) as appropriate.

ROOM/AREA	FLOOR	FLOOR/WALL JUNCTURE	WALLS	CEILING
Food Preparation	QUARRY TILE	QUARRY COVE	FRP PER FINISH PLAN	ACT: ARMSTRONG ULTIMA
Dry Food Storage	QUARRY TILE	QUARRY COVE	GYP. PAINTED	ACT: ARMSTRONG ULTIMA
Warewashing Area	QUARRY TILE	QUARRY COVE	FRP	ACT: ARMSTRONG ULTIMA
Walk-in Refrigerators and Freezers	SCREED	VINYL COVE BASE	GALVALUME	GALVALUME
Service Sink	QUARRY TILE	QUARRY COVE	FRP	ACT: ARMSTRONG ULTIMA
Refuse Area	(EXTERIOR) CONCRETE	(EXTERIOR) N/A	(EXTERIOR) N/A	(EXTERIOR) N/A
Toilet Rooms and Dressing Rooms	TILE @ TOILET LINOLEUM @ DRESSING	TILE / SCHLUTER COVE @ TOILET THERMOPLASTIC RUBBER BASE W/ TOW (COVE) @ DRESSING	GYP. PAINTED	ACT ARMSTRONG ULTIMA
Other: Indicate EXHIBITION KITCHEN	QUARRY TILE	QUARRY TILE W/ COVE	TILE / FRP PER FINISH PLAN	GYP. PAINTED
Identify the finishes of cabinets, countertops, and shelving: STAINLESS STEEL WORK SURFACES, SHELVING PER KITCHEN PLANS. QUARTZITE SERVING COUNTER AT EXHIBITION KITCHEN. WOOD + GLASS LIQUOR SHELVES PER PLAN.				

PHYSICAL FACILITIES

INSTRUCTIONS: Explain the following with as much detail as possible. Indicate Not Applicable (N/A) as appropriate.

TOPIC	MINIMUM CRITERIA
Handwashing Facilities	- Identify number of the handwashing sinks in food preparation and warewashing areas: 3 Food Preparation 1 Warewashing Area - Type of hand drying device? ☒ Disposable towels ☐ Hand-drying device
Warewashing Facilities	MANUAL DISHWASHING - Identify the length, width, and depth of the compartments of the 3-compartment sink: 1'-6" L X 2' W X 1'-4" D - Will the largest pot/ pan fit into each compartment of the 3-compartment sink? ☒ Yes ☐ No - If No, what will be the procedure for manual cleaning and sanitizing of items that will not fit into sink compartments? - Describe size, location and type (drainboards, wall-mounted or overhead shelves, stationary or portable racks) of air drying space: WALL MOUNTED SORTING SHELF + 48" PORTABLE DRYING RACK ADJACENT DW AND 3-COMPARTMENT SINK - What type of sanitizer will be used? ☐ Chemical (Type:) ☐ Hot Water Barmaid Sanitizer tablet - Tab 150 DIS-201 MECHANICAL DISHWASHING - Identify the make and model of the mechanical dishwasher: CMA - 180 - What type of sanitizer will be used? ☐ Chemical (Type:) ☒ Hot Water - Will ventilation be provided? ☐ Yes ☒ No
Water Supply	- Is the water supply public or non-public/private? ☒ public ☐ non-public/private - If private, has source been approved? ☐ Yes ☐ No - Attach copy of written approval and/or permit. - Is ice made on premises or purchased commercially? ☒ Made on-site ☐ Purchased - Will there be an ice bagging operation? ☐ Yes ☒ No - What is the capacity and location* of the water heater? 2X 882 GALLON/HR Gal. ☐ Check if Tank-less *Identify location on plan. Provide specifications for the water heater. 2X 882 GALLON/HR NATURAL GAS WATER HEATERS IN BASEMENT - EQUIPMENT ROOM 020 - SEE P1.0
Sewage Disposal	- Is the sewage system public or non-public/private? ☒ public ☐ non-public/private - If private, has the sewage system been approved? ☐ Yes* ☐ No *Attach copy of written approval and/or permit. - Will grease traps/interceptors be provided? ☒ Yes* ☐ No *Identify location on plan. To be emptied 2x a year by Macys. Processed through the transfer station. BASEMENT @ BASE OF ENTRY RAMP, UNDERSLAB. SEE P2.0 / C4.3 FOR LOCATION
Backflow Prevention	- Will all potable water sources be protected for backflow? ☒ Yes ☐ No - Are all floor drains identified on the submit floor plan? ☒ Yes ☐ No
Toilet Facilities	- Identify locations and number of toilet facilities: PUBLIC RESTROOMS ADJACENT DEN SPACE. EMPLOYEE LOCKER ROOM IN BASEMENT - Hot and cold water provided? ☒ Yes ☐ No
Dressing Rooms	- Will dressing rooms be provided? ☒ Yes ☐ No - Describe storage facilities for employee personal belongings EMPLOYEE LOCKER ROOM IN BASEMENT.
Linens	- Will linens be laundered on site? ☒ Yes ☐ No - If yes, what will be laundered and where? Laundry facilities located on the lower level - If no, how and where will linens be cleaned? - Identify location of clean and dirty linen storage: Located on the lower level within laundry facility - How often will linens be delivered and picked up? N/A

Poisonous/ Cleaning Storage	- Identify the location/storage of poisonous or toxic materials <u>A secure location with the maintenance department located on the lower level</u> - Where will cleaning and sanitizing solutions be stored at workstations? <u>Cleaning & Sanitizing solutions will be store within close proximity to all wash / cleaning areas</u> - How will these items be separated from food and food-contact surfaces? <u>Seperate designated containers will be utilized to ensure no cross-contamination</u> - Identify the location of the facilities for cleaning of mops and other cleaning equipment <u>MOP SINK LOCATED IN KITCHEN + LAUNDRY ROOM</u>
Pest Control	- Will all outside doors be self-closing and rodent proof? ☒ Yes ☐ No ☐ N/A - Will screens be provided on all entrances left open to the outside? ☐ Yes ☒ No ☐ N/A - Will all openable windows have a minimum #16 mesh screening? ☒ Yes ☐ No ☐ N/A - Will insect control devices be used? ☒ Yes ☐ No ☐ N/A - Will air curtains be used? ☒ Yes ☐ No ☐ N/A (If yes, where? _____) * Note: All pipes and electrical conduit chases must be sealed to prevent rodent access.
Refuse, Recyclables, and Returnables	- Will refuse/garbage be stored inside? ☐ Yes ☒ No (If yes, where? _____) - Identify how and where garbage cans and floor mats will be cleaned? <u>Housekeeping will service in-room garbage & Dishwasher will clean restaurant garbage cans & mats</u> - Will a dumpster or a compactor be used? ☒ Dumpster ☐ Compactor - Identify locations of grease storage containers: <u>Dumpster will be located on the SW corner of property</u> - Will there be an area to store recyclables? ☒ Yes* ☐ No * If yes, where <u>EXTERTIOR DUMPSTER / RECYCLING AREA</u> - Will there be an area to store returnable damaged goods? ☒ Yes* ☐ No * If yes, where <u>Delivery / Return goods area will be located in the lower level</u>

Teton County Health Department Narrative

With an expected opening date of 11/18/2022 the Wild Sage Restaurant is still 18 plus months from hiring an Executive Chef and therefore creating a menu. The expectation is that the restaurant will serve a similar fare as it did in it's original form. With that in mind the last version of the menu is included as an tentative example of what to expect.

The Wild Sage capacity will increase by approximately 25%. The complete redesign and rebuild will most importantly include all new food preparation and storage equipment. These new facilities will ensure not only an incredibly high level culinary experience but more importantly will meet and exceed all safety requirements.

In addition to the enhanced equipment level there will be a thorough pre-opening training conducted by the Executive Chef once hired. All safety requirements will be taught and enforced including but not limited to labeling, food preparation and storage. All required certifications such as ServSafe will be completed before the restaurant opens.

The majority of sauces / food preparations will be completed in-house. These items will adhere to all health department requirements including preparation, labeling, storage, refrigeration and de-frosting where needed. At this time there is no intention of having any items that would require a HACCP. Should this change at a later date one will be created and submitted in a timely manner for approval.

As mentioned above without a menu it is impossible to state how things will be stored, thawed, defrosted etc. A schematic plan is also included with the application which will show the equipment that will be used for these tasks once the menu is created and the ingredients known. In an attempt to make it easier to see what equipment is to be used there is a list below.

Food Preparation Equipment:

- Combi Oven Gas – Rational – ICC 6-Half NG120V 1PH (LM200BG)
- HD Range 48" 8 Open Burners – Southbend – P48D-BBBB
- Gas countertop Griddle – Accu Temp – GGF 1201A3650-T1
- Salamander Broiler, Gas – Southbend – P36-RAD
- Charbroiler, Gas, Countertop – Southbend – HDC-24
- Gas Floor Fryer – Vulcan – 1VK45D
- Stone Hearth Oven, Gas – Beech Ovens – REC0850FG
- Convection Oven, Electric – Moffat -E32D5

Refrigeration / Freezer Equipment:

- Custom Built Walk-in Freezer – Details to come.
- Custom Built Walk-in Cooler – Details to come.
- Sandwich / Salad Preparation Refrigerator – Dellfield 4427NP-8
- Mega Top Sandwich / Salad Preparation Refrigerator – Dellfield – 4472NP -30M
- Reach-in Refrigerator – Dellfield – GBR1P-S
- Worktop Freezer – Dellfield – GUF48BP-S
- Walk-in Cooler, Modular – Self-Contained – Kolpak – PX7-0808-CT
- Ice Maker – Ice-o-matic – CIM0636HA
- Back Bar Cabinet, Refrigerated – Krowne – SD60
- Ice Maker with Bin, Cube – Style – Kyle-Draft – SC201AC

Dishwasher Equipment:

- Dishwasher, Undercounter – CMA Dishmachines – CMA – 180UC WDISPENSERS
- Dishwasher, Door Type – CMA Dishmachines – CMA – 180

As the opening day approaches and hiring and menus are completed the Wild Sage will be able to provide any information requested by the Health Department. Please feel free to contact us at (307) 733-2000 with any questions you might have.

From: Anna Day
Sent: Monday, May 24, 2021 9:03 AM
To: lynseylenamond@jacksonwy.gov
Cc: Edward Browne
Subject: Liquor License for the Rusty Parrot Lodge

Good morning Lynsey,

I was made aware that the Rusty Parrot Lodge, new construction at 175 N. Jackson St., Jackson, WY, 83001, is applying for a liquor license. I wanted to let you know that they have completed a plan review with our office for their food service. They are working with us to get a food license when the space is ready.

Please feel free to contact me with any questions or concerns.

Thank you,

Anna

Anna Day
Registered Environmental Health Specialist
Teton County Health Department
PO Box 937
460 East Pearl
Jackson, WY 83001
(307)732-8413
anna.day@wyo.gov

E-Mail to and from me, in connection with the transaction of public business, is subject to the Wyoming Public Records Act and may be disclosed to third parties.

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THE WILD SAGE

SIGNATURE COCKTAILS \$14

‘BLACK DIAMOND MARTINI’

TANQUERAY 10 GIN, KETEL ONE VODKA, LILLET BLANC ; SHAKEN AND SERVED UP

‘GIDDY UP MARGARITA’

PATRON SILVER, COINTREAU, FRESH LIME JUICE, DASH TABASCO, GRAND MARNIER, SALTED RIM;
SHAKEN ON THE ROCKS

‘THE BROADWAY & JACKSON MANHATTAN’

WILLET POT STILL BOURBON, NOILLY PRAT SWEET VERMOUTH, GRAND MARNIER, ANGOSTURA BITTERS;
SERVED UP

‘GRACE’S COSMO’

ABSOLUT CITRON, COINTREAU, FRESH LIME JUICE, CRANBERRY; SHAKEN AND SERVED UP

NON ALCOHOLIC

MOCKTAILS \$5

‘SIBERIAN MULE’

REEDS GINGER BEER, LIME JUICE, CLUB SODA; ON THE ROCKS

‘CHERRY FIZZ’

LEMON-LIME SODA, HOUSE GRENADINE, LIME JUICE; ON THE ROCKS

WINES BY THE GLASS

WHITES

ZARDETTO PROSECCO BRUT \$11
VEUVE CLICQUOT CHAMPAGNE BRUT \$25
GAUCHEZCO TORRONTES \$12
SANTA MARGHERITA PINOT GRIGIO \$15
CHARLES SMITH RIESLING \$12
CRAGGY RANGE SAUVIGNON BLANC \$14
CAKEBREAD CELLARS SAUVIGNON BLANC \$19
SONOMA-CUTRER CHARDONNAY \$16
CAKEBREAD CELLARS CHARDONNAY \$26

SINGLE MALT SCOTCH 2OZ

BALVENIE 12 \$15
DALWHINNIE 15 \$18
DALMORE 12 \$17
CHIVAS 12/18 \$14/\$21
GLENFIDDICH 12/15 \$14/\$17
GLENLIVET 12/15/ 16/18 \$14/\$17/\$19/\$28
GLENMORANGIE 10/18 \$12/\$31
LAPHROAIG 10 \$13
LAGAVULIN 16 \$27
MACALLAN 12/18 \$16/\$59
JOHNNIE WALKER BLUE \$55
TALISKER 10 \$17

REDS

MARQUÉS DE CÁCERES RIOJA \$12
KLINKER BRICK ZINFANDEL \$12
CATENA MALBEC \$14
ROBERT MONDAVI CABERNET SAUVIGNON \$22
CHARLES SMITH MERLOT \$12
HENRY ESTATE PINOT NOIR \$13
J VINEYARDS PINOT NOIR \$24
LAYERCAKE SHIRAZ \$13

BOURBON AND WHISKEY 2OZ

WILLET POT STILL RESERVE \$16
BASIL HAYDEN’S \$12
BOOKER’S \$18
BULLEIT/RYE/BARREL STRENGTH \$8, \$8, \$15
KNOB CREEK SINGLE BARREL RESERVE \$12
BUFFALO TRACE \$8
MAKER’S MARK 46 \$13
WHISTLE PIG RYE 10YR \$22
SAZERAC RYE \$12
FOUR ROSES \$13
COLTER’S RUN \$10
WYOMING WHISKEY/OUTRYDER RYE \$9, \$16
CROWN ROYAL XR \$32

STARTERS

CURRY EGGPLANT SOUP 13

CILANTRO/ COCONUT

JUMBO LUMP CRAB CAKE 23

KING CRAB/ BROWNED BUTTERMILK/ GREEN TOMATO

MIXED GREENS 13

STRAWBERRIES/ MACERATED CHERRIES/ MARCONA ALMONDS

BABY ROOT VEGETABLE SALAD 15

WATERCRESS/ HONEY LIME DRESSING/ FLAXSEED

POTATO GNOCCHI 16

HAZELNUTS/ HOUSE MUSTARD/ BROCCOLINI

ENTREES

CHICKEN BREAST* 31
RISOTTO/ CORN/ MADEIRA JUS

VEAL OSSO BUCO* 42
HOMEMADE PASTA/ TOMATO/ SEASONAL VEGETABLES

ALASKAN HALIBUT* 42
ENGLISH PEAS/ WILD MUSHROOMS/ POMMES MAXIME

WAGYU BEEF FILET* 59
TRUFFLE MILLE-FEUILLE/ ASPARAGUS/ PEPPERCORN JUS

LAMB LOIN* 44
SUMMER SQUASH/ SWEET PEPPERS/ BLACK OLIVE OIL

“*Consuming raw or undercooked MEATS, POULTRY, SEAFOOD, SHELLFISH, or EGGS (such as hamburger cooked to order, sushi, oysters on the half shell or raw egg Caesar salad) may increase your RISK of foodborne illness, especially if you have certain medical conditions.”

STATE OF WYOMING * SECRETARY OF STATE
EDWARD A. BUCHANAN
BUSINESS DIVISION

Herschler Bldg East, Ste.100 & 101, Cheyenne, WY 82002-0020

Phone 307-777-7311

Website: <https://sos.wyo.gov> · Email: business@wyo.gov

Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name	Rusty Parrot Lodge and Spa, LLC, A Wyoming Limited Liability Company		
Filing ID	2001-000428170		
Type	Limited Liability Company	Status	Active

General Information

Old Name		Sub Status	Current
Fictitious Name		Standing - Tax	Good
		Standing - RA	Good
		Standing - Other	Good
Sub Type	Flexible Limited Liability Company		
Formed in	Wyoming	Filing Date	12/24/2001 12:00 AM
Term of Duration	Perpetual	Delayed Effective Date	
		Inactive Date	

Principal Address

PO Box 509
Jackson, WY 83001

Mailing Address

PO Box 1657
Jackson, WY 83001

Registered Agent Address

Ronald H Harrison
175 North Jackson
P O Box 1657
Jackson, WY 83001

Parties

Type	Name / Organization / Address
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Notes

Date	Recorded By	Note
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Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name	Rusty Parrot Lodge and Spa, LLC, A Wyoming Limited Liability Company		
Filing ID	2001-000428170		
Type	Limited Liability Company	Status	Active

Most Recent Annual Report Information

Type	Original	AR Year	2020
License Tax	\$85.00	AR Exempt	N
AR Date	11/24/2020 12:02 PM		
Web Filed	Y		
		AR ID	05996131

Officers / Directors

Type	Name / Organization / Address
------	-------------------------------

Principal Address

PO Box 509
Jackson, WY 83001

Mailing Address

PO Box 1657
Jackson, WY 83001

Annual Report History

Num	Status	Date	Year	Tax
00559795	Original	01/24/2003	2002	\$50.00
00592824	Original	10/30/2003	2003	\$50.00
00640359	Original	11/24/2004	2004	\$50.00
00685788	Original	11/10/2005	2005	\$50.00
00739462	Original	11/16/2006	2006	\$62.82
00819715	Original	10/24/2007	2007	\$50.00
Principal Address 1 Changed From: P.O. Box 4158 To: 175 N Jackson St				
Principal Postal Code Changed From: 83001-4158 To: 83001				
00932739	Original	10/29/2008	2008	\$50.00
Principal Address 1 Changed From: 175 N Jackson St To: PO Box 509				
01095913	Original	12/30/2009	2009	\$50.00
01254063	Original	12/14/2010	2010	\$50.00
01476473	Original	01/30/2012	2011	\$50.00
01760220	Original	12/24/2012	2012	\$50.00
01922975	Original	11/01/2013	2013	\$50.00
02141663	Original	12/08/2014	2014	\$61.26
02353358	Original	11/08/2015	2015	\$50.00
02639273	Original	11/02/2016	2016	\$50.00
03160756	Original	11/22/2017	2017	\$153.16

Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name **Rusty Parrot Lodge and Spa, LLC, A Wyoming Limited Liability Company**

Filing ID **2001-000428170**

Type Limited Liability Company Status Active

03911812	Original	10/22/2018	2018	\$73.55
05115967	Original	10/08/2019	2019	\$50.00
05996131	Original	11/24/2020	2020	\$85.00

Amendment History

ID	Description	Date
2014-001675024	Delinquency Notice - Tax	12/02/2014
2012-001404880	Delinquency Notice - Tax	12/02/2012
2011-001279901	Delinquency Notice - Tax	12/02/2011
2010-000909429	Delinquency Notice - Tax	12/02/2010
2009-000802421	Delinquency Notice - Tax	12/02/2009
See Filing ID	Initial Filing	12/24/2001

NEW OR TRANSFER LIQUOR LICENSE OR PERMIT APPLICATION

FOR LIQUOR DIVISION USE ONLY			
Customer #:			
Trf from:			
Reviewer:		Initials	Date
Agent:		/	/
Chief:		/	/

To be completed by City/County Clerk		Local License #:	
License Fees:		Date filed with clerk: <u>6 / 14 / 21</u>	
Annual Fee: \$ <u>1500.00</u>		Advertising Dates: (2 Weeks) <u>8/4/21 & 8/11/21</u>	
Prorated Fee: \$ <u>903.77</u>		Hearing Date: <u>8 / 23 / 21</u>	
Transfer Fee: \$ _____			
Publishing Fee: \$ 100.00			
Publishing Fee Direct Billed to Applicant: ☐			
License Term: <u>8 / 25 / 21</u> through <u>3 / 31 / 22</u>			
Month Day Year		Month Day Year	
LICENSING AUTHORITY: Begin publishing promptly. As W.S. 12-4-104(d) specifies: NO LICENSING AUTHORITY SHALL APPROVE OR DENY THE APPLICATION UNTIL THE LIQUOR DIVISION HAS CERTIFIED THE APPLICATION IS COMPLETE.			
Applicant: <u>Rusty Parrot Lodge + Spa LLC</u>			
Trade/Business Name (dba): <u>Rusty Parrot Lodge and Spa</u>			
Building to be licensed/Building Address: <u>175 N. Jackson Street</u>			
Number & Street			
<u>Jackson</u>		<u>Wyoming</u>	<u>83001</u> <u>Teton</u>
City		State	Zip County
Local Mailing Address: <u>P.O. Box 1657</u>			
P.O. Box or Number & Street			
<u>Jackson</u>		<u>Wyoming</u>	<u>83001</u>
City		State	Zip
Local Business Telephone Number: <u>(307) 733-2000</u> Fax Number: <u>(307) 733-5566</u>			
Business E-Mail Address: <u>bharrison@rustyparrot.com</u>			
FILING FOR		FILING IN (CHOOSE ONLY ONE)	
☒ NEW LICENSE		☒ CITY OF JACKSON	
☐ TRANSFER OF LOCATION		☐ COUNTY OF:	
☐ TRANSFER OWNERSHIP		☐ ASSIGNMENT LETTER ATTACHED	
FORMERLY HELD BY: _____			
FILING AS (CHOOSE ONLY ONE)			
☐ INDIVIDUAL			
☐ PARTNERSHIP			
☐ LP/LLP			
☒ LLC			
☐ CORPORATION			
☐ LTD PARTNERSHIP			
☐ ORGANIZATION			
☐ OTHER _____			
TYPE OF LICENSE OR PERMIT (CHOOSE ONLY ONE)			
RETAIL LIQUOR LICENSE		☐ RESTAURANT LIQUOR LICENSE	
☐ ON-PREMISE ONLY (BAR)		☐ RESORT LIQUOR LICENSE	
☐ OFF-PREMISE ONLY (PACKAGE STORE)		☐ BAR AND GRILL	
☒ COMBINATION ON/OFF PREMISE (BOTH BAR & PACKAGE STORE)		LIMITED RETAIL (CLUB)	
		☐ VETERANS CLUB	
		☐ FRATERNAL CLUB	
		☐ GOLF CLUB	
		☐ SOCIAL CLUB	
		☐ MICROBREWERY	
		☐ WINERY	
		☐ DISTILLERY SATELLITE	
		☐ WINERY SATELLITE	
		☐ COUNTY RETAIL/SPECIAL MALT BEVERAGE PERMIT	
SPECIAL DESIGNATIONS			
☐ CONVENTION FACILITY		☐ GOLF CLUB	☐ RESORT
☐ CIVIC CENTER/EVENT CENTER/ PUBLIC AUDITORIUM		☐ GUEST RANCH	
To Assist the Liquor Division with scheduling inspections:			
OPERATIONAL STATUS			
☒ FULL TIME (e.g. Jan through Dec)		Specify months of your operation: from <u>Jan</u> to <u>Dec</u>	
☐ SEASONAL / PART-TIME		Days of Week (e.g. Mon through Sat): from <u>Mon</u> to <u>Sun</u>	
☐ NON-OPERATIONAL / PARKED		Hours of Operation (e.g. 10a - 2a): from <u>6am</u> to <u>2am</u>	

ALL APPLICANTS MUST COMPLETE QUESTIONS 1- 4

1. **BUILDING OWNERSHIP:** Does the applicant? W.S. 12-4-103(a)(iii)
(a) **OWN** the licensed building? ☐ YES (own)
(b) **LEASE** the licensed building? (Lease must be through the term of the liquor license) ☒ YES (lease)
If Yes, please submit a copy of the lease and indicate:
(i) When the lease expires, located on page¹ _____ paragraph^{1.1} _____ of lease.
(ii) The **Sales** provision for alcoholic or malt beverages is located, on page ² _____ paragraph ^{1.2} _____ of lease.
(Lease MUST contain a provision for SALE OF ALCOHOLIC or MALT BEVERAGES.)
2. To operate your liquor business, have you assigned, leased, transferred or contracted with any other person (entity) to operate and assert total or partial control of the license and the licensed building? W.S. 12-4-601(b) ☐ YES ☒ NO
3. Does any manufacturer, brewer, rectifier, wholesaler, or through a subsidiary affiliate, officer, director or member of any such firm: W.S. 12-5-401, 12-5-402, 12-5-403
(a) Hold any interest in the license applied for? ☐ YES ☒ NO
(b) Furnish by way of loan or any other money or financial assistance for purposes hereof in your business? ☐ YES ☒ NO
(c) Furnish, give, rent or loan any equipment, fixtures, interior decorations or signs other than standard brewery or manufacturer's signs? ☐ YES ☒ NO
(d) If you answered **YES** to any of the above, explain fully and submit any documents in connection there within:

4. Does the **applicant** have any interest or intent to acquire an interest in any other liquor license issued by **this** licensing authority? W.S. 12-4-103(b) ☒ YES ☐ NO
If "YES", explain: We have also submitted an application for Bar & Grill though a Retail License remains our preference.

5. **BAR AND GRILL LICENSE OR RESTAURANT LICENSE:**

Have you submitted a valid food service permit or application? W.S. 12-4-413(a) ☐ YES ☒ NO

6. **RESORT LICENSE:**

- Does the resort complex:
- (a) Have an actual valuation of at least one million dollars, or have you committed or expended at least one million dollars (\$1,000,000.00) on the complex, excluding the value of the land? W.S. 12-4-401(b)(i) ☐ YES ☐ NO
- (b) Include a restaurant and a convention facility which will seat at least one hundred (100) persons? W.S. 12-4-401(b)(ii) ☐ YES ☐ NO
- (c) Include motel, hotel or privately owned condominium, town house or home accommodations approved for short term occupancy with at least one hundred (100) sleeping rooms? W.S. 12-4-401(b)(iii) ☐ YES ☐ NO
- (d) If no on question (c), have a ski resort facility open to the general public in which you have committed or expended not less than 10 million dollars (\$10,000,000.00)? W.S. 12-4-401(b)(iv) ☐ YES ☐ NO
- (e) Are you contracting/leasing the food and beverage services? W.S. 12-4-403(b)
1. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

7. **MICROBREWERY LICENSE:**

- Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii) ☐ YES ☐ NO
- (a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT
☐ BAR AND GRILL ☐ WINERY
- (b) Do you self distribute your products? W.S. 12-2-201(a) ☐ YES ☐ NO
(Requires wholesale malt beverage license with the Liquor Division)

8. **WINERY LICENSE:**

- Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii) ☐ YES ☐ NO
- (a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT
☐ BAR AND GRILL ☐ MICROBREWERY

9. LIMITED RETAIL (CLUB) LICENSE:

FRATERNAL CLUBS W.S. 12-1-101(a)(iii)(B)

- (a) Has the fraternal organization been actively operating in at least thirty-six (36) states? ☐ YES ☐ NO
- (b) Has the fraternal organization been actively in existence for at least twenty (20) years? ☐ YES ☐ NO

10. LIMITED RETAIL (CLUB) LICENSE:

VETERANS CLUBS W.S. 12-1-101(a)(iii)(A):

- (a) Does the Veteran's organization hold a charter by the Congress of the United States? ☐ YES ☐ NO
- (b) Is the membership of the Veteran's organization comprised only of Veterans and its duly organized auxiliary? ☐ YES ☐ NO

11. LIMITED RETAIL (CLUB) LICENSE:

GOLF CLUBS W.S. 12-1-101(a)(iii)(D)/W.S. 12-4-301(e):

- (a) Do you have more than fifty (50) bona fide members? ☐ YES ☐ NO
- (b) Do you own, maintain, or operate a bona fide golf course together with clubhouse? ☐ YES ☐ NO
- (c) Are you a political subdivision of the state that owns, maintains, or operates a golf course? ☐ YES ☐ NO
1. Are you contracting/leasing the food and beverage services? W.S. 12-5-201(g) ☐ YES ☐ NO
2. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

12. LIMITED RETAIL (CLUB) LICENSE:

SOCIAL CLUBS W.S. 12-1-101(a)(iii)(E)/W.S. 12-4-301(b):

- (a) Do you have more than one hundred (100) bona fide members who are residents of the county in which the club is located? ☐ YES ☐ NO
- (b) Is the club incorporated and operating solely as a nonprofit organization under the laws of this state? ☐ YES ☐ NO
- (c) Is the club qualified as a tax exempt organization under the Internal Revenue Service? ☐ YES ☐ NO
- (d) Has the club been in continuous operation for a period of not less than one (1) year? ☐ YES ☐ NO
- (e) Has the club received twenty-five dollars (\$25.00) from each bona fide member as Recorded by the secretary of the club and are club members at the time of this application in good standing by having paid at least one (1) full year in dues? ☐ YES ☐ NO
- (f) Does the club hold quarterly meetings and have an actively engaged membership carrying out the objectives of the club? ☐ YES ☐ NO
- (g) Have you filed a true copy of your bylaws with this application? ☐ YES ☐ NO
- (h) Has at least fifty one percent (51%) of the membership signed a petition indicating a desire to secure a Limited Retail Liquor License? (Petition Attached) ☐ YES ☐ NO

13. If applicant is filing as an Individual, Partnership or Club: W.S. 12-4-102(a)(ii) & (iii)

Each individual, partner or club officer must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip <i>DO NOT LIST PO BOXES</i>	Residence Phone Number	Have you been a DOMICILED resident for at least 1 year and not claimed residence in any other state in the last year?	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application.)

14. If the applicant is a **Corporation, Limited Liability Company, Limited Liability Partnership or Limited Partnership:** W.S. 12-4-102(a)(iv) & (v)

Each stockholder holding, either jointly or severally, ten percent (10%) or more of the outstanding and issued capital stock of the corporation, limited liability company, limited liability partnership, or limited partnership, and **every officer, and every director** must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip <i>DO NOT LIST PO BOXES</i>	Residence Phone Number	No. of Years in Corp or LLC	% of Corpora te Stock Held	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
Ron Harrison				20	99%	YES ☐ NO ☒	YES ☐ NO ☒
Brandon Harrison				20	1%	YES ☐ NO ☒	YES ☐ NO ☒
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application)

REQUIRED ATTACHMENTS:

- ☒ A statement indicating the financial condition and financial stability of the applicant W.S. 12-4-102(a)(vi).
- ☒ Attach any lease agreements (especially for resort / political subdivisions leasing out food & beverage services) W.S. 12-4-103 (a)(iii)/W.S. 12-4-403(b)/W.S. 12-4-301(e).
- ☐ If transferring a license from one ownership to another, a form of assignment from the current licensee to the new applicant authorizing the transfer W.S. 12-4-601(b).

OATH OR VERIFICATION

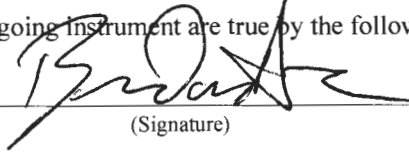
Requires signatures by **ALL** Individuals, **ALL** Partners, **ONE (1)** LLC Member, or **TWO (2)** Corporate Officers or Directors except that if all the stock of the corporation is owned by **ONE (1)** individual then that individual may sign and verify the application upon his oath, or **TWO (2)** Club Officers. W.S. 12-4-102(b)

Under penalty of perjury, and the possible revocation or cancellation of the license,
I swear the above stated facts, are true and accurate.

STATE OF WYOMING)
) SS.
COUNTY OF Teton)

Signed and sworn to before me on this 14th day of June, 2021 that the facts alleged in the foregoing instrument are true by the following:

- 1)



Brandon Harrison

member

(Signature)

(Printed Name)

Title
- 2)

(Signature)

(Printed Name)

Title
- 3)

(Signature)

(Printed Name)

Title
- 4)

(Signature)

(Printed Name)

Title
- 5)

(Signature)

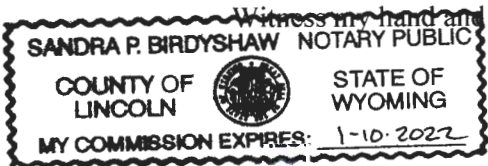
(Printed Name)

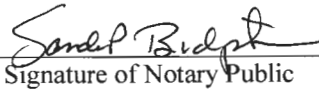
Title
- 6)

(Signature)

(Printed Name)

Title




Signature of Notary Public

My commission expires: 1-10-2022



Business Information / Plan of Operation

Type of Liquor License:

☒ Retail ☐ Bar & Grill

Name of Applicant: Rusty Parrot Lodge and Spa

Tell us about your business.	
For established businesses:	
When did your business open? Please see attachment	
Are you open year-round? Please see attachment	
If not, provide when and how long you are closed (off-season).	
Provide your annual sales tax payments for the last three years. 2020 = Please see attached 2019 = Please see attached 2018 = Please see attached	
What is the percentage of your employees who live locally? (includes surrounding communities) Please see attachment	
Describe how you are involved with Environmental & Public Health related to COVID-19. Please see attachment	
Provide the number of parking spaces your business has (excluding street parking). Please see attachment	
Are you located near a bus stop or pathway system? Please see attachment	
Have you been involved with community events or public service? Describe. Please see attachment	
For new businesses:	
What is the projected opening date for your business?	
Will you be open year-round? If not, provide when and how long you will be closed (off-season).	
What are your total sales projections for the next 3 years? 1 st year of operation = 2 nd year of operation = 3 rd year of operation =	
Will you hire locally (includes surrounding communities)?	
How will you be involved with Environmental & Public Health related to COVID-19?	
Provide the number of parking spaces your business will have (excluding street parking).	
Will you be located near a bus stop or pathway system?	
What are your plans for community involvement or public service?	

All Applicants.	
Describe your company structure and leadership team.	Please see attachment
Describe the nature of your business.	Please see attachment
Describe products to be provided (including alcohol).	Please see attachment
Describe your target market.	Please see attachment
What is the official building capacity?	Please see attachment
Describe frequent events or gatherings held on your property or will be held.	Please see attachment
You will be selling a high-addition product; how will you be involved in the community to address that? Please see attachment	
Describe the process for customers to order alcohol and how it is delivered.	Please see attachment
Do you plan to serve alcohol outside on a deck or patio? If so, include a sketch or site plan showing the outside area. If so, describe the physical characteristics of the outside area. Please see attachment What is your plan to keep customers from leaving with open alcohol containers?	

Prepared by:	Brandon Harrison
Date: June 14, 2021	

Answers to Town of Jackson Plan of Operation – Retail License

What year did your business open?

1990

Are you open year-round?

Yes

Provide sales tax numbers for the last three years:

2017: \$ [REDACTED]

2018: [REDACTED]

2019: [REDACTED] * Partial year data through 11/18/19, the date of closure due to fire.

What is the percentage of employees that live locally?

We have an established track record of enabling our teammates to become long-term contributing members of our community. At the date of our last operation, 92% of our team lived in the Town of Jackson or in the Jackson Hole valley within Teton County, WY. The remaining 8% chose to live in Alpine or Victor/Driggs and commute into Jackson.

Describe how you are involved in environmental & public health related to COVID-19:

Because of the reconstruction timeline, we were not accommodating guests during the pandemic. Our administrative staff successfully transitioned to remote work. We required adherence by all subcontractors to all health department recommendations at the construction site and will adhere to any future public health recommendations.

Provide the number of parking spaces your business has:

A considerable component of our redevelopment is a transition from surface parking to underground parking. We will have 31 spaces in the underground parking garage. In addition to the underground parking, we are credited with 6 street parking spaces along Jackson and Gill streets. If additional parking becomes a necessity, additional lifts may be installed in the underground parking garage for additional valet parking.

Are you located near a bus stop or parkways system?

We are located conveniently near the Miller Park Transfer station, a major hub for the START public transportation system.

Have you been involved in community events or public service? Describe:

Over the duration of the Harrison family's ownership of the Rusty Parrot, involvement in the community has always been of foremost importance – we care deeply about the health, wellbeing, and vitality of our community. The Harrison family has actively supported many different community organizations through volunteer board member service, donation of gift certificates for dinner or overnight stays, donation of our facilities for events, contributions to capital fund campaigns, ongoing donations to the operating budgets, or simply as active members, participants, and supporters. The list of community organizations we support is long and evolving, and includes organizations that support physical and mental health, local non-profits, land preservation, the arts, and business and tourism.

- Community Foundation of Jackson Hole: Board member since 2015
- Community Foundation of Jackson Hole: Old Bill's Fun Run Co-Challenger level donor
- Community Counseling Center: Co-chair of capital campaign and 9-year full term board member
- Teton Free Clinic: Helped get legislation passed that allowed the formation of the free medical clinic and served on its board.
- Art Association of Jackson Hole: Current Vice Chair, board of directors
- Grand Teton National Park Foundation: Resource Committee member, fundraising contributions for Jenny Lake trail reconstruction, and school section purchase.

- Grand Teton Music Festival: Board of Directors, Executive Committee, and Strategic Planning Committee
- Grand Teton Music Festival: Co-Founder with Eiji Oue, started Music in the Hole free outdoor 4th of July concert and was the founding sponsor for 10 years.
- Jackson Hole Land Trust: Prior member, Board of Directors
- Jackson Hole Land Trust: Pioneered a direct donation campaign of 1% of room sales to protect open spaces.
- Center for the Arts: Capital campaign donor
- Astoria Park Conservancy: Capital campaign donor
- National Museum of Wildlife Art: Rungius Society member donors
- Jackson Hole Central Reservations: Board service and help guide policies around air service which led to the formation of Jackson Hole Air Improvement Resources.

Describe your company structure and leadership team:

The Harrison Family has owned and operated the Rusty Parrot Lodge & Spa since its inception in 1990, there are no ownership interests outside the family.

Harrison Hospitality Properties LP owns the real estate assets and leases the property to Rusty Parrot Lodge and Spa, LLC.

Rusty Parrot Lodge and Spa, LLC is the operating company which leases the location from Harrison Hospitality Properties LP. Rusty Parrot Lodge and Spa LLC, runs both the lodging and foodservice operations doing business as the Wild Sage Restaurant.

Ron Harrison is the founder and General Partner of Harrison Hospitality Properties.

Brandon Harrison is the managing member of Rusty Parrot Lodge and Spa, LLC with responsibilities including directing the redevelopment project, and the General Manager of both the lodging and dining operations. The Body Sage Spa is operated onsite by Heidi Harrison.

We have retained key staff leaders throughout the redevelopment period who will provide additional continuity of operations and familiar guest experience upon reopening.

Describe the nature of your business.

The Rusty Parrot Lodge has been part of the local community for 30+ years providing world renowned service to guests from both near and far. A fire in November 2019 resulted in the complete loss of the building. The new Rusty Parrot Lodge will retain the same sense of intimacy in scale, with a modest increase in room count from 32 to 40. The Body Sage Spa and the Wild Sage restaurant will return with their same commitment to excellence. Construction is currently in progress on the replacement structure, with completion in 2022. The expected completion date has been extended from May 2022 to November 2022 due to pandemic related delays, subcontractor staffing and material availability.

As this business transitions to the second generation of family ownership and its second physical structure, the business will continue evolve to compete in the rapidly changing marketplace while still remaining true to our heritage. Since our inception, we have continually elevated the art of hospitality in Jackson Hole.

Our product is a hospitality experience which encompasses our guests entire experience within the destination. Our product does not begin or end at our doorstep but continuously involves our community and ecosystem. We consider it an honor and a privilege to ensure that our guests have life enhancing experiences while visiting our magical valley. By engaging relationships between our local business partners, we facilitate activities for our guests that simultaneously align their expectations, fulfill their aspirations, and broaden their horizons.

Under the Wild Sage, our food and beverage operation will retain its historical focus upon reopening. As a fine dining establishment, we are well known for our experience where our creative culinary team utilized the highest quality, local ingredients to craft a meal worthy of the most special occasions. Served in a quiet environment and in an unhurried manner, our dining experience creates the opportunity for the conversation with companions to be as memorable as the food.

Describe products to be provided (including alcohol)

The Wild Sage Restaurant will provide the food and beverage service in all locations within the property. Locations are described more thoroughly below and include the dining room, bar, courtyard, elevated decks, room service, and minibars. Dayparts are primarily breakfast and dinner but may expand to include lunch in the future. The menu style will remain full service fine dining with categories such as starters/entrees/sides/desserts.

Our alcohol service program will include a Wine Spectator rated wine list, a carefully curated selection of cocktails, premium alcohol, and beer and malt beverages with an emphasis on local breweries and distilleries.

Describe your target market

The target market for our food and beverage operation includes three primary categories: 1) Overnight guests of the Rusty Parrot Lodge, 2) Locals, and 3) Other visitors. Accommodating our hotel guests with the opportunity for an exceptional dining experience is critically important to the lodging experience. Variety is the spice of life, and our concierge staff actively encourage our guests to also experience the breadth of great local offerings by booking reservations for them at other establishments. This affords us the capacity and opportunity to host guests from outside the hotel. Our most cherished customers are the locals who trust us to host them for their memorable occasions, whether they aspire for a once-a-year anniversary dinner or are devoted regulars and can join us more frequently. We are also proud to host other visitors to the valley to ensure that we do our part in exceeding their expectations of the Jackson Hole experience.

Our target demographics are varied and diverse and include: Leisure travelers with flexible schedules looking for authentic experiences and traveling outside peak periods. Romantic partners strengthening relationships through travel. Small multigenerational groups creating bonds where grandparents can include grandkids in their bucket list adventures. Lifelong friends traveling together for outdoor recreation. Business travelers doing work with new local industries that are essential in diversifying our local economy.

While our quality level requires that our customers be financially capable, we appeal most to the hard-working, self-made, down-to-earth community. Neither are we the destination for the hard-partying college age consumer, nor do we embrace glitz or target the celebrity and influencer crowd.

We are the destination for those looking for a relaxed, quiet, and beautifully appointed setting. A place for those who desire somewhere to "have a chat," an after-dinner drink, or even talk business in a quiet and unassuming setting that currently does not exist in the downtown area of Jackson. We have always been known for our service and western hospitality -- a small, quiet lodge where friends and family can get together for an unforgettable meal.

What is the official building capacity?

According to the plans the Occupant Load is as follows:

Level 0 occupant load = 122

Level 1 occupant load = 268

Level 2 occupant load = 56

Level 3 occupant load = 41 (including outdoor private area)

Total indoor occupant load = 487 (There is potential for 180 additional people when the outside area is included)

Describe frequent events or gatherings held on your property or will be held?

Our business model focuses on providing opportunities for small parties, couples, great friends, and close family members to engage with each other. We avoid hosting larger groups so that our intimately sized gathering spaces are not overwhelmed, and we can continue to maintain the expectations of the individual traveler.

Events have historically been limited to the hosting of board retreats, small cocktail parties for local non-profits, occasional wine pairing dinners, and limited small group gatherings such as baby shower brunches.

With enhanced public areas, we will expand our events programming with a focus on educational presentations such as wildlife photography and etiquette, local history and current culture, and backcountry safety and awareness. Entertainment will focus on ambiance enhancement and may consist of acoustic artists performing within our public areas.

You will be selling a high addiction product; how will you be involved in the community to address that?

The character of the environment we create with our experience lends itself to the responsible enjoyment of alcoholic beverages. The prioritized bases of our experience have and always will be company, conversation, comfort, food, and drink. Our service environment has never been, and will never be, conducive to abusive consumption. The thoughtful preparation and professional presentation of quality alcoholic beverages can be an enhancing element to a social gathering. We will also offer a variety of alcohol-free craft beverages prepared and served with the same quality and care.

Training is the foundation which our service has been built upon. All staff involved in the preparation or serving of food and alcohol will undergo TIPS (Training for Intervention Procedures) training for serving alcohol. A report by The Community Preventive Services Task Force found that responsible beverage service training for owners and managers leads to positive changes in establishment practices, including promoting food and non-alcoholic beverages, denying service to intoxicated customers, conducting regular meetings with the staff, and arranging alternate transportation for intoxicated customers. Additionally, training servers has shown increases in offering of food and water, delays in service to obviously intoxicated patrons, and increases in explaining house policies, resulting in fewer drinks consumed and lower blood alcohol. Our trainings will continue to follow best practices for ensuring the responsible consumption of alcohol, including checking ID cards for underage appearing patrons, identifying and responding to early signs of excessive consumption, using service practices to reduce likelihood of excessive consumption, identifying intoxicated patrons and refusing to serve them, and arranging transportation for those who should not be driving.

While our priority is to ensure safe and responsible consumption, we recognize that alcohol addiction is a problem in many communities, including our own. Through our service to and support of the Community Foundation of Jackson Hole and the Community Counseling Center, we believe that these two organizations are immensely valuable to the overall mental health of our community and pledge to continue supporting them as they develop relevant future initiatives.

Describe the process to order alcohol and how it is delivered?

Our service standards, our clientele expectations, and industry rating certifications require a level of hospitality service at the locations identified below which includes the availability of light refreshments and a variety of alcoholic and non-alcoholic beverages served. Given that the Resort liquor license is not available to small properties, regardless of their service level, the Retail liquor license is critical to our ability to develop these service offerings in order to efficiently and consistently deliver the services that are expected from our clientele.

All orders will be placed with a member of the restaurant service staff either in person, over the phone or mobile app then input to a point-of-sale system. The order will be prepared in designated areas, delivered by service staff and the ticket may be settled to a room charge or as a cash or credit card sale.

- **Restaurant service:** As in the past, customers will be able to order a wide selection of wines, cocktails and malt beverages. These will be ordered at the table with the order being taken by a TIPS trained server. Wine service will consist of either bottle service or by the glass. Either option will be poured and delivered by the staff and placed on the table in-front of the guest.
- **Den / Bar area service:** There will be a designated bar area in the Rusty Parrot to cater to anyone looking to get an alcoholic beverage regardless of whether they are dining with us or not. This area will be located just off the main lobby and will consist of a small bar that will serve from the same wine list available at the restaurant. For those seeking a beer, there will be options from a bottle, a can, or a small selection of beers on tap. A selection of premium alcohol such as single malt Scotch and whiskey, sipping tequila will also be available to the customers. Guests will be able to relax either at the bar or in one of several comfortable chairs situated with in the room. A bartender will staff the bar area and serve across the bar.
- **Outdoor patio / courtyard service:** A large patio will be available to our guests with full bar service as well as the opportunity to order some lighter fare. All egresses will be through monitored areas of the hotel to control everything coming in and out of the property to insure no open alcohol leaves the premises.

- **Deck Service:** Similar to the patio there will be outdoor seating available on two decks located off the third floor. There will be one larger deck capable of host 30+ people and a smaller deck. Both will be serviced by trained staff and will require anyone leaving the property to leave through a monitored area to ensure nothing uncontrolled leaves the property.
- **Concierge's Social Hour:** We will host a late afternoon program as an opportunity for both in-house and outside guests to socialize and reminisce on the activities of the day. This event is similar to a happy hour but hosted by concierge staff with a focus on providing insight into our authentic local culture and activities.
- **Mini Bar:** An in-room refreshments pantry program is an expected amenity. Inclusion of alcohol within a mini-bar type program is an essential element to its viability. These items would be inventoried by the housekeeping room attendants. Mini bars will be secured as required to prevent unauthorized access.
- **Room Service:** Room Service will be available for hotel guests with ordering via room telephone or mobile app. All alcohol will be poured in designated areas and delivered by trained employees through the service elevator in delivery carts. Picnic style lunch and breakfast grab and go offerings may also be made available to hotel guests.
- **Welcome basket amenities:** Often purchased as a gift for hotel guests or provided by management an arrival amenity arrival is a well appreciated touch of hospitality. Items such as a gift basket which may include a bottle of wine are placed in the room upon.
- **Catering and events:** With a greatly expanded outdoor public space there is the possibility of doing more catering and social events. We would continue to do this while exploring increased options such as small weddings and company retreats. These would all take place on a case by case basis as our number one priority is and always will be the safety and enjoyment of our in-house and visiting guests.
- **The Body Sage Spa:** The new Body Sage Spa will be within the main building of the Rusty Parrot. Alcohol is discouraged during body treatments, which promote body health. On occasion, the spa may host an event which may include alcoholic beverages served by trained employees.

Do you plan to serve alcohol outside on a deck or patio? If so include a sketch or site plan showing the outside area.

Yes, the construction currently in progress includes a variety of decks and patios such as would typically be found in a larger Resort property.

If so, describe the physical characteristics of the outside area:

The new Rusty Parrot Lodge and Spa will have a large fenced in "courtyard." The hotel will be in an "L" shape with the courtyard being located between the two wings and six-foot exterior fences completing the rectangle. There will also be two outdoor decks located on the top floor. One of these decks will overlook Jackson street with the second on the other side of the hotel. Ingresses and egresses will be through the hotel to ensure appropriate control of hotel guests, restaurant diners, and those gathering for a drink. A sitemap has been attached to this package to better illustrate the planned layout.

What is your plan to keep customers from leaving with open alcohol containers?

We will not serve in disposable cups or allow transfer to to-go cups. Alcoholic beverages will only be served in high-quality reusable glassware which will be easily identifiable, and the economic expense of replacement incentivizes their retention on property. We will inform guests of the current rules regarding partially consumed wine and reseal bottles as required/allowed. All entrances will be monitored by trained employees as well as security camera systems. All public areas necessitate customers exiting through areas controlled by the restaurant and hotel staff.

Liquor License Application

Rev 10/2020



05/27/2021

Bank of Jackson Hole
990 W. Broadway
Jackson, WY 83001

To Whom It May Concern:

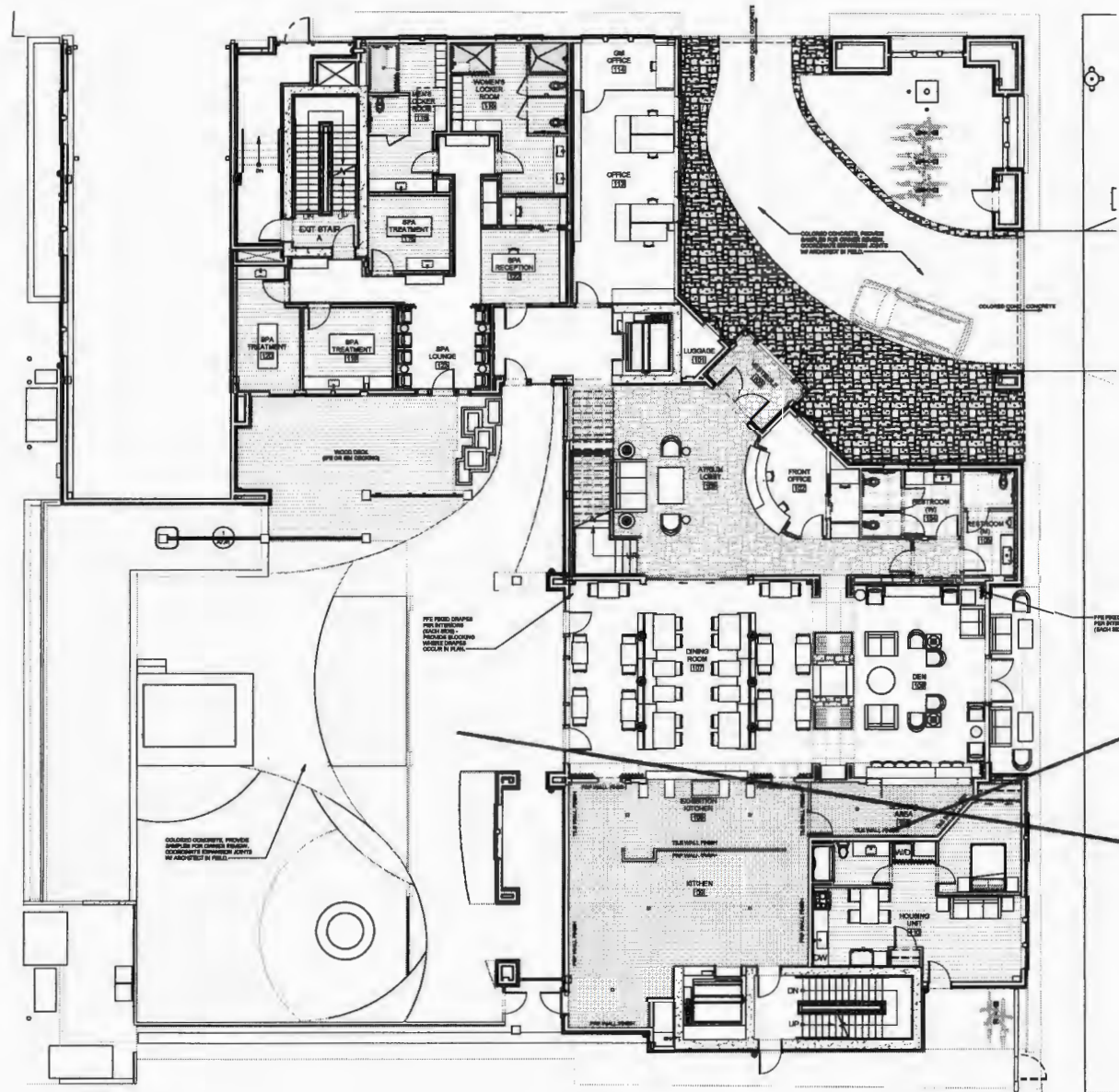
This letter is to certify and serve as notification that Rusty Parrot Lodge and Spa, LLC has been a client of the bank since 2020 and is and has been in good standing.

Rusty Parrot Lodge and Spa, LLC has a total combined balance of cash deposits with our bank of USD [REDACTED] and has never fallen into a delinquent status.

If you require any further information or have any questions, please do not hesitate to contact me directly at 307-732-3041 or bmcdearman@bojh.com.

Sincerely,

Bryan McDearman
SVP, Commercial Loan Officer
307-732-3041



FINISH PLAN GENERAL NOTES:

1. ALL INTERIORS SHALL HAVE CLASS A FIRE RATING.
2. ANY DISCREPANCIES, OMISSIONS, OR CONFLICTS SHALL BE BROUGHT TO THE ATTENTION OF THE ARCHITECT BEFORE PROCEEDING WITH ANY WORK IN QUESTION OR ORDERING ASSOCIATED MATERIALS.
3. CONTRACTOR SHALL BE RESPONSIBLE FOR ALL DIMENSIONS AND APPROPRIATE QUANTITY OF MATERIALS.
4. CONTRACTOR SHALL SUBMIT BEAMING DIAGRAM FOR FLOORING MATERIALS FOR REVIEW AND APPROVAL.
5. PAINTED SURFACES SHALL RECEIVE ONE PRIME COAT AND TWO FINISH COATS (MINIMUM) OR AS REQUIRED FOR UNIFORM COVERAGE.
6. ALL FLOOR FINISH CHANGES SHALL OCCUR UNDER CENTERLINE OF DOOR IN CLOSED POSITION OR AT THE CENTERLINE OF AN OPENING WHERE NO DOOR OCCURS, UNLESS NOTED OTHERWISE.
7. ALL WALLS RECEIVING WALLCOVERING SHALL BE PREPARED PROPERLY TO ENSURE UNIFORM ADHESION.
8. ALL FINISHES SHALL BE INSTALLED IN ACCORDANCE WITH MANUFACTURER'S INSTRUCTIONS AND RECOMMENDATIONS.
9. BARE MATERIAL SHALL BE INSTALLED FLUSH ON FINISH FLOOR SURFACE UNLESS NOTED OTHERWISE.
10. ALL PORCELAIN TILE GROUT LINES SHALL BE 1/8".
11. ALL PORCELAIN MOSAIC TILE GROUT LINES SHALL BE 1/16" OR AS MANDATED BY MESH BACKING APPROVED BY MANUFACTURER.
12. ALL QUARRY TILE GROUT JOINTS PER MANUFACTURER.
13. GROUT LINES OF SAME FLOOR AND WALL TILES SHALL ALIGN.



Revisions and Revisions:

2020.06.19	PROPOSED SET
2020.07.20	CD FINAL AND PROPOSED SET
2020.08.31	CD PERMIT COORD.
2020.08.18	CD PERMIT SUBMISSION
2020.11.07	FINAL CD
2020.12.15	CD ADDENDUM



RUSTY PARROT LODGE

175 N. JACKSON ST.
JACKSON, WY 83001

PROJECT NO:
22007

SHEET TITLE:
LEVEL 1 FINISH FLOOR PLAN

SCALE: As Indicated

A2.12

1

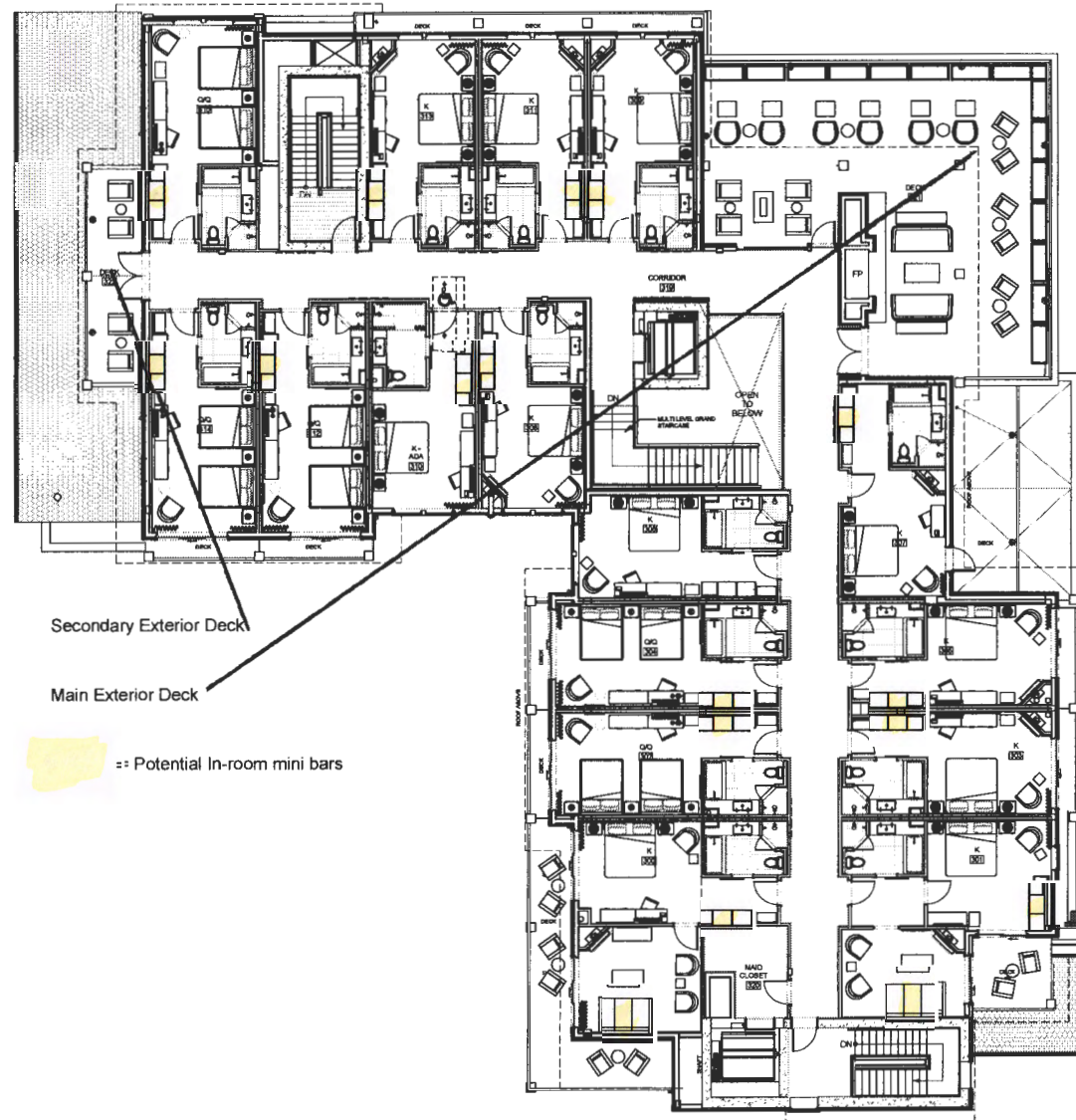
LEVEL 1 FINISH FLOOR PLAN (100' = 6218.5')

A2.12

SCALE: 1/8" = 1'-0"

PLAN NORTH

TRUE NORTH



Secondary Exterior Deck

Main Exterior Deck

== Potential In-room mini bars

FINISH PLAN GENERAL NOTES:

1. ALL INTERIORS SHALL HAVE CLASS A FIRE RATING.
2. ANY DISCREPANCIES, OMISSION, OR CONFLICTS SHALL BE BROUGHT TO THE ATTENTION OF THE ARCHITECT BEFORE PROCEEDING WITH ANY WORK IN QUESTION OR ORDERING ASSOCIATED MATERIALS.
3. CONTRACTOR SHALL BE RESPONSIBLE FOR ALL DIMENSIONS AND APPROPRIATE QUANTITY OF MATERIALS.
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8. ALL FINISHES SHALL BE INSTALLED IN ACCORDANCE WITH MANUFACTURER'S INSTRUCTIONS AND RECOMMENDATIONS.
9. BASE MATERIAL SHALL BE INSTALLED FLUSH ON FINISH FLOOR SURFACE UNLESS NOTED OTHERWISE.
10. ALL PORCELAIN TILE GROUT LINES JOINTS SHALL BE 1/8".
11. ALL PORCELAIN MOSAIC TILE GROUT LINES SHALL BE 1/16" OR AS INDICATED BY MESH BACKING APPROVED BY MANUFACTURER.
12. ALL QUARRY TILE GROUT JOINTS PER MANUFACTURER.
13. GROUT LINES OF SAME FLOOR AND WALL TILES SHALL ALIGN.



rowland+broughton
architecture / urban design / interior design

550 w. main st. 1830 blake st.
asper, co 81611 denver, co 80202
970.544.8006 303.308.1373

Consultants:

Revisions and Revisions:
2020.08.18 PRICING SET
2020.07.30 CD FINAL AND PRICING SET
2020.08.31 CD PERMIT COORDS
2020.08.18 CD PERMIT SUBMISSION
2020.11.07 FINAL CD
2020.12.15 CD ADDENDUM



RUSTY PARROT LODGE

175 N. JACKSON ST.
JACKSON, WY 83001

PROJECT NO:
22007

SHEET TITLE:
LEVEL 3 FINISH FLOOR PLAN

SCALE: As indicated

A2.32

1 LEVEL 3 FINISH FLOOR PLAN
A2.32 SCALE: 1/8" = 1'-0"



THE WILD SAGE

SIGNATURE COCKTAILS \$14

‘BLACK DIAMOND MARTINI’

TANQUERAY 10 GIN, KETEL ONE VODKA, LILLET BLANC ; SHAKEN AND SERVED UP

‘GIDDY UP MARGARITA’

PATRON SILVER, COINTREAU, FRESH LIME JUICE, DASH TABASCO, GRAND MARNIER, SALTED RIM;
SHAKEN ON THE ROCKS

‘THE BROADWAY & JACKSON MANHATTAN’

WILLET POT STILL BOURBON, NOILLY PRAT SWEET VERMOUTH, GRAND MARNIER, ANGOSTURA BITTERS;
SERVED UP

‘GRACE’S COSMO’

ABSOLUT CITRON, COINTREAU, FRESH LIME JUICE, CRANBERRY; SHAKEN AND SERVED UP

NON ALCOHOLIC MOCKTAILS \$5

‘SIBERIAN MULE’

REEDS GINGER BEER, LIME JUICE, CLUB SODA; ON THE ROCKS

‘CHERRY FIZZ’

LEMON-LIME SODA, HOUSE GRENADINE, LIME JUICE; ON THE ROCKS

WINES BY THE GLASS

WHITES

ZARDETTO PROSECCO BRUT \$11
VEUVE CLICQUOT CHAMPAGNE BRUT \$25
GAUCHEZCO TORRONTES \$12
SANTA MARGHERITA PINOT GRIGIO \$15
CHARLES SMITH RIESLING \$12
CRAGGY RANGE SAUVIGNON BLANC \$14
CAKEBREAD CELLARS SAUVIGNON BLANC \$19
SONOMA-CUTRER CHARDONNAY \$16
CAKEBREAD CELLARS CHARDONNAY \$26

SINGLE MALT SCOTCH 20Z

BALVENIE 12 \$15
DALWHINNIE 15 \$18
DALMORE 12 \$17
CHIVAS 12/18 \$14/\$21
GLENFIDDICH 12/15 \$14/\$17
GLENLIVET 12/15/ 16/18 \$14/\$17/\$19/\$28
GLENMORANGIE 10/18 \$12/\$31
LAPHROAIG 10 \$13
LAGAVULIN 16 \$27
MACALLAN 12/18 \$16/\$59
JOHNNIE WALKER BLUE \$55
TALISKER 10 \$17

REDS

MARQUÉS DE CÁCERES RIOJA \$12
KLINKER BRICK ZINFANDEL \$12
CATENA MALBEC \$14
ROBERT MONDAVI CABERNET SAUVIGNON \$22
CHARLES SMITH MERLOT \$12
HENRY ESTATE PINOT NOIR \$13
J VINEYARDS PINOT NOIR \$24
LAYERCAKE SHIRAZ \$13

BOURBON AND WHISKEY 20Z

WILLET POT STILL RESERVE \$16
BASIL HAYDEN’S \$12
BOOKER’S \$18
BULLEIT/RYE/BARREL STRENGTH \$8, \$8, \$15
KNOB CREEK SINGLE BARREL RESERVE \$12
BUFFALO TRACE \$8
MAKER’S MARK 46 \$13
WHISTLE PIG RYE 10YR \$22
SAZERAC RYE \$12
FOUR ROSES \$13
COLTER’S RUN \$10
WYOMING WHISKEY/OUTRYDER RYE \$9, \$16
CROWN ROYAL XR \$32

STARTERS

CURRY EGGPLANT SOUP 13

CILANTRO/ COCONUT

JUMBO LUMP CRAB CAKE 23

KING CRAB/ BROWNED BUTTERMILK/ GREEN TOMATO

MIXED GREENS 13

STRAWBERRIES/ MACERATED CHERRIES/ MARCONA ALMONDS

BABY ROOT VEGETABLE SALAD 15

WATERCRESS/ HONEY LIME DRESSING/ FLAXSEED

POTATO GNOCCHI 16

HAZELNUTS/ HOUSE MUSTARD/ BROCCOLINI

ENTREES

CHICKEN BREAST* 31
RISOTTO/ CORN/ MADEIRA JUS

VEAL OSSO BUCO* 42
HOMEMADE PASTA/ TOMATO/ SEASONAL VEGETABLES

ALASKAN HALIBUT* 42
ENGLISH PEAS/ WILD MUSHROOMS/ POMMES MAXIME

WAGYU BEEF FILET* 59
TRUFFLE MILLE-FEUILLE/ ASPARAGUS/ PEPPERCORN JUS

LAMB LOIN* 44
SUMMER SQUASH/ SWEET PEPPERS/ BLACK OLIVE OIL

“*Consuming raw or undercooked MEATS, POULTRY, SEAFOOD, SHELLFISH, or EGGS (such as hamburger cooked to order, sushi, oysters on the half shell or raw egg Caesar salad) may increase your RISK of foodborne illness, especially if you have certain medical conditions.”

STATE OF WYOMING * SECRETARY OF STATE
EDWARD A. BUCHANAN
BUSINESS DIVISION

Herschler Bldg East, Ste.100 & 101, Cheyenne, WY 82002-0020

Phone 307-777-7311

Website: <https://sos.wyo.gov> · Email: business@wyo.gov

Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name	Rusty Parrot Lodge and Spa, LLC, A Wyoming Limited Liability Company		
Filing ID	2001-000428170		
Type	Limited Liability Company	Status	Active

General Information

Old Name		Sub Status	Current
Fictitious Name		Standing - Tax	Good
		Standing - RA	Good
		Standing - Other	Good
Sub Type	Flexible Limited Liability Company		
Formed in	Wyoming	Filing Date	12/24/2001 12:00 AM
Term of Duration	Perpetual	Delayed Effective Date	
		Inactive Date	

Principal Address

PO Box 509
Jackson, WY 83001

Mailing Address

PO Box 1657
Jackson, WY 83001

Registered Agent Address

Ronald H Harrison
175 North Jackson
P O Box 1657
Jackson, WY 83001

Parties

Type	Name / Organization / Address
------	-------------------------------

Notes

Date	Recorded By	Note
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Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name	Rusty Parrot Lodge and Spa, LLC, A Wyoming Limited Liability Company		
Filing ID	2001-000428170		
Type	Limited Liability Company	Status	Active

Most Recent Annual Report Information

Type	Original	AR Year	2020
License Tax	\$85.00	AR Exempt	N
AR Date	11/24/2020 12:02 PM		
Web Filed	Y		
AR ID	05996131		

Officers / Directors

Type	Name / Organization / Address
------	-------------------------------

Principal Address

PO Box 509
Jackson, WY 83001

Mailing Address

PO Box 1657
Jackson, WY 83001

Annual Report History

Num	Status	Date	Year	Tax
00559795	Original	01/24/2003	2002	\$50.00
00592824	Original	10/30/2003	2003	\$50.00
00640359	Original	11/24/2004	2004	\$50.00
00685788	Original	11/10/2005	2005	\$50.00
00739462	Original	11/16/2006	2006	\$62.82
00819715	Original	10/24/2007	2007	\$50.00
Principal Address 1 Changed From: P.O. Box 4158 To: 175 N Jackson St				
Principal Postal Code Changed From: 83001-4158 To: 83001				
00932739	Original	10/29/2008	2008	\$50.00
Principal Address 1 Changed From: 175 N Jackson St To: PO Box 509				
01095913	Original	12/30/2009	2009	\$50.00
01254063	Original	12/14/2010	2010	\$50.00
01476473	Original	01/30/2012	2011	\$50.00
01760220	Original	12/24/2012	2012	\$50.00
01922975	Original	11/01/2013	2013	\$50.00
02141663	Original	12/08/2014	2014	\$61.26
02353358	Original	11/08/2015	2015	\$50.00
02639273	Original	11/02/2016	2016	\$50.00
03160756	Original	11/22/2017	2017	\$153.16

Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name **Rusty Parrot Lodge and Spa, LLC, A Wyoming Limited Liability Company**

Filing ID **2001-000428170**

Type **Limited Liability Company** Status **Active**

03911812	Original	10/22/2018	2018	\$73.55
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05115967	Original	10/08/2019	2019	\$50.00
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05996131	Original	11/24/2020	2020	\$85.00
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Amendment History

ID	Description	Date
2014-001675024	Delinquency Notice - Tax	12/02/2014
2012-001404880	Delinquency Notice - Tax	12/02/2012
2011-001279901	Delinquency Notice - Tax	12/02/2011
2010-000909429	Delinquency Notice - Tax	12/02/2010
2009-000802421	Delinquency Notice - Tax	12/02/2009
See Filing ID	Initial Filing	12/24/2001

NEW OR TRANSFER
LIQUOR LICENSE OR
PERMIT APPLICATION

FOR LIQUOR DIVISION USE ONLY			
Customer #:			
Trf from:			
Reviewer:		Initials	Date
Agent:			/ /
Chief:			/ /

To be completed by City/County Clerk

License Fees:	Annual Fee:	\$ 1514.00	Date filed with clerk:	6 / 15 / 21
	Prorated Fee:	\$ 903.77	Advertising Dates: (2 Weeks)	8/4/21 & 8/11/21
	Transfer Fee:	\$	Hearing Date:	8 / 23 / 21
	Publishing Fee:	\$ 100.00		

Publishing Fee Direct Billed to Applicant: ☐

License Term: 8 / 29 / 21 through 3 / 31 / 22
Month Day Year Month Day Year

LICENSING AUTHORITY: Begin publishing promptly. As W.S. 12-4-104(d) specifies: NO LICENSING AUTHORITY SHALL APPROVE OR DENY THE APPLICATION UNTIL THE LIQUOR DIVISION HAS CERTIFIED THE APPLICATION IS COMPLETE.

Applicant: Scarfish LLC

Trade/Business Name (dba): Suda Izakaya

Building to be licensed/Building Address: 140 N Cache St. Suite B
Number & Street

Jackson WY 83001 Teton
City State Zip County

Local Mailing Address: PO Box 14270
P.O. Box or Number & Street

Jackson WY 83002
City State Zip

Local Business Telephone Number: (307) 201-1616 Fax Number: ()

Business E-Mail Address: hr@sudajh.com

FILING FOR

- ☒ NEW LICENSE
- ☐ TRANSFER OF LOCATION

FILING IN (CHOOSE ONLY ONE)

- ☒ CITY OF JACKSON
- ☐ COUNTY OF:

FILING AS (CHOOSE ONLY ONE)

- ☐ INDIVIDUAL
- ☐ PARTNERSHIP
- ☐ LP/LLP
- ☒ LLC
- ☐ CORPORATION
- ☐ LTD PARTNERSHIP
- ☐ ORGANIZATION
- ☐ OTHER

- ☐ TRANSFER OWNERSHIP
- ☐ ASSIGNMENT LETTER ATTACHED
- FORMERLY HELD BY:

TYPE OF LICENSE OR PERMIT (CHOOSE ONLY ONE)

RETAIL LIQUOR LICENSE

- ☐ ON-PREMISE ONLY (BAR)
- ☐ OFF-PREMISE ONLY (PACKAGE STORE)
- ☐ COMBINATION ON/OFF PREMISE (BOTH BAR & PACKAGE STORE)

- ☐ RESTAURANT LIQUOR LICENSE
- ☐ RESORT LIQUOR LICENSE
- ☒ BAR AND GRILL

LIMITED RETAIL (CLUB)

- ☐ VETERANS CLUB
- ☐ FRATERNAL CLUB
- ☐ GOLF CLUB
- ☐ SOCIAL CLUB

- ☐ MICROBREWERY
- ☐ WINERY
- ☐ DISTILLERY SATELLITE
- ☐ WINERY SATELLITE
- ☐ COUNTY RETAIL/SPECIAL MALT BEVERAGE PERMIT

SPECIAL DESIGNATIONS

- ☐ CONVENTION FACILITY
- ☐ CIVIC CENTER/EVENT CENTER/ PUBLIC AUDITORIUM
- ☐ GOLF CLUB
- ☐ GUEST RANCH
- ☐ RESORT

To Assist the Liquor Division with scheduling inspections:

OPERATIONAL STATUS

☒ FULL TIME (e.g. Jan through Dec)	Specify months of your operation:	from January to December
☐ SEASONAL / PART-TIME	Days of Week (e.g. Mon through Sat):	from Tuesday to Saturday
☐ NON-OPERATIONAL / PARKED	Hours of Operation (e.g. 10a - 2a):	from 5pm to 9pm

ALL APPLICANTS MUST COMPLETE QUESTIONS 1-4**1. BUILDING OWNERSHIP:** Does the applicant? W.S. 12-4-103(a)(iii)

- (a) **OWN** the licensed building? ☐ YES (own)
- (b) **LEASE** the licensed building? (Lease must be through the term of the liquor license) ☒ YES (lease)

If Yes, please submit a copy of the lease and indicate:

- (i) When the lease expires, located on page 1 paragraph 5 of lease.
- (ii) The **Sales** provision for alcoholic or malt beverages is located, on page 4 paragraph 4 of lease.
(Lease **MUST** contain a provision for SALE OF ALCOHOLIC or MALT BEVERAGES.)

2. To operate your liquor business, have you assigned, leased, transferred or contracted with any other person (entity) to operate and assert total or partial control of the license and the licensed building? W.S. 12-4-601(b)
☐ YES ☒ NO
3. Does any manufacturer, brewer, rectifier, wholesaler, or through a subsidiary affiliate, officer, director or member of any such firm: W.S. 12-5-401, 12-5-402, 12-5-403

- (a) Hold any interest in the license applied for? ☐ YES ☒ NO
- (b) Furnish by way of loan or any other money or financial assistance for purposes hereof in your business? ☐ YES ☒ NO
- (c) Furnish, give, rent or loan any equipment, fixtures, interior decorations or signs other than standard brewery or manufacturer's signs? ☐ YES ☒ NO
- (d) If you answered **YES** to any of the above, explain fully and submit any documents in connection there within:

4. Does the applicant have any interest or intent to acquire an interest in any other liquor license issued by this licensing authority? W.S. 12-4-103(b)
☒ YES ☐ NO

If "YES", explain: Yes, see Shop Co. application for Retail liquor license
↳ dba Pearl St market

5. BAR AND GRILL LICENSE OR RESTAURANT LICENSE:

Have you submitted a valid food service permit or application? W.S. 12-4-413(a)

☒ YES ☐ NO
6. RESORT LICENSE:

Does the resort complex:

- (a) Have an actual valuation of at least one million dollars, or have you committed or expended at least one million dollars (\$1,000,000.00) on the complex, excluding the value of the land? W.S. 12-4-401(b)(i) ☐ YES ☐ NO
- (b) Include a restaurant and a convention facility which will seat at least one hundred (100) persons? W.S. 12-4-401(b)(ii) ☐ YES ☐ NO
- (c) Include motel, hotel or privately owned condominium, town house or home accommodations approved for short term occupancy with at least one hundred (100) sleeping rooms? W.S. 12-4-401(b)(iii) ☐ YES ☐ NO
- (d) If no on question (c), have a ski resort facility open to the general public in which you have committed or expended not less than 10 million dollars (\$10,000,000.00)? W.S. 12-4-401(b)(iv) ☐ YES ☐ NO
- (e) Are you contracting/leasing the food and beverage services? W.S. 12-4-403(b)
1. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

7. MICROBREWERY LICENSE:

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii)

☐ YES ☐ NO

- (a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT
☐ BAR AND GRILL ☐ WINERY

(b) Do you self distribute your products? W.S. 12-2-201(a)

☐ YES ☐ NO

(Requires wholesale malt beverage license with the Liquor Division)

8. WINERY LICENSE:

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii)

☐ YES ☐ NO

- (a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT

☐ BAR AND GRILL

☐ MICROBREWERY

9. LIMITED RETAIL (CLUB) LICENSE:

FRATERNAL CLUBS W.S. 12-1-101(a)(iii)(B)

- (a) Has the fraternal organization been actively operating in at least thirty-six (36) states? ☐ YES ☐ NO
- (b) Has the fraternal organization been actively in existence for at least twenty (20) years? ☐ YES ☐ NO

10. LIMITED RETAIL (CLUB) LICENSE:

VETERANS CLUBS W.S. 12-1-101(a)(iii)(A):

- (a) Does the Veteran's organization hold a charter by the Congress of the United States? ☐ YES ☐ NO
- (b) Is the membership of the Veteran's organization comprised only of Veterans and its duly organized auxiliary? ☐ YES ☐ NO

11. LIMITED RETAIL (CLUB) LICENSE:

GOLF CLUBS W.S. 12-1-101(a)(iii)(D)/W.S. 12-4-301(e):

- (a) Do you have more than fifty (50) bona fide members? ☐ YES ☐ NO
- (b) Do you own, maintain, or operate a bona fide golf course together with clubhouse? ☐ YES ☐ NO
- (c) Are you a political subdivision of the state that owns, maintains, or operates a golf course? ☐ YES ☐ NO
1. Are you contracting/leasing the food and beverage services? W.S. 12-5-201(g) ☐ YES ☐ NO
2. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

12. LIMITED RETAIL (CLUB) LICENSE:

SOCIAL CLUBS W.S. 12-1-101(a)(iii)(E)/W.S. 12-4-301(b):

- (a) Do you have more than one hundred (100) bona fide members who are residents of the county in which the club is located? ☐ YES ☐ NO
- (b) Is the club incorporated and operating solely as a nonprofit organization under the laws of this state? ☐ YES ☐ NO
- (c) Is the club qualified as a tax exempt organization under the Internal Revenue Service? ☐ YES ☐ NO
- (d) Has the club been in continuous operation for a period of not less than one (1) year? ☐ YES ☐ NO
- (e) Has the club received twenty-five dollars (\$25.00) from each bona fide member as Recorded by the secretary of the club and are club members at the time of this application in good standing by having paid at least one (1) full year in dues? ☐ YES ☐ NO
- (f) Does the club hold quarterly meetings and have an actively engaged membership carrying out the objectives of the club? ☐ YES ☐ NO
- (g) Have you filed a true copy of your bylaws with this application? ☐ YES ☐ NO
- (h) Has at least fifty one percent (51%) of the membership signed a petition indicating a desire to secure a Limited Retail Liquor License? (Petition Attached) ☐ YES ☐ NO

13. If applicant is filing as an Individual, Partnership or Club: W.S. 12-4-102(a)(ii) & (iii)

Each individual, partner or club officer must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip DO NOT LIST PO BOXES	Residence Phone Number	Have you been a DOMICILED resident for at least 1 year and not claimed residence in any other state in the last year?	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application.)

14. If the applicant is a **Corporation, Limited Liability Company, Limited Liability Partnership or Limited Partnership:** W.S. 12-4-102(a)(iv) & (v)

Each stockholder holding, either jointly or severally, ten percent (10%) or more of the outstanding and issued capital stock of the corporation, limited liability company, limited liability partnership, or limited partnership, and **every officer, and every director** must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip <i>DO NOT LIST PO BOXES</i>	Residence Phone Number	No. of Years in Corp or LLC	% of Corpora te Stock Held	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
Shop Co Ent LLC		Wilson, WY 83014		11 yrs	85%	YES ☐ NO ☒	YES ☐ NO ☒
Kumichi LLC		Wilson, WY 83014		2 yrs 5 mos	15%	YES ☐ NO ☒	YES ☐ NO ☒
See attached list of LLC Members						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application)

REQUIRED ATTACHMENTS:

- ☒ A statement indicating the financial condition and financial stability of the applicant W.S. 12-4-102(a)(vi).
- ☒ Attach any lease agreements (especially for resort / political subdivisions leasing out food & beverage services) W.S. 12-4-103 (a)(iii)/W.S. 12-4-403(b)/W.S. 12-4-301(e).
- ☐ If transferring a license from one ownership to another, a form of assignment from the current licensee to the new applicant authorizing the transfer W.S. 12-4-601(b).

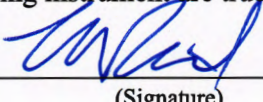
OATH OR VERIFICATION

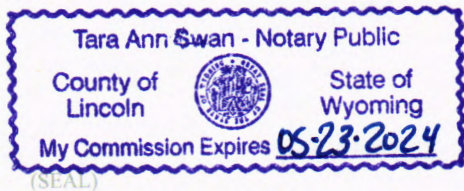
Requires signatures by **ALL** Individuals, **ALL** Partners, **ONE (1)** LLC Member, or **TWO (2)** Corporate Officers or Directors except that if all the stock of the corporation is owned by **ONE (1)** individual then that individual may sign and verify the application upon his oath, or **TWO (2)** Club Officers. W.S. 12-4-102(b)

*Under penalty of perjury, and the possible revocation or cancellation of the license,
I swear the above stated facts, are true and accurate.*

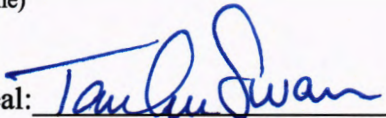
STATE OF WYOMING)
COUNTY OF Teton) ss.

Signed and sworn to before me on this 15th day of June, 2021 that the facts alleged in the foregoing instrument are true by the following:

- | | | | |
|----|--|---------------------------------------|-----------------------|
| 1) | 
(Signature) | <u>Michael Reid</u>
(Printed Name) | <u>owner</u>
Title |
| 2) |
(Signature) |
(Printed Name) |
Title |
| 3) |
(Signature) |
(Printed Name) |
Title |
| 4) |
(Signature) |
(Printed Name) |
Title |
| 5) |
(Signature) |
(Printed Name) |
Title |
| 6) |
(Signature) |
(Printed Name) |
Title |



Witness my hand and official seal:


Signature of Notary Public

My commission expires: 05-23-2024

Scarfish LLC dba SUDA Izakaya – Ownership & Member Details

ShopCo Enterprises LLC – 85% ownership

Name	Date of Birth	Residence Address	Residence Phone	No. of Years in LLC	% of Stock Held	Felony Violation?	Liquor Violation?
Brandon P Ryan	██████	██████████ Wilson, WY 83014	██████████	11	n/a	No	No
Michael G. Reid	██████	██████████ Wilson, WY 83014	██████████	11	n/a	No	No
John Ryan	██████	██████████ Bradenton, FL 34211	██████████	11	n/a	No	No

Kunoichi LLC – 15% ownership

Name	Date of Birth	Residence Address	Residence Phone	No. of Years in LLC	% of Stock Held	Felony Violation?	Liquor Violation?
Dustin Rasnick	██████	██████████ Wilson, WY 83014	██████████	2 yr 5 mo	n/a	No	No
Elizabeth Rasnick	██████	██████████ Wilson, WY 83014	██████████	2 yr 5 mo	n/a	No	No

TOWN OF JACKSON
Office of Town Clerk
P.O. Box 1687 / 150 East Pearl Avenue
Jackson, Wyoming 83001
(307) 733-3932 ext 1113

Liquor License Application

AFFIDAVIT of AUTHORIZATION

The undersigned hereby states he/she is authorized to sign the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson, and authorizes the Town of Jackson, its agents, and employees to seek information as set forth in Municipal Code Section 6.20 and conduct investigations into the truth of the statements set forth in the application. The undersigned hereby agrees to comply fully with the rules and regulations of the Town of Jackson governing the liquor license/permit. The undersigned hereby attests that the facts and documents contained within the Liquor License or Permit Application packet are true and correct.

Individual, Partnership, and Club Applicants must list every individual, partner, and officer under Question #2 of the application.

Corporation, LLC, LLP, and LP Applicants must list every stockholder of 10+%, every officer, and every director under Question #3 of the application.

AFFIDAVIT of UNDERSTANDING

The undersigned hereby states that he/she understands that the submittal, review, approval, issuance, and/or received payment of the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson does not imply that any other reviews, authorizations, permits, and approvals have been made by any Town/County departments or elected bodies. Additional review, authorization, permit, and approval may be required at any time from additional Town/County departments, which may include the time period after approval but before issuance of the Liquor License / Permit. It is the duty of the applicant to seek all required reviews, authorizations, permits, and approvals from Town or County departments.

PLEASE PRINT:

Legal Name: Michael First Name Gibbons Full Middle Name Rail Last Name

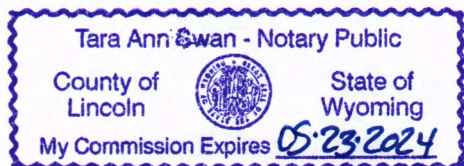
Date of Birth: 07 / 11 / 19 Driver License: WY / 1 / 11 State / Number

[Signature]
Applicant Signature

State of Wyoming)
County of Teton)ss

Subscribed and sworn to before me this 15th day of June, 2021.

(SEAL)



Tara Ann Swan
Notary Public or officer authorized to administer oaths

June 15, 2021



RE: Scarfish, LLC dba Suda and Sudachi

To whom it may concern:

Please be advised that Scarfish, LLC maintains all their deposit operating accounts with Bank of Jackson Hole.

All accounts are in good standing and the accounts maintain an average balance in the [REDACTED] range.

If additional information is needed, please contact me at (307) 732-3012 or e-mail me at anichols@bojh.com.

Sincerely,

A handwritten signature in blue ink, appearing to read "Alex Nichols".

Alex Nichols
NMLS #1761417
Commercial Loan Officer
PO Box 7000
990 W. Broadway
Jackson, WY 83002
(307) 732-3012 (work)
(901) 493-8294 (cell)
anichols@bojh.com



Business Information / Plan of Operation

Type of Liquor License:

☐ Retail ☒ Bar & Grill

Name of Applicant: Scarfish LLC dba SUDA Izakaya

Tell us about your business.

For established businesses: Please see attached

When did your business open?

Are you open year-round?

If not, provide when and how long you are closed (off-season).

Provide your annual sales tax payments for the last three years.

2020 =

2019 =

2018 =

What is the percentage of your employees who live locally? (includes surrounding communities)

Describe how you are involved with Environmental & Public Health related to COVID-19.

Provide the number of parking spaces your business has (excluding street parking).

Are you located near a bus stop or pathway system?

Have you been involved with community events or public service? Describe.

For new businesses: N/A

What is the projected opening date for your business?

Will you be open year-round?

If not, provide when and how long you will be closed (off-season).

What are your total sales projections for the next 3 years?

1st year of operation =

2nd year of operation =

3rd year of operation =

Will you hire locally (includes surrounding communities)?

How will you be involved with Environmental & Public Health related to COVID-19?

Provide the number of parking spaces your business will have (excluding street parking).

Will you be located near a bus stop or pathway system?

What are your plans for community involvement or public service?

All Applicants. Please see attached

Describe your company structure and leadership team.

Describe the nature of your business.

Describe products to be provided (including alcohol).

Describe your target market.

What is the official building capacity?

Describe frequent events or gatherings held on your property or will be held.

You will be selling a high-addiction product; how will you be involved in the community to address that?

Describe the process for customers to order alcohol and how it is delivered.

Do you plan to serve alcohol outside on a deck or patio? If so, include a sketch or site plan showing the outside area.

If so, describe the physical characteristics of the outside area.

What is your plan to keep customers from leaving with open alcohol containers?

Prepared by: Marylou Berra, CFO

Date: June 15, 2021

Scarfish LLC dba SUDA Izakaya

Business Information / Plan of Operation

Bar & Grill Liquor License Application

June 15, 2021

When did your business open?

January 2019

Are you open year-round?

Yes.

Provide your annual sales tax payments for the last three years.

2020 = \$ [REDACTED]

2019 = \$ [REDACTED]

2018 = \$ [REDACTED]

What is the percentage of your employees who live locally?

100%

Describe how you are involved with Environmental & Public Health related to COVID-19.

Prior to the Statewide Public Health Order dated March 19th, 2020, SUDA Izakaya ceased operations on March 18th, 2020, as an immediate response to COVID-19. SUDA remained closed until May 12th, 2020. At such time, SUDA softly reopened to offer Take-Out only. This remained in place until May 26th, 2020, when the restaurant offered dine-in service with limited seating, adhering to Town, County, and State mandates. Strict sanitizing protocols and mask policies for staff and patrons were implemented, plexiglass was installed to separate the sushi kitchen from the public, and tall screens were placed around the dining room to provide a more secure dining experience for our guests.

Provide the number of parking spaces your business has?

SUDA Izakaya does not have any designated parking spaces. All parking is either street or at nearby parking lots.

Are you located near a bus stop or pathway system?

Yes. SUDA Izakaya is located a half-block south of the Home Ranch Circulator stop and 3 blocks east of the Miller Park Transfer Point. SUDA is also a half-block south of the Home Ranch Visitor Center, featuring a START bike kiosk.

Have you been involved with community events or public service?

SUDA Izakaya supports Dancers' Workshop through multiple sponsorships. Additionally, SUDA frequently works with several other local community entities and non-profits through gift card donations.

Describe your company structure and leadership team.

ShopCo Enterprises LLC is the majority owner of Scarfish LLC dba SUDA Izakaya. ShopCo is owned by Brandon Ryan, Michael Reid, and John Ryan. Kunoichi LLC is the minority owner of Scarfish LLC. Kunoichi is owned by Dustin Rasnick and Liz Rasnick. Dustin and Liz are active partners operating as Executive Chef and General Manager, respectively.

Describe the nature of your business.

SUDA Izakaya is a locally owned and operated full-service restaurant, specializing in the Japanese Izakaya style of dining.

Describe the products to be provided (including alcohol).

SUDA Izakaya's large dinner menu highlights a vast range of Japanese flavors and cooking techniques while showcasing the simplicity and delicacy of the food. Highlights include sushi, sashimi, ramen, yakimono, and kushiyaki. SUDA offers a thoughtfully composed bar menu of spirits, sake, shochu, beer, wine, and Japanese-inspired cocktails.

Describe your target market.

SUDA Izakaya targets guests who seek an authentic Japanese Izakaya dining experience. Conveniently located just off the town square, SUDA caters to both locals and tourists.

What is the official building capacity?

SUDA Izakaya's official capacity is 175.

Describe frequent events or gatherings held on your property or will be held.

SUDA Izakaya is currently in operation for dinner only; Tuesday to Saturday, 5p to 9p. Occasionally, Events such as Wedding Rehearsal Dinners, Birthday Parties, Corporate Dinners, will take place during these business hours.

You will be selling a high-addiction product; how will you be involved in the community to address that?

SUDA Izakaya currently maintains a strict requirement for all Alcohol Server Staff to complete an alcohol server education course (local TIPS training). SUDA will continually work with staff to increase awareness and implement protocols when faced with highly intoxicated guests and potential under-aged drinkers.

Describe the process for customers to order alcohol and how it is delivered.

SUDA Izakaya is a full-service restaurant. The only way a guest may order alcohol is with a server while seated in the dining room or with a bartender when seated at the bar. Once the alcoholic beverage is ordered, it is inputted into our POS which then informs the bartender of the drink order. Upon completion, the server or bartender delivers the drink to the guest.

Do you plan to serve alcohol outside on a deck or patio?

SUDA Izakaya offers seating on the 2nd story deck. The only access to the outdoor space is through our 2nd floor dining room. Guests seated in this section are offered SUDA's dinner and bar menus.

If so, include a sketch or site plan showing the outside area. If so, describe the physical characteristics of the outside area.

See attached floor plan.

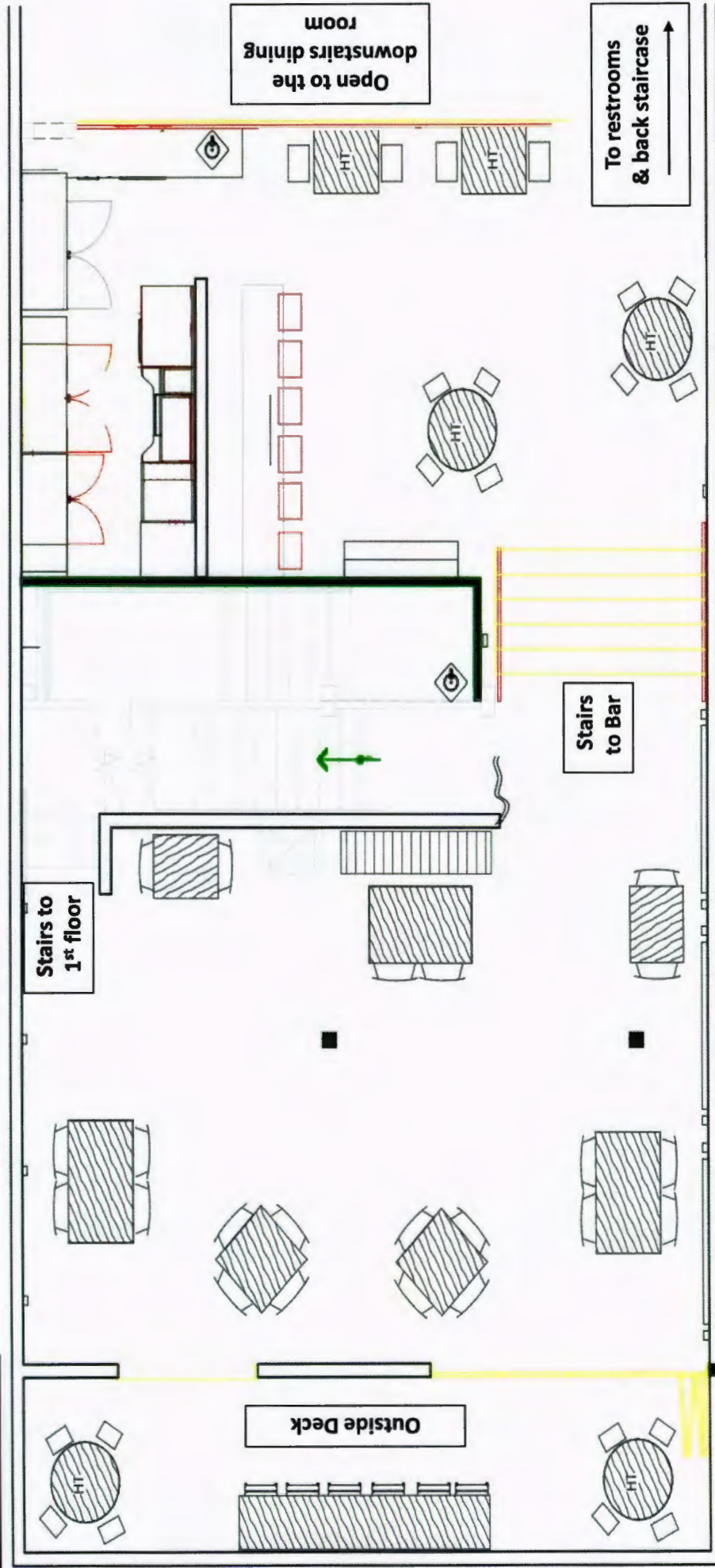
What is your plan to keep customers from leaving with open alcohol containers?

Since the deck may only be accessed through the upstairs dining room, SUDA's staff will be able to keep a close eye on guests and their consumption of alcohol.

居酒屋

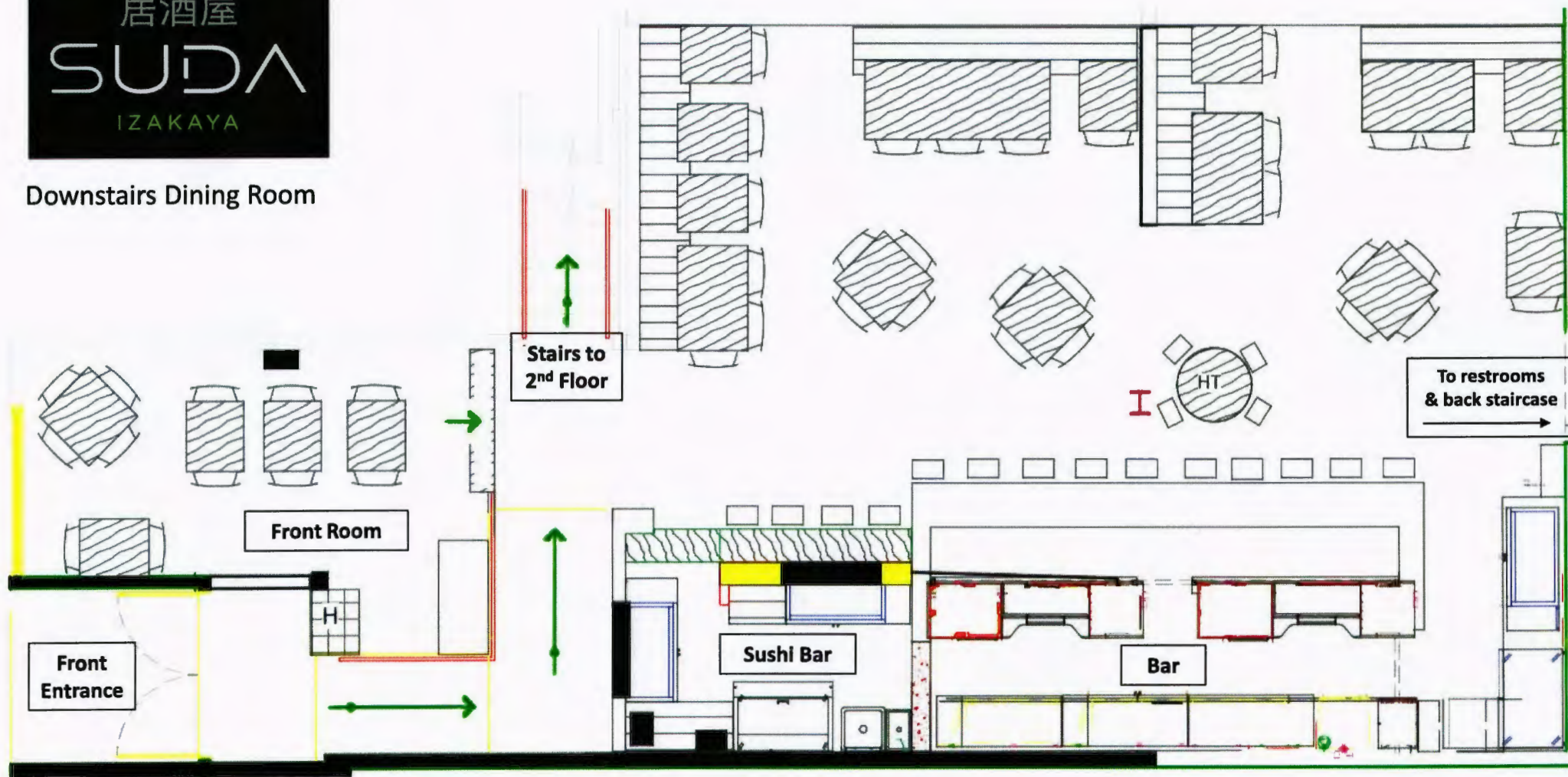
SUDA
IZAKAYA

Upstairs Dining Room and Outside Deck





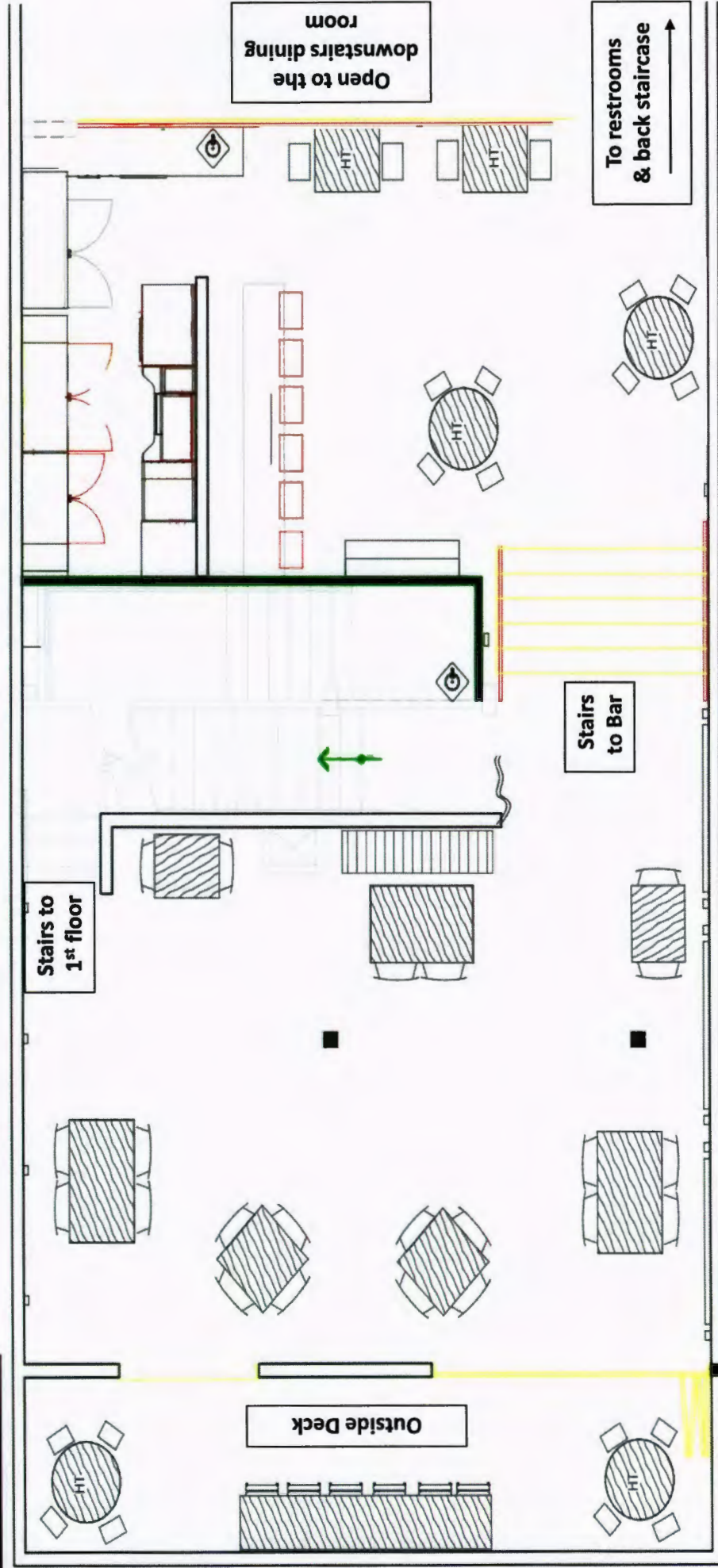
Downstairs Dining Room



居酒屋

SUDA
IZAKAYA

Upstairs Dining Room and Outside Deck



Issued by:

**WYOMING DEPARTMENT OF AGRICULTURE
CONSUMER HEALTH SERVICES
2219 CAREY AVE
CHEYENNE, WY 82002
EQUAL OPPORTUNITY IN EMPLOYMENT AND SERVICES**

Retail Food

ACCOUNT # 9145

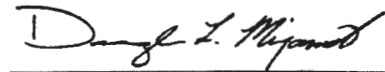
Whereas this party has made application for the licenses listed below in the State of Wyoming according to the law and agrees to comply with all laws, rules and regulations thereto, including the payment of all required fees, there is hereby issued to the applicant this license. This license is not transferable and, unless revoked, shall expire on the date indicated below.

Issued to:

EXPIRATION DATE: 1/10/2022

**SUDA
140 CACHE
JACKSON, WY 83002**

**SCARFISH, LLC
MIKE REID
PO BOX 14270
JACKSON, WY 83002**



Director of Dept. of Ag

**THIS LICENSE MUST BE CURRENT
AND POSTED CONSPICUOUSLY
AT THE PHYSICAL LOCATION**

SPECIALTY SASHIMI

konshu shiromi \$MP

rotating weekly white fish, shirozu, green pepper puree, shoga, sea salt

kosho kanpachi \$28

yellowtail jack, yuzu kosho, roasted shishito ponzu, micro greens, cilantro oil, lime zest

maguro crudo \$29

yellowfin tuna, ponzu, olive oil, fresh wasabi, chives

citrus tako \$26

octopus, lemon, tobiko, ponzu, shiso, togarashi

truffle sake \$27

salmon, fried lemon, fresh wasabi, truffle ponzu, chive

tombo tataki \$27

seared albacore, shoga, crispy onions, cilantro, carrot ginger puree, lime zest

A5 crudo \$45

seared miyazaki beef, chive, ginger, garlic, fresh wasabi, tosa-zu, olive oil

NIGHTLY FISH

1 pc 3 pc HAND ROLL

maguro (yellowfin tuna)	\$10	\$18	\$12
ora king salmon	\$10	\$18	\$12
hotate (scallop)	\$9	\$16	\$11
sake (skuna bay salmon)	\$9	\$16	\$11
kanpachi (yellowtail jack)	\$9	\$16	\$11
anago (conger eel)	\$8	\$14	\$10
tombo (albacore)	\$8	\$14	\$10
saba (pickled mackerel)	\$8	\$14	\$10
tako (octopus)	\$7	\$12	\$9
ikura (salmon roe)	\$6	N/A	\$8
tobiko (flying fish roe)	\$6	N/A	\$8
tamago (sweet egg)	\$6	\$10	\$8
uzura (quail egg add on)	\$5	N/A	N/A
miyazaki A5 (fatty beef)	\$19	N/A	N/A

ask about nightly specials



MAKIMONO** sushi

HOSOMAKI **nori outside "skinny roll"**

kappa \$6 cucumber, sesame seeds

avo \$7 avocado, sesame seeds

negi hama \$12 yellowtail, scallion

sake \$11 salmon **tekka \$14** yellowfin

FUTOMAKI **nori outside "fat roll"**

veggie \$10

carrot, radish, local sprouts, avocado, cucumber, gobo, sesame seeds

anago avo \$14

bbq salt water eel, avocado, cucumber, sesame seeds, sweet soy

tempura shrimp \$14

tempura battered shrimp, avocado, cucumber, sesame seeds, sweet soy

spider \$18

soft shell crab, local sprouts, avocado, gobo, cucumber, sesame seeds, sweet soy

URAMAKI **rice outside multi-**

spicy maguro \$16

spicy tuna, cucumber, local sprouts, sesame seeds

sake avocado \$16

salmon, avocado, sesame seeds

california \$18

red crab, avocado, cucumber, sesame seeds



SUDA MAKI **house specialty rolls**

nama nashi \$30

cucumber, asian pear, sea asparagus, tombo kona kanpachi, shiso, cilantro oil, fresh lime juice, sea salt

o'hana \$31

tombo tuna, hawaiian sea greens, cucumber, yellowfin tuna, avocado, diced jalapeño, sweet onion, poké sauce, furikake, ogo

bubba \$32

tempura shrimp, red crab, cucumber, shoga, albacore tataki, avocado, caramelized onions, ginger sweet soy, sesame chili oil

grand prismatic \$32

bbq anago, asparagus, avocado salmon, basil aioli, sweet soy, lemon juice, kuro goma, sea salt, micro greens

scorpion \$33

red crab, jalapeño, avocado, kanpachi, scorpion habañero sauce, togarashi, sesame chili oil

ziggy \$34

fried soft shell crab, avocado, gobo, spicy tuna tartare, sweet spicy sauce trio, tobiko, scallion, sesame seeds

kani koku \$38

tempura shrimp, scallop, asparagus, king crab, SRF wagyu tataki, spicy aioli, roasted garlic sweet soy, ito-togarashi

居酒屋

SUDA

IZAKAYA

SUDAJH.COM

**Consuming raw or undercooked meats, poultry, seafood, shellfish, or eggs (Such as steak cooked to order, sushi, oysters on the half shell or raw egg caesar salad) may increase your risk of foodborne illness, especially if you have certain medical conditions.

GREENS

サラダ

cucumber \$6

daikon, carrot, wakame, amazu

wakame \$8

assorted fresh seaweed, carrot, daikon, sesame yuzu vinaigrette

'sudachi' caesar \$12

romaine, parmesan, miso caesar dressing, wonton chips

suda mixed green \$11

tomato, cucumber, carrot, daikon, sesame ginger vinaigrette

+ 3oz
blackened
fish

maguro \$12

salmon \$12

kanpachi \$10

FRIED

揚げ物

katsu "panko" fried

scallops \$14

yuzu ponzu dipping
sauce

assorted veggies \$12

5-1-1 dipping sauce

jumbo shrimp \$18

citrus wasabi kewpie

pork katsu \$15

pork cutlet, cabbage,
katsu dipping sauce

shishito peppers \$10

katsuo bonito,
chipotle sweet soy

agedashi tofu \$10

scallion, dashi, soy

french fries \$7

katsu
sauce



OFFERINGS

えだまめ

edamame \$4
maldon sea salt

ご飯

garlic fried rice \$8
assorted veggies,
egg, ginger soy

味噌汁

miso soup \$4
wakame, tofu,
shiitake, scallion

キムチ

kimchi vegetables \$8
cucumber, daikon, napa
cabbage

餃子

pork gyoza \$15
pan fried, ponzu
dipping sauce

肉まん

kurobuta pork buns \$18
crispy braised SRF pork
belly, pickles, hoisin sauce,
sesame seeds, scallion,
chinese style steamed
buns

HOW TO IZAKAYA

Welcome to SUDA Izakaya!

Hopefully you have arrived hungry, thirsty, and in the mood for a little adventure! Please don't hesitate to ask our staff any questions that you may have about the menu and dining style, but first, here is a crash course on Izakaya style dining:

Izakaya literally translates to
"dine in sake shop"

Traditionally, the meal begins with a beer and an order of edamame while you peruse the menu.

The next step is usually sushi or lighter fare like salads or vegetables, accompanied by a cocktail or two.

Once you have tried a few dishes from the lighter side of the menu it's time to start thinking about the grilled and fried items to accompany that bottle of Sake (or wine) that you've had your eye on.

It is important to note that dishes will come out of the kitchen as soon as they are ready. Plates are small and intended to be shared.

The menu is large. On purpose.
There is something for everyone!
Kanpai!

KUSHIYAKI

串焼き

cooked over a robata grill, using binchotan charcoal, skewered & seasoned, yuzu soy dipping sauce

beef \$8

tiger shrimp \$6

salmon \$7

chicken thighs \$5

duck breast \$7

bacon wrapped dates \$8

scallop \$8

chicken heart \$5

bison \$8

wagyu meatball \$6

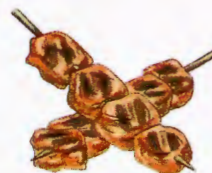
japanese A5 (2oz) \$35

shishito \$2

scallion \$2

asparagus \$2

mushroom \$3



YAKIMONO**

焼き物

a la carte, served on a live konro grill with fresh wasabi

muscovy duck breast \$28

yuzu ponzu dipping sauce

swan valley bison tenderloin \$32

sesame teriyaki dipping sauce

snake river farms zabuton \$34

traditional teriyaki dipping sauce

miyazaki black A5 wagyu filet \$80

tosa-zu dipping sauce

KATSU SANDO

かつサンド

breaded and fried, served on texas toast with katsu sauce, choice of french fries or house

katsu hamburger \$18

local lockhart beef,
kimchi slaw

katsu pork loin \$19

SRF pork cutlet,
spicy citrus slaw

katsu portobello \$15

teriyaki slaw

katsu duck breast \$20 + **fried egg \$1

hudson valley duck breast

sweet & spicy slaw



NOODLES

ラーメン麺

shoyu ramen \$17

soft boiled egg,
scallion, srf kurobuta
chashu pork, sesame
seeds, nori

vegan soba \$15

buckwheat noodles,
agedashi tofu, scallion,
morning dew
mushrooms, wasabi,
asparagus, daikon
oroshi, roasted corn,
red bell pepper,
mushroom broth,
sesame seeds

tonkotsu ramen \$17

chashu pork, scallion,
togarashi, nori,
soft boiled egg,
pickled bamboo shoots,
sesame seeds

tantan ramen \$18

ground pork, soft boiled
egg, kimchi
cabbage, sesame,
furikake

miso ramen \$15/\$17

agedashi tofu or
srf kurobuta chashu pork,
scallion, soy mushrooms,
roasted corn, wakame
sesame seeds

udon & clams \$20

udon noodles in dashi broth
with scallions and daikon
oroshi, side of sake garlic
butter steamed clams,
tempura shrimp



STATE OF WYOMING * SECRETARY OF STATE
EDWARD A. BUCHANAN
BUSINESS DIVISION

Herschler Bldg East, Ste.100 & 101, Cheyenne, WY 82002-0020

Phone 307-777-7311

Website: <https://sos.wyo.gov> · Email: business@wyo.gov

Filing Information



Please note that this form **CANNOT** be submitted in place of your Annual Report.

Name **Scarfish, LLC**

Filing ID **2014-000677696**

Type Limited Liability Company

Status

Active

General Information

Old Name

Sub Status

Current

Fictitious Name

Standing - Tax

Good

Standing - RA

Good

Sub Type

Standing - Other

Good

Formed in Wyoming

Filing Date

12/17/2014 9:40 AM

Term of Duration Perpetual

Delayed Effective Date

Inactive Date

Principal Address

P.O. Box 7409

Jackson, WY 83002

Mailing Address

P.O. Box 7409

Jackson, WY 83002

Registered Agent Address

Michael Reid

4015 N Lake Creek Dr

Wilson, WY 83014

Parties

Type	Name / Organization / Address
------	-------------------------------

Organizer	Jonathan Wylie
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Notes

Date	Recorded By	Note
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Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name **Scarfish, LLC**

Filing ID **2014-000677696**

Type **Limited Liability Company**

Status

Active

Most Recent Annual Report Information

Type	Original	AR Year	2020
License Tax	\$137.03	AR Exempt	N
AR Date	11/17/2020 10:09 AM	AR ID	05980454
Web Filed	N		

Officers / Directors

Type	Name / Organization / Address
------	-------------------------------

Principal Address

P.O. Box 7409
Jackson, WY 83002

Mailing Address

P.O. Box 7409
Jackson, WY 83002

Annual Report History

Num	Status	Date	Year	Tax
02359959	Original	11/18/2015	2015	\$50.00
02657615	Original	12/01/2016	2016	\$50.00

Principal Address 1 Changed From: 320 E Broadway Ste 2B To: P.O. Box 7409

Principal Postal Code Changed From: 83001 To: 83002

03184275	Original	12/01/2017	2017	\$50.00
03920892	Original	10/30/2018	2018	\$50.00
05235660	Original	11/25/2019	2019	\$50.00
05980454	Original	11/17/2020	2020	\$137.03

Amendment History

ID	Description	Date
2018-002271293	RA Name/Address Change	03/26/2018
	Registered Agent # Changed From: 0179546 To: 0184642	
	Registered Agent Organization Name Changed From: JH Corporate Services, Inc. To: No Value	
	Registered Agent First Name Changed From: No Value To: Michael	
	Registered Agent Last Name Changed From: No Value To: Reid	
	Registered Agent Physical Address 1 Changed From: 172 Center St Ste 202 To: 4015 N Lake Creek Dr	
	Registered Agent Physical Address 2 Changed From: PO Box 4574 To: No Value	
	Registered Agent Physical City Changed From: Jackson To: Wilson	
	Registered Agent Physical Postal Code Changed From: 83001 To: 83014	

Lynsey Lenamond

From: marylou.berra@sudajh.com
Sent: Monday, July 26, 2021 4:53 PM
To: kelly.hunt@wyo.gov; scott.humble@wyo.gov; jason.allen@wyo.gov
Cc: Brandon P. Ryan; 'Mike Reid'; 'Dustin Rasnick'; 'Liz Rasnick'; 'Liz Rasnick'; Lynsey Lenamond
Subject: FW: Liquor License App
Attachments: Suda.pdf

Follow Up Flag: Follow up
Flag Status: Completed

Kelly, Scott, and Jason,

In response to the attached, please accept this email as our official correction:

In the event that Scarfish LLC dba SUDA Izakaya is approved for a Bar & Grill Liquor License, we will relinquish our current Restaurant Liquor License.

Please let me know if you require anything further.

Thank you,
Marylou

Marylou Berra
Director of Operations
Scarfish LLC dba SUDA Izakaya
Office: 307.739.8331
Mobile: 917.287.3894

From: Marylou Berra <hr@sudajh.com>
Sent: Thursday, July 22, 2021 5:01 PM
To: Mary Lou Berra <marylou.berra@sudajh.com>
Subject: FW: Liquor License App

From: Lynsey Lenamond
Sent: Thursday, July 22, 2021 1:46 PM
To: hr@sudajh.com
Subject: Liquor License App

Good afternoon. Attached is the State Liquor Division's response to your liquor license application. Please address their questions under the Additional Comments section and return to me at your earliest convenience.

Let me know if you have any questions.

Lynsey Lenamond

NEW OR TRANSFER
LIQUOR LICENSE OR
PERMIT APPLICATION

FOR LIQUOR DIVISION USE ONLY			
Customer #:			
Trf from:			
Reviewer:	Initials	Date	
Agent:		/	/
Chief:		/	/

To be completed by City/County Clerk		Local License #:	
License Fees:		Date filed with clerk:	
Annual Fee:	\$ 1500.00	06/02/2021	
Prorated Fee:	\$ 903.77	Advertising Dates: (2 Weeks)	
Transfer Fee:	\$	8/4/21 & 8/11/21	
Publishing Fee:	\$ 100.00	Hearing Date: 8/03/21	
Publishing Fee Direct Billed to Applicant: ☐			
License Term:		through	
8	1	25	121
Month	Day	Year	
3	1	31	122
Month	Day	Year	
LICENSING AUTHORITY: Begin publishing promptly. As W.S. 12-4-104(d) specifies: NO LICENSING AUTHORITY SHALL APPROVE OR DENY THE APPLICATION UNTIL THE LIQUOR DIVISION HAS CERTIFIED THE APPLICATION IS COMPLETE.			

Applicant: 8MopCo LLC			
Trade/Business Name (dba): Pearl Street Market			
Building to be licensed/Building Address:			
40 W Pearl Ave			
Number & Street			
Jackson	WY	83001	Teton
City	State	Zip	County
Local Mailing Address:			
P.O. Box 7409			
P.O. Box or Number & Street			
Jackson	WY	83002	
City	State	Zip	
Local Business Telephone Number: (307) 733-1300			
Fax Number: ()			
Business E-Mail Address: accounting@pearlstmarketjh.com msouther@aspensmarketjh.com			

FILING FOR	FILING IN (CHOOSE ONLY ONE)	FILING AS (CHOOSE ONLY ONE)
☒ NEW LICENSE	☒ CITY OF JACKSON	☐ INDIVIDUAL
☐ TRANSFER OF LOCATION	☐ COUNTY OF:	☐ PARTNERSHIP
		☐ LP/LLP
		☒ LLC
		☐ CORPORATION
☐ TRANSFER OWNERSHIP	☐ ASSIGNMENT LETTER ATTACHED	☐ LTD PARTNERSHIP
FORMERLY HELD BY:		☐ ORGANIZATION
		☐ OTHER

TYPE OF LICENSE OR PERMIT (CHOOSE ONLY ONE)		
RETAIL LIQUOR LICENSE	☐ RESTAURANT LIQUOR LICENSE	☐ MICROBREWERY
☐ ON-PREMISE ONLY (BAR)	☐ RESORT LIQUOR LICENSE	☐ WINERY
☐ OFF-PREMISE ONLY (PACKAGE STORE)	☐ BAR AND GRILL	☐ DISTILLERY SATELLITE
☒ COMBINATION ON/OFF PREMISE (BOTH BAR & PACKAGE STORE)	LIMITED RETAIL (CLUB)	☐ WINERY SATELLITE
	☐ VETERANS CLUB	☐ COUNTY RETAIL/SPECIAL MALT BEVERAGE PERMIT
	☐ FRATERNAL CLUB	
	☐ GOLF CLUB	
	☐ SOCIAL CLUB	

SPECIAL DESIGNATIONS		
☐ CONVENTION FACILITY	☐ GOLF CLUB	☐ RESORT
☐ CIVIC CENTER/EVENT CENTER/ PUBLIC AUDITORIUM	☐ GUEST RANCH	

To Assist the Liquor Division with scheduling inspections:		
OPERATIONAL STATUS		
☒ FULL TIME (e.g. Jan through Dec)	Specify months of your operation:	from January to December
☐ SEASONAL / PART-TIME	Days of Week (e.g. Mon through Sat):	from Monday to Sunday
☐ NON-OPERATIONAL / PARKED	Hours of Operation (e.g. 10a - 2a):	from 8AM to 8PM

ALL APPLICANTS MUST COMPLETE QUESTIONS 1- 4**1. BUILDING OWNERSHIP: Does the applicant? W.S. 12-4-103(a)(iii)**

- (a) **OWN** the licensed building? ☐ YES (own)
- (b) **LEASE** the licensed building? (Lease must be through the term of the liquor license) ☒ YES (lease)

If Yes, please submit a copy of the lease and indicate:

- (i) When the lease expires, located on page 4 paragraph Section 1.02 of lease.
- (ii) The **Sales** provision for alcoholic or malt beverages is located, on page 8 paragraph Section 1.08 of lease.
(Lease **MUST** contain a provision for **SALE OF ALCOHOLIC or MALT BEVERAGES.**)

2. To operate your liquor business, have you assigned, leased, transferred or contracted with any other person (entity) to operate and assert total or partial control of the license and the licensed building? W.S. 12-4-601(b)

☐ YES ☒ NO

3. Does any manufacturer, brewer, rectifier, wholesaler, or through a subsidiary affiliate, officer, director or member of any such firm: W.S. 12-5-401, 12-5-402, 12-5-403

- (a) Hold any interest in the license applied for? ☐ YES ☒ NO
- (b) Furnish by way of loan or any other money or financial assistance for purposes hereof in your business? ☐ YES ☒ NO
- (c) Furnish, give, rent or loan any equipment, fixtures, interior decorations or signs other than standard brewery or manufacturer's signs? ☐ YES ☒ NO
- (d) If you answered **YES** to any of the above, explain fully and submit any documents in connection there within:

4. Does the applicant have any interest or intent to acquire an interest in any other liquor license issued by this licensing authority? W.S. 12-4-103(b)

☒ YES ☐ NO

If "YES", explain: We have a current Restaurant Liquor license at Pearl St.

5. BAR AND GRILL LICENSE OR RESTAURANT LICENSE:

Have you submitted a valid food service permit or application? W.S. 12-4-413(a)

☐ YES ☐ NO

6. RESORT LICENSE:

Does the resort complex:

- (a) Have an actual valuation of at least one million dollars, or have you committed or expended at least one million dollars (\$1,000,000.00) on the complex, excluding the value of the land? W.S. 12-4-401(b)(i) ☐ YES ☐ NO
- (b) Include a restaurant and a convention facility which will seat at least one hundred (100) persons? W.S. 12-4-401(b)(ii) ☐ YES ☐ NO
- (c) Include motel, hotel or privately owned condominium, town house or home accommodations approved for short term occupancy with at least one hundred (100) sleeping rooms? W.S. 12-4-401(b)(iii) ☐ YES ☐ NO
- (d) If no on question (c), have a ski resort facility open to the general public in which you have committed or expended not less than 10 million dollars (\$10,000,000.00)? W.S. 12-4-401(b)(iv) ☐ YES ☐ NO
- (e) Are you contracting/leasing the food and beverage services? W.S. 12-4-403(b)
1. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

7. MICROBREWERY LICENSE:

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii)

☐ YES ☐ NO

- (a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT
☐ BAR AND GRILL ☐ WINERY

- (b) Do you self distribute your products? W.S. 12-2-201(a)
(Requires wholesale malt beverage license with the Liquor Division)

☐ YES ☐ NO

8. WINERY LICENSE:

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii)

☐ YES ☐ NO

- (a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT
☐ BAR AND GRILL ☐ MICROBREWERY

9. LIMITED RETAIL (CLUB) LICENSE:

FRATERNAL CLUBS W.S. 12-1-101(a)(iii)(B)

- (a) Has the fraternal organization been actively operating in at least thirty-six (36) states? ☐ YES ☐ NO
- (b) Has the fraternal organization been actively in existence for at least twenty (20) years? ☐ YES ☐ NO

10. LIMITED RETAIL (CLUB) LICENSE:

VETERANS CLUBS W.S. 12-1-101(a)(iii)(A):

- (a) Does the Veteran's organization hold a charter by the Congress of the United States? ☐ YES ☐ NO
- (b) Is the membership of the Veteran's organization comprised only of Veterans and its duly organized auxiliary? ☐ YES ☐ NO

11. LIMITED RETAIL (CLUB) LICENSE:

GOLF CLUBS W.S. 12-1-101(a)(iii)(D)/W.S. 12-4-301(e):

- (a) Do you have more than fifty (50) bona fide members? ☐ YES ☐ NO
- (b) Do you own, maintain, or operate a bona fide golf course together with clubhouse? ☐ YES ☐ NO
- (c) Are you a political subdivision of the state that owns, maintains, or operates a golf course? ☐ YES ☐ NO
1. Are you contracting/leasing the food and beverage services? W.S. 12-5-201(g) ☐ YES ☐ NO
2. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

12. LIMITED RETAIL (CLUB) LICENSE:

SOCIAL CLUBS W.S. 12-1-101(a)(iii)(E)/W.S. 12-4-301(b):

- (a) Do you have more than one hundred (100) bona fide members who are residents of the county in which the club is located? ☐ YES ☐ NO
- (b) Is the club incorporated and operating solely as a nonprofit organization under the laws of this state? ☐ YES ☐ NO
- (c) Is the club qualified as a tax exempt organization under the Internal Revenue Service? ☐ YES ☐ NO
- (d) Has the club been in continuous operation for a period of not less than one (1) year? ☐ YES ☐ NO
- (e) Has the club received twenty-five dollars (\$25.00) from each bona fide member as Recorded by the secretary of the club and are club members at the time of this application in good standing by having paid at least one (1) full year in dues? ☐ YES ☐ NO
- (f) Does the club hold quarterly meetings and have an actively engaged membership carrying out the objectives of the club? ☐ YES ☐ NO
- (g) Have you filed a true copy of your bylaws with this application? ☐ YES ☐ NO
- (h) Has at least fifty one percent (51%) of the membership signed a petition indicating a desire to secure a Limited Retail Liquor License? (Petition Attached) ☐ YES ☐ NO

13. If applicant is filing as an Individual, Partnership or Club: W.S. 12-4-102(a)(ii) & (iii)

Each individual, partner or club officer must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip <i>DO NOT LIST PO BOXES</i>	Residence Phone Number	Have you been a DOMICILED resident for at least 1 year and not claimed residence in any other state in the last year?	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application.)

14. If the applicant is a **Corporation, Limited Liability Company, Limited Liability Partnership or Limited Partnership:** W.S. 12-4-102(a)(iv) & (v)

Each stockholder holding, either jointly or severally, ten percent (10%) or more of the outstanding and issued capital stock of the corporation, limited liability company, limited liability partnership, or limited partnership, and **every officer, and every director** must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip <i>DO NOT LIST PO BOXES</i>	Residence Phone Number	No. of Years in Corp or LLC	% of Corpora te Stock Held	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
Brandon P. Ryan		Wilson, WY 83014		9	57%	YES ☐ NO ☒	YES ☐ NO ☒
Michael G. Reid		Wilson, WY 83014		9	29%	YES ☐ NO ☒	YES ☐ NO ☒
John Ryan		CT, Bradenton, FL 34211		9	14%	YES ☐ NO ☒	YES ☐ NO ☒
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application)

REQUIRED ATTACHMENTS:

- ☐ A statement indicating the financial condition and financial stability of the applicant W.S. 12-4-102(a)(vi).
- ☐ Attach any lease agreements (especially for resort / political subdivisions leasing out food & beverage services) W.S. 12-4-103 (a)(iii)/W.S. 12-4-403(b)/W.S. 12-4-301(e).
- ☐ If transferring a license from one ownership to another, a form of assignment from the current licensee to the new applicant authorizing the transfer W.S. 12-4-601(b).

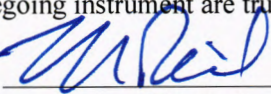
OATH OR VERIFICATION

Requires signatures by **ALL** Individuals, **ALL** Partners, **ONE (1)** LLC Member, or **TWO (2)** Corporate Officers or Directors except that if all the stock of the corporation is owned by **ONE (1)** individual then that individual may sign and verify the application upon his oath, or **TWO (2)** Club Officers. W.S. 12-4-102(b)

Under penalty of perjury, and the possible revocation or cancellation of the license,
I swear the above stated facts, are true and accurate.

STATE OF WYOMING)
) SS.
COUNTY OF Teton)

Signed and sworn to before me on this 2nd day of June, 2021 that the facts alleged in the foregoing instrument are true by the following:

1) 
(Signature)

Michael Reid
(Printed Name)

member
Title

2) _____
(Signature)

(Printed Name)

Title

3) _____
(Signature)

(Printed Name)

Title

4) _____
(Signature)

(Printed Name)

Title

5) _____
(Signature)

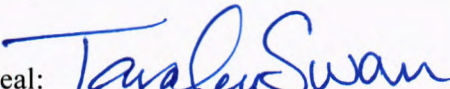
(Printed Name)

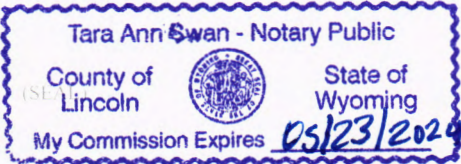
Title

6) _____
(Signature)

(Printed Name)

Title

Witness my hand and official seal: 
Signature of Notary Public



My commission expires: 05/23/2024

TOWN OF JACKSON
Office of Town Clerk
P.O. Box 1687 / 150 East Pearl Avenue
Jackson, Wyoming 83001
(307) 733-3932 ext 1113

Liquor License Application

AFFIDAVIT of AUTHORIZATION

The undersigned hereby states he/she is authorized to sign the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson, and authorizes the Town of Jackson, its agents, and employees to seek information as set forth in Municipal Code Section 6.20 and conduct investigations into the truth of the statements set forth in the application. The undersigned hereby agrees to comply fully with the rules and regulations of the Town of Jackson governing the liquor license/permit. The undersigned hereby attests that the facts and documents contained within the Liquor License or Permit Application packet are true and correct.

Individual, Partnership, and Club Applicants must list every individual, partner, and officer under Question #2 of the application.

Corporation, LLC, LLP, and LP Applicants must list every stockholder of 10+%, every officer, and every director under Question #3 of the application.

AFFIDAVIT of UNDERSTANDING

The undersigned hereby states that he/she understands that the submittal, review, approval, issuance, and/or received payment of the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson does not imply that any other reviews, authorizations, permits, and approvals have been made by any Town/County departments or elected bodies. Additional review, authorization, permit, and approval may be required at any time from additional Town/County departments, which may include the time period after approval but before issuance of the Liquor License / Permit. It is the duty of the applicant to seek all required reviews, authorizations, permits, and approvals from Town or County departments.

PLEASE PRINT:

Legal Name: Michael First Name Gibbons Full Middle Name Reid Last Name

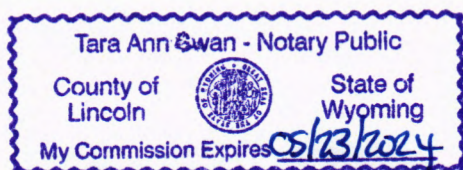
Date of Birth: [REDACTED] Driver License: WY / [REDACTED] State / Number

[Signature]
Applicant Signature

State of Wyoming)
County of Teton) ss

Subscribed and sworn to before me this 2nd day of June, 2021.

(SEAL)



Tara Ann Swan
Notary Public or officer authorized to administer oaths

June 01, 2021



RE: Pearl Street Market

To whom it may concern:

Please be advised that Pearl Street Market maintains all their deposit operating accounts with Bank of Jackson Hole.

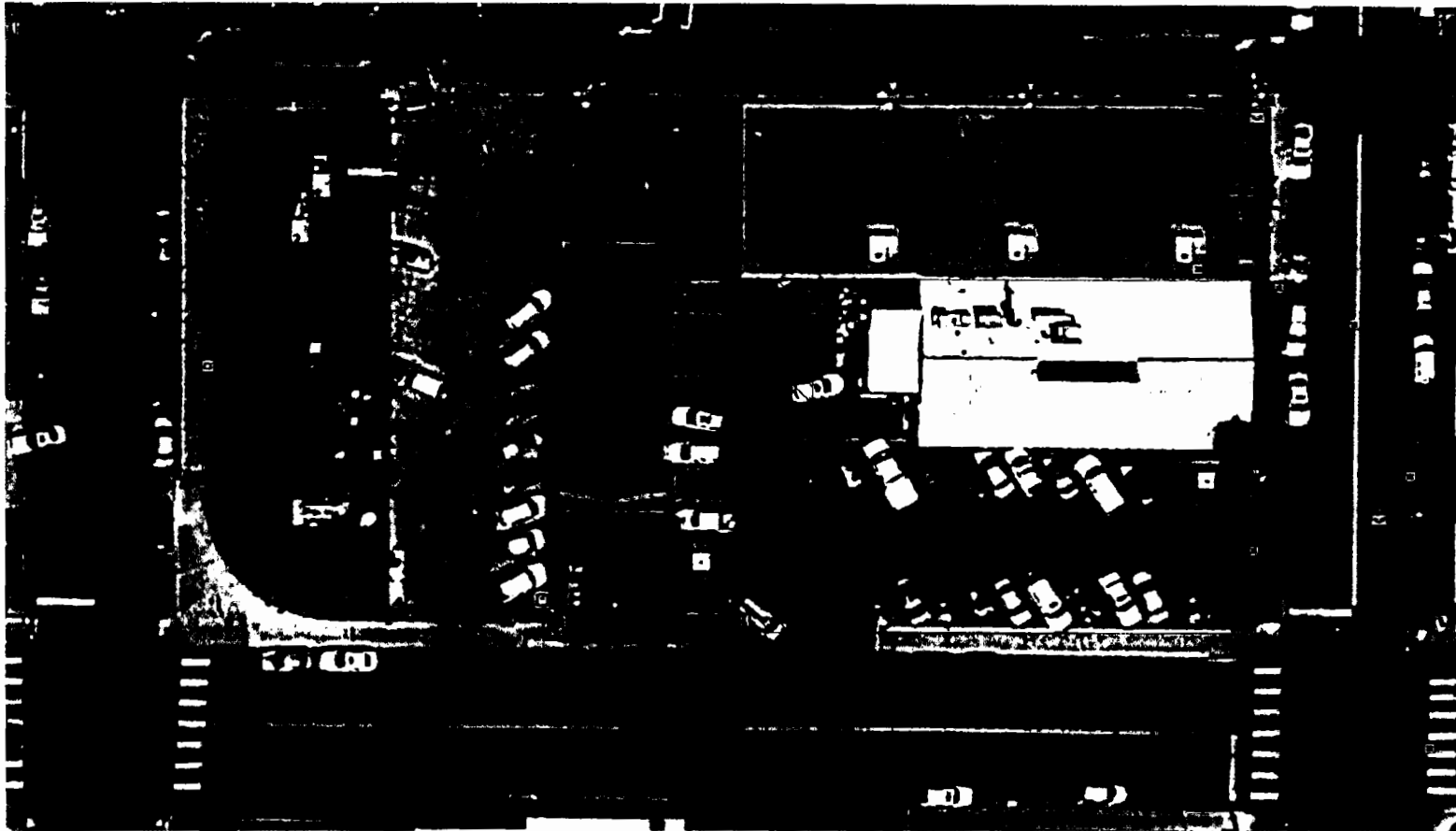
All accounts are in good standing and the main account maintains an average balance in the [REDACTED] range.

If additional information is needed, please contact me at (307) 732-3012 or e-mail me at anichols@bojh.com.

Sincerely,

A handwritten signature in blue ink, appearing to read "Alex Nichols".

Alex Nichols
NMLS #1761417
Commercial Loan Officer
PO Box 7000
990 W. Broadway
Jackson, WY 83002
(307) 732-3012 (work)
(901) 493-8294 (cell)
anichols@bojh.com



PHIBT A

1 SITE PLAN
1" = 30'-0"



1

**Square One Construction
Services LLC**

3510 North Lake Creek Drive
Wilson, WY 83014
P: 307.738.8338

www.squareoneca.com

Po Box 14270
Jackson, WY 83002
F: 307.733.7545

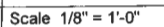
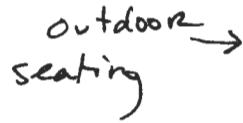
ShopCoo

Pearl St. Market (Law Property)

No.	Description	Date

Site Plan-Pearl Street Market		
Project number	229	SP1.1
Date	05-15-2015	
Drawn by	Author	Scale 1" = 30'-0"
Approved by	Checker	

↓



**TOWN OF JACKSON
BUSINESS INFORMATION/PLAN OF OPERATION**

Type of Liquor License:



Retail



Bar & Grill

Name of Applicant: ShopCoo, LLC, a Wyoming limited liability company, d/b/a Pearl Street Market

When did your business open?

ShopCoo, LLC purchased Pearl Street Meat & Fish in 2015 and re-branded the store as Pearl Street Market ("PSM").

Are you open year-round?

Yes.

Provide your annual sales tax payments for the last three years.

2020 = [REDACTED]

2019 = [REDACTED]

2018 = [REDACTED]

What is the percentage of your employees who live locally?

One Hundred Percent (100%).

Describe how you are involved with Environmental & Public Health related to COVID-19.

In March of 2020, as an immediate response to COVID-19, PSM closed in-door dining and removed all self-service items (salad bar, self-serve soup, and self-serve coffee). Prior to the Town, County, or State mandates, PSM instituted a mask policy requiring both staff and patrons to wear masks. PSM installed plexiglass barriers around all check stands and established strict sanitizing protocols for all surfaces, shopping carts, and shopping baskets. PSM is still requiring staff to wear masks and posted signage requests that PSM customers do the same.

Provide the number of parking spaces your business has?

PSM has Twenty (20) total parking spaces. Six (6) spaces are used for outdoor seating. Thirteen (13) spaces are available for all vehicles and One (1) space is reserved for handicap parking.

Are you located near a bus stop or pathway system?

Yes, the Pearl & Glenwood START bus stop. PSM also provides parking lot space for the START Bike Share program.

Have you been involved with community events or public service?

PSM is a sponsor of Jackson Hole Food & Wine, a local non-profit whose efforts go to support Hole Food Rescue. Hole Food Rescue is the primary recipient of food waste from PSM. Additionally, PSM supports the Dancers Workshop and often works with several other local non-profits through support in the form of gift card donations, products, etc.

Describe your company structure and leadership team.

PSM is owned by Brandon Ryan, Michael Reid, and John Ryan. PSM is a sister company to Aspens Market in Wilson. Michael Reid (CEO), Matt Souther (COO), and Marylou Berra (CFO) are the operational leadership team for both businesses.

Describe the nature of your business.

PSM is a locally owned and operated grocery store and deli/café. PSM offers prepared food, grab & go butcher items, fresh produce, and specialized assortments of groceries and home goods.

Describe the products to be provided (including alcohol).

PSM plans to include a complete selection of wine, beer, and spirits to compliment its customers shopping experience. As indoor dining restrictions are relaxed, PSM will re-commence offering beer, wine, and canned spirits to dine-in customers.

Describe your target market.

As the only grocery/market located just off the Town Square, PSM caters to both locals and tourists. PSM strives to carry a diverse selection of goods to appeal to all demographics and needs. "Specialty Convenience" is PSM's motto.

What is the official building capacity?

Forty Nine (49) people.

Describe frequent events or gatherings held on your property or will be held.

PSM's store hours are 8 am - 8pm. PSM's deli/café is open from 10 am - 2:30 pm. If awarded a Retail Liquor License, PSM may host "tastings" for select vendors of beer, wine, or spirits as is common practice for wine shop/liquor stores.

You will be selling a high-addiction product; how will you be involved in the community to address that?

PSM will post signage encouraging purchasers to drink responsibly.

PSM will maintain a policy that requires employees responsible for selling said products to complete the local TIPS training. Additionally, PSM will work to continually stay abreast of topics related thereto by attending alcohol related forums that the Town/County/Local Law Enforcement agencies may sponsor from time to time.

PSM will be available to take part in educational seminars/programs directed towards adolescents (whether that be through in-person or monetary donations).

Describe the process for customers to order alcohol and how it is delivered.

PSM will have a designated space for selling packaged alcohol (see attached drawing). For customers dining in during lunch hours, alcohol will be sold in the same fashion PSM conducts sales under its Restaurant Liquor License. Employees will open purchased containers and hand the product to the customer for on-premise consumption from 10 am - 2:30 pm during PSM's café operating hours.

Do you plan to serve alcohol outside on a deck or patio?

PSM will allow patrons to continue to consume alcohol at PSM's outdoor seating area as it has under the Restaurant Liquor License during café hours.

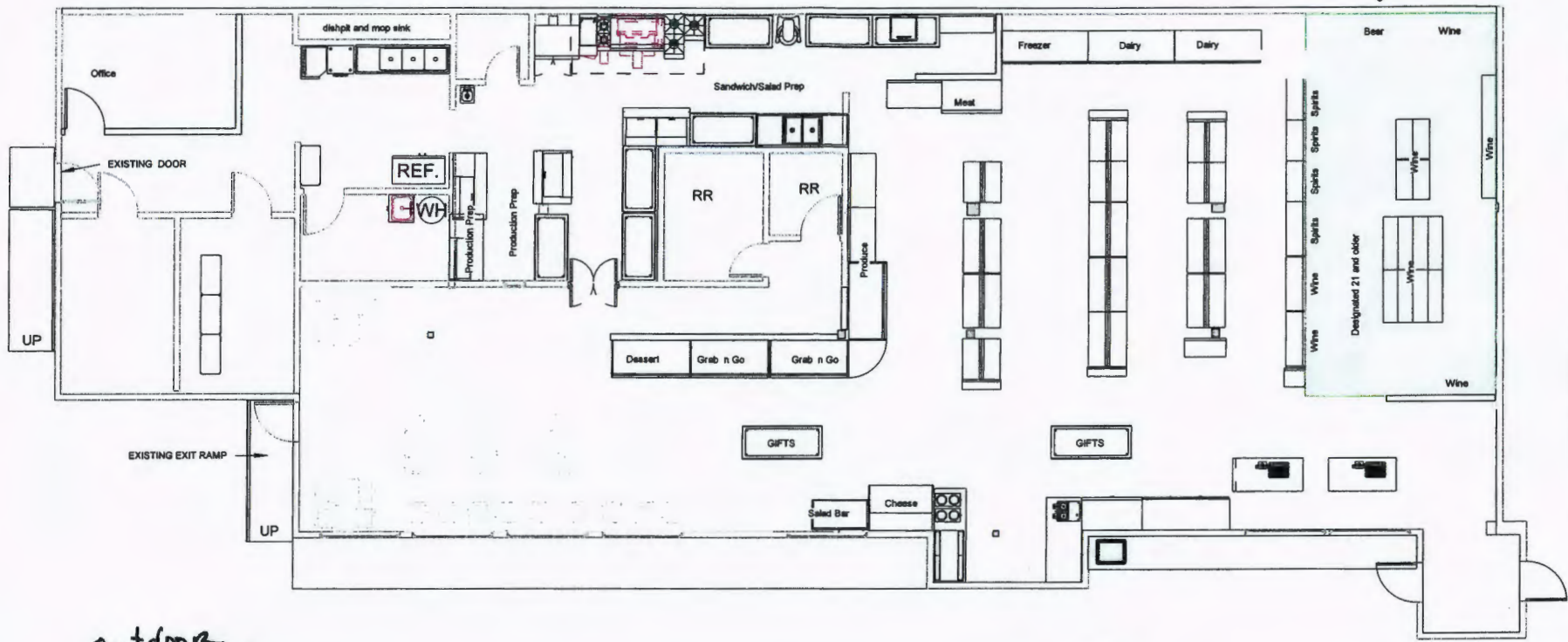
If so, include a sketch or site plan showing the outside area. If so, describe the physical characteristics of the outside area.

See attached floor plan.

What is your plan to keep customers from leaving with open alcohol containers?

PSM's indoor seating area is small and PSM's limited café hours make customer oversight manageable by PSM's employees. More specifically, PSM will post signage indicating no open containers allowed outside of the designated seating areas and will instruct staff to verbally communicate this to customers purchasing alcohol.

Designated 21+ older
Packaged sales area



outdoor
seating →



**Square One Construction
Services LLC**

3510 North Lake Creek Drive
Wilson, WY 83014
P: 307.739.8339

www.squareonecs.com

Po Box 14270
Jackson, WY
83002

ShopCoo D.B.A. Pearl St. Market

40 West Pearl Ave. Jackson, WY 83001

No.	Description	Date

Floor Plan with Retail Liquor		
Project number	229	1
Date	05/25/2021	
Drawn by	BPR	
Approved by	N/A	Scale 1/8" = 1'-0"

STATE OF WYOMING * SECRETARY OF STATE
EDWARD A. BUCHANAN
BUSINESS DIVISION

Herschler Bldg East, Ste.100 & 101, Cheyenne, WY 82002-0020

Phone 307-777-7311

Website: <https://sos.wyo.gov> · Email: business@wyo.gov

Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name	ShopCoo, LLC		
Filing ID	2015-000686055		
Type	Limited Liability Company	Status	Active

General Information

Old Name		Sub Status	Current
Fictitious Name		Standing - Tax	Good
		Standing - RA	Good
Sub Type		Standing - Other	Good
Formed in	Wyoming	Filing Date	05/01/2015 7:32 AM
Term of Duration	Perpetual	Delayed Effective Date	
		Inactive Date	

Principal Address

P.O. Box 7409
Jackson, WY 83002

Mailing Address

P.O. Box 7409
Jackson, WY 83002

Registered Agent Address

Michael Reid
4015 N Lake Creek Dr
Wilson, WY 83014

Parties

Type	Name / Organization / Address
Organizer	LegalZoom.com, Inc.

Notes

Date	Recorded By	Note
------	-------------	------

Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name	ShopCoo, LLC		
Filing ID	2015-000686055		
Type	Limited Liability Company	Status	Active

Most Recent Annual Report Information

Type	Original	AR Year	2021
License Tax	\$250.55	AR Exempt	N
AR ID	06190911		
AR Date	4/20/2021 1:52 PM		
Web Filed	N		

Officers / Directors

Type	Name / Organization / Address
------	-------------------------------

Principal Address

P.O. Box 7409
Jackson, WY 83002

Mailing Address

P.O. Box 7409
Jackson, WY 83002

Annual Report History

Num	Status	Date	Year	Tax
02508954	Original	05/27/2016	2016	\$181.83
Principal Address 1 Changed From: 4015 N Lake Creek Dr To: P.O. Box 7409				
Principal City Changed From: Wilson To: Jackson				
Principal Postal Code Changed From: 83014 To: 83002				
02771087	Original	04/05/2017	2017	\$220.23
03488747	Original	04/25/2018	2018	\$210.58
04417051	Original	04/29/2019	2019	\$241.46
05716368	Original	04/27/2020	2020	\$173.17
06190911	Original	04/20/2021	2021	\$250.55

Amendment History

ID	Description	Date
2016-001885972	Delinquency Notice - Tax	05/02/2016
See Filing ID	Initial Filing	05/01/2015



07/23/2021

To Whom It May Concern:

The restaurant liquor license that we currently hold will be relinquished if we are issued a new retail liquor license.

Thank you,

A handwritten signature in black ink, appearing to read "Mike Reid".

Mike Reid
Owner/Partner
Pearl Street Market

NEW OR TRANSFER
LIQUOR LICENSE OR
PERMIT APPLICATION

FOR LIQUOR DIVISION USE ONLY		
Customer #:		
Trf from:		
Reviewer:	Initials	Date
Agent:		/ /
Chief:		/ /

To be completed by City/County Clerk

License Fees:
Annual Fee: \$ 1500.00
Prorated Fee: \$ 903.77
Transfer Fee: \$
Publishing Fee: \$ 100.00

Local License #: _____
Date filed with clerk: 6 / 15 / 21
Advertising Dates: (2 Weeks) 8/4/11 & 8/11/21
Hearing Date: 8 / 23 / 21

Publishing Fee Direct Billed to Applicant: ☐

License Term: 8 / 25 / 21 through 3 / 31 / 22
Month Day Year Month Day Year

LICENSING AUTHORITY: Begin publishing promptly. As W.S. 12-4-104(d) specifies: NO LICENSING AUTHORITY SHALL APPROVE OR DENY THE APPLICATION UNTIL THE LIQUOR DIVISION HAS CERTIFIED THE APPLICATION IS COMPLETE.

Applicant: SWEET CREEKS MEATS LLC

Trade/Business Name (dba): SWEET CREEKS MEATS

Building to be licensed/Building Address: 185 SCOTT LANE SUITE A
Number & Street
JACKSON WY 83001 TETON
City State Zip County

Local Mailing Address: PO Box 9438
P.O. Box or Number & Street
JACKSON WY 83002
City State Zip

Local Business Telephone Number: (307) 734-6328 Fax Number: ()

Business E-Mail Address: meaty@sweetcreekmeats.com

FILING FOR ☒ NEW LICENSE ☐ TRANSFER OF LOCATION	FILING IN (CHOOSE ONLY ONE) ☒ CITY OF JACKSON ☐ COUNTY OF:	FILING AS (CHOOSE ONLY ONE) ☐ INDIVIDUAL ☐ PARTNERSHIP ☐ LP/LLP ☒ LLC ☐ CORPORATION ☐ LTD PARTNERSHIP ☐ ORGANIZATION ☐ OTHER
☐ TRANSFER OWNERSHIP ☐ ASSIGNMENT LETTER ATTACHED FORMERLY HELD BY:		

TYPE OF LICENSE OR PERMIT (CHOOSE ONLY ONE)		
RETAIL LIQUOR LICENSE ☐ ON-PREMISE ONLY (BAR) ☐ OFF-PREMISE ONLY (PACKAGE STORE) ☒ COMBINATION ON/OFF PREMISE (BOTH BAR & PACKAGE STORE)	☐ RESTAURANT LIQUOR LICENSE ☐ RESORT LIQUOR LICENSE ☐ BAR AND GRILL LIMITED RETAIL (CLUB) ☐ VETERANS CLUB ☐ FRATERNAL CLUB ☐ GOLF CLUB ☐ SOCIAL CLUB	☐ MICROBREWERY ☐ WINERY ☐ DISTILLERY SATELLITE ☐ WINERY SATELLITE ☐ COUNTY RETAIL/SPECIAL MALT BEVERAGE PERMIT

SPECIAL DESIGNATIONS		
☐ CONVENTION FACILITY ☐ CIVIC CENTER/EVENT CENTER/ PUBLIC AUDITORIUM	☐ GOLF CLUB ☐ GUEST RANCH	☐ RESORT

To Assist the Liquor Division with scheduling inspections:

OPERATIONAL STATUS

☒ FULL TIME (e.g. Jan through Dec)	Specify months of your operation: from JANUARY to DECEMBER
☐ SEASONAL / PART-TIME	Days of Week (e.g. Mon through Sat): from TUESDAY to SATURDAY
☐ NON-OPERATIONAL / PARKED	Hours of Operation (e.g. 10a - 2a): from 7:30AM to 5:00PM

ALL APPLICANTS MUST COMPLETE QUESTIONS 1- 4**1. BUILDING OWNERSHIP:** Does the applicant? W.S. 12-4-103(a)(iii)

- (a) **OWN** the licensed building? ☐ YES (own)
- (b) **LEASE** the licensed building? (Lease must be through the term of the liquor license) ☒ YES (lease)

If Yes, please submit a copy of the lease and indicate:

- (i) When the lease expires, located on page 1 paragraph ARTICLE I, LEASE TERM of lease.
- (ii) The **Sales** provision for alcoholic or malt beverages is located, on page 2 OF FIRST AMENDMENT paragraph ARTICLE 3.1 of lease.
(Lease MUST contain a provision for SALE OF ALCOHOLIC or MALT BEVERAGES.)

2. To operate your liquor business, have you assigned, leased, transferred or contracted with any other person (entity) to operate and assert total or partial control of the license and the licensed building? W.S. 12-4-601(b) ☐ YES ☒ NO

3. Does any manufacturer, brewer, rectifier, wholesaler, or through a subsidiary affiliate, officer, director or member of any such firm: W.S. 12-5-401, 12-5-402, 12-5-403
- (a) Hold any interest in the license applied for? ☐ YES ☒ NO
- (b) Furnish by way of loan or any other money or financial assistance for purposes hereof in your business? ☐ YES ☒ NO
- (c) Furnish, give, rent or loan any equipment, fixtures, interior decorations or signs other than standard brewery or manufacturer's signs? ☐ YES ☒ NO
- (d) If you answered **YES** to any of the above, explain fully and submit any documents in connection there within:

4. Does the **applicant** have any interest or intent to acquire an interest in any other liquor license issued by **this** licensing authority? W.S. 12-4-103(b) ☐ YES ☒ NO
- If "YES", explain: _____

5. BAR AND GRILL LICENSE OR RESTAURANT LICENSE:

Have you submitted a valid food service permit or application? W.S. 12-4-413(a) ☐ YES ☐ NO

6. RESORT LICENSE:

Does the resort complex:

- (a) Have an actual valuation of at least one million dollars, or have you committed or expended at least one million dollars (\$1,000,000.00) on the complex, excluding the value of the land? W.S. 12-4-401(b)(i) ☐ YES ☐ NO
- (b) Include a restaurant and a convention facility which will seat at least one hundred (100) persons? W.S. 12-4-401(b)(ii) ☐ YES ☐ NO
- (c) Include motel, hotel or privately owned condominium, town house or home accommodations approved for short term occupancy with at least one hundred (100) sleeping rooms? W.S. 12-4-401(b)(iii) ☐ YES ☐ NO
- (d) If no on question (c), have a ski resort facility open to the general public in which you have committed or expended not less than 10 million dollars (\$10,000,000.00)? W.S. 12-4-401(b)(iv) ☐ YES ☐ NO
- (e) Are you contracting/leasing the food and beverage services? W.S. 12-4-403(b)
1. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

7. MICROBREWERY LICENSE:

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii) ☐ YES ☐ NO

- (a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT
☐ BAR AND GRILL ☐ WINERY

- (b) Do you self distribute your products? W.S. 12-2-201(a) ☐ YES ☐ NO
(Requires wholesale malt beverage license with the Liquor Division)

8. WINERY LICENSE:

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii) ☐ YES ☐ NO

- (a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT
☐ BAR AND GRILL ☐ MICROBREWERY

9. LIMITED RETAIL (CLUB) LICENSE:

FRATERNAL CLUBS W.S. 12-1-101(a)(iii)(B)

- (a) Has the fraternal organization been actively operating in at least thirty-six (36) states? ☐ YES ☐ NO
- (b) Has the fraternal organization been actively in existence for at least twenty (20) years? ☐ YES ☐ NO

10. LIMITED RETAIL (CLUB) LICENSE:

VETERANS CLUBS W.S. 12-1-101(a)(iii)(A):

- (a) Does the Veteran's organization hold a charter by the Congress of the United States? ☐ YES ☐ NO
- (b) Is the membership of the Veteran's organization comprised only of Veterans and its duly organized auxiliary? ☐ YES ☐ NO

11. LIMITED RETAIL (CLUB) LICENSE:

GOLF CLUBS W.S. 12-1-101(a)(iii)(D)/W.S. 12-4-301(e):

- (a) Do you have more than fifty (50) bona fide members? ☐ YES ☐ NO
- (b) Do you own, maintain, or operate a bona fide golf course together with clubhouse? ☐ YES ☐ NO
- (c) Are you a political subdivision of the state that owns, maintains, or operates a golf course? ☐ YES ☐ NO
1. Are you contracting/leasing the food and beverage services? W.S. 12-5-201(g) ☐ YES ☐ NO
2. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

12. LIMITED RETAIL (CLUB) LICENSE:

SOCIAL CLUBS W.S. 12-1-101(a)(iii)(E)/W.S. 12-4-301(b):

- (a) Do you have more than one hundred (100) bona fide members who are residents of the county in which the club is located? ☐ YES ☐ NO
- (b) Is the club incorporated and operating solely as a nonprofit organization under the laws of this state? ☐ YES ☐ NO
- (c) Is the club qualified as a tax exempt organization under the Internal Revenue Service? ☐ YES ☐ NO
- (d) Has the club been in continuous operation for a period of not less than one (1) year? ☐ YES ☐ NO
- (e) Has the club received twenty-five dollars (\$25.00) from each bona fide member as Recorded by the secretary of the club and are club members at the time of this application in good standing by having paid at least one (1) full year in dues? ☐ YES ☐ NO
- (f) Does the club hold quarterly meetings and have an actively engaged membership carrying out the objectives of the club? ☐ YES ☐ NO
- (g) Have you filed a true copy of your bylaws with this application? ☐ YES ☐ NO
- (h) Has at least fifty one percent (51%) of the membership signed a petition indicating a desire to secure a Limited Retail Liquor License? (Petition Attached) ☐ YES ☐ NO

13. If applicant is filing as an Individual, Partnership or Club: W.S. 12-4-102(a)(ii) & (iii)

Each individual, partner or club officer must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip DO NOT LIST PO BOXES	Residence Phone Number	Have you been a DOMICILED resident for at least 1 year and not claimed residence in any other state in the last year?	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application.)

My commission expires 08/02/24

TOWN OF JACKSON
Office of Town Clerk
P.O. Box 1687 / 150 East Pearl Avenue
Jackson, Wyoming 83001
(307) 733-3932 ext 1113

Liquor License Application

AFFIDAVIT of AUTHORIZATION

The undersigned hereby states he/she is authorized to sign the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson, and authorizes the Town of Jackson, its agents, and employees to seek information as set forth in Municipal Code Section 6.20 and conduct investigations into the truth of the statements set forth in the application. The undersigned hereby agrees to comply fully with the rules and regulations of the Town of Jackson governing the liquor license/permit. The undersigned hereby attests that the facts and documents contained within the Liquor License or Permit Application packet are true and correct.

Individual, Partnership, and Club Applicants must list every individual, partner, and officer under Question #2 of the application.

Corporation, LLC, LLP, and LP Applicants must list every stockholder of 10+%, every officer, and every director under Question #3 of the application.

AFFIDAVIT of UNDERSTANDING

The undersigned hereby states that he/she understands that the submittal, review, approval, issuance, and/or received payment of the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson does not imply that any other reviews, authorizations, permits, and approvals have been made by any Town/County departments or elected bodies. Additional review, authorization, permit, and approval may be required at any time from additional Town/County departments, which may include the time period after approval but before issuance of the Liquor License / Permit. It is the duty of the applicant to seek all required reviews, authorizations, permits, and approvals from Town or County departments.

PLEASE PRINT:

Legal Name: Nicholas First Name Todd Full Middle Name Phillips Last Name

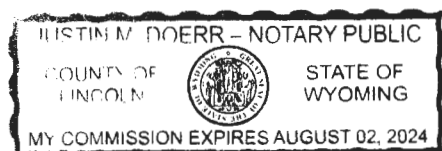
Date of Birth: / / Driver License: WY / State / Number

[Signature]
Applicant Signature

State of Wyoming)
County of Teton)ss

Subscribed and sworn to before me this 15th day of June, 2021.

(SEAL)



Justin M. Doerr
Notary Public or officer authorized to administer oaths



June 4th, 2021

**TOWN OF JACKSON
150 E. PEARL AVENUE
JACKSON, WY 83001**

To whom it may concern,

This letter is to confirm that all demand deposit accounts at Bank of Jackson Hole owned by Sweet Cheeks Meats LLC are currently in good standing. For further inquiries, please contact the account officer at the contact information listed below.

Respectfully,

A handwritten signature in blue ink, appearing to read "M. Oldham", is written over a light blue rectangular background.

Matthew L. Oldham
Senior Vice President
Bank of Jackson Hole
990 W. Broadway
PO Box 7000
Jackson WY 83002-7000
Direct Line: (307) 732-3086



Business Information / Plan of Operation

Type of Liquor License:

☒ Retail ☐ Bar & Grill

Name of Applicant: SWEET CREEKS MEATS LLC

Tell us about your business.

For established businesses:

When did your business open? 11/2016

Are you open year-round? YES

If not, provide when and how long you are closed (off-season).

Provide your annual sales tax payments for the last three years.

2020 = [REDACTED]

2019 = \$ [REDACTED]

2018 = \$ [REDACTED]

What is the percentage of your employees who live locally? (includes surrounding communities) 100%

Describe how you are involved with Environmental & Public Health related to COVID-19.

PLEASE SEE BACK OF THIS PAGE

Provide the number of parking spaces your business has (excluding street parking).

THERE IS A SEVEN-VEHICLE PARKING LOT ON THE PROPERTY

Are you located near a bus stop or pathway system?

YES

Have you been involved with community events or public service? Describe.

PLEASE SEE BACK OF THIS PAGE

For new businesses:

What is the projected opening date for your business?

Will you be open year-round?

If not, provide when and how long you will be closed (off-season).

What are your total sales projections for the next 3 years?

1st year of operation =

2nd year of operation =

3rd year of operation =

Will you hire locally (includes surrounding communities)?

How will you be involved with Environmental & Public Health related to COVID-19?

Provide the number of parking spaces your business will have (excluding street parking).

Will you be located near a bus stop or pathway system?

What are your plans for community involvement or public service?

ENVIRONMENTAL & PUBLIC HEALTH RELATED TO COVID-19:

WE HAVE A RETAIL FOOD LICENSE AND HAVE COMPLIED WITH ALL COVID-19 RELATED MANDATES. PRIOR TO ANY MANDATES BEING ISSUED, WE IMPLEMENTED OUR OWN POLICIES EFFECTIVE 03/16/2020 THAT LIMITED THE NUMBER OF PEOPLE IN THE STORE, WHAT THEY COULD ACCESS, AND RESTRICTED FOOD SERVICE TO TAKE-OUT ONLY.

COMMUNITY INVOLVEMENT

WE ARE INVOLVED WITH MANY COMMUNITY EVENTS INCLUDING BUT NOT LIMITED TO: JACKSON HOLE FARMERS MARKET ON TOWN SQUARE (WHERE WE FIRST BEGAN OUR BUSINESS), PEOPLE'S MARKET, TETON FOOD TOUR, JACKSON HOLE LIVE. WE SPONSOR MANY LOCAL NONPROFITS LIKE THE MOOSE HOCKEY AND RUGBY TEAMS. WE ALSO DONATE TO MANY NONPROFITS FOR THEIR RAFFLE AND BIDDING PRIZES. WE WERE SELECTED AS SMALL BUSINESS OF THE YEAR BY THE JACKSON HOLE CHAMBER OF COMMERCE FOR 2017-2018.

All Applicants.

Describe your company structure and leadership team.

WE ARE A TIGHT, SMALL GROUP THAT LEADS FROM THE TOP AND WORKS HARD.

Describe the nature of your business.

RETAIL BUTCHER SHOP SUPPORTING LOCAL FARMERS AND RANCHERS

Describe products to be provided (including alcohol).

RETAIL MEATS, BREAKFAST, LUNCH, SMALL CURATED BEER & WINE SELECTION

Describe your target market.

LUNCH GOERS THAT WOULD LIKE A BEER WITH THEIR MEAL, GROCERY SHOPPERS THAT WANT BEER/WINE WITH THEIR PURCHASE

What is the official building capacity?

12

Describe frequent events or gatherings held on your property or will be held.

N/A

You will be selling a high-addition product; how will you be involved in the community to address that?

WE WILL CONTINUE OUR COMMUNITY OUTREACH AS WE HAVE SINCE FOUNDED OUR COMPANY.

Describe the process for customers to order alcohol and how it is delivered.

ORDER AT REGISTER, RECEIVE AFTER PAYMENT

Do you plan to serve alcohol outside on a deck or patio? If so, include a sketch or site plan showing the outside area.

If so, describe the physical characteristics of the outside area.

No

What is your plan to keep customers from leaving with open alcohol containers?

Prepared by:

NICHOLAS PHILLIPS

Date:

06/15/21

STATE OF WYOMING * SECRETARY OF STATE
EDWARD A. BUCHANAN
BUSINESS DIVISION

Herschler Bldg East, Ste.100 & 101, Cheyenne, WY 82002-0020

Phone 307-777-7311

Website: <https://sos.wyo.gov> · Email: business@wyo.gov

Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name **Sweet Cheeks Meats, LLC**

Filing ID **2015-000687759**

Type **Limited Liability Company**

Status

Active

General Information

Old Name

Sub Status

Current

Fictitious Name

Standing - Tax

Good

Standing - RA

Good

Sub Type

Standing - Other

Good

Formed in **Wyoming**

Filing Date

06/01/2015 8:35 AM

Term of Duration **Perpetual**

Delayed Effective Date

Inactive Date

Principal Address

185 Scott Lane
PO Box 9438
Jackson, WY 83001

Mailing Address

PO Box 9438
Jackson, WY 83002

Registered Agent Address

Nicholas T Phillips
524 No Name St
PO Box 9438
Jackson, WY 83001

Parties

Type	Name / Organization / Address
------	-------------------------------

Organizer	Nicholas T Phillips
-----------	---------------------

Notes

Date	Recorded By	Note
------	-------------	------

Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name **Sweet Cheeks Meats, LLC**

Filing ID **2015-000687759**

Type **Limited Liability Company**

Status

Active

Most Recent Annual Report Information

Type	Original	AR Year	2021
License Tax	\$50.00	AR Exempt	N
AR Date	4/7/2021 9:46 AM	AR ID	06178897
Web Filed	Y		

Officers / Directors

Type	Name / Organization / Address
------	-------------------------------

Principal Address

185 Scott Lane
PO Box 9438
Jackson, WY 83001

Mailing Address

PO Box 9438
Jackson, WY 83002

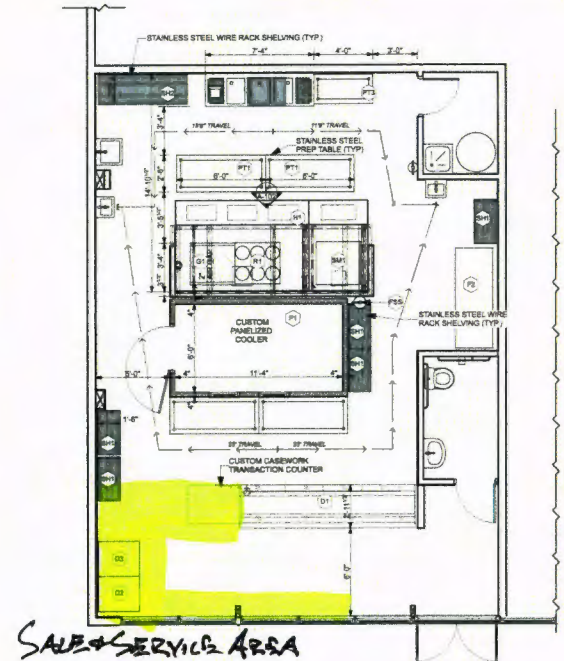
Annual Report History

Num	Status	Date	Year	Tax
02508591	Original	05/27/2016	2016	\$50.00
02914427	Original	07/09/2017	2017	\$50.00
Principal Address 1 Changed From: 524 No Name St To: 185 Scott Lane				
03664476	Original	06/24/2018	2018	\$50.00
04498274	Original	05/03/2019	2019	\$50.00
05805806	Original	06/21/2020	2020	\$50.00
06178897	Original	04/07/2021	2021	\$50.00

Amendment History

ID	Description	Date
2020-002837862	Delinquency Notice - Tax	06/02/2020
2018-002319016	Delinquency Notice - Tax	06/02/2018
2017-002067172	Delinquency Notice - Tax	06/02/2017
See Filing ID	Initial Filing	06/01/2015

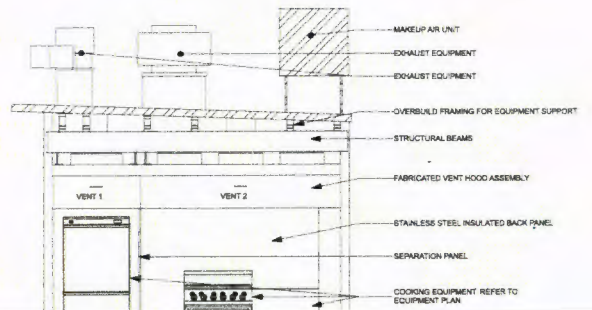
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SALE & SERVICE AREA

1 MAIN FLOOR EQUIPMENT & FURNITURE PLAN
SCALE: 1/8" = 1'-0"

- EQUIPMENT AND FURNITURE PLAN GENERAL NOTES:
- DIMENSIONS SHOWN ON THIS DRAWING ARE INTENDED TO DESCRIBE EQUIPMENT SIZES AND WORKING CLEARANCES AROUND FURNITURE AND EQUIPMENT. VARIATIONS IN EQUIPMENT SIZES MAY OCCUR DEPENDING ON ACTUAL FINAL FIXTURES, EQUIPMENT AND FURNITURE SELECTED AND USED.
 - VERIFY ALL EQUIPMENT SIZES WITH ACTUAL EQUIPMENT. WHERE ACTUAL DIMENSIONS EXCEED THOSE SHOWN ON THIS DRAWING, THEREBY RESTRICTING WORKING CLEARANCES, CONSULT WITH ARCHITECT AND OWNER ABOUT POTENTIAL LAYOUT ADJUSTMENTS.
 - EQUIPMENT CONNECTION REQUIREMENTS ARE SHOWN ON THE ELECTRICAL AND PLUMBING PLANS.
 - TRAVEL DISTANCES SHOWN FROM WORKSTATIONS TO HANDWASH SINKS INDICATE TYPICAL MAXIMUM DISTANCES BASED ON ANTICIPATED FOOD HANDLING STATIONS.



EQUIPMENT & FURNITURE SCHEDULE

NAME	DESCRIPTION	MANUFACTURER	MODEL	NOTES
PT1	PREP TABLE	STAINLESS STEEL		30" W X 72" L
PT2	PREP TABLE	STAINLESS STEEL		30" W X 60" L
PT3	PREP TABLE	STAINLESS STEEL		24" W X 48" L
D1	DISPLAY CABINET	GLASS FRONT/REAR SUPPLY	HOWARD-MCGRAY	BC-CMB36-12 143" LENGTH 35 SERIES
D2	DISPLAY CABINET	REACH-IN REFRIGERATOR	SUPERA	G1R-1 26 7/4" W X 33 27/32" D X 83 88" T
D3	DISPLAY CABINET	REACH-IN FREEZER	SUPERA	GF1R-1 26 7/4" W X 33 27/32" D X 83 88" T
SH1	SHELF	ADJUSTABLE WIRE SHELVING	STAINLESS STEEL	36" L X 18" D X 72" T
SH2	SHELF	ADJUSTABLE WIRE SHELVING	STAINLESS STEEL	72" L X 34" D X 72" T
CC1	BOX COOLER	CUSTOM PANELIZED COOLER		80" W X 144" L, HEIGHT 78" C
F1	FREEZER	3 DOOR REACH-IN FREEZER	TURBO-AIR	TBF-72SD 81.875" W X 30.375" D X 38.25" T
HH	VENT HOOD	CUSTOM-BUILT VENTILATION HOOD BY CAPTIVEAIRE	CUSTOM	CUSTOM
BO	BROILER OVEN	MEATER SMOKER/ROVEN	SOUTHERN PRIDE	BRG-400 36" W X 33 5/16" D X 78.9" T
R1	RANGE	6 BURNER GAS COOKTOP	SOUTH-BEND	ULTIMATE RESTAURANT 36" WIDE
GR	GRIDDLE	COUNTERTOP GRIDDLE	SATURN	HDC SERIES 31.75" W X 36" D X 11" T
FT	FIRE TANK	AMEREX W/ FIRE SUPPRESSION SYSTEM, WALL MOUNT WALL MOUNT AT 8'6" BASE HEIGHT		375 11 FLOW 25" H X 10" DIA

GRAHAM WHIPPLE, Architect
260 S STREET,
IDAHO FALLS, ID 83402
PH (208) 221-2012



CONSULTANTS
STRUCTURAL
GAS STRUCTURAL ENGINEERS
833 Lindey Blvd
Mesa Falls, ID 83402
Phone: (208) 523-8918
Fax: (208) 523-8922

SWEET CHEEKS
MEATS
Jackson, WY 83002
185 SCOTT LANE
JACKSON, WY 83001

PROJECT TITLE
MAIN FLOOR EQUIPMENT & FURNITURE PLANS

DATE	DESCRIPTION
6/3/2019	RESPONSE TO TYPICAL REVIEW
5/20/19	FOR PERMIT
5/20/19	DATE

CHECKED BY: JGW
COPYRIGHT
THESE PLANS, DRAWINGS, AND DESIGNS ARE THE EXCLUSIVE PROPERTY OF METALLER DESIGN, PLLC AND SHALL NOT BE REPRODUCED IN ANY FORM WITHOUT WRITTEN CONSENT. ALL RIGHTS RESERVED © 2019 METALLER DESIGN, PLLC

NEW OR TRANSFER LIQUOR LICENSE OR PERMIT APPLICATION

FOR LIQUOR DIVISION USE ONLY		
Customer #:		
Trf from:		
Reviewer:	Initials	Date
Agent:		/ /
Chief:		/ /

To be completed by City/County Clerk		Local License #:																											
License Fees:	Annual Fee: \$ <u>1500.00</u>	Date filed with clerk: <u>6/19/21</u>																											
	Prorated Fee: \$ <u>903.77</u>	Advertising Dates (2 Weeks): <u>8/4/21 & 8/11/21</u>																											
	Transfer Fee: \$ _____	Hearing Date: <u>8/23/21</u>																											
	Publishing Fee: \$ 100.00																												
Publishing Fee Direct Billed to Applicant: ☐																													
License Term:	<u>8/25/21</u> through <u>3/31/22</u>																												
	Month Day Year	Month Day Year																											
LICENSING AUTHORITY: Begin publishing promptly. As W.S. 12-4-104(d) specifies: NO LICENSING AUTHORITY SHALL APPROVE OR DENY THE APPLICATION UNTIL THE LIQUOR DIVISION HAS CERTIFIED THE APPLICATION IS COMPLETE.																													
Applicant: <u>Target Corporation</u>																													
Trade/Business Name (dba): <u>Target #T3409</u>																													
Building to be licensed/Building Address: <u>510 US-89</u>																													
	Number & Street																												
	<u>Jackson</u> <u>WY</u> <u>83002</u> <u>Teton</u>																												
	City State Zip County																												
Local Mailing Address: <u>P.O. Box 9471, CC-1128</u>																													
	P.O. Box or Number & Street																												
	<u>Minneapolis</u> <u>MN</u> <u>55440</u>																												
	City State Zip																												
Local Business Telephone Number: () <u>TBD</u> Fax Number: () <u>TBD</u>																													
Business E-Mail Address: <u>liquor.licensing@target.com;</u>																													
<table border="1"> <thead> <tr> <th>FILING FOR</th> <th>FILING IN (CHOOSE ONLY ONE)</th> <th>FILING AS (CHOOSE ONLY ONE)</th> </tr> </thead> <tbody> <tr> <td>☒ NEW LICENSE</td> <td>☒ CITY OF <u>JACKSON</u></td> <td>☐ INDIVIDUAL</td> </tr> <tr> <td>☐ TRANSFER OF LOCATION</td> <td>☐ COUNTY OF:</td> <td>☐ PARTNERSHIP</td> </tr> <tr> <td>☐ TRANSFER OWNERSHIP</td> <td>☐ ASSIGNMENT LETTER ATTACHED</td> <td>☐ LP/LLP</td> </tr> <tr> <td>FORMERLY HELD BY: _____</td> <td></td> <td>☐ LLC</td> </tr> <tr> <td></td> <td></td> <td>☒ CORPORATION</td> </tr> <tr> <td></td> <td></td> <td>☐ LTD PARTNERSHIP</td> </tr> <tr> <td></td> <td></td> <td>☐ ORGANIZATION</td> </tr> <tr> <td></td> <td></td> <td>☐ OTHER _____</td> </tr> </tbody> </table>			FILING FOR	FILING IN (CHOOSE ONLY ONE)	FILING AS (CHOOSE ONLY ONE)	☒ NEW LICENSE	☒ CITY OF <u>JACKSON</u>	☐ INDIVIDUAL	☐ TRANSFER OF LOCATION	☐ COUNTY OF:	☐ PARTNERSHIP	☐ TRANSFER OWNERSHIP	☐ ASSIGNMENT LETTER ATTACHED	☐ LP/LLP	FORMERLY HELD BY: _____		☐ LLC			☒ CORPORATION			☐ LTD PARTNERSHIP			☐ ORGANIZATION			☐ OTHER _____
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FORMERLY HELD BY: _____		☐ LLC																											
		☒ CORPORATION																											
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		☐ ORGANIZATION																											
		☐ OTHER _____																											
TYPE OF LICENSE OR PERMIT (CHOOSE ONLY ONE) <table border="1"> <tbody> <tr> <td> RETAIL LIQUOR LICENSE ☐ ON-PREMISE ONLY (BAR) ☒ OFF-PREMISE ONLY (PACKAGE STORE) ☐ COMBINATION ON/OFF PREMISE (BOTH BAR & PACKAGE STORE) </td> <td> ☐ RESTAURANT LIQUOR LICENSE ☐ RESORT LIQUOR LICENSE ☐ BAR AND GRILL LIMITED RETAIL (CLUB) ☐ VETERANS CLUB ☐ FRATERNAL CLUB ☐ GOLF CLUB ☐ SOCIAL CLUB </td> <td> ☐ MICROBREWERY ☐ WINERY ☐ DISTILLERY SATELLITE ☐ WINERY SATELLITE ☐ COUNTY RETAIL/SPECIAL MALT BEVERAGE PERMIT </td> </tr> </tbody> </table>			RETAIL LIQUOR LICENSE ☐ ON-PREMISE ONLY (BAR) ☒ OFF-PREMISE ONLY (PACKAGE STORE) ☐ COMBINATION ON/OFF PREMISE (BOTH BAR & PACKAGE STORE)	☐ RESTAURANT LIQUOR LICENSE ☐ RESORT LIQUOR LICENSE ☐ BAR AND GRILL LIMITED RETAIL (CLUB) ☐ VETERANS CLUB ☐ FRATERNAL CLUB ☐ GOLF CLUB ☐ SOCIAL CLUB	☐ MICROBREWERY ☐ WINERY ☐ DISTILLERY SATELLITE ☐ WINERY SATELLITE ☐ COUNTY RETAIL/SPECIAL MALT BEVERAGE PERMIT																								
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SPECIAL DESIGNATIONS ☐ CONVENTION FACILITY ☐ CIVIC CENTER/EVENT CENTER/ PUBLIC AUDITORIUM ☐ GOLF CLUB ☐ GUEST RANCH ☐ RESORT																													
To Assist the Liquor Division with scheduling inspections:																													
OPERATIONAL STATUS																													
☒ FULL TIME (e.g. Jan through Dec)	Specify months of your operation:	from <u>Jan.</u> to <u>Dec.</u>																											
☐ SEASONAL / PART-TIME	Days of Week (e.g. Mon through Sat):	from <u>Mon.</u> to <u>Sun.</u>																											
☐ NON-OPERATIONAL / PARKED	Hours of Operation (e.g. 10a - 2a):	from <u>8:00 a.m.</u> to <u>10:00 p.m.</u> (estimated)																											

ALL APPLICANTS MUST COMPLETE QUESTIONS 1-4**1. BUILDING OWNERSHIP:** Does the applicant? W.S. 12-4-103(a)(iii)

- (a) **OWN** the licensed building? ☐ YES (own)
- (b) **LEASE** the licensed building? (Lease must be through the term of the liquor license) If ☒ YES (lease)

Yes, please submit a copy of the lease and indicate:

- (i) When the lease expires, located on page _____ paragraph _____ of lease. See page 86 of packet
- (ii) The **Sales** provision for alcoholic or malt beverages is located, on page 60 of Recital B of 1st Amendment of lease. packet
- (Lease **MUST** contain a provision for **SALE OF ALCOHOLIC or MALT BEVERAGES.**)

2. To operate your liquor business, have you assigned, leased, transferred or contracted with any other person (entity) to operate and assert total or partial control of the license and the licensed building? W.S. 12-4-601(b)☐ YES ☒ NO**3.** Does any manufacturer, brewer, rectifier, wholesaler, or through a subsidiary affiliate, officer, director or member of any such firm: W.S. 12-5-401, 12-5-402, 12-5-403

- (a) Hold any interest in the license applied for? ☐ YES ☒ NO
- (b) Furnish by way of loan or any other money or financial assistance for purposes hereof in your business? ☐ YES ☒ NO
- (c) Furnish, give, rent or loan any equipment, fixtures, interior decorations or signs other than standard brewery or manufacturer's signs? ☐ YES ☒ NO
- (d) If you answered **YES** to any of the above, explain fully and submit any documents in connection there within:

4. Does the applicant have any interest or intent to acquire an interest in any other liquor license issued by this licensing authority? W.S. 12-4-103(b)☐ YES ☒ NO

If "YES", explain: _____

5. BAR AND GRILL LICENSE OR RESTAURANT LICENSE:

N/A

Have you submitted a valid food service permit or application? W.S. 12-4-413(a)

☐ YES ☐ NO**6. RESORT LICENSE:**

N/A

Does the resort complex:

- (a) Have an actual valuation of at least one million dollars, or have you committed or expended at least one million dollars (\$1,000,000.00) on the complex, excluding the value of the land? W.S. 12-4-401(b)(i) ☐ YES ☐ NO
- (b) Include a restaurant and a convention facility which will seat at least one hundred (100) persons? W.S. 12-4-401(b)(ii) ☐ YES ☐ NO
- (c) Include motel, hotel or privately owned condominium, town house or home accommodations approved for short term occupancy with at least one hundred (100) sleeping rooms? W.S. 12-4-401(b)(iii) ☐ YES ☐ NO
- (d) If no on question (c), have a ski resort facility open to the general public in which you have committed or expended not less than 10 million dollars (\$10,000,000.00)? W.S. 12-4-401(b)(iv) ☐ YES ☐ NO
- (e) Are you contracting/leasing the food and beverage services? W.S. 12-4-403(b)
1. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

7. MICROBREWERY LICENSE:

N/A

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii)

☐ YES ☐ NO

- (a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT
☐ BAR AND GRILL ☐ WINERY

(b) Do you self distribute your products? W.S. 12-2-201(a)

☐ YES ☐ NO

(Requires wholesale malt beverage license with the Liquor Division)

8. WINERY LICENSE:

N/A

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii)

☐ YES ☐ NO

- (a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT

☐ BAR AND GRILL☐ MICROBREWERY

N/A

9. LIMITED RETAIL (CLUB) LICENSE:**FRATERNAL CLUBS** W.S. 12-1-101(a)(iii)(B)

- (a) Has the fraternal organization been actively operating in at least thirty-six (36) states? ☐ YES ☐ NO
- (b) Has the fraternal organization been actively in existence for at least twenty (20) years? ☐ YES ☐ NO

10. LIMITED RETAIL (CLUB) LICENSE:

N/A

VETERANS CLUBS W.S. 12-1-101(a)(iii)(A):

- (a) Does the Veteran's organization hold a charter by the Congress of the United States? ☐ YES ☐ NO
- (b) Is the membership of the Veteran's organization comprised only of Veterans and its duly organized auxiliary? ☐ YES ☐ NO

11. LIMITED RETAIL (CLUB) LICENSE:

N/A

GOLF CLUBS W.S. 12-1-101(a)(iii)(D)/W.S. 12-4-301(e):

- (a) Do you have more than fifty (50) bona fide members? ☐ YES ☐ NO
- (b) Do you own, maintain, or operate a bona fide golf course together with clubhouse? ☐ YES ☐ NO
- (c) Are you a political subdivision of the state that owns, maintains, or operates a golf course? ☐ YES ☐ NO
1. Are you contracting/leasing the food and beverage services? W.S. 12-5-201(g) ☐ YES ☐ NO
2. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

12. LIMITED RETAIL (CLUB) LICENSE:

N/A

SOCIAL CLUBS W.S. 12-1-101(a)(iii)(E)/W.S. 12-4-301(b):

- (a) Do you have more than one hundred (100) bona fide members who are residents of the county in which the club is located? ☐ YES ☐ NO
- (b) Is the club incorporated and operating solely as a nonprofit organization under the laws of this state? ☐ YES ☐ NO
- (c) Is the club qualified as a tax exempt organization under the Internal Revenue Service? ☐ YES ☐ NO
- (d) Has the club been in continuous operation for a period of not less than one (1) year? ☐ YES ☐ NO
- (e) Has the club received twenty-five dollars (\$25.00) from each bona fide member as Recorded by the secretary of the club and are club members at the time of this application in good standing by having paid at least one (1) full year in dues? ☐ YES ☐ NO
- (f) Does the club hold quarterly meetings and have an actively engaged membership carrying out the objectives of the club? ☐ YES ☐ NO
- (g) Have you filed a true copy of your bylaws with this application? ☐ YES ☐ NO
- (h) Has at least fifty one percent (51%) of the membership signed a petition indicating a desire to secure a Limited Retail Liquor License? (Petition Attached) ☐ YES ☐ NO

13. If applicant is filing as an Individual, Partnership or Club: W.S. 12-4-102(a)(ii) & (iii)

N/A

Each individual, partner or club officer must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip DO NOT LIST PO BOXES	Residence Phone Number	Have you been a DOMICILED resident for at least 1 year and not claimed residence in any other state in the last year?	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application.)

14. If the applicant is a Corporation, Limited Liability Company, Limited Liability Partnership or Limited Partnership: W.S. 12-4-102(a)(iv) & (v)

Each stockholder holding, either jointly or severally, ten percent (10%) or more of the outstanding and issued capital stock of the corporation, limited liability company, limited liability partnership, or limited partnership, and **every officer, and every director** must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip <i>DO NOT LIST PO BOXES</i>	Residence Phone Number	No. of Years in Corp or LLC	% of Corpora te Stock Held	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
See Attached						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application)

REQUIRED ATTACHMENTS:

- ☒ A statement indicating the financial condition and financial stability of the applicant W.S. 12-4-102(a)(vi).
- ☒ Attach any lease agreements (especially for resort / political subdivisions leasing out food & beverage services) W.S. 12-4-103 (a)(iii)/W.S. 12-4-403(b)/W.S. 12-4-301(e).
- N/A ☐ If transferring a license from one ownership to another, a form of assignment from the current licensee to the new applicant authorizing the transfer W.S. 12-4-601(b).

OATH OR VERIFICATION

Requires signatures by **ALL** Individuals, **ALL** Partners, **ONE (1)** LLC Member, or **TWO (2)** Corporate Officers or Directors except that if all the stock of the corporation is owned by **ONE (1)** individual then that individual may sign and verify the application upon his oath, or **TWO (2)** Club Officers. W.S. 12-4-102(b)

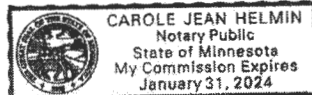
*Under penalty of perjury, and the possible revocation or cancellation of the license,
I swear the above stated facts, are true and accurate.*

STATE OF ~~MINNESOTA~~ Minnesota)
COUNTY OF Hennepin)

Signed and sworn to before me on this 10th day of June, 2021 that the facts alleged in the foregoing instrument are true by the following:

1) <u>Anthony Heredia</u> (Signature)	Anthony Heredia (Printed Name)	Sr. Vice President Title
2) <u>Aileen Guiney</u> (Signature)	Aileen Guiney (Printed Name)	Vice President Title
3) _____ (Signature)	_____ (Printed Name)	_____ Title
4) _____ (Signature)	_____ (Printed Name)	_____ Title
5) _____ (Signature)	_____ (Printed Name)	_____ Title
6) _____ (Signature)	_____ (Printed Name)	_____ Title

Witness my hand and official seal: Carole Jean Helmin
Signature of Notary Public



My commission expires: 1/31/2024

TOWN OF JACKSON
Office of Town Clerk
P.O. Box 1687 / 150 East Pearl Avenue
Jackson, Wyoming 83001
(307) 733-3932 ext 1113

Liquor License Application

AFFIDAVIT of AUTHORIZATION

The undersigned hereby states he/she is authorized to sign the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson, and authorizes the Town of Jackson, its agents, and employees to seek information as set forth in Municipal Code Section 6.20 and conduct investigations into the truth of the statements set forth in the application. The undersigned hereby agrees to comply fully with the rules and regulations of the Town of Jackson governing the liquor license/permit. The undersigned hereby attests that the facts and documents contained within the Liquor License or Permit Application packet are true and correct.

Individual, Partnership, and Club Applicants must list every individual, partner, and officer under Question #2 of the application.

Corporation, LLC, LLP, and LP Applicants must list every stockholder of 10+%, every officer, and every director under Question #3 of the application.

AFFIDAVIT of UNDERSTANDING

The undersigned hereby states that he/she understands that the submittal, review, approval, issuance, and/or received payment of the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson does not imply that any other reviews, authorizations, permits, and approvals have been made by any Town/County departments or elected bodies. Additional review, authorization, permit, and approval may be required at any time from additional Town/County departments, which may include the time period after approval but before issuance of the Liquor License / Permit. It is the duty of the applicant to seek all required reviews, authorizations, permits, and approvals from Town or County departments.

PLEASE PRINT:

Legal Name: Anthony Frank Heredia
First Name Full Middle Name Last Name

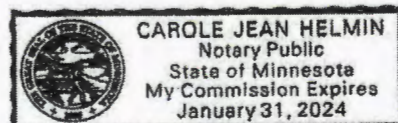
Date of Birth: 22 MM / 21 State / Number
Driver License: MM / 21

Anthony Heredia
Applicant Signature

State of Minnesota)
County of Hennepin)ss

Subscribed and sworn to before me this 10th day of June, 20 21.

(SEAL)



Carole Helmin
Notary Public or officer authorized to administer oaths

Rev 10/2020

TOWN OF JACKSON
Office of Town Clerk
P.O. Box 1687 / 150 East Pearl Avenue
Jackson, Wyoming 83001
(307) 733-3932 ext 1113

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PLEASE PRINT:

Legal Name: Aileen First Name Milligan Full Middle Name Guiney Last Name

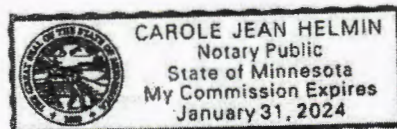
Date of Birth: 20 / 20 / 20 Driver License: MN / 20 State / Number

Aileen Guiney
Applicant Signature

State of Minnesota)
County of Hennepin) ss

Subscribed and sworn to before me this 10th day of June, 20 21.

(SEAL)



Carole Helmin
Notary Public or officer authorized to administer oaths

Rev 10/2020

Supplemental Response to Question #1:

Target is party to several lease documents dating back to May of 1990. Those documents, which are attached to and made part of the application, include:

1. The Lease between Flamingo-Sandhill Shopping Center (as Landlord) and Kmart Corporation (as Tenant) dated May 7, 1990;
2. That First Amendment to Memorandum of Lease dated October 16, 1991;
3. That First Amendment to Lease dated July 22, 2011;
4. That Assignment and Assumption of Lease between Kmart Corporation (as Assignor) and Transform Operating Stores, LLC (as Assignee) dated May 13, 2019;
5. That Assignment and Assumption of Lease Agreement between Transform Operating Stores, LLC (as Assignor) and Target Corporation (as Assignee) dated August 21, 2020;
6. That Notice of Exercise of Option to Extend Lease Term letter dated October 19, 2020.

The initial lease term was twenty-five (25) years plus ten five-year extensions. *See Lease*, page 2, Paragraph 2; page 13, Paragraph 13.

The start date of the Lease is memorialized in that First Amendment to Memorandum of Lease dated October 16, 1991, establishing that the “date of occupancy by Tenant” was July 8, 1991 and the initial term was through July 31, 2016. *See First Amendment of Memorandum of Lease*, page 1.

Target recently exercised the second extension of the Lease, resulting in an expiration date of July 31, 2026. *See Notice of Exercise of Option to Extend Lease*.

The provision permitting the sale of “beer, wine, distilled spirits, and any other alcohol content beverages or food items or packaged liquor products” is found within the First Amendment to Lease dated July 22, 2011, page 1, Recital A and Paragraph 3(b).

Supplemental Response to Question #14:

Name	DOB	Address	Phone	No. of Years in Corp.	Ownership %	Have you been convicted of a felony?	Have you been convicted of an alcohol violation?
Anthony F. Heredia	██████	██████████████████ Minneapolis, MN 55401	██████████	15	<1%	No.	No.
Aileen M. Guiney	██████	██████████████████ St. Paul, MN 55116	██████████	11	<1%	No.	No.
Brian C. Cornell	██████	██████████████████ Minneapolis, MN 55405	██████████	6	<1%	No.	No.
David L. Donlin			██████████		<1%	No.	No.
Corey L. Haaland	██████	██████████████████ Edina, MN 55424	██████████	31	<1%	No.	No.



Business Information / Plan of Operation

Type of Liquor License:

☒ Retail ☐ Bar & Grill

Name of Applicant: Target Corporation

Tell us about your business.

For established businesses:

When did your business open? N/A

Are you open year-round? N/A

If not, provide when and how long you are closed (off-season).

Provide your annual sales tax payments for the last three years.

2020 =

2019 = N/A

2018 =

What is the percentage of your employees who live locally? (includes surrounding communities) N/A

Describe how you are involved with Environmental & Public Health related to COVID-19. N/A

Provide the number of parking spaces your business has (excluding street parking). N/A

Are you located near a bus stop or pathway system? N/A

Have you been involved with community events or public service? Describe. N/A

For new businesses:

What is the projected opening date for your business? 3/9/2022

Will you be open year-round? Yes.

If not, provide when and how long you will be closed (off-season).

What are your total sales projections for the next 3 years?

1st year of operation = ~ [REDACTED].

2nd year of operation = ~\$ [REDACTED].

3rd year of operation = ~\$ [REDACTED].

Will you hire locally (includes surrounding communities)? Yes.

How will you be involved with Environmental & Public Health related to COVID-19? See Attached.

Provide the number of parking spaces your business will have (excluding street parking). 380 assigned.

Will you be located near a bus stop or pathway system? Yes.

What are your plans for community involvement or public service? See Attached.

All Applicants.

Describe your company structure and leadership team. See Attached.

Describe the nature of your business. See Attached.

Describe products to be provided (including alcohol). See Attached.

Describe your target market. See Attached.

What is the official building capacity? 1,102.

Describe frequent events or gatherings held on your property or will be held. N/A - None.

You will be selling a high-addition product; how will you be involved in the community to address that? See Attached.

Describe the process for customers to order alcohol and how it is delivered. See attached.

Do you plan to serve alcohol outside on a deck or patio? If so, include a sketch or site plan showing the outside area.

If so, describe the physical characteristics of the outside area.

All alcohol sales will be package sales.

What is your plan to keep customers from leaving with open alcohol containers?

Prepared by: Jonathan Redberg, Sr. Licensing Analyst; Brian Proffitt, counsel.

Date: June 14, 2021



Health & Safety Plan

COVID-19 Prevention Plan

Target recognizes that doing business today requires new ways of operating that prioritize the health and safety of team members, communities, guests and all those we support. Review the measures we have in place to prevent the spread of COVID-19 and keep our teams and guests safe.

Roles & Responsibilities

The Store Director is responsible for the safety of team members and guests, and should partner with store leadership to ensure all team members are following the processes and procedures outlined. Target will continue to follow all state and local requirements, and will communicate changes via myDay and/or email.

Hazards

This infection control plan addresses hazards associated with the retail industry, including exposure to guests, vendors and team members that have been identified through [Target's Hazard Assessment](#). The hazard assessment was developed by the HQ Safety team and allowed for team member participation through the monthly safety meeting. Potential hazards identified by team members will be continually assessed and corrected.

Training and Communication

Training

All existing team members complete COVID-19 infection disease training, including characteristics and symptoms, a summary of our COVID-19 related benefits, physical distancing requirements, the importance of hand washing, and the use of face coverings if required by a state or local mask mandate. New team members receive training during their onboarding.

Communication

Information is provided to team members through weekly newsletters and an internal Coronavirus Information Hub. Team members have been told to whom they should report COVID-19 symptoms or potential hazards and know they can do so without fear of reprisal. Team members have also been given information regularly about COVID-19 hazards in the workplace, what Target has implemented to control those hazards, what personal steps team members must take to protect themselves, and other policies and procedures in place.

Social Distancing

Maintaining social distance is critical to preventing the spread of COVID-19. To reduce the number of people in our stores, Target has:

- Implemented new workplace best practices, including flexible and/or expanded work hours, staggered shifts and telework when possible. All team members who can carry out their roles and responsibilities from home have been directed to do so.
- Adjusted meeting, conference and social gathering policies to limit the size and frequency of group interactions.
- Reduced store capacity to align with city, county and/or state orders. Stores have store-specific Guest Metering guidelines.
- Temporarily closed areas in the store that encourage gatherings.

When in the store, team members are encouraged to keep physical distance from each other, third party vendors and guests by:

- Staggering rest breaks and meal periods.
- Separating desks, individual workstations and breakroom seating by at least 6 feet.
- Limiting the number of team members unloading trucks.

To encourage guests to keep a social distance, Target has implemented the following in our stores:

- Floor decals, spaced 6 feet apart, in high-traffic areas.
- Overhead messaging.
- Stickers to aid in line queuing.
- Additional signing with safety reminders and requirements.

Social Distancing & Cleaning Guidelines have been shared with all team members.

Guest Metering

We are limiting the number of guests in our stores (based on store-specific sales floor square footage) to promote social distancing and protect our team and guests. Team members have received Line Metering Guidelines with full details about line queues and capacity direction. Stores that have implemented county/city/state-mandated line metering and updated capacities are following whichever capacity is lower.

VIRTUAL LINE

Virtual line allows guests to hold their spot without the need to physically be there when a store is at capacity – giving them the option to wait where they are most comfortable. Visit Workbench for more information on how Virtual Line helps make Target the safest place to shop this holiday season.

Manual Count Stores

Select stores must use the Manual Counter as CamVision is not enabled in your store. The Manual Counter can always be used as backup and the Virtual Line will still work.

Dedicated Shopping Hours

Target has dedicated shopping hours for vulnerable guests on Tuesdays. Additional hours have been added for vulnerable guests where required by local order.

Control Measures

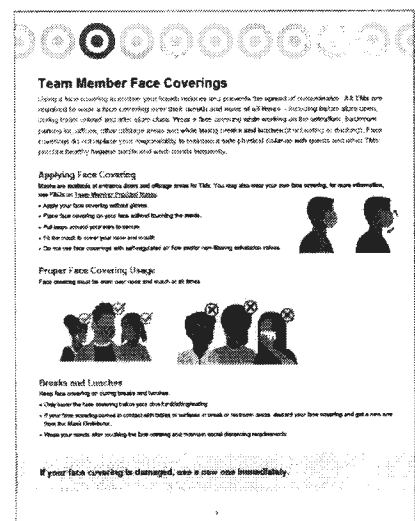
Team Member Face Coverings

Face coverings are strongly recommended for team members who are not fully vaccinated and required if there's a state or local mask mandate. Disposable face masks are available to all team members, Shift Shoppers, vendors and contract service providers (CSPs) while working in our stores.

Stores with a state or local mask mandate: A designated Mask Distributor provides masks to team members offstage before store open and, during store hours, to all team members, vendors and CSPs upon arrival at entrance doors and in Receiving.

Gloves

Gloves are also available for team members to wear if they choose, and are required in food production areas and during cleaning and disinfecting as well as areas where it is required by state or local order.



Plexiglas Partitions

Plexiglas partitions are installed at all checklanes, along with the Point Of Sale at Electronics, Service Desk, Starbucks, CVS Pharmacy, Bakery/Deli and Optical. They provide a safer environment for guest interactions that are not able to maintain social distancing and are cleaned regularly as part of cleaning routines.

Guest Required Face Coverings

Face coverings are strongly recommended for guests who are not fully vaccinated or required if there's a state or local mask mandate

Hygiene

Hand Washing

Team members are encouraged to wash their hands (for at least 20 seconds) every 30 minutes or whenever they change gloves (if wearing). Soap and water is available to all team members, and team members are allowed to wash their hands as frequently as they would like.

Team members and guests have access to hand sanitizer. Sanitizer is kept at the Checklanes, Service Desk, Electronics, liquor stores and Self-Checkout.

Cleaning & Disinfecting

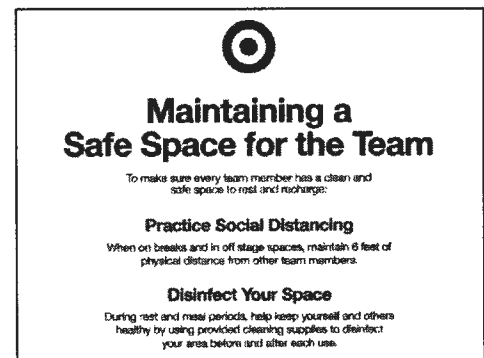
Target has added dedicated cleaning team members and uses a two-pronged approach of **cleaning** (the removal of soil) and **disinfecting** (the killing of bacteria and viruses) in high touchpoint areas to help reduce the risk of spreading illnesses. Maintaining a clean space is everyone's role in addition to the team member dedicated to cleaning. Team members use a [Cleaning and Disinfecting Checklist](#) and [Social Distancing and Cleaning Guidelines](#), which contain additional information about cleaning supplies, order numbers and alternative cleaning solutions.

Throughout the day, team members are cleaning high-touch areas, with a focus on those listed below.

- **Carts:** A team member stationed at the front doors cleans cart basket handles and provides to every guest.
- **Checklanes:** Our Guest Advocates regularly clean and disinfect guest payment devices, and clean touchpoints (keypad, card reader, guest counter and checklanes merchandise dividers) following the Cleaning and Disinfecting Checklist.
- **Starbucks:** Our Baristas clean and disinfect guest payment devices, and clean touchpoints (keypad, card reader, guest counter, and Plexiglas partitions) following the Cleaning and Disinfecting Checklist.

To ensure teams have a clean and safe space to rest and recharge:

- The Maintaining a Safe Breakroom Poster has been posted in the breakroom to encourage best practices.
- The breakroom setup has been adjusted to maximize seating while maintaining 6 ft. of distance between chairs.
- A team member cleans the breakroom, offstage areas and offices daily following the Cleaning and Disinfecting Checklist.
- A bottle of Multi Surface & Glass Cleaner is kept in the breakroom and available for team members to use.



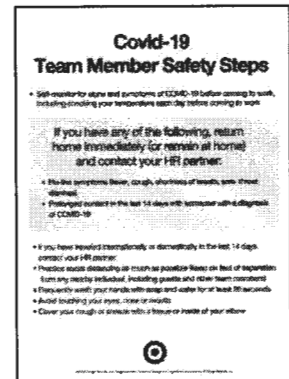
Team Member Health

Team members continue to play a critical role in taking care of guests and communities – and they also need to take care of themselves and their families. Every team member has received a [health checklist](#) and should complete a symptom check at home

before scheduled shifts. The guidelines in the checklist are recommended by the CDC, and include taking their temperature and checking for other common flu-like symptoms. If a team member does not have a thermometer at home, they are instructed to contact their HR leader to be provided a free thermometer. Where required by local order, on-site temperature checks and/or symptom screens are also conducted.

All team members have been told to stay home and not enter the store if they are ill and/or experiencing flu-like symptoms. COVID-19 Team Member Safety Steps are posted in high traffic, offstage areas to remind team members to take the following action.

- If team members are ill and/or experiencing flu-like symptoms, they should immediately inform their leader or HR, stay home and seek appropriate medical advice.
- Team members should not enter the store for any reason if they are ill or experiencing flu-like symptoms.
- HR should work with team members individually to share information about leave options, and exchange documentation electronically, if needed.



Confirmed or Presumptive Cases

If a team member, guest, third party vendor or any other third party in the store reports a confirmed or presumptive case, leaders have been instructed to follow the steps outlined in [Reporting Confirmed Cases: Next Steps](#). These include immediately reporting the case to Target Headquarters and the local Department of Health (where required by law) and partnering with the individual who reported the case on next steps. Positive team members must self-quarantine for a minimum of 14 days and follow their medical professional's guidance.

Close contacts are investigated and specific communication is delivered to those identified. Target will provide up to a 14-day paid quarantine leave for team members identified as a close contact while at work. Team Members identified as a close contact while at work but have tested positive for COVID-19 in the past three months and recovered are excluded from the quarantine recommendation, as long as they do not develop symptoms again. TMs who continue to show no symptoms may return to work after 10 days with HR approval.

California Only: Target is required to offer voluntary COVID-19 testing options to identified close contacts and when case counts reach certain levels. See the [CA Team Member Voluntary Testing Guide](#) for more information.

Reporting and Recordkeeping

COVID-19 cases and identified close contacts are tracked in Origami Risk per the [Exposure and Contact Guide](#).

It is our policy to report information about COVID-19 cases at our workplace to the local Department of Health whenever required by law, and provide any related information requested by the local Department of Health. COVID-19 related serious illnesses or death will be reported to Federal or State OSHA agencies as required.

How will you be involved with Environmental & Public Health related to Covid-19?

See attached COVID-19 Health and Safety Plan.

What are your plans for community involvement or public service?

Target empowers and expects every local store to engage with their communities, in ways that are meaningful to team members and relevant to the community. Below are a couple updated bullets from our 2019 Corporate Responsibility report:

- Our commitment to community goes back to 1964.
- Jobs are one of the biggest ways we support a community.
- Our team volunteers over 1 million hours of service each year.
- We've supported families across the country by donating the equivalent of more than 87 million meals in pounds of food in 2019.
- We permanently raised our starting hourly minimum wage to \$15 an hour in July 2019.
- More than 77% of our operational waste and 60% of construction waste was diverted from landfills in 2019.

Describe your company structure and leadership team.

Target Corporation is publicly-traded on the New York Stock Exchange (NYSE). Headquartered in Minneapolis, Target operates over 1900 stores across the United States and the Jackson location will be our third in the State of Wyoming. Our Jackson store is estimated to be staffed by nine team leaders and approximately 90-100 hourly team members.

Describe the nature of your business.

Target is a general merchandise retailer with stores in all 50 U.S. states and the District of Columbia. We offer everyday essentials and fashionable, differentiated merchandise at discounted prices. Our ability to deliver a preferred shopping experience to our guests is supported by our supply chain and technology, our devotion to innovation, our loyalty offerings and suite of fulfillment options. We operate as a single segment designed to enable guests to purchase products seamlessly in stores or through our digital channels.

Describe products to be provided (including alcohol).

Target prides itself on offering a convenient, affordable and safe one-stop shopping experience for our guests by providing an extensive mix of products that meet their needs. We sell a wide assortment of general merchandise, including beauty, home, clothing and electronics, as well as a food and beverage assortment, including perishables, dry grocery, dairy, and frozen items. Our beer, wine and spirits assortment will be complementary to our broader food and beverage offerings.

Describe your target market.

Our purpose, or mission, as a team is to help all families discover the joy of everyday life. This purpose helps us welcome all guests and bring them ease, inspiration—and, of course, joy—every time they shop with us.

You will be selling a high-addiction product; how will you be involved in the community to address that?

Target takes the responsibility that comes with selling alcohol very seriously. We have a history of responsible alcohol sales and have many processes in place to safely and securely sell beer, wine and spirits.

- Team members and store executives are required to complete a comprehensive internal alcohol training program, with a focus on preventing underage sales, verifying valid identification, handling intoxicated guests, and cashier liability for illegal sales.
- Target's Point of Sale system has programmed controls to assist cashiers when processing alcohol transactions.
 - The system requests appropriate identification from the purchaser regardless of age. The ID can be scanned or swiped to determine if the guest is old enough to purchase the alcohol product.
 - If a cashier is below the legal selling age of 18, it will not process the transaction and a supervisor must come over to complete the transaction
 - The system will only allow the sale of alcohol if it is within local legal selling times
- Our stores are staffed with a security team, including an Asset Protection Store Leader in every Target building, to provide security and ensure a safe environment for guests and team members.

We are proud to operate in a way that is responsive to the community and we are committed to continue to do so.

Describe the process for customers to order alcohol and how it is delivered.

Target strives to provide a convenient, safe, and easy shopping experience for our guests. A key part of that is to offer numerous ways for guests to shop, whether it is in store, or by using one of our same day service options like order pickup or drive up. We recently expanded our same day services to include adult beverage items at over 1,200 stores across the country.

- Shop in Store – Guests can select from our adult beverage assortment on the sales floor and add to their cart. Adult beverage can only be sold at the registers located at the front of the store. Our POS system helps the cashier by verifying the cashier age, the legal selling hours, and the guest's age. The system requests appropriate ID from the purchaser regardless of age.
- Same Day Services – The guest finds the adult beverage item they want on target.com or the Target app. They select "order pickup" to grab in-store, or "Drive Up" to have the items brought to their car. The guest will be prompted to enter their date of birth, and then will be able to submit their order. Once the guest arrives, either inside to pick up their order, or via drive up, the team member will verify the guest's ID to ensure they match the person submitting the order and that the guest is 21+. The sale will then be completed.

2020
Annual Report
Target
Corporation





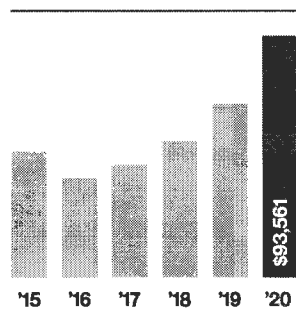
Welcome to our 2020 Annual Report

To explore key stories of the past year and find out what's ahead, visit Target.com/abullseyeview. You can view our Annual Report online at Target.com/annualreport.

Financial Highlights

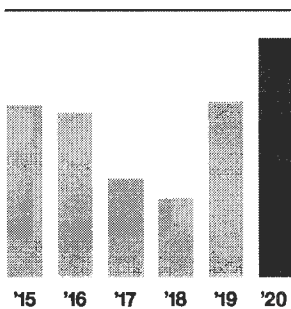
(Note: Reflects amounts attributable to continuing operations. 2017 was a 53-week year.)

Total Revenue In Millions



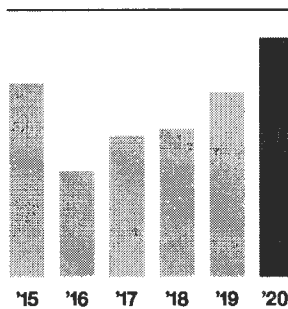
2020 Growth: 19.8%
Five-year CAGR: 4.7%

Operating Income In Millions



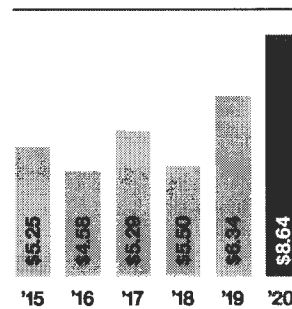
2020 Growth: 40.4%
Five-year CAGR: 6.0%

Net Earnings In Millions



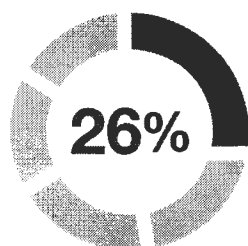
2020 Growth: 33.6%
Five-year CAGR: 5.6%

Diluted EPS

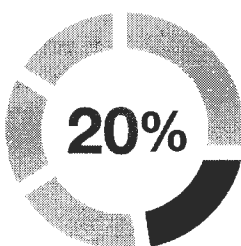


2020 Growth: 36.3%
Five-year CAGR: 10.5%

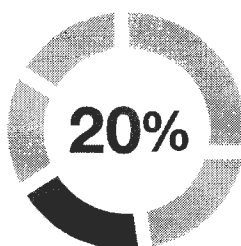
Total 2020 Sales: \$92,400 Million



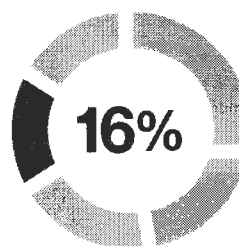
Beauty & Household
Essentials



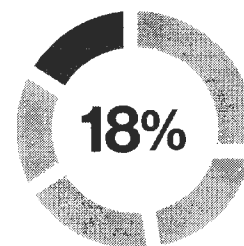
Food & Beverage



Home Furnishings
& Décor



Apparel &
Accessories



Hardlines

Letter to Shareholders

In 2020, Target was deemed an essential business in the country's response to COVID-19. That designation stemmed from our ability to provide so much of what American families needed to weather the pandemic—from food, medicine and cleaning supplies to child-care items and equipment to work and school at home.

But for our team, stepping up to support our guests and communities reflected something more fundamental, something that transcends the hard times of 2020–2021. We've always organized our team and business around an ambition to serve—to be “useful to society,” as our founders said decades ago. Or, as we say today: to help all families discover the joy of everyday life.

That spirit of service shone brightly in 2020. And so did our business results, as you'll see throughout this report. Key metrics included:

- Growing our sales by more than \$15 billion, which was greater than our growth in the prior 11 years.
- Gaining market share across our five core merchandising categories, totaling approximately \$9 billion.
- Growing comparable sales more than 19%, with a store comp topping 7% and an industry-leading digital comp of 145%.
- Increasing digital-sales penetration to nearly 18% without diminishing our overall profitability.
- And achieving record-high adjusted earnings per share of \$9.42.

While our 2020 performance was one for the record books, what carries us forward is our team's unwavering impulse to take care of each other, our guests and communities.

That's what drove us in recent years to turn Target into America's easiest place to shop. And it quickly became clear in the pandemic that our investments and innovations translated seamlessly to guest safety. After years of focus and capability-building, our team has created a retail platform that stands out in the American marketplace, with an unmatched integration of physical and digital shopping, technology and team spirit.

Today, Target is known as much for same-day fulfillment services and safety as we are for style and swagger. In fact, our same-day services, Order Pickup, Drive Up and Shipt, grew 235% in 2020, led by more than 600% growth in Drive Up—as our guests developed new routines and connections to Target that will endure long after the pandemic.

Service starts with our team

Our team has always been at the heart of our investments. In 2017, we said we would invest heavily in wages, training and hours, and we took the bold step of promising a minimum starting wage of \$15 per hour by the end of 2020. We accelerated that \$15 commitment to the middle of last year, as we continued to hire, develop and promote team members in support of our rapidly growing business.

As the hardships of COVID-19 unfolded, we quickly added well over \$1 billion in incremental investment to support the well-being of our team and the safety of our guests.

What isn't represented by the dollars—really, what's incalculable—is the spirit of support our team members showed for each other. How they rallied around coworkers whose stores were damaged or temporarily closed after demonstrations for racial equity, or whose friends and extended families had been hard-hit by economic turmoil.

And we will absolutely keep investing in our team. Most immediately, with COVID-19 vaccines becoming more widely available, we'll ensure that our team has easy access to vaccination at no cost to them, with paid time off and transportation if needed.



Working for racial equity

In our hometown of Minneapolis, the ongoing Derek Chauvin murder trial is a stark reminder that, while 2020 had its share of difficult weeks, the toughest was the week of May 25.

Ours is a team that aspires to help all families. We back up that aspiration with disciplined planning and execution, including a focused diversity-and-inclusion strategy that dates back a decade and a half. Yet what happened in our hometown—and in Louisville, KY, in Brunswick, GA, in the racial disparities from COVID-19 and the racist sentiments directed at Asian colleagues and neighbors—touched off a global outcry for unity and equity.

As a company that holds inclusivity as a core value, we stepped up with immediate actions and long-term solutions, which have been detailed in this and other reports. On behalf of our entire team, I can promise you that we will stay engaged in this work as a lasting expression of our purpose—both through our enterprise and diversity-and-inclusion strategies, and through our Racial Equity Action and Change Committee, which was created specifically to advance racial equity for Black team members and guests across all areas of Target's business.

Building a brighter future

As we move deeper into 2021, we're playing offense and investing in continued profitable growth as we build on a business model that is better than ever for our stakeholders. In 2021, we'll also advance an approach to sustainability that draws on our legacy of corporate responsibility, diversity and inclusion, and community engagement. As part of our efforts, we'll focus on how we can offer more sustainable brands, further eliminate waste and help foster more equitable communities.

I couldn't be more confident in Target's future or more grateful for our team's determination to put our size and scale, purpose and values to work for all families. I'm personally committed to doing just that as we continue to build toward brighter days for everyone.

Sincerely,

Brian Cornell, Chairman and CEO

Financial Summary

	2020	2019	2018	2017 ^(a)	2016
FINANCIAL RESULTS (in millions)					
Sales	\$ 92,400	\$ 77,130	\$ 74,433	\$ 71,786	\$ 69,414
Other revenue	1,161	982	923	928	857
Total revenue	93,561	78,112	75,356	72,714	70,271
Cost of sales	66,177	54,864	53,299	51,125	49,145
Selling, general and administrative expenses (SG&A)	18,615	16,233	15,723	15,140	14,217
Depreciation and amortization (exclusive of depreciation included in cost of sales)	2,230	2,357	2,224	2,225	2,045
Operating income	6,539	4,658	4,110	4,224	4,864
Net interest expense ^(b)	977	477	461	653	991
Net other (income) / expense	16	(9)	(27)	(59)	(88)
Earnings from continuing operations before income taxes	5,546	4,190	3,676	3,630	3,961
Provision for income taxes ^(c)	1,178	921	746	722	1,295
Net earnings from continuing operations	4,368	3,269	2,930	2,908	2,666
Discontinued operations, net of tax	—	12	7	6	68
Net earnings	\$ 4,368	\$ 3,281	\$ 2,937	\$ 2,914	\$ 2,734
PER SHARE					
Basic earnings per share					
Continuing operations	\$ 8.72	\$ 6.39	\$ 5.54	\$ 5.32	\$ 4.61
Discontinued operations	—	0.02	0.01	0.01	0.12
Net earnings per share	\$ 8.72	\$ 6.42	\$ 5.55	\$ 5.32	\$ 4.73
Diluted earnings per share					
Continuing operations	\$ 8.64	\$ 6.34	\$ 5.50	\$ 5.29	\$ 4.58
Discontinued operations	—	0.02	0.01	0.01	0.12
Net earnings per share	\$ 8.64	\$ 6.36	\$ 5.51	\$ 5.29	\$ 4.69
Cash dividends declared	\$ 2.70	\$ 2.62	\$ 2.54	\$ 2.46	\$ 2.36
FINANCIAL POSITION (in millions)					
Total assets	\$ 51,248	\$ 42,779	\$ 41,290	\$ 40,303	\$ 38,724
Capital expenditures	\$ 2,649	\$ 3,027	\$ 3,516	\$ 2,533	\$ 1,547
Long-term debt, including current portion	\$ 12,680	\$ 11,499	\$ 11,275	\$ 11,398	\$ 12,591
Net debt ^(d)	\$ 5,036	\$ 9,689	\$ 10,506	\$ 10,267	\$ 11,481
Shareholders' investment	\$ 14,440	\$ 11,833	\$ 11,297	\$ 11,651	\$ 10,915
FINANCIAL RATIOS					
Comparable sales growth ^(a)	19.3%	3.4%	5.0%	13%	(0.5)%
Gross margin (% of sales)	28.4%	28.9%	28.4%	28.8%	29.2%
SG&A expenses (% of total revenue)	19.9%	20.8%	20.9%	20.8%	20.2%
Operating income margin (% of total revenue)	7.0%	6.0%	5.5%	5.8%	6.9%
OTHER					
Common shares outstanding (in millions)	500.9	504.2	517.8	541.7	556.2
Operating cash flow provided by continuing operations (in millions)	\$ 10,525	\$ 7,099	\$ 5,970	\$ 6,861	\$ 5,337
Revenue per square foot ^(f)	\$ 388	\$ 326	\$ 314	\$ 298	\$ 293
Retail square feet (in thousands)	241,648	240,516	239,581	239,355	239,502
Square footage growth	0.5%	0.4%	0.1%	(0.1)%	—%
Total number of stores	1,897	1,868	1,844	1,822	1,802
Total number of distribution centers	44	42	40	41	40

(a) Consisted of 53 weeks.

(b) Includes losses on early retirement of debt of \$512 million, \$10 million, \$123 million, and \$422 million for 2020, 2019, 2017, and 2016, respectively.

(c) For 2018 and 2017, includes \$36 million and \$343 million, respectively, of discrete tax benefits related to the Tax Cuts and Jobs Act of 2017.

(d) Including current portion of long-term debt and other borrowings, net of short-term investments of \$7.6 billion, \$1.8 billion, \$769 million, \$1.1 billion, and \$1.1 billion in 2020, 2019, 2018, 2017, and 2016, respectively. Management believes this measure is an indicator of our level of financial leverage because short-term investments are available to pay debt maturity obligations. For 2017 and earlier, only short-term investments held by U.S. entities were used to calculate net debt because amounts held by entities located outside the U.S. were restricted for use.

(e) See definition of comparable sales in Form 10-K, Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations.

(f) Represents revenue per square foot which is calculated using rolling four quarters average square feet. In 2017, revenue per square foot was calculated excluding the 53rd week in order to provide a more useful comparison to other years. Using total reported revenue for 2017 (including the 53rd week) resulted in revenue per square foot of \$303.

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-K

(Mark One)

☒ ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended January 30, 2021

OR

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission File Number 1-6049



TARGET CORPORATION

(Exact name of registrant as specified in its charter)

Minnesota

(State or other jurisdiction of incorporation or organization)

1000 Nicollet Mall, Minneapolis, Minnesota

(Address of principal executive offices)

41-0215170

(I.R.S. Employer Identification No.)

55403

(Zip Code)

Registrant's telephone number, including area code: 612/304-6073

Former name, former address and former fiscal year, if changed since last report: N/A

Securities registered pursuant to Section 12(b) of the Securities Exchange Act of 1934:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common stock, par value \$0.0833 per share	TGT	New York Stock Exchange

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes ☒ No ☐

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes ☐ No ☒

Note - Checking the box above will not relieve any registrant required to file reports pursuant to Section 13 or 15(d) of the Exchange Act from their obligations under those Sections.

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ☒ No ☐

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K (§229.405 of this chapter) is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. ☒

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company (as defined in Rule 12b-2 of the Exchange Act).

Large accelerated filer ☒

Accelerated filer ☐

Non-accelerated filer ☐

Smaller reporting company ☐

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant has filed a report on and attestation to its management's assessment of the effectiveness of its internal control over financial reporting under Section 404(b) of the Sarbanes-Oxley Act (15 U.S.C. 7262(b)) by the registered public accounting firm that prepared or issued its audit report. ☒

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes ☐ No ☒

The aggregate market value of the voting stock held by non-affiliates of the registrant as of July 31, 2020, was \$62,803,635,300 based on the closing price of \$125.88 per share of Common Stock as reported on the New York Stock Exchange Composite Index.

Indicate the number of shares outstanding of each of registrant's classes of Common Stock, as of the latest practicable date. Total shares of Common Stock, par value \$0.0833, outstanding as of March 4, 2021, were 498,616,180.

DOCUMENTS INCORPORATED BY REFERENCE

Portions of Target's Proxy Statement for the Annual Meeting of Shareholders to be held on June 9, 2021, are incorporated into Part III.

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PART I

Item 1. Business

General

Target Corporation (Target, the Corporation or the Company) was incorporated in Minnesota in 1902. We offer to our customers, referred to as "guests," everyday essentials and fashionable, differentiated merchandise at discounted prices. Our ability to deliver a preferred shopping experience to our guests is supported by our supply chain and technology, our devotion to innovation, our loyalty offerings and suite of fulfillment options, and our disciplined approach to managing our business and investing in future growth. We operate as a single segment designed to enable guests to purchase products seamlessly in stores or through our digital channels. Since 1946, we have given 5 percent of our profit to communities.

Financial Highlights

For information on key financial highlights, see [Part II, Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations](#) (MD&A).

Seasonality

A larger share of annual revenues and earnings traditionally occurs in the fourth quarter because it includes the November and December holiday sales period.

Merchandise

We sell a wide assortment of general merchandise and food. The majority of our general merchandise stores offer an edited food assortment, including perishables, dry grocery, dairy, and frozen items. Nearly all of our stores larger than 170,000 square feet offer a full line of food items comparable to traditional supermarkets. Our small format stores, generally smaller than 50,000 square feet, offer curated general merchandise and food assortments. Our digital channels include a wide merchandise assortment, including many items found in our stores, along with a complementary assortment.

A significant portion of our sales is from national brand merchandise. Approximately one-third of 2020 sales was related to our owned and exclusive brands, including but not limited to the following:

Owned Brands

A New Day™	Hearth & Hand™ with Magnolia	Shade & Shore™
All in Motion™	heyday™	Simply Balanced™
Archer Farms™	Hyde & EEK! Boutique™	Smartly™
Art Class™	JoyLab™	Smith & Hawken™
Auden™	Knox Rose™	Sonia Kashuk™
Ava & Viv™	Kona Sol™	Spritz™
Boots & Barkley™	Made By Design™	Stars Above™
Bullseye's Playground™	Market Pantry™	Sun Squad™
Casaluna™	More Than Magic™	Threshold™
Cat & Jack™	Opalhouse™	Universal Thread™
Cloud Island™	Open Story™	up & up™
Colsie™	Original Use™	Wild Fable™
Embark™	Pillowfort™	Wondershop™
Everspring™	Project 62™	Xhilaration™
Good & Gather™	Prologue™	
Goodfellow & Co™	Room Essentials™	

Exclusive Adult Beverage Brands

California Roots™	Rosé Bae™	Wine Cube™
Mystic Reef™	The Collection™	

We also sell merchandise through periodic exclusive design and creative partnerships and generate revenue from in-store amenities such as Target Café and leased or licensed departments such as Target Optical, Starbucks, and other food service offerings. CVS Pharmacy, Inc. (CVS) operates pharmacies and clinics in our stores under a perpetual operating agreement from which we generate annual occupancy income. In 2020, we announced a partnership with Ulta Beauty under which we will operate *Ulta Beauty at Target*, a shop-in-shop experience debuting on Target.com and in more than 100 Target locations beginning in 2021, with plans to scale to hundreds more over time.

Customer Loyalty Programs

Our guests receive a 5 percent discount on nearly all purchases and receive free shipping at Target.com when they use their Target Debit Card, Target Credit Card, or Target™ MasterCard® (collectively, RedCards™). We also seek to drive customer loyalty and trip frequency through our Target Circle program, where members earn 1 percent rewards on nearly all non-RedCard purchases, among other benefits.

Distribution

The vast majority of merchandise is distributed to our stores through our network of distribution centers. Common carriers ship merchandise to and from our distribution centers. Vendors or third-party distributors ship certain food items and other merchandise directly to our stores. Merchandise sold through our digital channels is distributed to our guests via common carriers (from stores, distribution centers, vendors, and third-party distributors), delivery via our wholly owned subsidiary, Shipt, Inc. (Shipt), and through guest pick-up at our stores. Our stores fulfill the majority of the digitally originated sales, which allows improved product availability, faster fulfillment times, reduced shipping costs, and allows us to offer guests a suite of same-day fulfillment options such as Order Pickup, Drive Up, and Shipt.

Human Capital Management

At Target, our purpose is to help all families discover the joy of everyday life. In support of this purpose we invest in our team, our most important asset, by giving them opportunities to grow professionally, take care of themselves, each other and their families, and to make a difference for our guests and our communities. We are among the largest private employers in the U.S., and our workforce has varying goals and expectations of their employment relationship, from team members looking to build a career to students, retirees and others who are seeking to supplement their income in an enjoyable atmosphere. We seek to be an employer of choice to attract and retain top talent no matter their objectives in seeking employment. To that end, we strive to foster an engaged, diverse, inclusive, safe, purpose-driven culture where employees, referred to as "team members," have equitable opportunities for success.

As of January 30, 2021, we employed approximately 409,000 full-time, part-time, and seasonal team members. Because of the seasonal nature of the retail business, employment levels peak in the holiday season. We also engage independent contractors, most notably in our Shipt subsidiary.

Talent Development and Engagement

We offer a compelling work environment with meaningful experiences and abundant growth and career-development opportunities. This starts with the opportunity to do challenging work and learn on the job and is supplemented by programs and continuous learning that help our team build skills at all levels, including programs focused on specialized skill development, leadership opportunities, coaching, and mentoring. Our talent and succession planning process supports the development of a diverse talent pipeline for leadership and other critical roles. We monitor our team members' perceptions of these commitments through a number of surveys and take steps to address areas needing improvement.

Diversity and Inclusion

We champion workplace diversity and inclusion and focus on developing, advancing, and recruiting diverse talent. We monitor the representation of women and racially or ethnically diverse team members at different levels throughout the company and disclose the composition of our team in our annual Workforce Diversity Report (which, beginning with our 2019 report, includes demographic information using the categories disclosed in our EEO-1 report). Developing teams where team members feel heard, respected, and included is a core Target value and is also fundamental to creating an inclusive guest experience.

Compensation and Benefits

Our compensation and benefits are designed to support the financial, mental, and physical well-being of our team members and their families. We believe in paying team members equitably, regardless of gender, race or ethnicity, and we regularly review the pay data of U.S. team members to confirm that we are doing so. Our compensation packages include a \$15 per-hour minimum starting wage for US hourly team members (who comprise the vast majority of our team), a 401(k) plan with matching contributions up to five percent of eligible earnings, paid vacation and holidays, family leave, merchandise and other discounts, disability insurance, life insurance, healthcare and dependent care flexible spending accounts, tuition reimbursement, various team member assistance programs, an annual short-term incentive program, long-term equity awards, and health insurance benefits. Eligibility for, and the level of, benefits vary depending on team members' full-time or part-time status, work location, compensation level, and tenure.

Workplace Health and Safety

We strive to maintain a safe and secure work environment and have specific safety programs. This includes administering a comprehensive occupational injury- and illness-prevention program and training for team members.

COVID-19

In 2020 we invested more than \$1 billion in the well-being, health, and safety of our team members and guests. We extended certain benefits to our team members in light of the COVID-19 pandemic, including bonuses, fully-paid leaves for up to 30 days, free back-up dependent care, and a variety of mental, emotional, and physical wellness resources. We also enacted dozens of safety, social distancing, and cleaning measures designed to protect our team and guests during the COVID-19 pandemic.

Working Capital

Effective inventory management is key to our ongoing success, and we use various techniques including demand forecasting and planning and various forms of replenishment management. We achieve effective inventory management by staying in-stock in core product offerings, maintaining positive vendor relationships, and carefully planning inventory levels for seasonal and apparel items to minimize markdowns.

The [Liquidity and Capital Resources](#) section in MD&A provides additional details.

Competition

We compete with traditional and internet retailers, including department stores, off-price general merchandise retailers, wholesale clubs, category-specific retailers, drug stores, supermarkets, and other forms of retail commerce. Our ability to positively differentiate ourselves from other retailers and provide compelling value to our guests largely determines our competitive position within the retail industry.

Intellectual Property

Our brand image is a critical element of our business strategy. Our principal trademarks, including Target, our "Expect More. Pay Less." brand promise, and our "Bullseye Design," have been registered with the United States (U.S.) Patent and Trademark Office. We also seek to obtain and preserve intellectual property protection for our brands.

Geographic Information

Nearly all of our revenues are generated within the U.S. The vast majority of our property and equipment is located within the U.S.

Available Information

Our Annual Report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, proxy statements, and amendments to those reports filed or furnished pursuant to Section 13(a) or 15(d) of the Exchange Act are available free of charge at investors.target.com as soon as reasonably practicable after we file such material with, or furnish it to, the U.S. Securities and Exchange Commission (SEC). In addition, the SEC maintains a website (<http://www.sec.gov>) that contains information we electronically file with, or furnish to, the SEC. Our Corporate Governance Guidelines, Code of Ethics, Corporate Responsibility Report, and the charters for the committees of our Board of Directors are also available free of charge in print upon request or at investors.target.com. Information on our website is not part of this or any other report we file with, or furnish to, the SEC.

Item 1A. Risk Factors

Our business is subject to many risks. Set forth below are the material risks we face. Risks are listed in the categories where they primarily apply, but other categories may also apply.

Competitive and Reputational Risks

Our continued success is dependent on positive perceptions of Target which, if eroded, could adversely affect our business and our relationships with our guests and team members.

We believe that one of the reasons our shareholders, guests, team members, and vendors choose Target is the positive reputation we have built over many years for serving those different constituencies and the communities in which we operate. To be successful in the future, we must continue to preserve Target's reputation. Our reputation is based in large part on perceptions, and broad access to social media makes it easy for anyone to provide public feedback that can influence perceptions of Target. It may be difficult to control negative publicity, regardless of whether it is accurate. Target's position or perceived lack of position on social, environmental, public policy or other sensitive issues, and any perceived lack of transparency about those matters, could harm our reputation. While reputations may take decades to build, negative incidents can quickly erode trust and confidence and can result in consumer boycotts, governmental investigations, or litigation. In addition, vendors and others with whom we do business may affect our reputation. For example, CVS operates clinics and pharmacies within our stores, and our guests' perceptions of and experiences with CVS may affect our reputation. Negative reputational incidents could adversely affect our business through lost sales, loss of new store and development opportunities, or team member retention and recruiting difficulties.

If we are unable to positively differentiate ourselves from other retailers, our results of operations could be adversely affected.

We have been able to compete successfully by differentiating our guests' shopping experience through a careful combination of price, merchandise assortment, store environment, convenience, guest service, loyalty programs, and marketing efforts. Guest perceptions regarding the cleanliness and safety of our stores, the functionality, reliability, and speed of our digital channels and fulfillment options, our in-stock levels, and the value of our promotions are among the factors that affect our ability to compete. In addition, our ability to create a personalized guest experience through the collection and use of accurate and relevant guest data is important to our ability to differentiate from other retailers. No single competitive factor is dominant, and actions by our competitors on any of these factors or the failure of our strategies could adversely affect our sales, gross margins, and expenses.

Our owned and exclusive brand products help differentiate us from other retailers, generally carry higher margins than equivalent national brand products and represent a significant portion of our overall sales. If we are unable to successfully develop, support, and evolve our owned and exclusive brands, if one or more of these brands experiences a loss of consumer acceptance or confidence, or if we are unable to successfully protect our intellectual property rights, our sales and gross margins could be adversely affected.

The retail industry's continuing migration to digital channels has affected the ways we differentiate from other retailers. In particular, consumers are able to quickly and conveniently comparison shop and determine real-time product availability using digital tools, which can lead to decisions based solely on price or the functionality of the digital tools. Consumers may also use third-party channels or devices, such as voice assistants and smart home devices, to initiate shopping searches and place orders, which could sometimes make us dependent on the capabilities and search algorithms of those third parties to reach those consumers. Any difficulties in executing our differentiation efforts, actions by our competitors in response to these efforts, or failures by vendors in managing their own channels, content and technology systems to support these efforts could adversely affect our sales, gross margins, and expenses.

If we are unable to successfully provide a relevant and reliable experience for our guests across multiple channels, our sales, results of operations and reputation could be adversely affected.

Our business has evolved from an in-store experience to interaction with guests across multiple channels (in-store, online, mobile, social media, voice assistants, and smart home devices, among others). Our guests are using those channels to shop with us and provide feedback and public commentary about our business. We must anticipate and meet changing guest expectations and counteract developments and investments by our competitors. Our evolving retailing efforts include implementing technology, software and processes to be able to conveniently and cost-effectively fulfill guest orders directly from any point within our system of stores and distribution centers and from our vendors. We also need to collect accurate, relevant, and usable guest data to personalize our offerings. Providing multiple fulfillment options and implementing new technology is complex and may not meet expectations for accurate order fulfillment, faster and guaranteed delivery times, low-cost or free shipping, and desired payment methods. Even when we are successful in meeting expectations for fulfillment, if we are unable to offset increased costs of fulfilling orders outside of our traditional in-store channel with efficiencies, cost-savings or expense reductions, our results of operations could be adversely affected.

If we do not anticipate and respond quickly to changing consumer preferences, our sales and profitability could suffer.

A large part of our business is dependent on our ability to make trend-right decisions and effectively manage our inventory in a broad range of merchandise categories, including apparel, accessories, home décor, electronics, toys, seasonal offerings, food, and others. If we do not obtain accurate and relevant data on guest preferences, predict and quickly respond to changing consumer tastes, preferences, spending patterns and other lifestyle decisions, emphasize the correct categories, implement competitive and effective pricing and promotion strategies, or personalize our offerings to our guests, we may experience lost sales, spoilage, and increased inventory markdowns, which could adversely affect our results of operations.

Investments and Infrastructure Risks

If our capital investments in remodeling existing stores, building new stores, and improving technology and supply chain infrastructure do not achieve appropriate returns, our competitive position, financial condition and results of operations could be adversely affected.

Our business depends, in part, on our ability to remodel existing stores and build new stores in a manner that achieves appropriate returns on our capital investment. Our store remodel program is large and is being implemented using a custom approach based on the condition of each store and characteristics of the surrounding neighborhood. When building new stores, we compete with other retailers and businesses for suitable locations for our stores. Pursuing the wrong remodel or new store opportunities and any delays, cost increases, disruptions or other uncertainties related to those opportunities could adversely affect our results of operations.

We are making, and expect to continue to make, significant investments in technology and selective acquisitions to improve guest experiences across multiple channels and improve the speed, accuracy, and cost efficiency of our supply chain and inventory management systems. The effectiveness of these investments can be less predictable than remodeling stores, and might not provide the anticipated benefits or desired rates of return. In addition, if we are unable to successfully protect any intellectual property rights resulting from our investments, the value received from those investments may be eroded, which could adversely affect our financial condition.

Pursuing the wrong investment opportunities, being unable to make new concepts scalable, making an investment commitment significantly above or below our needs, or failing to effectively incorporate acquired businesses into our business could result in the loss of our competitive position and adversely affect our financial condition or results of operations.

A significant disruption in our computer systems and our inability to adequately maintain and update those systems could adversely affect our operations and negatively affect our guests.

We rely extensively on computer systems throughout our business. We also rely on continued and unimpeded access to the Internet to use our computer systems. Our systems are subject to damage or interruption from power outages, telecommunications failures, computer viruses, malicious attacks, security breaches, catastrophic events, and implementation errors. If our systems are damaged, disrupted or fail to function properly or reliably, we may incur substantial repair or replacement costs, experience data loss or theft and impediments to our ability to manage inventories or process guest transactions, and encounter lost guest confidence, which could require additional promotional activities to attract guests and otherwise adversely affect our results of operations. We continually invest to maintain and update our computer systems. Implementing significant system changes increases the risk of computer system disruption. The potential problems and interruptions associated with implementing technology initiatives, as well as providing training and support for those initiatives, could disrupt or reduce our operational efficiency, and could negatively impact guest experience and guest confidence. For example, in the past we have experienced disruptions in our point-of-sale system that prevented our ability to process debit or credit transactions, negatively impacted some guests' experiences, and generated negative publicity.

Information Security, Cybersecurity, and Data Privacy Risks

If our efforts to provide information security, cybersecurity, and data privacy are unsuccessful or if we are unable to meet increasingly demanding regulatory requirements, we may face additional costly government enforcement actions and private litigation, and our reputation and results of operations could suffer.

We regularly receive and store information about our guests, team members, vendors, and other third parties. We have programs in place to detect, contain, and respond to data security incidents. However, because the techniques used to obtain unauthorized access, disable or degrade service, or sabotage systems change frequently and may be difficult to detect for long periods of time, we may be unable to anticipate these techniques or implement adequate preventive measures. In addition, hardware, software, or applications we develop or procure from third parties may contain defects in design or manufacture or other problems that could unexpectedly compromise information security, cybersecurity, and data privacy. Unauthorized parties may also attempt to gain access to our systems or facilities, or those of third parties with whom we do business, through fraud, trickery, or other forms of deceiving our team members, contractors, and vendors.

Prior to 2013, all data security incidents we encountered were insignificant. Our 2013 data breach was significant and went undetected for several weeks. Both we and our vendors have had data security incidents since the 2013 data breach; however, to date these other incidents have not been material to our results of operations. Based on the prominence and notoriety of the 2013 data breach, even minor additional data security incidents could draw greater scrutiny. If we, our vendors, or other third parties with whom we do business experience additional significant data security incidents or fail to detect and appropriately respond to significant incidents, we could be exposed to additional government enforcement actions and private litigation. In addition, our guests could lose confidence in our ability to protect their information, discontinue using our RedCards or loyalty programs, or stop shopping with us altogether, which could adversely affect our reputation, sales, and results of operations.

The legal and regulatory environment regarding information security, cybersecurity, and data privacy is increasingly demanding and has enhanced requirements for using and treating personal data. Complying with data protection requirements, such as those imposed by a variety of state laws, may cause us to incur substantial costs, require changes to our business practices, limit our ability to obtain data used to provide a differentiated guest experience, and expose us to further litigation and regulatory risks, each of which could adversely affect our results of operations.

Supply Chain and Third-Party Risks

Changes in our relationships with our vendors, changes in tax or trade policy, interruptions in our operations or supply chain or increased commodity or supply chain costs could adversely affect our results of operations.

We are dependent on our vendors, including common carriers, to supply merchandise to our distribution centers, stores, and guests. As we continue to add capabilities to quickly move the appropriate amount of inventory at optimal operational costs through our entire supply chain, operating our fulfillment network becomes more complex and challenging. If our fulfillment network does not operate properly, if a vendor fails to deliver on its commitments, or if common carriers have difficulty providing capacity to meet demands for their services like they experienced at times during 2020, we could experience merchandise out-of-stocks, delivery delays or increased delivery costs, which could lead to lost sales and decreased guest confidence, and adversely affect our results of operations.

A large portion of our merchandise is sourced, directly or indirectly, from outside the U.S., with China as our single largest source. Any major changes in tax or trade policy, such as the imposition of additional tariffs or duties on imported products, between the U.S. and countries from which we source merchandise could require us to take certain actions, including for example raising prices on products we sell and seeking alternative sources of supply from vendors in other countries with whom we have less familiarity, which could adversely affect our reputation, sales, and our results of operations.

Political or financial instability, currency fluctuations, the outbreak of pandemics or other illnesses (such as the COVID-19 pandemic), labor unrest, transport capacity and costs, port security, weather conditions, natural disasters, or other events that could alter or suspend our operations, slow or disrupt port activities, or affect foreign trade are beyond our control and could materially disrupt our supply of merchandise, increase our costs, and/or adversely affect our results of operations. There have been periodic labor disputes impacting the U.S. ports that have caused us to make alternative arrangements to continue the flow of inventory, and if these types of disputes recur, worsen, or occur in other countries through which we source products, it may have a material impact on our costs or inventory supply. Changes in the costs of procuring commodities used in our merchandise or the costs related to our supply chain, could adversely affect our results of operations.

A disruption in relationships with third-party service providers could adversely affect our operations.

We rely on third parties to support our business, including portions of our technology infrastructure, development and support, our digital platforms and fulfillment operations, credit and debit card transaction processing, extensions of credit for our 5% RedCard Rewards loyalty program, the clinics and pharmacies operated by CVS within our stores, the infrastructure supporting our guest contact centers, aspects of our food offerings, and delivery services. If we are unable to contract with third parties having the specialized skills needed to support those strategies or integrate their products and services with our business, or if they fail to meet our performance standards and expectations, then our reputation and results of operations could be adversely affected. For example, if our guests unfavorably view CVS's operations, our ability to discontinue the relationship is limited and our results of operations could be adversely affected.

Legal, Regulatory, Global and Other External Risks

The COVID-19 pandemic has affected our business in many different ways, and may continue to amplify the risks and uncertainties facing our business and their potential impact on our financial position, results of operations, and cash flows.

The COVID-19 pandemic has significantly affected U.S. consumer shopping patterns and caused the overall health of the U.S. economy to deteriorate. In 2020, our sales growth was most pronounced in lower margin categories with an increased percentage originated through our digital channels. While some of the changes in guest shopping patterns in connection with the COVID-19 pandemic may be temporary, others could become long-lasting. If the shifts in our category sales mix to lower-margin merchandise and fulfilling a significantly larger percentage of our sales through digital channels become long-lasting and we are unable to offset the lower margin and increased costs of fulfilling orders outside of our traditional in-store channel with efficiencies, cost-savings, or expense reductions, our results of operations could be adversely affected.

Shifts in shopping patterns during the COVID-19 pandemic have also significantly affected our inventory position and disrupted our supply chain. At times we have been unable to procure certain merchandise items in the quantities our guests seek, including those most in demand due to the COVID-19 pandemic. If we have additional times where we are unable to re-stock those products for an extended period, it may lead to lost sales and negatively affect our results of operations. For other products with demand below historic levels, many of which are in higher-margin categories such as Apparel and Accessories, we took actions to help manage that inventory, such as slowing or cancelling purchase orders and paying related cancellation fees, asking vendors to store excess inventory on their premises, and accelerating markdowns of inventory. Those increased costs, along with lost sales for those higher-margin products, have at times negatively affected, and may continue to negatively affect, our profitability. Our vendors have been and may be affected by the COVID-19 pandemic in differing ways. Some financially distressed vendors may be unable to survive the COVID-19 pandemic, which would require us to seek alternative vendors, while others are having difficulty supplying us products in the quantities our guests seek, which could negatively affect our results of operations.

Nearly all of our stores, digital channels, and distribution centers have remained open during the COVID-19 pandemic. We have incurred significant SG&A expenses related to efforts to protect the health and well-being of our guests and team members. Most of our headquarters operations have transitioned to remote working arrangements, which has amplified our already extensive reliance on computer systems and on our continued and unimpeded access to the Internet to use those systems. During parts of the COVID-19 pandemic, we have had to temporarily alter other parts of our operations, including adjusting our in-store returns process, suspending physical inventory counts at our stores, metering guest traffic, reducing store hours, and, in some locations, restricting access to “non-essential” sections of our stores due to emergency state or local operating restrictions. Those temporary alterations to our operations have at times negatively affected, and in the future could negatively affect, the guest experience, sales, and our results of operations. In addition, if guests or team members have negative perceptions about the cleanliness and safety of our stores in light of the COVID-19 pandemic, our reputation, the guest experience, sales, and our results of operations could be adversely affected.

During the COVID-19 pandemic some of our competitors were forced to temporarily suspend or limit their operations. In addition, many guests significantly reduced their spending on dining, travel, lodging, and other leisure activities outside their homes. Both of those factors may have contributed to our increased sales during the COVID-19 pandemic. As our competitors return to full operations and guests return to spending on those other categories, it could lead to lower sales than we experienced during the COVID-19 pandemic, which could negatively affect our results of operations.

A continued and prolonged deterioration in the health in the U.S. economy could lead to a reduction in our sales in the future, which could magnify any negative effects of the COVID-19 pandemic on our results of operations and negatively and materially affect additional areas of our business, such as asset impairment evaluations and the amount of credit card profit-sharing revenue payments we receive from TD Bank Group (TD).

The full extent of the impact of the COVID-19 pandemic on our business, financial position, and results of operations may not be known for an extended period and will depend on future developments, many of which are outside of our control, including the duration and spread of the COVID-19 pandemic, the availability and effectiveness of the COVID-19 vaccines, and related actions taken by the U.S., state, local, and international governments, which are uncertain and cannot be predicted. If the COVID-19 pandemic continues without improvement or worsens, its impacts could be more prolonged and may become more severe. The fluidity of this situation limits our ability to predict the ultimate impact of COVID-19 on our business, financial condition, and financial performance, which could be material.

Our earnings depend on the state of macroeconomic conditions and consumer confidence in the U.S.

Nearly all of our sales are in the U.S., making our results highly dependent on U.S. consumer confidence and the health of the U.S. economy. Deterioration in macroeconomic conditions or consumer confidence could negatively affect our business in many ways, including slowing sales growth, reducing overall sales, and reducing gross margins.

These same considerations impact the success of our credit card program. We share in the profits generated by the credit card program with TD, which owns the receivables generated by our proprietary credit cards. Deterioration in macroeconomic conditions or changes in consumer preferences concerning our credit card program could adversely affect the volume of new credit accounts, the amount of credit card program balances, and the ability of credit card holders to pay their balances. These conditions could result in us receiving lower profit-sharing payments.

Uncharacteristic or significant weather conditions, natural disasters, and other catastrophic events could adversely affect our results of operations.

Uncharacteristic or significant weather conditions can affect consumer shopping patterns, particularly in apparel and seasonal items, which could lead to lost sales or greater than expected markdowns and adversely affect our short-term results of operations. In addition, three of our largest states by total sales are California, Texas and Florida, areas where natural disasters are more prevalent. Natural disasters in those states or in other areas where our sales or operations are concentrated could result in significant physical damage to or closure of one or more of our stores, distribution centers, facilities, or key vendors. In addition, natural disasters and other catastrophic events, such as the COVID-19 pandemic, in areas where we or our vendors have operations, could cause delays in the distribution of merchandise from our vendors to our distribution centers, stores, and guests, affect consumer purchasing power, or reduce consumer demand, which could adversely affect our results of operations by increasing our costs and lowering our sales.

We rely on a large, global, and changing workforce of team members, contractors, and temporary staffing. If we do not effectively manage our workforce and the concentration of work in certain global locations, our labor costs and results of operations could be adversely affected.

With over 350,000 team members, our workforce costs represent our largest operating expense, and our business is dependent on our ability to attract, train, and retain the appropriate mix of qualified team members, contractors, and temporary staffing and effectively organize and manage those resources as our business and strategic priorities change. Many team members are in entry-level or part-time positions with historically high turnover rates. Our ability to meet our changing labor needs while controlling our costs is subject to external factors such as labor laws and regulations, unemployment levels, prevailing wage rates, benefit costs, changing demographics, and our reputation and relevance within the labor market. If we are unable to attract and retain a workforce meeting our needs, our operations, guest service levels, support functions, and competitiveness could suffer and our results of operations could be adversely affected. We are periodically subject to labor organizing efforts. If we become subject to one or more collective bargaining agreements in the future, it could adversely affect our labor costs and how we operate our business. In addition to our United States operations, we have support offices in India and China, and any extended disruption of our operations in our different locations, whether due to labor difficulties or otherwise, could adversely affect our operations and financial results.

Failure to address product safety and sourcing concerns could adversely affect our sales and results of operations.

If our merchandise offerings do not meet applicable safety standards or Target's or our guests' expectations regarding safety, supply chain transparency and responsible sourcing, we could experience lost sales and increased costs and be exposed to legal and reputational risk. All of our vendors must comply with applicable product safety laws, and we are dependent on them to ensure that the products we buy comply with all safety standards. Events that give rise to actual, potential or perceived product safety concerns, including food or drug contamination and product defects, could expose us to government enforcement action or private litigation and result in costly product recalls and other liabilities. Our sourcing vendors, including any third parties selling through our digital channels, must also meet our expectations across multiple areas of social compliance, including supply chain transparency and responsible sourcing. We have a social compliance audit process that perform audits on a regular basis, but we cannot continuously monitor every vendor, so we are also dependent on our vendors to ensure that the products we buy comply with our standards. If we need to seek alternative sources of supply from vendors with whom we have less familiarity, the risk of our standards not being met may increase. Negative guest perceptions regarding the safety and sourcing of the products we sell and events that give rise to actual, potential or perceived compliance and social responsibility concerns could hurt our reputation, result in lost sales, cause our guests to seek alternative sources for their needs, and make it difficult and costly for us to regain the confidence of our guests.

Our failure to comply with federal, state, local, and international laws, or changes in these laws could increase our costs, reduce our margins, and lower our sales.

Our business is subject to a wide array of laws and regulations.

Our expenses could increase and our operations could be adversely affected by law changes or adverse judicial developments involving an employer's obligation to recognize collective bargaining units, minimum wage requirements, advance scheduling notice requirements, health care mandates, the classification of exempt and non-exempt employees, and the classification of workers as either employees or independent contractors (particularly as it applies to our Shipt subsidiary, a technology company that connects Shipt members through its online marketplace with a network of independent contractors who select, purchase, and deliver groceries and household essentials ordered from Target and other retailers). The classification of workers as employees or independent contractors in particular is an area that is experiencing legal challenges and legislative changes. If our Shipt subsidiary is required to treat its independent contractor network as employees, it could result in higher compensation and benefit costs.

Changes in the legal or regulatory environment affecting information security, cybersecurity and data privacy, product safety, payment methods and related fees, responsible sourcing, supply chain transparency, or environmental protection, among others, could cause our expenses to increase without an ability to pass through any increased expenses through higher prices. In addition, if we fail to comply with other applicable laws and regulations, including the Foreign Corrupt Practices Act and local anti-bribery laws, we could be subject to reputation and legal risk, including government enforcement action and class action civil litigation, which could adversely affect our results of operations by increasing our costs, reducing our margins, and lowering our sales.

Financial Risks

Increases in our effective income tax rate could adversely affect our business, results of operations, liquidity, and net income.

A number of factors influence our effective income tax rate, including changes in tax law and related regulations, tax treaties, interpretation of existing laws, and our ability to sustain our reporting positions on examination. Changes in any of those factors could change our effective tax rate, which could adversely affect our net income. In addition, our operations outside of the U.S. may cause greater volatility in our effective tax rate.

If we are unable to access the capital markets or obtain bank credit, our financial position, liquidity, and results of operations could suffer.

We are dependent on a stable, liquid, and well-functioning financial system to fund our operations and capital investments. Our continued access to financial markets depends on multiple factors including the condition of debt capital markets, our operating performance, and maintaining strong credit ratings. If rating agencies lower our credit ratings, it could adversely affect our ability to access the debt markets, our cost of funds, and other terms for new debt issuances. Each of the credit rating agencies reviews its rating periodically, and there is no guarantee our current credit rating will remain the same. In addition, we use a variety of derivative products to manage our exposure to market risk, principally interest rate fluctuations. Disruptions or turmoil in the financial markets could reduce our ability to fund our operations and capital investments, and lead to losses on derivative positions resulting from counterparty failures, which could adversely affect our financial position and results of operations.

Item 1B. Unresolved Staff Comments

Not applicable.

Item 2. Properties

Stores as of January 30, 2021	Stores	Retail Sq. Ft. (in thousands)	Stores as of January 30, 2021	Stores	Retail Sq. Ft. (in thousands)
Alabama	22	3,132	Montana	7	777
Alaska	3	504	Nebraska	14	2,005
Arizona	46	6,080	Nevada	18	2,262
Arkansas	9	1,165	New Hampshire	9	1,148
California	307	36,968	New Jersey	47	5,992
Colorado	42	6,244	New Mexico	10	1,185
Connecticut	21	2,731	New York	87	10,289
Delaware	3	440	North Carolina	51	6,540
District of Columbia	5	342	North Dakota	4	554
Florida	126	17,142	Ohio	64	7,829
Georgia	50	6,814	Oklahoma	15	2,167
Hawaii	7	1,111	Oregon	20	2,312
Idaho	6	664	Pennsylvania	75	9,094
Illinois	99	12,131	Rhode Island	4	517
Indiana	32	4,185	South Carolina	19	2,359
Iowa	21	2,859	South Dakota	5	580
Kansas	17	2,385	Tennessee	30	3,816
Kentucky	14	1,571	Texas	153	21,029
Louisiana	15	2,120	Utah	14	1,950
Maine	5	630	Vermont	1	60
Maryland	40	4,960	Virginia	60	7,754
Massachusetts	49	5,506	Washington	40	4,424
Michigan	53	6,286	West Virginia	6	755
Minnesota	73	10,315	Wisconsin	36	4,427
Mississippi	6	743	Wyoming	2	187
Missouri	35	4,608			
			Total	1,897	241,648

Stores and Distribution Centers as of January 30, 2021	Stores	Distribution Centers ^(a)
Owned	1,526	34
Leased	214	10
Owned buildings on leased land	157	—
Total	1,897	44

^(a) The 44 distribution centers have a total of 54.3 million square feet.

We own our corporate headquarters buildings located in and around Minneapolis, Minnesota, and we lease and own additional office space elsewhere in Minneapolis and the U.S. We also lease office space in other countries. Our properties are in good condition, well maintained, and suitable to carry on our business.

For additional information on our properties, see the Capital Expenditures section in MD&A and Notes 11 and 17 to Part II, Item 8, Financial Statements and Supplementary Data (the Financial Statements).

Item 3. Legal Proceedings

The following proceedings are being reported pursuant to Item 103 of Regulation S-K:

The Federal Securities Law Class Actions and ERISA Class Actions described below relate to certain prior disclosures by Target about its expansion of retail operations into Canada (the Canada Disclosure).

Federal Securities Law Class Actions

On May 17, 2016 and May 24, 2016, Target Corporation and certain present and former officers were named as defendants in two purported federal securities law class actions (the Federal Securities Law Class Actions) filed in the U.S. District Court for the District of Minnesota (the Court). The lead plaintiff filed a Consolidated Amended Class Action Complaint (First Complaint) on November 14, 2016, alleging violations of Sections 10(b) and 20(a) of the Securities Exchange Act of 1934, as amended, and Rule 10b-5 relating to the Canada Disclosure and naming Target, its former chief executive officer, its present chief operating officer, and the former president of Target Canada as defendants. On March 19, 2018, the Court denied the plaintiff's motion to alter or amend the final judgment issued on July 31, 2017, dismissing the Federal Securities Law Class Actions. On April 18, 2018, the plaintiff appealed the Court's final judgment. On April 10, 2020, the U.S. Court of Appeals for the Eighth Circuit (the Appeals Court) affirmed the prior decision by the Court dismissing the Federal Securities Law Class Actions. The plaintiffs did not seek further review, so this matter is now concluded.

ERISA Class Actions

On July 12, 2016 and July 15, 2016, Target Corporation, the Plan Investment Committee and Target's current chief operating officer were named as defendants in two purported Employee Retirement Income Security Act of 1974 (ERISA) class actions filed in the Court. The plaintiffs filed an Amended Class Action Complaint (the First ERISA Class Action) on December 14, 2016, alleging violations of Sections 404 and 405 of ERISA relating to the Canada Disclosure and naming Target, the Plan Investment Committee, and seven present or former officers as defendants. The plaintiffs sought to represent a class consisting of all persons who were participants in or beneficiaries of the Target Corporation 401(k) Plan or the Target Corporation Ventures 401(k) Plan (collectively, the Plans) at any time between February 27, 2013 and May 19, 2014 and whose Plan accounts included investments in Target stock. The plaintiffs sought damages, an injunction and other unspecified equitable relief, and attorneys' fees, expenses, and costs, based on allegations that the defendants breached their fiduciary duties by failing to take action to prevent Plan participants from continuing to purchase Target stock during the class period at prices that allegedly were artificially inflated. After the Court dismissed the First ERISA Class Action on July 31, 2017, the plaintiffs filed a new ERISA Class Action (the Second ERISA Class Action) with the Court on August 30, 2017, which had substantially similar allegations, defendants, class representation, and damages sought as the First ERISA Class Action, except that the class period was extended to August 6, 2014. On June 15, 2018, the Court granted the motion by Target and the other defendants to dismiss the Second ERISA Class Action. On July 16, 2018, the plaintiffs appealed the Court's dismissal. On July 28, 2020, the Appeals Court affirmed the prior decision by the Court dismissing the Second ERISA Class Action. The plaintiffs did not seek further review, so this matter is now concluded.

Item 4. Mine Safety Disclosures

Not applicable.

Item 4A. Executive Officers

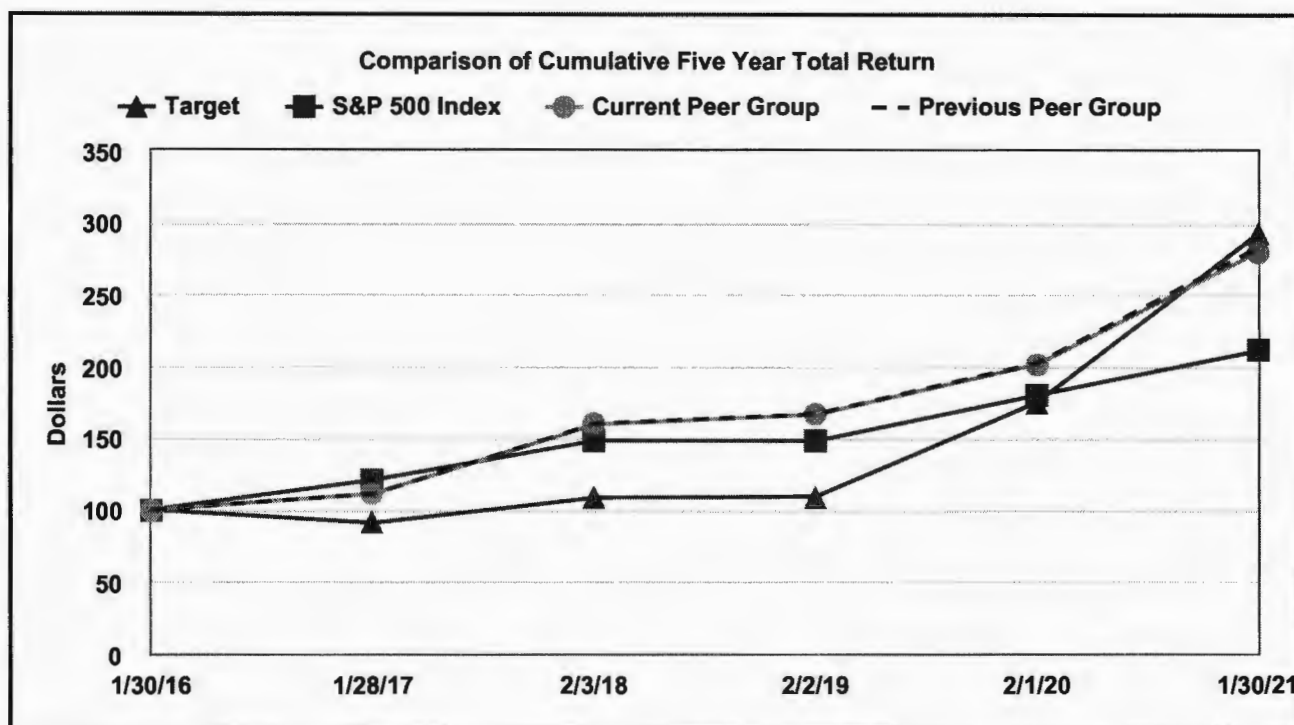
Executive officers are elected by, and serve at the pleasure of, the Board of Directors. There are no family relationships between any of the officers named and any other executive officer or member of the Board of Directors, or any arrangement or understanding pursuant to which any person was selected as an officer.

Name	Title and Business Experience	Age
Katie M. Boylan	Executive Vice President and Chief Communications Officer since February 2021. Senior Vice President and Chief Communications Officer from January 2019 to February 2021. Senior Vice President, Communications from June 2017 to January 2019. Vice President, Communications from December 2015 to June 2017.	44
Brian C. Cornell	Chairman of the Board and Chief Executive Officer since August 2014.	62
Michael J. Fiddelke	Executive Vice President and Chief Financial Officer since November 2019. Senior Vice President, Operations from August 2018 to October 2019. Senior Vice President, Merchandising Capabilities from March 2017 to August 2018. Senior Vice President, Financial Planning & Analysis from July 2015 to March 2017.	44
Rick H. Gomez	Executive Vice President and Chief Food and Beverage Officer since February 2021. Executive Vice President and Chief Marketing, Digital & Strategy Officer from December 2019 to February 2021. Executive Vice President and Chief Marketing & Digital Officer from January 2019 to December 2019. Executive Vice President and Chief Marketing Officer from January 2017 to January 2019. Senior Vice President, Brand and Category Marketing from April 2013 to January 2017.	51
A. Christina Hennington	Executive Vice President and Chief Growth Officer since February 2021. Executive Vice President and Chief Merchandising Officer, Hardlines, Essentials and Capabilities from January 2020 to February 2021. Senior Vice President, Group Merchandise Manager, Essentials, Beauty, Hardlines and Services from January 2019 to January 2020. Senior Vice President, Merchandising Essentials, Beauty and Wellness from April 2017 to January 2019. Senior Vice President, Merchandising Transformation and Operations from August 2015 to April 2017.	46
Melissa K. Kremer	Executive Vice President and Chief Human Resources Officer since January 2019. Senior Vice President, Talent and Organizational Effectiveness from October 2017 to January 2019. Vice President, Human Resources, Merchandising, Strategy & Innovation, from September 2015 to October 2017.	43
Don H. Liu	Executive Vice President, Chief Legal & Risk Officer and Corporate Secretary since October 2017. Executive Vice President, Chief Legal Officer and Corporate Secretary from August 2016 to September 2017. Executive Vice President, General Counsel and Corporate Secretary of Xerox Corporation from July 2014 to August 2016.	59
Michael E. McNamara	Executive Vice President and Chief Information Officer since January 2019. Executive Vice President and Chief Information & Digital Officer from September 2016 to January 2019. Executive Vice President and Chief Information Officer from June 2015 to September 2016.	56
John J. Mulligan	Executive Vice President and Chief Operating Officer since September 2015.	55
Jill K. Sando	Executive Vice President and Chief Merchandising Officer since February 2021. Executive Vice President and Chief Merchandising Officer, Style and Owned Brands from January 2020 to February 2021. Senior Vice President, Group Merchandise Manager, Apparel & Accessories and Home from January 2019 to January 2020. Senior Vice President, Home from May 2014 to January 2019.	52
Mark J. Schindele	Executive Vice President and Chief Stores Officer since January 2020. Senior Vice President, Target Properties from January 2015 to January 2020.	52
Cara A. Sylvester	Executive Vice President and Chief Marketing & Digital Officer since February 2021. Senior Vice President, Home from March 2019 to February 2021. Vice President, Beauty & Dermstore from June 2017 to March 2019. From March 2014 to June 2017, Ms. Sylvester held different leadership positions in Housewares.	43
Laysha L. Ward	Executive Vice President and Chief External Engagement Officer since January 2017. Executive Vice President and Chief Corporate Social Responsibility Officer from December 2014 to January 2017.	53

PART II**Item 5. Market for the Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities**

Our common stock is listed on the New York Stock Exchange under the symbol "TGT." We are authorized to issue up to 6,000,000,000 shares of common stock, par value \$0.0833, and up to 5,000,000 shares of preferred stock, par value \$0.01. As of March 4, 2021, there were 13,760 shareholders of record. Dividends declared per share for the twelve months ended January 30, 2021, February 1, 2020, and February 2, 2019, are disclosed on our [Consolidated Statements of Shareholders' Investment](#).

On September 19, 2019, our Board of Directors authorized a \$5 billion share repurchase program with no stated expiration. We began repurchasing shares under the authorization during the first quarter of 2020. Under the program, we have repurchased 4.6 million shares of common at an average price of \$105.80, for a total investment of \$484 million. As of January 30, 2021, the dollar value of shares that may yet be purchased under the program is \$4.5 billion. There were no Target common stock purchases made during the three months ended January 30, 2021, by Target or any "affiliated purchaser" of Target, as defined in Rule 10b-18(a)(3) under the Exchange Act.



	Fiscal Years Ended					
	January 30, 2016	January 28, 2017	February 3, 2018	February 2, 2019	February 1, 2020	January 30, 2021
Target	\$ 100.00	\$ 90.84	\$ 108.44	\$ 109.33	\$ 175.54	\$ 292.98
S&P 500 Index	100.00	120.87	148.47	148.38	180.37	211.48
Current Peer Group	100.00	111.09	159.84	166.68	201.97	280.21
Previous Peer Group	100.00	111.11	160.34	167.11	202.85	283.29

The graph above compares the cumulative total shareholder return on our common stock for the last five fiscal years with (i) the cumulative total return on the S&P 500 Index, (ii) the peer group used in previous filings consisting of 16 online, general merchandise, department store, food, and specialty retailers (Amazon.com, Inc., Best Buy Co., Inc., Costco Wholesale Corporation, CVS Health Corporation, Dollar General Corporation, Dollar Tree, Inc., The Home Depot, Inc., Kohl's Corporation, The Kroger Co., Lowe's Companies, Inc., Macy's, Inc., Nordstrom, Inc., Rite Aid Corporation, The TJX Companies, Inc., Walgreens Boots Alliance, Inc., and Walmart Inc.) (Previous Peer Group), and (iii) a new peer group consisting of the companies in the Previous Peer Group, plus Albertsons Companies, Inc., The Gap, Inc., and Ross Stores, Inc. (Current Peer Group). The Current Peer Group is consistent with the retail peer group used for our definitive Proxy Statement for the Annual Meeting of Shareholders to be held on June 9, 2021, excluding Publix Super Markets, Inc., which is not quoted on a public stock exchange.

The peer group is weighted by the market capitalization of each component company. The graph assumes the investment of \$100 in Target common stock, the S&P 500 Index, and the Peer Group on January 29, 2016, and reinvestment of all dividends.

Item 6. Selected Financial Data

Not applicable.

Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

Executive Overview

While our business was materially affected by the COVID-19 pandemic, resulting in significantly higher sales and profits in 2020, the pandemic highlighted the importance of our multi-category portfolio and our decision to put our stores at the center of our strategy. In 2020, we continued to make strategic investments to support our durable operating and financial model that further differentiates Target and is designed to drive sustainable sales and profit growth. We have done this through an investment strategy focused on:

Elevating the Shopping Experiences and Winning with High-Touch Service

- We remodeled 132 stores during 2020.
- We opened 30 new stores, including 29 additional small format stores in key urban markets and on college campuses.
- We invested significantly in our team, including a \$15/hour minimum hourly wage for US team members, recognition bonuses, and certain other benefits in light of the COVID-19 pandemic.
- We made significant investments in the health and safety of team members and guests.

Curation at Scale

- We continued the steady stream of newness and exclusives across our assortment and continued to introduce new owned brands. We expanded the assortment of our Food & Beverage owned brand, Good & Gather™, which launched in 2019 and has become our largest selling food brand.
- We announced a partnership with Ulta Beauty under which we will operate *Ulta Beauty at Target*, a shop-in-shop experience debuting on Target.com and in more than 100 Target locations beginning in 2021, with plans to scale to hundreds more over time.

Delivering Ease and Convenience through Same-Day Services

- We expanded our digital fulfillment capabilities, including fresh and frozen Food & Beverage products added to Order Pickup and Drive Up. During 2020, over 50 percent of our comparable digital sales growth was driven by same-day fulfillment options: Order Pickup, Drive Up, and delivery via Shipt.

Financial Summary

2020 included the following notable items:

- GAAP diluted earnings per share were \$8.64.
- Adjusted diluted earnings per share were \$9.42.
- Total revenue increased 19.8 percent, driven by an increase in comparable sales.
- Comparable sales increased 19.3 percent, driven by a 15.0 percent increase in average transaction amount.
 - Comparable store originated sales grew 7.2 percent.
 - Comparable digital originated sales increased 145 percent.
- Operating income of \$6.5 billion was 40.4 percent higher than the comparable prior-year period.
- We repurchased \$1.77 billion of debt before its maturity at a market value of \$2.25 billion, resulting in a loss of \$512 million.

Sales were \$92.4 billion for 2020, an increase of \$15.3 billion, or 19.8 percent, from the prior year. Operating cash flow provided by continuing operations was \$10.5 billion for 2020, an increase of \$3.4 billion, or 48.3 percent, from \$7.1 billion for 2019.

Earnings Per Share From Continuing Operations		2020	2019	2018	Percent Change	
					2020/2019	2019/2018
GAAP diluted earnings per share	\$	8.64	\$ 6.34	\$ 5.50	36.3 %	15.4 %
Adjustments		0.78	0.05	(0.10)		
Adjusted diluted earnings per share	\$	9.42	\$ 6.39	\$ 5.39	47.4 %	18.4 %

Note: Amounts may not foot due to rounding. Adjusted diluted earnings per share from continuing operations (Adjusted EPS), a non-GAAP metric, excludes the impact of certain items. Management believes that Adjusted EPS is useful in providing period-to-period comparisons of the results of our continuing operations. A reconciliation of non-GAAP financial measures to GAAP measures is provided on [page 23](#).

We report after-tax return on invested capital (ROIC) from continuing operations because we believe ROIC provides a meaningful measure of our capital-allocation effectiveness over time. For the trailing twelve months ended January 30, 2021, after-tax ROIC was 23.5 percent, compared with 16.0 percent for the trailing twelve months ended February 1, 2020. The calculation of ROIC is provided on [page 24](#).

COVID-19

On March 11, 2020, the World Health Organization declared the novel coronavirus disease (COVID-19) a pandemic, and on March 13, 2020, the United States declared a national emergency. The rapid development and fluidity of this situation limits our ability to predict the ultimate impact of COVID-19 on our business, financial condition and financial performance, which has been and could continue to be material. States and local governments have taken various measures in response to COVID-19, including mandating the closure of certain businesses and encouraging or requiring citizens to avoid large gatherings. We have implemented numerous safety measures to protect our guests and team members — such as mandating face masks for all team members and guests in our stores, more rigorous cleaning processes, providing disposable face masks, gloves and thermometers for team members, installing distancing markers at stores, limiting guest levels within our stores, and installing partitions at all stores. To date, virtually all of our stores, digital channels, and distribution centers have remained open.

As the pandemic has evolved, we have experienced unusually strong sales, as guests rely on Target for essential items like food, medicine, cleaning products, and household stock-up items, as well as merchandise associated with guests spending more time at home. Underlying this trend, we saw significant volatility in our sales mix, including both category and channel sales mix and same-day fulfillment options.

- During the first quarter, comparable sales increased 10.8 percent, reflecting a 0.9 percent increase in store originated comparable sales and a 141 percent increase in digitally originated comparable sales. The quarter began with strength across our multi-category portfolio, followed by a shift to strong comparable sales growth in our Food & Beverage and Beauty & Household Essentials core merchandising categories and significant comparable sales declines in Apparel & Accessories. Comparable sales in Apparel & Accessories recovered notably beginning mid-April.
- During the second through fourth quarters, comparable sales increased 21.7 percent, reflecting store originated comparable sales growth of 9.1 percent, and an increase in digitally originated comparable sales of 146 percent. Comparable sales growth was strong across our multi-category portfolio, with slightly higher growth in lower-margin categories.

For the year ended January 30, 2021, gross margin was negatively impacted by changes in both our category and channel sales mix. Additionally, gross margin reflects the portion of investments in pay and benefits classified within Cost of Sales. Exceptionally low clearance and promotional markdown rates partially offset these pressures.

Our SG&A expenses include significant incremental costs related to investments in pay and benefits for store team members, the spikes in merchandise volume in stores and the supply chain, incremental safety and cleaning supplies, and the impact of additional team member hours dedicated to more rigorous cleaning routines in our facilities. From an SG&A expense rate perspective, these incremental costs were more than offset by cost leverage resulting from exceptionally strong sales growth.

To support our team and minimize potential disruptions in their work to serve our guests, we modified our plans for some of our strategic initiatives, including our previously announced remodel program. We completed 132 remodels

in 2020, down from the previous expectation of approximately 300. Similarly, we opened 29 new small format stores in 2020, rather than the 36 previously announced.

During the first quarter 2020, we issued \$2.5 billion of 5-year and 10-year notes in an effort to increase our cash on hand. Additionally, we entered into a \$900 million 364-day credit facility, increasing our total undrawn committed credit facilities to \$3.4 billion. Our operating performance during the second and third quarters of 2020 and financial position allowed us to repurchase \$1.77 billion of debt before its maturity at a market value of \$2.25 billion in October 2020 and terminate the 364-day credit facility in November 2020. [Note 17](#) to the Consolidated Financial Statements and the [Liquidity and Capital Resources](#) section provide additional information.

Sale of Dermstore

In February 2021, we sold Dermstore LLC (Dermstore) for approximately \$350 million, subject to working capital and other closing adjustments. We expect to recognize a pre-tax gain in excess of \$300 million in the first quarter of 2021. Dermstore represented less than 1 percent of our consolidated revenues, operating income and net assets.

Analysis of Results of Operations

Summary of Operating Income				Percent Change	
(dollars in millions)	2020	2019	2018	2020/2019	2019/2018
Sales	\$ 92,400	\$ 77,130	\$ 74,433	19.8 %	3.6 %
Other revenue	1,161	982	923	18.2	6.3
Total revenue	93,561	78,112	75,356	19.8	3.7
Cost of sales	66,177	54,864	53,299	20.6	2.9
SG&A expenses	18,615	16,233	15,723	14.7	3.2
Depreciation and amortization (exclusive of depreciation included in cost of sales)	2,230	2,357	2,224	(5.4)	6.0
Operating income	\$ 6,539	\$ 4,658	\$ 4,110	40.4 %	13.3 %

Rate Analysis	2020	2019	2018
Gross margin rate	28.4 %	28.9 %	28.4 %
SG&A expense rate	19.9	20.8	20.9
Depreciation and amortization (exclusive of depreciation included in cost of sales) expense rate	2.4	3.0	3.0
Operating income margin rate	7.0	6.0	5.5

Note: Gross margin rate is calculated as gross margin (sales less cost of sales) divided by sales. All other rates are calculated by dividing the applicable amount by total revenue.

A discussion regarding Results of Operations and Analysis of Financial Condition for the year ended February 1, 2020, as compared to the year ended February 2, 2019, is included in [Part II, Item 7, MD&A](#) to our Annual Report on Form 10-K for the fiscal year ended February 1, 2020.

Sales

Sales include all merchandise sales, net of expected returns, and our estimate of gift card breakage. [Note 3](#) to the Financial Statements defines gift card "breakage." We use comparable sales to evaluate the performance of our stores and digital channel sales by measuring the change in sales for a period over the comparable, prior-year period of equivalent length. Comparable sales include all sales, except sales from stores open less than 13 months, digital acquisitions we have owned less than 13 months, stores that have been closed, and digital acquisitions that we no longer operate. Comparable sales measures vary across the retail industry. As a result, our comparable sales calculation is not necessarily comparable to similarly titled measures reported by other companies. Digitally originated sales include all sales initiated through mobile applications and our websites. Our stores fulfill the majority of digitally originated sales, including shipment from stores to guests, store Order Pickup or Drive Up, and delivery via Shipt. Digitally originated sales may also be fulfilled through our distribution centers, our vendors, or other third parties.

Sales growth – from both comparable sales and new stores – represents an important driver of our long-term profitability. We expect that comparable sales growth will drive the majority of our total sales growth. We believe that our ability to successfully differentiate our guests' shopping experience through a careful combination of merchandise assortment, price, convenience, guest experience, and other factors will over the long-term drive both increasing shopping frequency (traffic) and the amount spent each visit (average transaction amount).

The increase in 2020 sales compared to 2019 is due to a 19.3 percent comparable sales increase and the contribution from new stores. The COVID-19 pandemic has affected the amount and mix of sales across channels and categories.

Comparable Sales	2020	2019	2018
Comparable sales change	19.3 %	3.4 %	5.0 %
Drivers of change in comparable sales			
Number of transactions	3.7	2.7	5.0
Average transaction amount	15.0	0.7	0.1

Contribution to Comparable Sales Change	2020	2019	2018
Stores originated channel comparable sales change	7.2 %	1.4 %	3.2 %
Contribution from digitally originated sales to comparable sales	12.1	1.9	1.8
Total comparable sales change	19.3 %	3.4 %	5.0 %

Note: Amounts may not foot due to rounding.

Sales by Channel	2020	2019	2018
Stores originated	82.1 %	91.2 %	92.9 %
Digitally originated	17.9	8.8	7.1
Total	100 %	100 %	100 %

Sales by Product Category	2020	2019	2018
Apparel and accessories	16 %	19 %	18 %
Beauty and household essentials	26	27	26
Food and beverage	20	19	20
Hardlines	18	16	17
Home furnishings and décor	20	19	19
Total	100 %	100 %	100 %

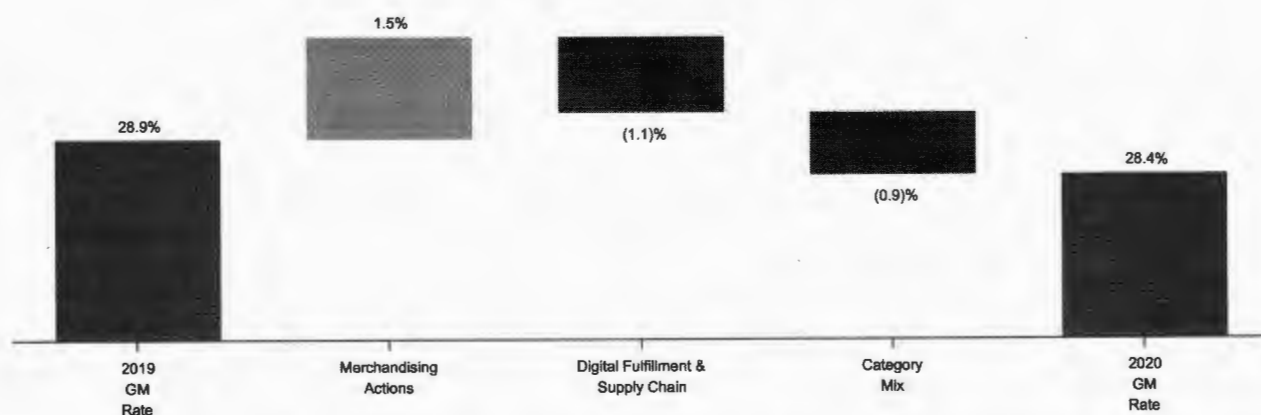
Note 3 to the Financial Statements provides additional product category sales information. The collective interaction of a broad array of macroeconomic, competitive, and consumer behavioral factors, as well as sales mix, and transfer of sales to new stores makes further analysis of sales metrics infeasible.

TD Bank Group offers credit to qualified guests through Target-branded credit cards: the Target Credit Card and the Target MasterCard Credit Card (Target Credit Cards). Additionally, we offer a branded proprietary Target Debit Card. Collectively, we refer to these products as RedCards™. We monitor the percentage of purchases that are paid for using RedCards (RedCard Penetration) because our internal analysis has indicated that a meaningful portion of incremental purchases on our RedCards are also incremental sales for Target. Guests receive a 5 percent discount on virtually all purchases when they use a RedCard at Target. RedCard sales increased for all years presented below; however, RedCard penetration declined as total Sales increased at a faster pace.

RedCard Penetration	2020	2019	2018
Target Debit Card	12.3 %	12.6 %	13.0 %
Target Credit Cards	9.2	10.7	10.9
Total RedCard Penetration	21.5 %	23.3 %	23.8 %

Note: Amounts may not foot due to rounding.

Gross Margin Rate



Our gross margin rate was 28.4 percent in 2020 and 28.9 percent in 2019. This decrease reflected increased digital fulfillment and supply chain costs (stemming from unusually strong growth in digital volume combined with the impact of higher pay and benefit costs classified within Cost of Sales) and the impact of category sales mix, as sales growth was strongest in lower-margin categories. The decrease was partially offset by the net impact of merchandising actions, most notably the benefit of exceptionally low clearance and promotional markdown rates.

Selling, General and Administrative (SG&A) Expense Rate

Our SG&A expense rate was 19.9 percent in 2020 and 20.8 percent in 2019. Incremental team member pay and benefits and investments to protect the health and safety of guests represented approximately \$1.5 billion of the \$2.4 billion increase in SG&A expenses for the year ended January 30, 2021, compared with the prior-year periods. From a rate perspective, these increased costs were more than offset by leverage resulting from strong revenue growth.

Store Data

Change in Number of Stores	2020	2019
Beginning store count	1,868	1,844
Opened	30	26
Closed	(1)	(2)
Ending store count	1,897	1,868

Number of Stores and Retail Square Feet	Number of Stores		Retail Square Feet ^(a)	
	January 30, 2021	February 1, 2020	January 30, 2021	February 1, 2020
170,000 or more sq. ft.	273	272	48,798	48,619
50,000 to 169,999 sq. ft.	1,509	1,505	189,508	189,227
49,999 or less sq. ft.	115	91	3,342	2,670
Total	1,897	1,868	241,648	240,516

^(a) In thousands, reflects total square feet less office, distribution center, and vacant space.

Other Performance Factors**Net Interest Expense**

Net interest expense from continuing operations was \$977 million and \$477 million for 2020 and 2019, respectively. The increase was primarily due to a \$512 million loss on early retirement of debt in 2020.

Provision for Income Taxes

Our 2020 effective income tax rate from continuing operations was 21.2 percent compared with 22.0 percent in 2019. The effective tax rate for 2020 reflects a larger rate benefit from discrete items, primarily related to share-based payments and resolution of certain income tax matters, partially offset by the rate impact of higher earnings, compared with the prior year.

Note 19 to the Financial Statements provides additional information.

Reconciliation of Non-GAAP Financial Measures to GAAP Measures

To provide additional transparency, we have disclosed non-GAAP adjusted diluted earnings per share from continuing operations (Adjusted EPS). This metric excludes certain items presented below. We believe this information is useful in providing period-to-period comparisons of the results of our continuing operations. This measure is not in accordance with, or an alternative to, generally accepted accounting principles in the U.S. (GAAP). The most comparable GAAP measure is diluted earnings per share from continuing operations. Adjusted EPS should not be considered in isolation or as a substitution for analysis of our results as reported in accordance with GAAP. Other companies may calculate Adjusted EPS differently than we do, limiting the usefulness of the measure for comparisons with other companies.

Reconciliation of Non-GAAP Adjusted EPS (millions, except per share data)	2020			2019			2018		
	Pretax	Net of Tax	Per Share Amounts	Pretax	Net of Tax	Per Share Amounts	Pretax	Net of Tax	Per Share Amounts
GAAP diluted earnings per share from continuing operations			\$ 8.64			\$ 6.34			\$ 5.50
Adjustments									
Loss on debt extinguishment	\$ 512	\$ 379	\$ 0.75	\$ 10	\$ 8	\$ 0.01	\$ —	\$ —	\$ —
Loss on investment ^(a)	19	14	0.03	41	31	0.06	—	—	—
Tax Act ^(b)	—	—	—	—	—	—	—	(36)	(0.07)
Other ^(c)	28	20	0.04	(17)	(13)	(0.02)	—	—	—
Other income tax matters ^(d)	—	(21)	(0.04)	—	—	—	—	(18)	(0.03)
Adjusted diluted earnings per share from continuing operations			\$ 9.42			\$ 6.39			\$ 5.39

Note: Amounts may not foot due to rounding.

- (a) Represents a loss on our investment in Casper Sleep Inc. (Casper), which is not core to our continuing operations.
- (b) Represents discrete items related to the Tax Act. Refer to [Note 19](#) to the Financial Statements.
- (c) For 2020, includes store damage and inventory losses related to civil unrest, net of insurance recoveries. For 2019, represents insurance recoveries related to the 2013 data breach.
- (d) Represents benefits from the resolution of certain income tax matters unrelated to current period operations.

Earnings from continuing operations before interest expense and income taxes (EBIT) and earnings from continuing operations before interest expense, income taxes, depreciation, and amortization (EBITDA) are non-GAAP financial measures. We believe these measures provide meaningful information about our operational efficiency compared with our competitors by excluding the impact of differences in tax jurisdictions and structures, debt levels, and for EBITDA, capital investment. These measures are not in accordance with, or an alternative to, GAAP. The most comparable GAAP measure is net earnings from continuing operations. EBIT and EBITDA should not be considered in isolation or as a substitution for analysis of our results as reported in accordance with GAAP. Other companies may calculate EBIT and EBITDA differently, limiting the usefulness of the measures for comparisons with other companies.

EBIT and EBITDA				Percent Change	
(dollars in millions)	2020	2019	2018	2020/2019	2019/2018
Net earnings from continuing operations	\$ 4,368	\$ 3,269	\$ 2,930	33.6 %	11.6 %
+ Provision for income taxes	1,178	921	746	27.9	23.4
+ Net interest expense	977	477	461	105.1	3.3
EBIT	\$ 6,523	\$ 4,667	\$ 4,137	39.8 %	12.8 %
+ Total depreciation and amortization ^(a)	2,485	2,604	2,474	(4.6)	5.3
EBITDA	\$ 9,008	\$ 7,271	\$ 6,611	23.9 %	10.0 %

- (a) Represents total depreciation and amortization, including amounts classified within Depreciation and Amortization and within Cost of Sales.

We have also disclosed after-tax ROIC, which is a ratio based on GAAP information, with the exception of the add-back of operating lease interest to operating income. We believe this metric is useful in assessing the effectiveness of our capital allocation over time. Other companies may calculate ROIC differently, limiting the usefulness of the measure for comparisons with other companies.

After-Tax Return on Invested Capital

(dollars in millions)

	Trailing Twelve Months	
	January 30, 2021	February 1, 2020
Numerator		
Operating income	\$ 6,539	\$ 4,658
+ Net other income / (expense)	(16)	9
EBIT	6,523	4,667
+ Operating lease interest ^(a)	87	86
- Income taxes ^(b)	1,404	1,045
Net operating profit after taxes	\$ 5,206	\$ 3,708

	January 30, 2021	February 1, 2020	February 2, 2019
Denominator			
Current portion of long-term debt and other borrowings	\$ 1,144	\$ 161	\$ 1,052
+ Noncurrent portion of long-term debt	11,536	11,338	10,223
+ Shareholders' investment	14,440	11,833	11,297
+ Operating lease liabilities ^(c)	2,429	2,475	2,170
- Cash and cash equivalents	8,511	2,577	1,556
Invested capital	\$ 21,038	\$ 23,230	\$ 23,186
Average invested capital ^(d)	\$ 22,134	\$ 23,208	

After-tax return on invested capital	23.5 %	16.0 %
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- ^(a) Represents the add-back to operating income driven by the hypothetical interest expense we would incur if the property under our operating leases were owned or accounted for as finance leases. Calculated using the discount rate for each lease and recorded as a component of rent expense within SG&A Expenses. Operating lease interest is added back to operating income in the ROIC calculation to control for differences in capital structure between us and our competitors.
- ^(b) Calculated using the effective tax rates for continuing operations, which were 21.2 percent and 22.0 percent for the trailing twelve months ended January 30, 2021, and February 1, 2020, respectively. For the trailing twelve months ended January 30, 2021, and February 1, 2020, includes tax effect of \$1.4 billion and \$1.0 billion, respectively, related to EBIT, and \$18 million and \$19 million, respectively, related to operating lease interest.
- ^(c) Total short-term and long-term operating lease liabilities included within Accrued and Other Current Liabilities and Noncurrent Operating Lease Liabilities, respectively.
- ^(d) Average based on the invested capital at the end of the current period and the invested capital at the end of the comparable prior period.

Analysis of Financial Condition

Liquidity and Capital Resources

Capital Allocation

We follow a disciplined and balanced approach to capital allocation based on the following priorities, ranked in order of importance: first, we fully invest in opportunities to profitably grow our business, create sustainable long-term value, and maintain our current operations and assets; second, we maintain a competitive quarterly dividend and seek to grow it annually; and finally, we return any excess cash to shareholders by repurchasing shares within the limits of our credit rating goals.

In response to COVID-19, we suspended our share repurchase program in March 2020. In November 2020, we lifted the share repurchase suspension and, in February 2021, began repurchasing shares. We believe our sources of liquidity will continue to be adequate to maintain operations, finance anticipated expansion and strategic initiatives, fund debt maturities, pay dividends, and execute purchases under our share repurchase program for the foreseeable future. We continue to anticipate ample access to commercial paper and long-term financing.

Our period-end cash and cash equivalents balance increased to \$8.5 billion from \$2.6 billion in 2019. Our cash and cash equivalents balance includes short-term investments of \$7.6 billion and \$1.8 billion as of January 30, 2021, and February 1, 2020, respectively. Our investment policy is designed to preserve principal and liquidity of our short-term investments. This policy allows investments in large money market funds or in highly rated direct short-term instruments that mature in 60 days or less. We also place dollar limits on our investments in individual funds or instruments.

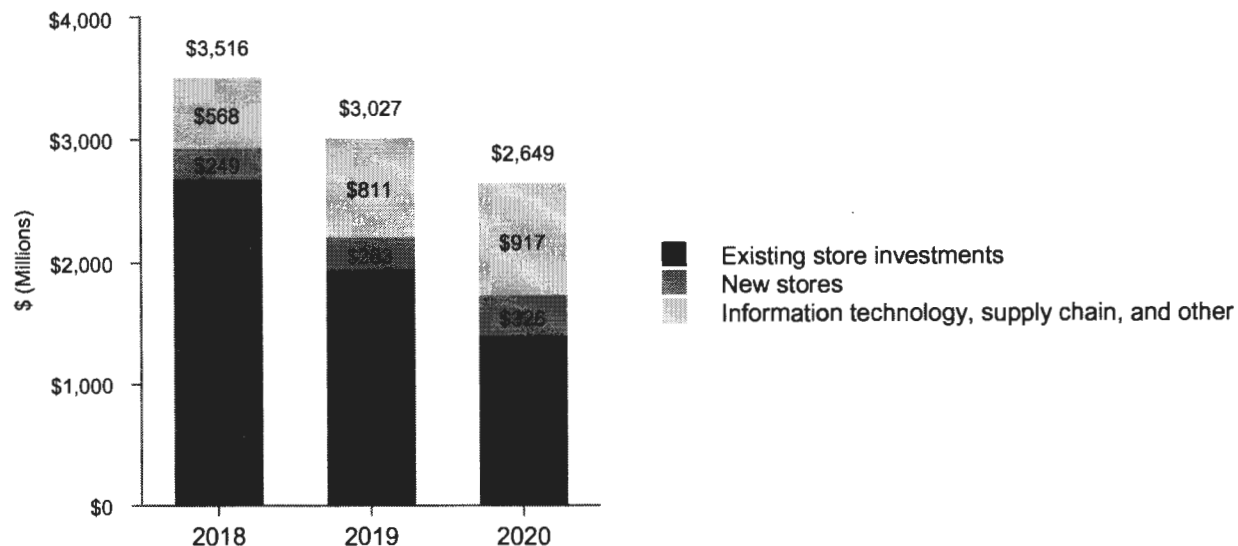
Operating Cash Flows

Operating cash flow provided by continuing operations was \$10.5 billion in 2020 compared with \$7.1 billion in 2019. The increase reflects stronger operating performance combined with higher payables leverage during 2020 due to increased inventory turnover driven by strong sales, compared with 2019. Additionally, operating cash flows for 2020 reflect increased payroll-related liabilities, including the deferral of employer social security tax payments and higher incentive compensation.

Inventory

Year-end inventory was \$10.7 billion, compared with \$9.0 billion in 2019. Inventory levels were higher as of January 30, 2021, compared with February 1, 2020, reflecting efforts to align inventory with sales trends.

Capital Expenditures



Capital expenditures decreased in 2020 from the prior year as we modified plans for some of our strategic initiatives, including store remodels and new store openings, as a result of COVID-19. We have completed over 800 remodels since the launch of the current program in 2017, including 132 in 2020. We expect to complete 150 full-store remodels and open 30 to 40 new stores during 2021.

In addition to these cash investments, we entered into leases related to new stores in 2020, 2019, and 2018 with total future minimum lease payments of \$764 million, \$669 million, and \$473 million, respectively, and new leases related to our supply chain with total future minimum lease payments of \$442 million, \$185 million, and \$11 million, respectively.

We expect capital expenditures in 2021 of approximately \$4.0 billion to support remodels, new stores, and supply chain projects to add replenishment capacity and modernize the network, including sortation centers. Beyond full-store remodels, we will invest in optimizing front-end space in our highest-volume locations, increasing the efficiency of our Pickup and Drive Up services, as well as the build-out of Ulta Beauty shop-in-shops. We also expect to continue to invest in new store and supply chain leases.

Dividends

We paid dividends totaling \$1.3 billion (\$2.68 per share) in 2020 and \$1.3 billion (\$2.60 per share) in 2019, a per share increase of 3.1 percent. We declared dividends totaling \$1.4 billion (\$2.70 per share) in 2020 and \$1.3 billion (\$2.62 per share) in 2019, a per share increase of 3.1 percent. We have paid dividends every quarter since our 1967 initial public offering and it is our intent to continue to do so in the future.

Share Repurchases

During 2020 and 2019 we returned \$609 million and \$1.5 billion, respectively, to shareholders through share repurchase. See [Part II, Item 5, Market for the Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities](#) of this Annual Report on Form 10-K and [Note 21](#) to the Financial Statements for more information.

Financing

Our financing strategy is to ensure liquidity and access to capital markets, to maintain a balanced spectrum of debt maturities, and to manage our net exposure to floating interest rate volatility. Within these parameters, we seek to minimize our borrowing costs. Our ability to access the long-term debt and commercial paper markets has provided us with ample sources of liquidity. Our continued access to these markets depends on multiple factors, including the condition of debt capital markets, our operating performance, and maintaining strong credit ratings. As of January 30, 2021, our credit ratings were as follows:

Credit Ratings	Moody's	Standard and Poor's	Fitch
Long-term debt	A2	A	A-
Commercial paper	P-1	A-1	F1

If our credit ratings were lowered, our ability to access the debt markets, our cost of funds, and other terms for new debt issuances could be adversely impacted. Each of the credit rating agencies reviews its rating periodically and there is no guarantee our current credit ratings will remain the same as described above.

In 2020, we funded our holiday sales period working capital needs through internally generated funds. In 2019, we funded our holiday sales period working capital needs through internally generated funds and the issuance of commercial paper.

We have additional liquidity through a committed \$2.5 billion revolving credit facility obtained through a group of banks, which expires in October 2023. No balances were outstanding at any time during 2020 or 2019.

Most of our long-term debt obligations contain covenants related to secured debt levels. In addition to a secured debt level covenant, our credit facility also contains a debt leverage covenant. We are, and expect to remain, in compliance with these covenants. Additionally, as of January 30, 2021, no notes or debentures contained provisions requiring acceleration of payment upon a credit rating downgrade, except that certain outstanding notes allow the note holders to put the notes to us if within a matter of months of each other we experience both (i) a change in control and (ii) our long-term credit ratings are either reduced and the resulting rating is non-investment grade, or our long-term credit ratings are placed on watch for possible reduction and those ratings are subsequently reduced and the resulting rating is non-investment grade.

Note 16 to the Financial Statements provides additional information.

Critical Accounting Estimates

Our consolidated financial statements are prepared in accordance with GAAP, which requires us to make estimates and apply judgments that affect the reported amounts. In the Notes to Consolidated Financial Statements, we describe the significant accounting policies used in preparing the consolidated financial statements. Our management has discussed the development, selection, and disclosure of our critical accounting estimates with the Audit & Finance Committee of our Board of Directors. The following items require significant estimation or judgment:

Inventory and cost of sales: The vast majority of our inventory is accounted for under the retail inventory accounting method using the last-in, first-out method (LIFO). Our inventory is valued at the lower of LIFO cost or market. We reduce inventory for estimated losses related to shrink and markdowns. Our shrink estimate is based on historical losses verified by physical inventory counts. Historically, our actual physical inventory count results have shown our estimates to be reliable. Market adjustments for markdowns are recorded when the salability of the merchandise has diminished. Salability can be impacted by consumer preferences and seasonality, among other factors. We believe the risk of inventory obsolescence is largely mitigated because our inventory typically turns in less than three months. Inventory was \$10.7 billion and \$9.0 billion as of January 30, 2021, and February 1, 2020, respectively, and is further described in Note 9 to the Financial Statements.

Vendor income: We receive various forms of consideration from our vendors (vendor income), principally earned as a result of volume rebates, markdown allowances, promotions, and advertising allowances. Substantially all vendor income is recorded as a reduction of cost of sales. Vendor income earned can vary based on a number of factors, including purchase volumes, sales volumes, and our pricing and promotion strategies.

We establish a receivable for vendor income that is earned but not yet received. Based on historical trending and data, this receivable is computed by forecasting vendor income collections and estimating the amount earned. The majority of the year-end vendor income receivables are collected within the following fiscal quarter, and we do not believe there is a reasonable likelihood that the assumptions used in our estimate will change significantly. Historically, adjustments to our vendor income receivable have not been material. Vendor income receivable was \$504 million and \$464 million as of January 30, 2021, and February 1, 2020, respectively. Vendor income is described further in [Note 5](#) to the Financial Statements.

Long-lived assets: Long-lived assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amounts may not be recoverable. The evaluation is performed primarily at the store level. An impairment loss would be recognized when estimated undiscounted future cash flows from the operation and/or eventual disposition of the asset or asset group is less than its carrying amount, and is measured as the excess of its carrying amount over fair value. We estimate fair value by obtaining market appraisals, obtaining valuations from third-party brokers, or using other valuation techniques. We recorded impairments of \$62 million, \$23 million, and \$92 million in 2020, 2019, and 2018, respectively, which are described further in [Note 11](#) to the Financial Statements.

Insurance/self-insurance: We retain a substantial portion of the risk related to certain general liability, workers' compensation, property loss, and team member medical and dental claims. However, we maintain stop-loss coverage to limit the exposure related to certain risks. Liabilities associated with these losses include estimates of both claims filed and losses incurred but not yet reported. We use actuarial methods which consider a number of factors to estimate our ultimate cost of losses. General liability and workers' compensation liabilities are recorded based on our estimate of their net present value; other liabilities referred to above are not discounted. Our workers' compensation and general liability accrual was \$510 million and \$465 million as of January 30, 2021, and February 1, 2020, respectively. We believe that the amounts accrued are appropriate; however, our liabilities could be significantly affected if future occurrences or loss developments differ from our assumptions. For example, a 5 percent increase or decrease in average claim costs would have impacted our self-insurance expense by \$25 million in 2020. Historically, adjustments to our estimates have not been material. Refer to [Part II, Item 7A, Quantitative and Qualitative Disclosures About Market Risk](#), for further disclosure of the market risks associated with these exposures. We maintain insurance coverage to limit our exposure to certain events, including network security matters.

Income taxes: We pay income taxes based on the tax statutes, regulations, and case law of the various jurisdictions in which we operate. Significant judgment is required in determining the timing and amounts of deductible and taxable items, and in evaluating the ultimate resolution of tax matters in dispute with tax authorities. The benefits of uncertain tax positions are recorded in our financial statements only after determining it is likely the uncertain tax positions would withstand challenge by taxing authorities. We periodically reassess these probabilities and record any changes in the financial statements as appropriate. Liabilities for uncertain tax positions, including interest and penalties, were \$193 million and \$188 million as of January 30, 2021, and February 1, 2020, respectively. We believe the resolution of these matters will not have a material adverse impact on our consolidated financial statements. Income taxes are described further in [Note 19](#) to the Financial Statements.

Pension accounting: We maintain a funded qualified defined benefit pension plan, as well as nonqualified and international pension plans that are generally unfunded, for certain current and retired team members. The costs for these plans are determined based on actuarial calculations using the assumptions described in the following paragraphs. Eligibility and the level of benefits vary depending on each team member's full-time or part-time status, date of hire, age, length of service, and/or compensation. The benefit obligation and related expense for these plans are determined based on actuarial calculations using assumptions about the expected long-term rate of return, the discount rate, compensation growth rates, mortality, and retirement age. These assumptions, with adjustments made for any significant plan or participant changes, are used to determine the period-end benefit obligation and establish expense for the next year.

Our 2020 expected long-term rate of return on plan assets of 6.10 percent was determined by the portfolio composition, historical long-term investment performance, and current market conditions. A 1 percentage point decrease in our expected long-term rate of return would increase annual expense by \$40 million.

The discount rate used to determine benefit obligations is adjusted annually based on the interest rate for long-term high-quality corporate bonds, using yields for maturities that are in line with the duration of our pension liabilities.

Our benefit obligation and related expense will fluctuate with changes in interest rates. A 1 percentage point decrease to the weighted average discount rate would increase annual expense by \$59 million.

Based on our experience, we use a graduated compensation growth schedule that assumes higher compensation growth for younger, shorter-service pension-eligible team members than it does for older, longer-service pension-eligible team members.

Pension benefits are further described in [Note 24](#) to the Financial Statements.

Legal and other contingencies: We believe the accruals recorded in our consolidated financial statements properly reflect loss exposures that are both probable and reasonably estimable. We do not believe any of the currently identified claims or litigation may materially affect our results of operations, cash flows, or financial condition. However, litigation is subject to inherent uncertainties, and unfavorable rulings could occur. If an unfavorable ruling were to occur, it may cause a material adverse impact on the results of operations, cash flows, or financial condition for the period in which the ruling occurs, or future periods. Refer to [Note 15](#) to the Financial Statements for further information on contingencies.

New Accounting Pronouncements

We do not expect that any recently issued accounting pronouncements will have a material effect on our financial statements.

Forward-Looking Statements

This report contains forward-looking statements, which are based on our current assumptions and expectations. These statements are typically accompanied by the words "expect," "may," "could," "believe," "would," "might," "anticipates," or similar words. The principal forward-looking statements in this report include: our financial performance, statements regarding the adequacy of and costs associated with our sources of liquidity, the funding of debt maturities, the continued execution of our share repurchase program, our expected capital expenditures and new lease commitments, the expected compliance with debt covenants, the expected impact of new accounting pronouncements, our intentions regarding future dividends, contributions and payments related to our pension plan, the expected return on plan assets, the expected timing and recognition of compensation expenses, the effects of macroeconomic conditions, the adequacy of our reserves for general liability, workers' compensation and property loss, the expected outcome of, and adequacy of our reserves for claims, litigation and the resolution of tax matters, our expectations regarding our contractual obligations, liabilities, and vendor income, the expected ability to recognize deferred tax assets and liabilities and the timing of such recognition, the expected impact of changes in information technology systems, future responses to and effects of the COVID-19 pandemic, and changes in our assumptions and expectations.

All such forward-looking statements are intended to enjoy the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995, as amended. Although we believe there is a reasonable basis for the forward-looking statements, our actual results could be materially different. The most important factors which could cause our actual results to differ from our forward-looking statements are set forth on our description of risk factors included in [Part I, Item 1A, Risk Factors](#) to this Form 10-K, which should be read in conjunction with the forward-looking statements in this report. Forward-looking statements speak only as of the date they are made, and we do not undertake any obligation to update any forward-looking statement.

Item 7A. Quantitative and Qualitative Disclosures About Market Risk

As of January 30, 2021, our exposure to market risk was primarily from interest rate changes on our debt obligations, some of which are at a London Interbank Offered Rate (LIBOR). Our interest rate exposure is primarily due to differences between our floating rate debt obligations compared to our floating rate short-term investments. As of January 30, 2021, our floating rate short-term investments exceeded our floating rate debt by approximately \$6.1 billion. Based on our balance sheet position as of January 30, 2021, the annualized effect of a 0.1 percentage point increase in floating interest rates on our floating rate debt obligations, net of our floating rate short-term investments, would increase our earnings before income taxes by \$6 million. In general, we expect our floating rate debt to exceed our floating rate short-term investments over time, but that may vary in different interest rate and economic environments. For example, our short-term investments as of January 30, 2021, exceeded our floating rate debt due to operating cash flow acceleration driven by strong operating results, as well as the temporary suspension of share repurchases and reduced capital expenditures in the uncertain environment. See further description of our debt and derivative instruments in [Notes 16](#) and [17](#) to the Financial Statements.

The United Kingdom's Financial Conduct Authority has announced the intent to phase out LIBOR over the next several years. We do not expect the phase out to materially impact our financial statements, liquidity or access to capital markets.

We record our general liability and workers' compensation liabilities at net present value; therefore, these liabilities fluctuate with changes in interest rates. Based on our balance sheet position as of January 30, 2021, the annualized effect of a 0.5 percentage point decrease in interest rates would be to decrease earnings before income taxes by \$5 million.

In addition, we are exposed to market return fluctuations on our qualified defined benefit pension plan. The value of our pension liabilities is inversely related to changes in interest rates. A 1 percentage point decrease in the weighted average discount rate would increase annual expense by \$59 million. To protect against declines in interest rates, we hold high-quality, long-duration bonds and derivative instruments in our pension plan trust. At year-end, we had hedged 65 percent of the interest rate exposure of our plan liabilities.

As more fully described in [Note 23](#) to the Financial Statements, we are exposed to market returns on accumulated team member balances in our nonqualified, unfunded deferred compensation plans. We control the risk of offering the nonqualified plans by making investments in life insurance contracts and prepaid forward contracts on our own common stock that substantially offset our economic exposure to the returns on these plans.

There have been no other material changes in our primary risk exposures or management of market risks since the prior year.

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Report of Management on the Consolidated Financial Statements

Management is responsible for the consistency, integrity, and presentation of the information in the Annual Report. The consolidated financial statements and other information presented in this Annual Report have been prepared in accordance with accounting principles generally accepted in the United States and include necessary judgments and estimates by management.

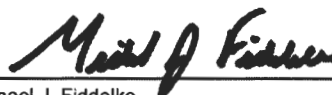
To fulfill our responsibility, we maintain comprehensive systems of internal control designed to provide reasonable assurance that assets are safeguarded and transactions are executed in accordance with established procedures. The concept of reasonable assurance is based upon recognition that the cost of the controls should not exceed the benefit derived. We believe our systems of internal control provide this reasonable assurance.

The Board of Directors exercised its oversight role with respect to the Corporation's systems of internal control primarily through its Audit Committee, which is comprised of independent directors. The Committee oversees the Corporation's systems of internal control, accounting practices, financial reporting and audits to assess whether their quality, integrity, and objectivity are sufficient to protect shareholders' investments.

In addition, our consolidated financial statements have been audited by Ernst & Young LLP, independent registered public accounting firm, whose report also appears on this page.



Brian C. Cornell
Chairman and Chief Executive Officer



Michael J. Fiddelke
Executive Vice President and
Chief Financial Officer

March 10, 2021

Report of Independent Registered Public Accounting Firm

To the Shareholders and the Board of Directors of
Target Corporation

Opinion on the Financial Statements

We have audited the accompanying consolidated statements of financial position of Target Corporation (the Corporation) as of January 30, 2021 and February 1, 2020, the related consolidated statements of operations, comprehensive income, cash flows and shareholders' investment for each of the three years in the period ended January 30, 2021, and the related notes (collectively referred to as the "consolidated financial statements"). In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Corporation at January 30, 2021 and February 1, 2020, and the results of its operations and its cash flows for each of the three years in the period ended January 30, 2021, in conformity with U.S. generally accepted accounting principles.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the Corporation's internal control over financial reporting as of January 30, 2021, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework) and our report dated March 10, 2021 expressed an unqualified opinion thereon.

Basis for Opinion

These financial statements are the responsibility of the Corporation's management. Our responsibility is to express an opinion on the Corporation's financial statements based on our audits. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Corporation in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. Our audits included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion.

Critical Audit Matters

The critical audit matters communicated below are matters arising from the current period audit of the financial statements that were communicated or required to be communicated to the audit committee and that: (1) relate to accounts or disclosures that are material to the financial statements and (2) involved our especially challenging, subjective or complex judgments. The communication of critical audit matters does not alter in any way our opinion on the consolidated financial statements, taken as a whole, and we are not, by communicating the critical audit matters below, providing separate opinions on the critical audit matters or on the accounts or disclosures to which they relate.

*Valuation of Inventory and related Cost of Sales**Description of the Matter*

At January 30, 2021, the Corporation's inventory was \$10,653 million. As described in Note 9 to the consolidated financial statements, the Corporation accounts for the vast majority of its inventory under the retail inventory accounting method (RIM) using the last-in, first-out (LIFO) method. RIM is an averaging method that has been widely used in the retail industry due to its practicality. Under RIM, inventory cost and the resulting gross margins are calculated by applying a cost-to-retail ratio to the inventory retail value.

Auditing inventory requires extensive audit effort including significant involvement of more experienced audit team members, including the involvement of our information technology (IT) professionals, given the relatively higher level of automation impacting the inventory process including the involvement of multiple information systems used to capture the high volume of transactions processed by the Corporation. Further, the inventory process is supported by a number of automated and IT dependent controls that elevate the importance of the IT general controls that support the underlying information systems utilized to process transactions. In addition, in March 2020, as a result of COVID-19, the Company temporarily suspended physical inventory counts at its stores. The Company resumed physical inventory counts in June 2020 using a statistical sampling method. Historically, the Company counted nearly all of its stores annually.

How We Addressed the Matter in Our Audit

We obtained an understanding, evaluated the design and tested the operating effectiveness of controls over the Corporation's inventory process, including the underlying IT general controls. For example, we tested automated controls performed by the Corporation's information systems and controls over the completeness of data transfers between information systems used in performing the Corporation's RIM calculation. Our audit procedures included, among others, testing the processing scenarios of the automated controls by evaluating configuration settings and performing a transaction walkthrough for each scenario. In addition, we evaluated the design and tested the effectiveness of controls over the Company's modified store inventory count process, including the determination of the number of stores counted and evaluation of the results from the sample it counted.

Our audit procedures also included, among others, testing the key inputs into the RIM calculation, including purchases, sales, shortage, and price changes (markdowns) by comparing the key inputs back to source information such as third-party vendor invoices, third-party inventory count information and cash receipts. We performed extensive analytical procedures. For example, we performed store square footage analytics to predict ending inventory values at each store location, as well as predictive markdown analytics based on inquiries held with members of the merchant organization to assess the level of price changes within a category. In addition, we tested the existence of inventories by observing physical inventory counts for a sample of stores and distribution centers.

*Valuation of Vendor Income Receivables**Description of the Matter*

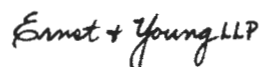
At January 30, 2021, the Corporation's vendor income receivables totaled \$504 million. As discussed in Note 5 of the consolidated financial statements, the Corporation receives consideration for a variety of vendor-sponsored programs, which are primarily recorded as a reduction of cost of sales when earned. The Corporation records a receivable for amounts earned but not yet received.

Auditing the Corporation's vendor income receivables was complex due to the estimation required in measuring the receivables. The estimate was sensitive to significant assumptions, such as forecasted vendor income collections, and estimating the time period over which the collections have been earned, which is primarily based on historical trending and data.

How We Addressed the Matter in Our Audit

We obtained an understanding, evaluated the design and tested the operating effectiveness of controls over the Corporation's vendor income receivable process, including controls over management's review of the significant assumptions described above.

To test the estimated vendor income receivables, we performed audit procedures that included, among others, assessing the estimation methodology used by management and evaluating the forecasted vendor income collections and the time period over which collections have been earned as used in the receivable estimation model. For a sample of the vendor rebates and concessions, we evaluated the nature and source of the inputs used and the terms of the contractual agreements. We recalculated the amount of the vendor income earned based on the inputs and the terms of the agreements. In addition, we recalculated the time period over which the vendor income collection had been earned to assess the accuracy of management's estimates. We also performed sensitivity analyses of significant assumptions to evaluate the significance of changes in the receivables that would result from changes in assumptions.



We have served as the Corporation's auditor since 1931.

Minneapolis, Minnesota
March 10, 2021

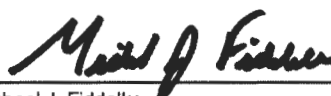
Report of Management on Internal Control over Financial Reporting

Our management is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Exchange Act Rules 13a-15(f). Under the supervision and with the participation of our management, including our chief executive officer and chief financial officer, we assessed the effectiveness of our internal control over financial reporting as of January 30, 2021, based on the framework in *Internal Control—Integrated Framework (2013)*, issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework). Based on our assessment, we conclude that the Corporation's internal control over financial reporting is effective based on those criteria.

Our internal control over financial reporting as of January 30, 2021, has been audited by Ernst & Young LLP, the independent registered public accounting firm who has also audited our consolidated financial statements, as stated in their report which appears on this page.



Brian C. Cornell
Chairman and Chief Executive Officer



Michael J. Fiddelke
Executive Vice President and
Chief Financial Officer

March 10, 2021

Report of Independent Registered Public Accounting Firm

To the Shareholders and the Board of Directors of
Target Corporation

Opinion on Internal Control over Financial Reporting

We have audited Target Corporation's internal control over financial reporting as of January 30, 2021, based on criteria established in *Internal Control—Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework) (the COSO criteria). In our opinion, Target Corporation (the Corporation) maintained, in all material respects, effective internal control over financial reporting as of January 30, 2021, based on the COSO criteria.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the consolidated statements of financial position of the Corporation as of January 30, 2021 and February 1, 2020, the related consolidated statements of operations, comprehensive income, cash flows and shareholders' investment for each of the three years in the period ended January 30, 2021, and the related notes and our report dated March 10, 2021 expressed an unqualified opinion thereon.

Basis for Opinion

The Corporation's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Report of Management on Internal Control over Financial Reporting. Our responsibility is to express an opinion on the Corporation's internal control over financial reporting based on our audit. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Corporation in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

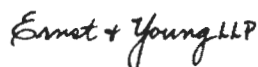
We conducted our audit in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects.

Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

Definition and Limitations of Internal Control Over Financial Reporting

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.



Minneapolis, Minnesota
March 10, 2021

Consolidated Statements of Operations

(millions, except per share data)	2020	2019	2018
Sales	\$ 92,400	\$ 77,130	\$ 74,433
Other revenue	1,161	982	923
Total revenue	93,561	78,112	75,356
Cost of sales	66,177	54,864	53,299
Selling, general and administrative expenses	18,615	16,233	15,723
Depreciation and amortization (exclusive of depreciation included in cost of sales)	2,230	2,357	2,224
Operating income	6,539	4,658	4,110
Net interest expense	977	477	461
Net other (income) / expense	16	(9)	(27)
Earnings from continuing operations before income taxes	5,546	4,190	3,676
Provision for income taxes	1,178	921	746
Net earnings from continuing operations	4,368	3,269	2,930
Discontinued operations, net of tax	—	12	7
Net earnings	\$ 4,368	\$ 3,281	\$ 2,937
Basic earnings per share			
Continuing operations	\$ 8.72	\$ 6.39	\$ 5.54
Discontinued operations	—	0.02	0.01
Net earnings per share	\$ 8.72	\$ 6.42	\$ 5.55
Diluted earnings per share			
Continuing operations	\$ 8.64	\$ 6.34	\$ 5.50
Discontinued operations	—	0.02	0.01
Net earnings per share	\$ 8.64	\$ 6.36	\$ 5.51
Weighted average common shares outstanding			
Basic	500.6	510.9	528.6
Diluted	505.4	515.6	533.2
Antidilutive shares	—	—	—

Note: Per share amounts may not foot due to rounding.

See accompanying [Notes to Consolidated Financial Statements](#).

Consolidated Statements of Comprehensive Income

(millions)	2020	2019	2018
Net earnings	\$ 4,368	\$ 3,281	\$ 2,937
Other comprehensive income / (loss), net of tax			
Pension benefit liabilities	102	(65)	(52)
Currency translation adjustment and cash flow hedges	10	2	(6)
Other comprehensive income / (loss)	112	(63)	(58)
Comprehensive income	\$ 4,480	\$ 3,218	\$ 2,879

See accompanying [Notes to Consolidated Financial Statements](#).

Consolidated Statements of Financial Position

(millions, except footnotes)	January 30, 2021	February 1, 2020
Assets		
Cash and cash equivalents	\$ 8,511	\$ 2,577
Inventory	10,653	8,992
Other current assets	1,592	1,333
Total current assets	20,756	12,902
Property and equipment		
Land	8,141	6,036
Buildings and improvements	31,557	30,603
Fixtures and equipment	5,914	6,083
Computer hardware and software	2,765	2,692
Construction-in-progress	780	533
Accumulated depreciation	(20,278)	(19,664)
Property and equipment, net	26,879	26,283
Operating lease assets	2,227	2,236
Other noncurrent assets	1,386	1,358
Total assets	\$ 51,248	\$ 42,779
Liabilities and shareholders' investment		
Accounts payable	\$ 12,859	\$ 9,920
Accrued and other current liabilities	6,122	4,406
Current portion of long-term debt and other borrowings	1,144	161
Total current liabilities	20,125	14,487
Long-term debt and other borrowings	11,536	11,338
Noncurrent operating lease liabilities	2,218	2,275
Deferred income taxes	990	1,122
Other noncurrent liabilities	1,939	1,724
Total noncurrent liabilities	16,683	16,459
Shareholders' investment		
Common stock	42	42
Additional paid-in capital	6,329	6,226
Retained earnings	8,825	6,433
Accumulated other comprehensive loss	(756)	(868)
Total shareholders' investment	14,440	11,833
Total liabilities and shareholders' investment	\$ 51,248	\$ 42,779

Common Stock Authorized 6,000,000,000 shares, \$0.0833 par value; 500,877,129 shares issued and outstanding as of January 30, 2021; 504,198,962 shares issued and outstanding as of February 1, 2020.

Preferred Stock Authorized 5,000,000 shares, \$0.01 par value; no shares were issued or outstanding during any period presented.

See accompanying [Notes to Consolidated Financial Statements](#).

Consolidated Statements of Cash Flows

(millions)	2020	2019	2018
Operating activities			
Net earnings	\$ 4,368	\$ 3,281	\$ 2,937
Earnings from discontinued operations, net of tax	—	12	7
Net earnings from continuing operations	4,368	3,269	2,930
Adjustments to reconcile net earnings to cash provided by operations:			
Depreciation and amortization	2,485	2,604	2,474
Share-based compensation expense	200	147	132
Deferred income taxes	(184)	178	322
Loss on debt extinguishment	512	10	—
Noncash losses / (gains) and other, net	86	29	95
Changes in operating accounts:			
Inventory	(1,661)	505	(900)
Other assets	(137)	18	(299)
Accounts payable	2,925	140	1,127
Accrued and other liabilities	1,931	199	89
Cash provided by operating activities—continuing operations	10,525	7,099	5,970
Cash provided by operating activities—discontinued operations	—	18	3
Cash provided by operations	10,525	7,117	5,973
Investing activities			
Expenditures for property and equipment	(2,649)	(3,027)	(3,516)
Proceeds from disposal of property and equipment	42	63	85
Other investments	16	20	15
Cash required for investing activities	(2,591)	(2,944)	(3,416)
Financing activities			
Additions to long-term debt	2,480	1,739	—
Reductions of long-term debt	(2,415)	(2,069)	(281)
Dividends paid	(1,343)	(1,330)	(1,335)
Repurchase of stock	(745)	(1,565)	(2,124)
Stock option exercises	23	73	96
Cash required for financing activities	(2,000)	(3,152)	(3,644)
Net increase / (decrease) in cash and cash equivalents	5,934	1,021	(1,087)
Cash and cash equivalents at beginning of period	2,577	1,556	2,643
Cash and cash equivalents at end of period	\$ 8,511	\$ 2,577	\$ 1,556
Supplemental information			
Interest paid, net of capitalized interest	\$ 939	\$ 492	\$ 476
Income taxes paid	1,031	696	373
Leased assets obtained in exchange for new finance lease liabilities	428	379	130
Leased assets obtained in exchange for new operating lease liabilities	262	464	246

See accompanying Notes to Consolidated Financial Statements.

Consolidated Statements of Shareholders' Investment

(millions)	Common Stock Shares	Stock Par Value	Additional Paid-in Capital	Retained Earnings	Accumulated Other Comprehensive (Loss)/Income	Total
February 3, 2018	541.7	\$ 45	\$ 5,858	\$ 6,495	(747)	\$ 11,651
Net earnings	—	—	—	2,937	—	2,937
Other comprehensive loss	—	—	—	—	(58)	(58)
Dividends declared	—	—	—	(1,347)	—	(1,347)
Repurchase of stock	(27.2)	(2)	—	(2,068)	—	(2,070)
Stock options and awards	3.3	—	184	—	—	184
February 2, 2019	517.8	\$ 43	\$ 6,042	\$ 6,017	(805)	\$ 11,297
Net earnings	—	—	—	3,281	—	3,281
Other comprehensive loss	—	—	—	—	(63)	(63)
Dividends declared	—	—	—	(1,345)	—	(1,345)
Repurchase of stock	(16.0)	(1)	—	(1,520)	—	(1,521)
Stock options and awards	2.4	—	184	—	—	184
February 1, 2020	504.2	\$ 42	\$ 6,226	\$ 6,433	(868)	\$ 11,833
Net earnings	—	—	—	4,368	—	4,368
Other comprehensive income	—	—	—	—	112	112
Dividends declared	—	—	—	(1,367)	—	(1,367)
Repurchase of stock	(5.7)	—	—	(609)	—	(609)
Stock options and awards	2.4	—	103	—	—	103
January 30, 2021	500.9	\$ 42	\$ 6,329	\$ 8,825	(756)	\$ 14,440

We declared \$2.70, \$2.62, and \$2.54 dividends per share for the twelve months ended January 30, 2021, February 1, 2020, and February 2, 2019, respectively.

See accompanying [Notes to Consolidated Financial Statements](#).

Notes to Consolidated Financial Statements

1. Summary of Accounting Policies

Organization We are a general merchandise retailer selling products to our guests through our stores and digital channels.

We operate as a single segment that includes all of our continuing operations, which are designed to enable guests to purchase products seamlessly in stores or through our digital channels. Nearly all of our revenues are generated in the United States (U.S.). The vast majority of our long-lived assets are located within the U.S.

Consolidation The consolidated financial statements include the balances of Target and its subsidiaries after elimination of intercompany balances and transactions. All material subsidiaries are wholly owned. We consolidate variable interest entities where it has been determined that Target is the primary beneficiary of those entities' operations.

Use of estimates The preparation of our consolidated financial statements in conformity with U.S. generally accepted accounting principles (GAAP) requires management to make estimates and assumptions affecting reported amounts in the consolidated financial statements and accompanying notes. Actual results may differ significantly from those estimates.

Fiscal year Our fiscal year ends on the Saturday nearest January 31. Unless otherwise stated, references to years in this report relate to fiscal years, rather than to calendar years. Fiscal 2020, 2019 and 2018 ended January 30, 2021, February 1, 2020, and February 2, 2019, respectively, and consisted of 52 weeks. Fiscal 2021 will end January 29, 2022, and will consist of 52 weeks.

Accounting policies Our accounting policies are disclosed in the applicable Notes to the Consolidated Financial Statements. Certain prior-year amounts have been reclassified to conform to the current-year presentation.

2. Coronavirus (COVID-19)

On March 11, 2020, the World Health Organization declared the novel coronavirus disease (COVID-19) a pandemic, and on March 13, 2020, the United States declared a national emergency. States and cities have taken various measures in response to COVID-19, including mandating the closure of certain businesses and encouraging or requiring citizens to avoid large gatherings. To date, virtually all of our stores, digital channels, and distribution centers have remained open.

Throughout 2020, guest shopping patterns changed significantly and unpredictably in reaction to the COVID-19 pandemic. Four of our five core merchandise categories have experienced significant sales growth throughout the year; however, sales of Apparel and Accessories declined significantly in the first quarter before rebounding in the balance of the year. [Note 3](#) provides sales by category. In response to these changes, we have taken many actions, including accelerating purchases of certain merchandise in our core categories and slowing or canceling certain purchase orders, primarily for Apparel and Accessories. As a result of these actions, we recorded \$226 million of purchase order cancellation fees in Cost of Sales.

3. Revenues

General merchandise sales represent the vast majority of our revenues. We also earn revenues from a variety of other sources, most notably credit card profit-sharing income from our arrangement with TD Bank Group (TD).

Revenues (millions)	2020	2019	2018
Apparel and accessories ^(a)	\$ 14,772	\$ 14,304	\$ 13,434
Beauty and household essentials ^(b)	24,461	20,616	19,296
Food and beverage ^(c)	18,135	15,039	14,585
Hardlines ^(d)	16,626	12,595	12,709
Home furnishings and décor ^(e)	18,231	14,430	14,298
Other	175	146	111
Sales	92,400	77,130	74,433
Credit card profit sharing	666	680	673
Other	495	302	250
Other revenue	1,161	982	923

Total revenue	\$ 93,561	\$ 78,112	\$ 75,356
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- ^(a) Includes apparel for women, men, boys, girls, toddlers, infants and newborns, as well as jewelry, accessories, and shoes.
- ^(b) Includes beauty and personal care, baby gear, cleaning, paper products, and pet supplies.
- ^(c) Includes dry grocery, dairy, frozen food, beverages, candy, snacks, deli, bakery, meat, produce, and food service in our stores.
- ^(d) Includes electronics (including video game hardware and software), toys, entertainment, sporting goods, and luggage.
- ^(e) Includes furniture, lighting, storage, kitchenware, small appliances, home décor, bed and bath, home improvement, school/office supplies, greeting cards and party supplies, and other seasonal merchandise.

Merchandise sales – We record almost all retail store revenues at the point of sale. Digitally originated sales may include shipping revenue and are recorded upon delivery to the guest or upon guest pickup at the store. Total revenues do not include sales tax because we are a pass-through conduit for collecting and remitting sales taxes. Generally, guests may return national brand merchandise within 90 days of purchase and owned and exclusive brands within one year of purchase. Sales are recognized net of expected returns, which we estimate using historical return patterns and our expectation of future returns. As of January 30, 2021, February 1, 2020, and February 2, 2019, the liability for estimated returns was \$139 million, \$117 million, and \$116 million, respectively.

We routinely enter into arrangements with vendors whereby we do not purchase or pay for merchandise until the merchandise is ultimately sold to a guest. Under the vast majority of these arrangements, which represent less than 5 percent of consolidated sales, we record revenue and related costs gross. We concluded that we are the principal in these transactions for a number of reasons, most notably because we 1) control the overall economics of the transactions, including setting the sales price and realizing the majority of cash flows from the sale, 2) control the relationship with the customer, and 3) are responsible for fulfilling the promise to provide goods to the customer. Merchandise received under these arrangements is not included in Inventory because the purchase and sale of this inventory are virtually simultaneous.

Revenue from Target gift card sales is recognized upon gift card redemption, which is typically within one year of issuance. Our gift cards do not expire. Based on historical redemption rates, a small and relatively stable percentage of gift cards will never be redeemed, referred to as "breakage." Estimated breakage revenue is recognized over time in proportion to actual gift card redemptions.

Gift Card Liability Activity

(millions)	February 1, 2020	Gift Cards Issued During Current Period But Not Redeemed ^(b)	Revenue Recognized From Beginning Liability	January 30, 2021
Gift card liability ^(a)	\$ 935	\$ 739	\$ (639)	\$ 1,035

^(a) Included in Accrued and Other Current Liabilities.

^(b) Net of estimated breakage.

Guests receive a 5 percent discount on nearly all purchases and receive free shipping at Target.com when they use their Target Debit Card, Target Credit Card, or Target MasterCard (RedCards). The discount is included as a sales reduction and was \$1.1 billion, \$962 million, and \$953 million in 2020, 2019, and 2018, respectively.

Target Circle program members earn 1 percent rewards on nearly all non-RedCard purchases. As of January 30, 2021, deferred revenue of \$72 million related to this loyalty program was included in Accrued and Other Current Liabilities. Amounts related to this program were insignificant at February 1, 2020.

Credit card profit sharing – We receive payments under a credit card program agreement with TD. Under the agreement, we receive a percentage of the profits generated by the Target Credit Card and Target MasterCard receivables in exchange for performing account servicing and primary marketing functions. TD underwrites, funds, and owns Target Credit Card and Target MasterCard receivables, controls risk management policies, and oversees regulatory compliance.

Other – Includes advertising, Shipt membership and service revenues, rental income, and other miscellaneous revenues, none of which are individually significant.

4. Cost of Sales and Selling, General and Administrative Expenses

The following table illustrates the primary items classified in each major expense category:

Cost of Sales	Selling, General and Administrative Expenses
Total cost of products sold including	Compensation and benefit costs for stores and headquarters, except ship from store costs classified as cost of sales
• Freight expenses associated with moving merchandise from our vendors to and between our distribution centers and our retail stores	Occupancy and operating costs of retail and headquarters facilities
• Vendor income that is not reimbursement of specific, incremental, and identifiable costs	Advertising, offset by vendor income that is a reimbursement of specific, incremental, and identifiable costs
Inventory shrink	Pre-opening and exit costs of stores and other facilities
Markdowns	Credit cards servicing expenses
Outbound shipping and handling expenses associated with sales to our guests	Costs associated with accepting third-party bank issued payment cards
Payment term cash discounts	Litigation and defense costs and related insurance recoveries
Distribution center costs, including compensation and benefits costs and depreciation	Other administrative costs
Compensation and benefit costs associated with shipment of merchandise from stores	
Import costs	

Note: The classification of these expenses varies across the retail industry.

5. Consideration Received from Vendors

We receive consideration for a variety of vendor-sponsored programs, such as volume rebates, markdown allowances, promotions, and advertising allowances and for our compliance programs, referred to as "vendor income." Additionally, under our compliance programs, vendors are charged for merchandise shipments that do not meet our requirements (violations), such as late or incomplete shipments. Substantially all vendor income is recorded as a reduction of Cost of Sales.

We establish a receivable for vendor income that is earned but not yet received. Based on historical trending and data, this receivable is computed by forecasting vendor income collections and estimating the amount earned. The majority of the year-end vendor income receivables are collected within the following fiscal quarter, and we do not believe there is a reasonable likelihood that the assumptions used in our estimate will change significantly. [Note 10](#) provides additional information.

6. Advertising Costs

Advertising costs, which primarily consist of newspaper circulars, digital advertisements, and media broadcast, are generally expensed at first showing or distribution of the advertisement. Reimbursements from vendors that are for specific, incremental, and identifiable advertising costs are recognized as offsets of these advertising costs within Selling, General and Administrative Expenses (SG&A Expenses). Net advertising costs were \$1.5 billion, \$1.6 billion, and \$1.5 billion in 2020, 2019, and 2018, respectively.

7. Fair Value Measurements

Fair value measurements are reported in one of three levels based on the lowest level of significant input used: Level 1 (unadjusted quoted prices in active markets); Level 2 (observable market inputs, other than quoted prices included in Level 1); and Level 3 (unobservable inputs that cannot be corroborated by observable market data).

Fair Value Measurements - Recurring Basis			Fair Value as of	
(millions)	Classification	Pricing Category	January 30, 2021	February 1, 2020
Assets				
Short-term investments ^(a)	Cash and Cash Equivalents	Level 1	\$ 7,644	\$ 1,810
Prepaid forward contracts ^(b)	Other Current Assets	Level 1	38	23
Equity securities ^(c)	Other Current Assets	Level 1	—	39
Interest rate swaps ^(d)	Other Noncurrent Assets	Level 2	188	137

^(a) Carrying value approximates fair value because maturities are less than three months.

^(b) Initially valued at transaction price. Subsequently valued by reference to the market price of Target common stock.

^(c) Represents our investment in Casper common stock.

^(d) Valuations are based on observable inputs to the valuation model (e.g., interest rates and credit spreads). See [Note 17](#) for additional information on interest rate swaps.

In 2020 and 2019, we recorded pretax losses of \$19 million and \$41 million, respectively, related to our investment in Casper within Net Other (Income)/Expense. We sold our investment during 2020.

Significant Financial Instruments not Measured at Fair Value ^(a)	As of January 30, 2021		As of February 1, 2020	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
(millions)				
Long-term debt, including current portion ^(b)	\$ 10,643	\$ 12,787	\$ 9,992	\$ 11,864

(a) The carrying amounts of certain other current assets, commercial paper, accounts payable, and certain accrued and other current liabilities approximate fair value due to their short-term nature.

(b) The fair value of debt is generally measured using a discounted cash flow analysis based on current market interest rates for the same or similar types of financial instruments and would be classified as Level 2. These amounts exclude commercial paper, unamortized swap valuation adjustments, and lease liabilities.

8. Cash and Cash Equivalents

Cash equivalents include highly liquid investments with an original maturity of three months or less from the time of purchase. Cash equivalents also include amounts due from third-party financial institutions for credit and debit card transactions. These receivables typically settle in five days or less.

Cash and Cash Equivalents (millions)	January 30, 2021	February 1, 2020
Cash	\$ 307	\$ 326
Short-term investments	7,644	1,810
Receivables from third-party financial institutions for credit and debit card transactions	560	441
Cash and cash equivalents ^(a)	\$ 8,511	\$ 2,577

(a) We have access to these funds without any significant restrictions, taxes or penalties.

As of January 30, 2021, and February 1, 2020, we reclassified book overdrafts of \$240 million and \$209 million, respectively, to Accounts Payable and \$24 million and \$23 million, respectively, to Accrued and Other Current Liabilities.

9. Inventory

The vast majority of our inventory is accounted for under the retail inventory accounting method (RIM) using the last-in, first-out (LIFO) method. Inventory is stated at the lower of LIFO cost or market. Inventory cost includes the amount we pay to our suppliers to acquire inventory, freight costs incurred to deliver product to our distribution centers and stores, and import costs, reduced by vendor income and cash discounts. Distribution center operating costs, including compensation and benefits, are expensed in the period incurred. Inventory is also reduced for estimated losses related to shrink and markdowns. The LIFO provision is calculated based on inventory levels, markup rates, and internally measured retail price indices.

Under RIM, inventory cost and the resulting gross margins are calculated by applying a cost-to-retail ratio to the inventory retail value. RIM is an averaging method that has been widely used in the retail industry due to its practicality. The use of RIM will result in inventory being valued at the lower of cost or market because permanent markdowns are taken as a reduction of the retail value of inventory.

10. Other Current Assets

Other Current Assets (millions)	January 30, 2021	February 1, 2020
Accounts and other receivables	\$ 631	\$ 498
Vendor income receivable	504	464
Prepaid expenses	171	154
Other	286	217
Total	\$ 1,592	\$ 1,333

11. Property and Equipment

Property and equipment, including assets acquired under finance leases, is depreciated using the straight-line method over estimated useful lives or lease terms if shorter. We amortize leasehold improvements purchased after the beginning of the initial lease term over the shorter of the assets' useful lives or a term that includes the original lease term, plus any renewals that are reasonably certain at the date the leasehold improvements are acquired. Depreciation expense for 2020, 2019, and 2018 was \$2.5 billion, \$2.6 billion, and \$2.5 billion, respectively, including depreciation expense included in Cost of Sales. For income tax purposes, accelerated depreciation methods are generally used. Repair and maintenance costs are expensed as incurred. Facility pre-opening costs, including supplies and payroll, are expensed as incurred.

Estimated Useful Lives	Life (Years)
Buildings and improvements	8-39
Fixtures and equipment	2-15
Computer hardware and software	2-7

We review long-lived assets for impairment when store performance expectations, events, or changes in circumstances—such as a decision to relocate or close a store or distribution center, discontinue a project, or make significant software changes—indicate that the asset's carrying value may not be recoverable. We recognized impairment losses of \$62 million, \$23 million, and \$92 million during 2020, 2019, and 2018, respectively. For asset groups classified as held for sale, measurement of an impairment loss is based on the excess of the carrying amount of the asset group over its fair value. We estimate fair value by obtaining market appraisals, obtaining valuations from third-party brokers, or using other valuation techniques. Impairments are recorded in SG&A Expenses.

12. Other Noncurrent Assets

Other Noncurrent Assets (millions)	January 30, 2021	February 1, 2020
Goodwill and intangible assets	\$ 668	\$ 686
Company-owned life insurance investments, net of loans	450	418
Other	268	254
Total	\$ 1,386	\$ 1,358

13. Goodwill and Intangible Assets

Goodwill totaled \$631 million and \$633 million as of January 30, 2021, and February 1, 2020, respectively. No impairments were recorded in 2020, 2019, or 2018 as a result of the annual goodwill impairment tests performed.

Intangible assets, net of accumulated amortization, totaled \$37 million and \$53 million as of January 30, 2021, and February 1, 2020, respectively, and primarily related to trademarks and customer relationships. We use both accelerated and straight-line methods to amortize definite-lived intangible assets over 4 to 15 years. The weighted average life of intangible assets was 8 years as of January 30, 2021. Amortization expense was \$15 million, \$13 million, and \$14 million in 2020, 2019, and 2018, respectively, and is estimated to be less than \$15 million annually through 2025.

14. Accrued and Other Current Liabilities

Accrued and Other Current Liabilities (millions)	January 30, 2021	February 1, 2020
Wages and benefits	\$ 1,677	\$ 1,158
Real estate, sales, and other taxes payable	1,103	601
Gift card liability, net of estimated breakage	1,035	935
Income tax payable	473	129
Dividends payable	341	333
Current portion of operating lease liabilities	211	200
Workers' compensation and general liability ^(a)	169	155
Interest payable	79	69
Other	1,034	826
Total	\$ 6,122	\$ 4,406

^(a) We retain a substantial portion of the risk related to general liability and workers' compensation claims. We estimate our ultimate cost based on analysis of historical data and actuarial estimates. General liability and workers' compensation liabilities are recorded at our estimate of their net present value.

15. Commitments and Contingencies**Contingencies**

We are exposed to claims and litigation arising in the ordinary course of business and use various methods to resolve these matters in a manner that we believe serves the best interest of our shareholders and other constituents. When a loss is probable, we record an accrual based on the reasonably estimable loss or range of loss. When no point of loss is more likely than another, we record the lowest amount in the estimated range of loss and, if material, disclose the estimated range of loss. We do not record liabilities for reasonably possible loss contingencies, but do disclose a range of reasonably possible losses if they are material and we are able to estimate such a range. If we cannot provide a range of reasonably possible losses, we explain the factors that prevent us from determining such a range. Historically, adjustments to our estimates have not been material. We believe the recorded reserves in our consolidated financial statements are adequate in light of the probable and estimable liabilities. We do not believe that any of these identified claims or litigation will be material to our results of operations, cash flows, or financial condition.

Commitments

Purchase obligations, which include all legally binding contracts such as merchandise royalties, equipment purchases, marketing-related contracts, software acquisition/license commitments, firm minimum commitments for inventory purchases, and service contracts, were \$785 million and \$676 million as of January 30, 2021, and February 1, 2020, respectively. These purchase obligations are primarily due within three years and recorded as liabilities when goods are received or services rendered. Real estate obligations, which include legally binding minimum lease payments for leases signed but not yet commenced, and commitments for the purchase, construction, or remodeling of real estate and facilities, were \$2.1 billion and \$1.4 billion as of January 30, 2021, and February 1, 2020, respectively. Over half of these real estate obligations are due within five years, a portion of which are recorded as liabilities.

We issue inventory purchase orders in the ordinary course of business, which represent authorizations to purchase that are cancelable by their terms. We do not consider purchase orders to be firm inventory commitments. If we choose to cancel a purchase order, we may be obligated to reimburse the vendor for unrecoverable outlays incurred prior to cancellation.

We also issue letters of credit and surety bonds in the ordinary course of business. Trade letters of credit totaled \$2.0 billion and \$1.5 billion as of January 30, 2021, and February 1, 2020, respectively, a portion of which are reflected in Accounts Payable. Standby letters of credit and surety bonds, primarily related to insurance and regulatory requirements, totaled \$472 million and \$468 million as of January 30, 2021, and February 1, 2020, respectively.

16. Commercial Paper and Long-Term Debt

As of January 30, 2021, the carrying value and maturities of our debt portfolio were as follows:

Debt Maturities (dollars in millions)	January 30, 2021	
	Rate ^(a)	Balance
Due 2021-2025	3.0 %	\$ 3,607
Due 2026-2030	3.0	3,392
Due 2031-2035	6.6	507
Due 2036-2040	6.8	936
Due 2041-2045	4.0	1,084
Due 2046-2050	3.8	1,117
Total notes and debentures	3.7	10,643
Swap valuation adjustments		183
Finance lease liabilities		1,854
Less: Amounts due within one year		(1,144)
Long-term debt and other borrowings		\$ 11,536

^(a) Reflects the dollar weighted average stated interest rate as of year-end.

Required Principal Payments (millions)	2021	2022	2023	2024	2025
Total required principal payments	\$ 1,056	\$ 63	\$ —	\$ 1,000	\$ 1,500

In October 2020, we repurchased \$1.77 billion of debt before its maturity at a market value of \$2.25 billion. We recognized a loss on early retirement of \$512 million, which was recorded in Net Interest Expense.

In March 2020, we issued unsecured fixed rate debt of \$1.5 billion at 2.250 percent that matures in April 2025 and \$1.0 billion at 2.650 percent that matures in September 2030.

In January 2020, we issued \$750 million of 10-year unsecured fixed rate debt at 2.350 percent, and separately, we redeemed \$1.0 billion of 3.875 percent unsecured fixed rate debt before its maturity. We recognized a loss on early retirement of approximately \$10 million, which was recorded in Net Interest Expense.

In March 2019, we issued \$1.0 billion of 10-year unsecured fixed rate debt at 3.375 percent, and in June 2019, we repaid \$1.0 billion of 2.3 percent unsecured fixed rate debt at maturity.

We obtain short-term financing from time to time under our commercial paper program.

Commercial Paper (dollars in millions)	2020	2019	2018
Maximum daily amount outstanding during the year	\$ —	\$ 744	\$ 658
Average amount outstanding during the year	—	41	63
Amount outstanding at year-end	—	—	—
Weighted average interest rate	— %	2.36 %	2.00 %

We have a committed \$2.5 billion unsecured revolving credit facility that expires in October 2023. No balances were outstanding at any time during 2020, 2019, or 2018.

Substantially all of our outstanding borrowings are senior, unsecured obligations. Most of our long-term debt obligations contain covenants related to secured debt levels. In addition to a secured debt level covenant, our credit facility also contains a debt leverage covenant. We are, and expect to remain, in compliance with these covenants, which have no practical effect on our ability to pay dividends.

17. Derivative Financial Instruments

Our derivative instruments consist of interest rate swaps used to mitigate interest rate risk. As a result, we have counterparty credit exposure to large global financial institutions, which we monitor on an ongoing basis. [Note 7](#) provides the fair value and classification of these instruments.

Under our swap agreements, we pay a floating rate equal to 1-month LIBOR and receive a weighted average fixed rate of 2.6 percent. The agreements have a weighted average remaining maturity of 6.9 years. As of January 30, 2021, and February 1, 2020, interest rate swaps with notional amounts totaling \$1.5 billion were designated as fair value hedges, and all were considered to be perfectly effective under the shortcut method during 2020 and 2019.

As of January 30, 2021, we were party to forward-starting interest rate swaps with notional amounts totaling \$250 million to hedge the interest rate exposure of anticipated future debt issuances. We designated these derivative financial instruments as cash flow hedges. As of January 30, 2021, a \$5 million gain was recorded in Accumulated Other Comprehensive Loss and will be reclassified to Net Interest Expense when the forecasted transaction affects earnings.

Effect of Hedges on Debt (millions)	January 30, 2021	February 1, 2020
Long-term debt and other borrowings		
Carrying amount of hedged debt	\$ 1,677	\$ 1,630
Cumulative hedging adjustments, included in carrying amount	183	137

Effect of Hedges on Net Interest Expense (millions)	2020	2019	2018
Gain (loss) on fair value hedges recognized in Net Interest Expense			
Interest rate swap designated as fair value hedges	\$ 46	\$ 130	\$ 13
Hedged debt	(46)	(130)	(13)
Total	\$ —	\$ —	\$ —

18. Leases

We lease certain retail stores, warehouses, distribution centers, office space, land, and equipment. Leases with an initial term of 12 months or less are not recorded on the balance sheet; we recognize lease expense for these leases on a straight-line basis over the lease term. We combine lease and nonlease components for new and reassessed leases.

Most leases include one or more options to renew, with renewal terms that can extend the lease term from one to 50 years or more. The exercise of lease renewal options is at our sole discretion. Certain leases also include options to purchase the leased property. The depreciable life of assets and leasehold improvements are limited by the expected lease term, unless there is a transfer of title or purchase option reasonably certain of exercise.

Certain of our lease agreements include rental payments based on a percentage of retail sales over contractual levels and others include rental payments adjusted periodically for inflation. Our lease agreements do not contain any material residual value guarantees or material restrictive covenants.

We rent or sublease certain real estate to third parties. Our lease and sublease portfolio consists mainly of operating leases with CVS Pharmacy Inc. (CVS) for space within our stores.

Leases (millions)	Classification	January 30, 2021	February 1, 2020
Assets			
Operating	Operating Lease Assets	\$ 2,227	\$ 2,236
Finance	Buildings and Improvements, net of Accumulated Depreciation ^(a)	1,504	1,180
Total leased assets		\$ 3,731	\$ 3,416
Liabilities			
Current			
Operating	Accrued and Other Current Liabilities	\$ 211	\$ 200
Finance	Current Portion of Long-term Debt and Other Borrowings	88	67
Noncurrent			
Operating	Noncurrent Operating Lease Liabilities	2,218	2,275
Finance	Long-term Debt and Other Borrowings	1,766	1,303
Total lease liabilities		\$ 4,283	\$ 3,845

Note: We use our incremental borrowing rate based on the information available at commencement date in determining the present value of lease payments.

^(a) Finance lease assets are recorded net of accumulated amortization of \$550 million and \$441 million as of January 30, 2021, and February 1, 2020, respectively.

Lease Cost (millions)	Classification	2020	2019	2018
Operating lease cost ^(a)	SG&A Expenses	\$ 332	\$ 287	\$ 251
Finance lease cost				
Amortization of leased assets	Depreciation and Amortization ^(b)	105	82	65
Interest on lease liabilities	Net Interest Expense	62	51	42
Sublease income ^(c)	Other Revenue	(15)	(13)	(11)
Net lease cost		\$ 484	\$ 407	\$ 347

^(a) 2020 includes \$44 million of short-term leases and variable lease costs. Short-term and variable lease costs were insignificant for 2019 and 2018.

^(b) Supply chain-related amounts are included in Cost of Sales.

^(c) Sublease income excludes rental income from owned properties of \$48 million, \$48 million, and \$47 million for 2020, 2019, and 2018, respectively, which is included in Other Revenue.

Maturity of Lease Liabilities (millions)	Operating Leases ^(a)	Finance Leases ^(b)	Total
2021	\$ 289	\$ 152	\$ 441
2022	290	159	449
2023	283	158	441
2024	269	155	424
2025	256	154	410
After 2025	1,694	1,687	3,381
Total lease payments	\$ 3,081	\$ 2,465	\$ 5,546
Less: Interest	652	611	
Present value of lease liabilities	\$ 2,429	\$ 1,854	

(a) Operating lease payments include \$847 million related to options to extend lease terms that are reasonably certain of being exercised and exclude \$231 million of legally binding minimum lease payments for leases signed but not yet commenced.

(b) Finance lease payments include \$160 million related to options to extend lease terms that are reasonably certain of being exercised and exclude \$1.1 billion of legally binding minimum lease payments for leases signed but not yet commenced.

Lease Term and Discount Rate	January 30, 2021	February 1, 2020
Weighted average remaining lease term (years)		
Operating leases	12.6	13.2
Finance leases	15.8	15.4
Weighted average discount rate		
Operating leases	3.54 %	3.71 %
Finance leases	3.68 %	4.23 %

Other Information (millions)	2020	2019	2018
Cash paid for amounts included in the measurement of lease liabilities			
Operating cash flows from operating leases	\$ 284	\$ 254	\$ 231
Operating cash flows from finance leases	59	49	45
Financing cash flows from finance leases	70	57	80

19. Income Taxes

Earnings from continuing operations before income taxes were \$5.5 billion, \$4.2 billion, and \$3.7 billion during 2020, 2019, and 2018, respectively, including \$764 million, \$653 million, and \$565 million earned by our foreign entities subject to tax outside of the U.S.

Tax Rate Reconciliation – Continuing Operations	2020	2019	2018
Federal statutory rate	21.0 %	21.0 %	21.0 %
State income taxes, net of the federal tax benefit	3.3	3.7	3.6
International	(1.2)	(1.4)	(1.3)
Tax Act ^(a)	—	—	(1.0)
Excess tax benefit related to share-based payments	(1.0)	(0.4)	(0.3)
Federal tax credits	(0.6)	(0.8)	(1.1)
Other	(0.3)	(0.1)	(0.6)
Effective tax rate	21.2 %	22.0 %	20.3 %

^(a) Represents the discrete benefit of the final adjustment to remeasure certain of our net deferred tax liabilities at the lower U.S. corporate income tax rate enacted by the Tax Cuts and Jobs Act of 2017 (Tax Act).

Provision for Income Taxes (millions)	2020	2019	2018
Current:			
Federal	\$ 1,013	\$ 536	\$ 257
State	281	169	116
International	68	38	51
Total current	1,362	743	424
Deferred:			
Federal	(118)	150	263
State	(64)	29	57
International	(2)	(1)	2
Total deferred	(184)	178	322
Total provision	\$ 1,178	\$ 921	\$ 746

Net Deferred Tax Asset / (Liability) (millions)	January 30, 2021	February 1, 2020
Gross deferred tax assets:		
Accrued and deferred compensation	\$ 623	\$ 286
Accruals and reserves not currently deductible	192	147
Self-insured benefits	138	124
Deferred occupancy income	141	148
Lease liabilities	1,108	1,000
Other	55	58
Total gross deferred tax assets	2,257	1,763
Gross deferred tax liabilities:		
Property and equipment	(2,003)	(1,767)
Leased assets	(996)	(880)
Inventory	(146)	(156)
Other	(82)	(74)
Total gross deferred tax liabilities	(3,227)	(2,877)
Total net deferred tax liability	\$ (970)	\$ (1,114)

We file a U.S. federal income tax return and income tax returns in various states and foreign jurisdictions. The U.S. Internal Revenue Service (IRS) has completed exams on the U.S. federal income tax returns for years 2018 and prior. With few exceptions, we are no longer subject to state and local or non-U.S. income tax examinations by tax authorities for years before 2013.

Reconciliation of Liability for Unrecognized Tax Benefits (millions)	2020	2019	2018
Balance at beginning of period	\$ 160	\$ 300	\$ 325
Additions based on tax positions related to the current year	35	28	58
Additions for tax positions of prior years	32	13	10
Reductions for tax positions of prior years	(36)	(69)	(91)
Settlements	(10)	(112)	(2)
Balance at end of period	\$ 181	\$ 160	\$ 300

If we were to prevail on all unrecognized tax benefits recorded, \$99 million of the \$181 million reserve would benefit the effective tax rate. In addition, the reversal of accrued penalties and interest would also benefit the effective tax rate. Interest and penalties associated with unrecognized tax benefits are recorded within income tax expense. During the years ended January 30, 2021, February 1, 2020, and February 2, 2019, we recorded an expense / (benefit) from accrued penalties and interest of \$(12) million, \$(2) million, and \$3 million, respectively. As of January 30, 2021, February 1, 2020, and February 2, 2019 total accrued interest and penalties were \$12 million, \$27 million, and \$32 million, respectively.

It is reasonably possible that the amount of the unrecognized tax benefits with respect to our other unrecognized tax positions will increase or decrease during the next twelve months; however, an estimate of the amount or range of the change cannot be made at this time.

20. Other Noncurrent Liabilities

Other Noncurrent Liabilities (millions)	January 30, 2021	February 1, 2020
Deferred compensation	\$ 549	\$ 493
Deferred occupancy income ^(a)	509	539
Income and other taxes payable	436	194
Workers' compensation and general liability	341	310
Pension benefits	57	107
Other	47	81
Total	\$ 1,939	\$ 1,724

^(a) To be amortized evenly through 2038.

21. Share Repurchase

We periodically repurchase shares of our common stock under a board-authorized repurchase program through a combination of open market transactions, accelerated share repurchase arrangements, and other privately negotiated transactions with financial institutions.

Share Repurchase Activity (millions, except per share data)	2020	2019	2018
Total number of shares purchased	5.7	16.0	27.2
Average price paid per share	\$ 107.58	\$ 95.07	\$ 75.88
Total investment	\$ 609	\$ 1,518	\$ 2,067

22. Share-Based Compensation

We maintain a long-term incentive plan (the Plan) for key team members and non-employee members of our Board of Directors. The Plan allows us to grant equity-based compensation awards, including stock options, stock appreciation rights, performance share units, restricted stock units, restricted stock awards, or a combination of awards (collectively, share-based awards). The number of unissued common shares reserved for future grants under the Plan was 35.3 million as of January 30, 2021.

Compensation expense associated with share-based awards is recognized on a straight-line basis over the required service period and reflects estimated forfeitures. Share-based compensation expense recognized in SG&A Expenses was \$210 million, \$152 million, and \$134 million, and the related income tax benefit was \$39 million, \$27 million, and \$26 million, in 2020, 2019, and 2018, respectively.

Restricted Stock Units

We issue restricted stock units and performance-based restricted stock units generally with 3-year cliff or 4-year graduated vesting from the grant date (collectively restricted stock units) to certain team members. The final number of shares issued under performance-based restricted stock units is based on our total shareholder return relative to a retail peer group over a 3-year performance period. We also regularly issue restricted stock units to our Board of Directors, which vest quarterly over a 1-year period and are settled in shares of Target common stock upon departure from the Board. The fair value for restricted stock units is calculated based on the stock price on the date of grant, incorporating an analysis of the total shareholder return performance measure where applicable. The weighted average grant date fair value for restricted stock units was \$110.80, \$80.01, and \$72.65 in 2020, 2019, and 2018, respectively.

Restricted Stock Unit Activity

	Total Nonvested Units	
	Restricted Stock ^(a)	Grant Date Fair Value ^(b)
February 1, 2020	4,316	\$ 72.93
Granted	1,833	110.80
Forfeited	(358)	80.65
Vested	(1,427)	70.55
January 30, 2021	4,364	\$ 88.99

(a) Represents the number of shares of restricted stock units, in thousands. For performance-based restricted stock units, assumes attainment of maximum payout rates as set forth in the performance criteria. Applying actual or expected payout rates, the number of outstanding restricted stock units and performance-based restricted stock units as of January 30, 2021 was 4.33 million.

(b) Weighted average per unit.

The expense recognized each period is partially dependent upon our estimate of the number of shares that will ultimately be issued. As of January 30, 2021, there was \$179 million of total unrecognized compensation expense related to restricted stock units, which is expected to be recognized over a weighted average period of 2.5 years. The fair value of restricted stock units vested and converted to shares of Target common stock was \$151 million, \$89 million, and \$119 million in 2020, 2019, and 2018, respectively.

Performance Share Units

We issue performance share units to certain team members that represent shares potentially issuable in the future. Issuance is based upon our performance, generally relative to a retail peer group, over a 3-year performance period on certain measures primarily including sales growth, after-tax return on invested capital, and EPS growth. The fair value of performance share units is calculated based on the stock price on the date of grant. The weighted average grant date fair value for performance share units was \$106.00, \$86.81, and \$70.94 in 2020, 2019, and 2018, respectively.

Performance Share Unit Activity

	Total Nonvested Units	
	Performance Share Units ^(a)	Grant Date Fair Value ^(b)
February 1, 2020	3,575	\$ 72.80
Granted	786	106.00
Forfeited	(746)	77.73
Vested	(827)	62.50
January 30, 2021	2,788	\$ 87.93

(a) Represents the number of performance share units, in thousands. Assumes attainment of maximum payout rates as set forth in the performance criteria. Applying actual or expected payout rates, the number of outstanding performance share units as of January 30, 2021 was 2.13 million.

(b) Weighted average per unit.

The expense recognized each period is partially dependent upon our estimate of the number of shares that will ultimately be issued. Future compensation expense for unvested awards could reach a maximum of \$112 million assuming payout of all unvested awards. The unrecognized expense is expected to be recognized over a weighted average period of 1.7 years. The fair value of performance share units vested and converted to shares of Target common stock was \$82 million, \$50 million, and \$43 million in 2020, 2019, and 2018, respectively.

Stock Options

In May 2017, we granted price-vested stock options to certain team members. Additionally, through 2013, we granted nonqualified stock options to certain team members. All outstanding stock options are vested and currently exercisable.

Stock Option Activity	Stock Options					
	Total Outstanding			Exercisable		
	Number of Options ^(a)	Exercise Price ^(b)	Intrinsic Value ^(c)	Number of Options ^(a)	Exercise Price ^(b)	Intrinsic Value ^(c)
February 1, 2020	2,478	\$ 55.72	\$ 136	714	\$ 56.02	\$ 39
Granted	—	—	—	—	—	—
Expired/forfeited	—	—	—	—	—	—
Exercised/issued	(2,011)	55.70	—	—	—	—
January 30, 2021	467	\$ 55.81	\$ 59	467	\$ 55.81	\$ 59

(a) In thousands.

(b) Weighted average per share.

(c) Represents stock price appreciation subsequent to the grant date, in millions.

Stock Option Exercises (millions)	2020	2019	2018
Cash received for exercise price	\$ 23	\$ 73	\$ 96
Intrinsic value	161	59	50
Income tax benefit	41	15	12

As of January 30, 2021, there was no unrecognized compensation expense related to stock options. The weighted average remaining life of exercisable and outstanding options is 2.2 years.

23. Defined Contribution Plans

Team members who meet eligibility requirements can participate in a defined contribution 401(k) plan by investing up to 80 percent of their eligible earnings, as limited by statute or regulation. We match 100 percent of each team member's contribution up to 5 percent of eligible earnings. Company match contributions are made to funds designated by the participant, none of which are based on Target common stock.

In addition, we maintain an unfunded, nonqualified deferred compensation plan for a broad management group whose participation in our 401(k) plan is limited by statute or regulation. These team members choose from a menu of crediting rate alternatives that are generally the same as the investment choices in our 401(k) plan, but also includes a fund based on Target common stock. We credit an additional 2 percent per year to the accounts of all active participants, excluding executive officers, in part to recognize the risks inherent to their participation in this plan. We also maintain a frozen, unfunded, nonqualified deferred compensation plan covering approximately 50 participants. Our total liability under these plans was \$602 million and \$551 million as of January 30, 2021, and February 1, 2020, respectively.

We mitigate our risk of offering the nonqualified plans through investing in company-owned life insurance and prepaid forward contracts that substantially offset our economic exposure to the returns of these plans. These investments are general corporate assets and are marked to market with the related gains and losses recognized in the Consolidated Statements of Operations in the period they occur.

Plan Expenses (millions)	2020	2019	2018
401(k) plan matching contributions expense	\$ 281	\$ 237	\$ 229
Nonqualified deferred compensation plans			
Benefits expense	\$ 86	\$ 80	\$ 18
Related investment (income) / expense	(58)	(53)	6
Nonqualified plans net expense	\$ 28	\$ 27	\$ 24

24. Pension Plans

We have a U.S. qualified defined benefit pension plan covering team members who meet eligibility requirements. This plan is closed to new participants. Active participants accrue benefits under a final average pay feature or a cash balance feature. We also have unfunded, nonqualified pension plans for team members with qualified plan compensation restrictions, as well as international plans. Eligibility and the level of benefits under all plans vary depending on each team member's full-time or part-time status, date of hire, age, length of service, and/or compensation.

Funded Status (millions)	Qualified Plan		Nonqualified and International Plans	
	2020	2019	2020	2019
Projected benefit obligations	\$ 4,594	\$ 4,492	\$ 74	\$ 66
Fair value of plan assets	4,588	4,430	11	11
Funded/(underfunded) status	\$ (6)	\$ (62)	\$ (63)	\$ (55)

Contributions and Estimated Future Benefit Payments

Our obligations to plan participants can be met over time through a combination of company contributions to these plans and earnings on plan assets. We are not required to make any contributions to our qualified defined benefit pension plan in 2021. However, depending on investment performance and plan funded status, we may elect to make a contribution.

Estimated Future Benefit Payments (millions)	Pension Benefits
2021	\$ 280
2022	218
2023	226
2024	233
2025	239
2026 - 2030	1,279

Cost of Plans

Net Pension Benefits Expense (millions)		2020	2019	2018
Service cost benefits earned	SG&A Expenses	\$ 103	\$ 93	\$ 95
Interest cost on projected benefit obligation	Net Other (Income) / Expense	118	149	146
Expected return on assets	Net Other (Income) / Expense	(242)	(248)	(246)
Amortization of losses	Net Other (Income) / Expense	127	62	82
Amortization of prior service cost	Net Other (Income) / Expense	(11)	(11)	(11)
Settlement charges	Net Other (Income) / Expense	1	1	4
Total		\$ 96	\$ 46	\$ 70

Assumptions

Benefit Obligation Weighted Average Assumptions

	2020	2019
Discount rate	2.84 %	3.13 %
Average assumed rate of compensation increase	3.00	3.00
Cash balance plan interest crediting rate	4.64	4.64

Net Periodic Benefit Expense Weighted Average Assumptions

	2020	2019	2018
Discount rate	3.13 %	4.28 %	3.93 %
Expected long-term rate of return on plan assets	6.10	6.30	6.30
Average assumed rate of compensation increase	3.00	3.00	3.00
Cash balance plan interest crediting rate	4.64	4.64	4.64

The weighted average assumptions used to measure net periodic benefit expense each year are the rates as of the beginning of the year (i.e., the prior measurement date). Our most recent compound annual rate of return on qualified plan assets was 10.2 percent, 9.0 percent, 7.6 percent, and 7.0 percent for the 5-year, 10-year, 15-year, and 20-year time periods, respectively.

The market-related value of plan assets is used in calculating the expected return on assets. Historical differences between expected and actual returns are deferred and recognized in the market-related value over a 5-year period from the year in which they occur.

We review the expected long-term rate of return annually and revise it as appropriate. Additionally, we monitor the mix of investments in our portfolio to ensure alignment with our long-term strategy to manage pension cost and reduce volatility in our assets. Our 2020 expected annualized long-term rate of return assumptions were 7.0 percent for domestic equity securities, 7.5 percent for international equity securities, 3.5 percent for long-duration debt securities, 7.0 percent for diversified funds, and 7.5 percent for other investments. These estimates are a judgmental matter in which we consider the composition of our asset portfolio, our historical long-term investment performance, and current market conditions.

*Benefit Obligation***Change in Projected Benefit Obligation**

(millions)	Qualified Plan		Nonqualified and International Plans	
	2020	2019	2020	2019
Benefit obligation at beginning of period	\$ 4,492	\$ 3,905	\$ 66	\$ 53
Service cost	97	90	6	3
Interest cost	117	146	1	3
Actuarial loss ^(a)	144	615	7	11
Participant contributions	7	11	—	—
Benefits paid	(263)	(275)	(6)	(4)
Benefit obligation at end of period ^(b)	\$ 4,594	\$ 4,492	\$ 74	\$ 66

^(a) 2020 and 2019 actuarial losses relate to the decreases in the weighted average discount rate.

^(b) Accumulated benefit obligation—the present value of benefits earned to date assuming no future salary growth—is materially consistent with the projected benefit obligation in each period presented.

Plan Assets

Change in Plan Assets (millions)	Qualified Plan		Nonqualified and International Plans	
	2020	2019	2020	2019
Fair value of plan assets at beginning of period	\$ 4,430	\$ 3,915	\$ 11	\$ 10
Actual return on plan assets	414	729	2	—
Employer contributions	—	50	4	5
Participant contributions	7	11	—	—
Benefits paid	(263)	(275)	(6)	(4)
Fair value of plan assets at end of period	\$ 4,588	\$ 4,430	\$ 11	\$ 11

Our asset allocation policy is designed to reduce the long-term cost of funding our pension obligations. The plan invests with both passive and active investment managers depending on the investment. The plan also seeks to reduce the risk associated with adverse movements in interest rates by employing an interest rate hedging program, which includes the use of derivative instruments.

Asset Category	Current Targeted Allocation	Actual Allocation	
		2020	2019
Domestic equity securities ^(a)	15 %	16 %	14 %
International equity securities	10	10	10
Debt securities	45	44	46
Diversified funds	25	25	25
Other ^(b)	5	5	5
Total	100 %	100 %	100 %

^(a) Equity securities include our common stock in amounts substantially less than 1 percent of total plan assets in both periods presented.

^(b) Other assets include private equity, mezzanine and high-yield debt, natural resources and timberland funds, derivative instruments, and real estate.

Fair Value Measurements

(millions)	Pricing Category	Fair Value at	
		January 31, 2021	January 31, 2020
Cash and cash equivalents	Level 1	\$ 19	\$ 12
Derivatives	Level 2	(5)	18
Government securities ^(a)	Level 2	516	604
Fixed income ^(b)	Level 2	1,424	1,330
		1,954	1,964
Investments valued using NAV per share ^(c)			
Fixed income		68	64
Private equity funds		73	75
Cash and cash equivalents		115	163
Common collective trusts		1,122	961
Diversified funds		1,165	1,109
Other		102	105
Total plan assets		\$ 4,599	\$ 4,441

^(a) Investments in government securities and long-term government bonds.

^(b) Investments in corporate and municipal bonds.

^(c) In accordance with Subtopic 820-10, certain investments that are measured at fair value using the net asset value per share (or its equivalent) practical expedient have not been classified in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the statement of financial position.

Position	Valuation Technique
Cash and cash equivalents	Carrying value approximates fair value.
Derivatives	Swap derivatives - Valuations are based on observable inputs to the valuation model (e.g., interest rates and credit spreads). Model inputs are changed only when corroborated by market data. A credit risk adjustment is made on each swap using observable market credit spreads. Option derivatives - Valued at transaction price initially. Subsequent valuations are based on observable inputs to the valuation model (e.g., underlying investments).
Government securities and fixed income	Valued using matrix pricing models and quoted prices of securities with similar characteristics.

Amounts Included in Shareholders' Investment**Amounts in Accumulated Other Comprehensive Loss**

(millions)	2020	2019
Net actuarial loss	\$ 987	\$ 1,138
Prior service credits	(2)	(13)
Amounts in Accumulated Other Comprehensive Loss ^(a)	\$ 985	\$ 1,125

^(a) \$735 million and \$837 million, net of tax, at the end of 2020 and 2019, respectively.

25. Accumulated Other Comprehensive Loss

Change in Accumulated Other Comprehensive Loss (millions)	Cash Flow Hedges	Currency Translation Adjustment	Pension	Total
February 1, 2020	\$ (12)	\$ (19)	\$ (837)	\$ (868)
Other comprehensive income before reclassifications, net of tax	3	1	15	19
Amounts reclassified from AOCI, net of tax	6 ^(a)	—	87 ^(b)	93
January 30, 2021	\$ (3)	\$ (18)	\$ (735)	\$ (756)

^(a) Represents amortization of gains and losses on cash flow hedges, net of taxes, which is recorded in Net Interest Expense.

^(b) Represents amortization of pension gains and losses, net of \$30 million of taxes, which is recorded in Net Other (Income)/Expense. See [Note 24](#) for additional information.

Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure

Not applicable.

Item 9A. Controls and Procedures**Changes in Internal Control Over Financial Reporting**

During the most recently completed fiscal quarter, the following changes materially affected, or are reasonably likely to materially affect, our internal control over financial reporting:

- We are in the process of a broad multi-year migration of many mainframe-based systems and middleware products to a modern platform, including systems and processes supporting inventory and supply chain-related transactions.
- During 2020, as a result of COVID-19, we performed physical inventory counts using a statistical sampling method. Under this method, we have recorded estimated losses related to shrink and markdowns based upon the results of our sample counts.

During the most recently completed fiscal quarter, no other change in our internal control over financial reporting materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

Evaluation of Disclosure Controls and Procedures

As of the end of the period covered by this Annual Report, we conducted an evaluation, under supervision and with the participation of management, including the chief executive officer and chief financial officer, of the effectiveness of the design and operation of our disclosure controls and procedures pursuant to Rules 13a-15 and 15d-15 of the Securities Exchange Act of 1934, as amended (Exchange Act). Based upon that evaluation, our chief executive officer and chief financial officer concluded that our disclosure controls and procedures are effective at a reasonable assurance level. Disclosure controls and procedures are defined by Rules 13a-15(e) and 15d-15(e) of the Exchange Act as controls and other procedures that are designed to ensure that information required to be disclosed by us in reports filed with the SEC under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by us in reports filed under the Exchange Act is accumulated and communicated to our management, including our principal executive and principal financial officers, or persons performing similar functions, as appropriate, to allow timely decisions regarding required disclosure.

For the Report of Management on Internal Control and the Report of Independent Registered Public Accounting Firm on Internal Control over Financial Reporting, see [Part II, Item 8, Financial Statements and Supplementary Data](#).

Item 9B. Other Information

Not applicable.

PART III

Certain information required by Part III is incorporated by reference from Target's definitive Proxy Statement for the Annual Meeting of Shareholders to be held on June 9, 2021 (our Proxy Statement). Except for those portions specifically incorporated in this Form 10-K by reference to the Proxy Statement, no other portions of the Proxy Statement are deemed to be filed as part of this Form 10-K.

Item 10. Directors, Executive Officers and Corporate Governance

The following sections of the Proxy Statement are incorporated herein by reference:

- Item one--Election of directors
- General information about corporate governance and the Board
 - Business ethics and conduct
 - Committees
- Questions and answers about the 2021 Annual Meeting and voting--Question 14

See also [Part I, Item 4A, Executive Officers](#) of this Form 10-K.

Item 11. Executive Compensation

The following sections of the Proxy Statement are incorporated herein by reference:

- Compensation Discussion and Analysis
- Compensation tables
- Human Resources & Compensation Committee Report

Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters

The following sections of the Proxy Statement are incorporated herein by reference:

- Stock ownership information--
 - Beneficial ownership of directors and officers
 - Beneficial ownership of Target's largest shareholders
- Compensation tables--Equity compensation plan information

Item 13. Certain Relationships and Related Transactions, and Director Independence

The following sections of the Proxy Statement are incorporated herein by reference:

- General information about corporate governance and the Board of Directors--
 - Policy on transactions with related persons
 - Director independence
 - Committees

Item 14. Principal Accountant Fees and Services

The following section of the Proxy Statement is incorporated herein by reference:

- Item two-- Ratification of appointment of Ernst & Young LLP as independent registered public accounting firm--audit and non-audit fees

PART IV**Item 15. Exhibits, Financial Statement Schedules**

The following information required under this item is filed as part of this report:

a) Financial Statements

- Consolidated Statements of Operations for the Years Ended January 30, 2021, February 1, 2020, and February 2, 2019
- Consolidated Statements of Comprehensive Income for the Years Ended January 30, 2021, February 1, 2020, and February 2, 2019
- Consolidated Statements of Financial Position as of January 30, 2021, and February 1, 2020
- Consolidated Statements of Cash Flows for the Years Ended January 30, 2021, February 1, 2020, and February 2, 2019
- Consolidated Statements of Shareholders' Investment for the Years Ended January 30, 2021, February 1, 2020, and February 2, 2019
- Notes to Consolidated Financial Statements
- Report of Independent Registered Public Accounting Firm on Consolidated Financial Statements

Financial Statement Schedules

None.

Other schedules have not been included either because they are not applicable or because the information is included elsewhere in this Report.

b) Exhibits

- (3)A Amended and Restated Articles of Incorporation (as amended through June 9, 2010) ⁽¹⁾
- B Bylaws (as amended through March 27, 2020) ⁽²⁾
- (4)A Indenture, dated as of August 4, 2000 between Target Corporation and Bank One Trust Company, N.A. ⁽³⁾
- B First Supplemental Indenture dated as of May 1, 2007 to Indenture dated as of August 4, 2000 between Target Corporation and The Bank of New York Trust Company, N.A. (as successor in interest to Bank One Trust Company N.A.) ⁽⁴⁾
- C Target agrees to furnish to the Commission on request copies of other instruments with respect to long-term debt.
- D Description of Securities
- (10)A * Target Corporation Executive Officer Cash Incentive Plan
- B * Target Corporation Long-Term Incentive Plan (as amended and restated effective June 8, 2011) ⁽⁵⁾
- C * Amended and Restated Target Corporation 2011 Long-Term Incentive Plan (as amended and restated effective September 1, 2017) ⁽⁶⁾
- D * Target Corporation 2020 Long-Term Incentive Plan ⁽⁷⁾
- E * Target Corporation SPP I (2016 Plan Statement) (as amended and restated effective April 3, 2016) ⁽⁸⁾
- F * Target Corporation SPP II (2016 Plan Statement) (as amended and restated effective April 3, 2016) ⁽⁹⁾
- G * Target Corporation SPP III (2014 Plan Statement) (as amended and restated effective January 1, 2014) ⁽¹⁰⁾
- H * Amendment to Target Corporation SPP III (2014 Plan Statement) (effective April 3, 2016) ⁽¹¹⁾
- I * Target Corporation Officer Deferred Compensation Plan (as amended and restated effective June 8, 2011) ⁽¹²⁾
- J * Target Corporation Officer EDCP (2021 Plan Statement) (as amended and restated effective January 1, 2021)
- K * Target Corporation Deferred Compensation Plan Directors ⁽¹³⁾
- L * Target Corporation DDCP (2013 Plan Statement) (as amended and restated effective December 1, 2013) ⁽¹⁴⁾
- M * Target Corporation Officer Income Continuation Plan (as amended and restated effective September 1, 2017) ⁽¹⁵⁾
- N * Target Corporation Executive Excess Long Term Disability Plan (as restated effective January 1, 2010) ⁽¹⁶⁾
- O * Director Retirement Program ⁽¹⁷⁾
- P * Target Corporation Deferred Compensation Trust Agreement (as amended and restated effective January 1, 2009) ⁽¹⁸⁾
- Q * Amendment dated June 8, 2011 to Target Corporation Deferred Compensation Trust Agreement (as amended and restated effective January 1, 2009) ⁽¹⁹⁾
- R * Amendment dated October 25, 2017 to Target Corporation Deferred Compensation Trust Agreement (as amended and restated effective January 1, 2009) ⁽²⁰⁾
- S * Amendment dated December 18, 2020 to Target Corporation Deferred Compensation Trust Agreement (as amended and restated effective January 1, 2009)
- T * Form of Amended and Restated Executive Non-Qualified Stock Option Agreement ⁽²¹⁾
- U * Form of Restricted Stock Unit Agreement
- V * Form of Performance-Based Restricted Stock Unit Agreement
- W * Form of Performance Share Unit Agreement
- X * Form of Price-Vested Stock Option Agreement ⁽²²⁾
- Y * Form of Non-Employee Director Non-Qualified Stock Option Agreement ⁽²³⁾
- Z * Form of Non-Employee Director Restricted Stock Unit Agreement ⁽²⁴⁾
- AA * Form of Cash Retention Award ⁽²⁵⁾

BB *	<u>Aircraft Time Sharing Agreement as of March 13, 2015 among Target Corporation and Brian C. Cornell</u> ⁽²⁶⁾
CC *	<u>Transition Agreement dated January 7, 2019</u> ⁽²⁷⁾
DD	<u>Five-Year Credit Agreement dated as of October 5, 2016 among Target Corporation, Bank of America, N.A. as Administrative Agent and the Banks listed therein</u> ⁽²⁸⁾
EE	<u>Extension Amendment dated August 7, 2017 to Five-Year Credit Agreement among Target Corporation, Bank of America, N.A. as Administrative Agent and the Banks listed therein</u> ⁽²⁹⁾
FF	<u>Second Extension Amendment dated August 6, 2018 to Five-Year Credit Agreement among Target Corporation, Bank of America, N.A. as Administrative Agent and the Banks listed therein</u> ⁽³⁰⁾
GG ‡	<u>Credit Card Program Agreement dated October 22, 2012 among Target Corporation, Target Enterprise, Inc. and TD Bank USA, N.A.</u> ⁽³¹⁾
HH ‡	<u>First Amendment dated February 24, 2015 to Credit Card Program Agreement among Target Corporation, Target Enterprise, Inc. and TD Bank USA, N.A.</u> ⁽³²⁾
II †	<u>Second Amendment dated November 19, 2019 to Credit Card Program Agreement among Target Corporation, Target Enterprise, Inc. and TD Bank USA, N.A.</u> ⁽³³⁾
JJ ‡	<u>Pharmacy Operating Agreement dated December 16, 2015 between Target Corporation and CVS Pharmacy, Inc.</u> ⁽³⁴⁾
KK ‡	<u>First Amendment dated November 30, 2016 to Pharmacy Operating Agreement between Target Corporation and CVS Pharmacy, Inc.</u> ⁽³⁵⁾
LL	<u>Second Amendment dated January 9, 2018 to Pharmacy Operating Agreement between Target Corporation and CVS Pharmacy, Inc.</u> ⁽³⁶⁾
(21)	<u>List of Subsidiaries</u>
(23)	<u>Consent of Independent Registered Public Accounting Firm</u>
(24)	<u>Powers of Attorney</u>
(31)A	<u>Certification of the Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002</u>
(31)B	<u>Certification of the Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002</u>
(32)A	<u>Certification of the Chief Executive Officer Pursuant to Section 18 U.S.C. Section 1350 Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002</u>
(32)B	<u>Certification of the Chief Financial Officer Pursuant to Section 18 U.S.C. Section 1350 Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002</u>
101.INS	XBRL Instance Document
101.SCH	XBRL Taxonomy Extension Schema
101.CAL	XBRL Taxonomy Extension Calculation Linkbase
101.DEF	XBRL Taxonomy Extension Definition Linkbase
101.LAB	XBRL Taxonomy Extension Label Linkbase
101.PRE	XBRL Taxonomy Extension Presentation Linkbase

Copies of exhibits will be furnished upon written request and payment of Registrant's reasonable expenses in furnishing the exhibits.

- ‡ Certain portions of this exhibit have been omitted pursuant to a request for confidential treatment and have been filed separately with the Securities and Exchange Commission.
- † Certain portions of this exhibit are confidential and have been omitted pursuant to Item 601(b)(10) of Regulation S-K. Target agrees to supplementally furnish to the Securities and Exchange Commission a copy of such omissions upon request.
- * Management contract or compensation plan or arrangement required to be filed as an exhibit to this Form 10-K.
- (1) Incorporated by reference to Exhibit (3)A to Target's Form 8-K Report filed June 10, 2010.
- (2) Incorporated by reference to Exhibit (3)B to Target's Form 8-K Report filed April 2, 2020.
- (3) Incorporated by reference to Exhibit 4.1 to Target's Form 8-K Report filed August 10, 2000.
- (4) Incorporated by reference to Exhibit 4.1 to the Registrant's Form 8-K Report filed May 1, 2007.
- (5) Incorporated by reference to Exhibit (10)B to Target's Form 10-Q Report for the quarter ended July 30, 2011.
- (6) Incorporated by reference to Exhibit (10)C to Target's Form 10-Q Report for the quarter ended July 29, 2017.

- (7) Incorporated by reference to Exhibit (10) D to Target's Form 8-K Report filed June 11, 2020.
- (8) Incorporated by reference to Exhibit (10)C to Target's Form 10-Q Report for the quarter ended April 30, 2016.
- (9) Incorporated by reference to Exhibit (10)D to Target's Form 10-Q Report for the quarter ended April 30, 2016.
- (10) Incorporated by reference to Exhibit (10)E to Target's Form 10-K Report for the year ended February 1, 2014.
- (11) Incorporated by reference to Exhibit (10)NN to Target's Form 10-Q Report for the quarter ended April 30, 2016.
- (12) Incorporated by reference to Exhibit (10)F to Target's Form 10-Q Report for the quarter ended July 30, 2011.
- (13) Incorporated by reference to Exhibit (10)I to Target's Form 10-K Report for the year ended February 3, 2007.
- (14) Incorporated by reference to Exhibit (10)I to Target's Form 10-K Report for the year ended February 1, 2014.
- (15) Incorporated by reference to Exhibit (10)L to Target's Form 10-Q Report for the quarter ended July 29, 2017.
- (16) Incorporated by reference to Exhibit (10)A to Target's Form 10-Q Report for the quarter ended October 30, 2010.
- (17) Incorporated by reference to Exhibit (10)O to Target's Form 10-K Report for the year ended January 29, 2005.
- (18) Incorporated by reference to Exhibit (10)O to Target's Form 10-K Report for the year ended January 31, 2009.
- (19) Incorporated by reference to Exhibit (10)AA to Target's Form 10-Q Report for the quarter ended July 30, 2011.
- (20) Incorporated by reference to Exhibit (10)MM to Target's Form 10-Q Report for the quarter ended October 28, 2017.
- (21) Incorporated by reference to Exhibit (10)V to Target's Form 10-K Report for the year ended January 31, 2015.
- (22) Incorporated by reference to Exhibit (10)JJ to Target's Form 10-Q Report for the quarter ended April 29, 2017.
- (23) Incorporated by reference to Exhibit (10)EE to Target's Form 8-K Report filed January 11, 2012.
- (24) Incorporated by reference to Exhibit (10)Y to Target's Form 10-Q Report for the quarter ended August 1, 2020.
- (25) Incorporated by reference to Exhibit (10)W to Target's Form 10-K Report for the year ended February 2, 2013.
- (26) Incorporated by reference to Exhibit (10)HH to Target's Form 10-K Report for the year ended January 31, 2015.
- (27) Incorporated by reference to Exhibit (10)A to Target's Form 8-K Report filed January 10, 2019.
- (28) Incorporated by reference to Exhibit (10)O to Target's Form 10-Q Report for the quarter ended October 29, 2016.
- (29) Incorporated by reference to Exhibit (10)LL to Target's Form 10-Q Report for the quarter ended October 28, 2017.
- (30) Incorporated by reference to Exhibit (10)II to Target's Form 10-Q Report for the quarter ended November 3, 2018.
- (31) Incorporated by reference to Exhibit (10)X to Target's Form 10-Q/A Report for the quarter ended May 4, 2013.
- (32) Incorporated by reference to Exhibit (10)II to Target's Form 10-Q Report for the quarter ended May 2, 2015.
- (33) Incorporated by reference to Exhibit (10)HH to Target's Form 10-K Report for the year ended February 1, 2020.
- (34) Incorporated by reference to Exhibit (10)KK to Target's Form 10-K Report for the year ended January 30, 2016.
- (35) Incorporated by reference to Exhibit (10)CC to Target's Form 10-K Report for the year ended January 28, 2017.
- (36) Incorporated by reference to Exhibit (10)HH to Target's Form 10-K Report for the year ended February 3, 2018.

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, Target has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

TARGET CORPORATION

By:



Dated: March 10, 2021

Michael J. Fiddelke
Executive Vice President and Chief Financial Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, the report has been signed below by the following persons on behalf of Target and in the capacities and on the dates indicated.



Dated: March 10, 2021

Brian C. Cornell
Chairman of the Board and Chief Executive Officer



Dated: March 10, 2021

Michael J. Fiddelke
Executive Vice President and Chief Financial Officer



Dated: March 10, 2021

Robert M. Harrison
Senior Vice President, Chief Accounting Officer and Controller

DOUGLAS M. BAKER, JR.
 GEORGE S. BARRETT
 CALVIN DARDEN
 ROBERT L. EDWARDS
 MELANIE L. HEALEY
 DONALD R. KNAUSS

CHRISTINE A. LEAHY
 MONICA C. LOZANO
 MARY E. MINNICK
 DERICA W. RICE
 KENNETH L. SALAZAR
 DMITRI L. STOCKTON

Constituting a majority of the Board of Directors

Michael J. Fiddelke, by signing his name hereto, does hereby sign this document pursuant to powers of attorney duly executed by the Directors named, filed with the Securities and Exchange Commission on behalf of such Directors, all in the capacities and on the date stated.

By:



Dated: March 10, 2021

Michael J. Fiddelke
Attorney-in-fact

Shareholder Information

Annual Meeting

The 2021 Annual Meeting of Shareholders is scheduled for June 9, 2021 at 10:00 a.m. (Central Daylight Time) online at virtualshareholdermeeting.com/TGT2021. Due to continuing uncertainty regarding the COVID-19 pandemic, we are holding the 2021 Annual Meeting in a virtual-only meeting format as we did last year to support the health and well-being of our team members and shareholders. You will not be able to attend the 2021 Annual Meeting at a physical location. If we are able to safely do so, we intend to resume holding in-person annual meetings beginning in 2022.

Shareholder Information

Quarterly and annual shareholder information (including the Form 10-Q Quarterly Reports and Form 10-K Annual Report, which are filed with the Securities and Exchange Commission) is available at no charge to shareholders. To obtain copies of these materials, you may send an e-mail to investorrelations@target.com, call 1-800-775-3110, or write to: Target Corporation, Attn: John Hulbert, VP, Investor Relations, 1000 Nicollet Mall (TPN-0841), Minneapolis, Minnesota 55403.

These documents as well as other information about Target Corporation, including our Articles of Incorporation, Bylaws, Corporate Governance Guidelines (includes Director Code of Ethics), Board Committee Charters, Code of Ethics and Corporate Responsibility Report, are also available on the Internet at investors.target.com.

Transfer Agent, Registrar and Dividend Disbursing Agent

EQ Shareowner Services

Stock Exchange Listing

Trading Symbol: TGT
New York Stock Exchange

Shareholder Assistance

For assistance regarding individual stock records, lost certificates, name or address changes, dividend or tax questions, call EQ Shareowner Services at 1-800-794-9871, access their website at www.shareowneronline.com or write to: EQ Shareowner Services, P.O. Box 64874, St. Paul, Minnesota 55164-0874.

Direct Stock Purchase/ Dividend Reinvestment Plan

EQ Shareowner Services administers a direct purchase plan that allows interested investors to purchase Target Corporation stock directly, rather than through a broker, and become a registered shareholder of the company. The program offers many features including dividend reinvestment. For detailed information regarding this program, call EQ Shareowner Services toll free at 1-800-794-9871 or write to: EQ Shareowner Services, P.O. Box 64874, St. Paul, Minnesota 55164-0874.

Directors and Management

Directors

Douglas M. Baker, Jr.

Executive Chairman, Ecolab Inc.
*Lead Independent Director**
Governance Chair (2) (5)

George S. Barrett

Former Chairman & Chief Executive Officer, Cardinal Health, Inc. (3) (5)

Brian C. Cornell

Chairman of the Board & Chief Executive Officer, Target Corporation

Calvin Darden**

Chairman, Darden Petroleum & Energy Solutions, LLC (2) (3)

Robert L. Edwards

Former President & Chief Executive Officer, Safeway Inc.
Audit & Finance Chair (1) (5)

Melanie L. Healey

Former Group President, North America, The Procter & Gamble Company (2) (3)

Donald R. Knauss

Former Chairman & Chief Executive Officer, The Clorox Company (3) (4)

Christine A. Leahy

President & Chief Executive Officer, CDW Corporation (1) (4)

Monica C. Lozano*

President and Chief Executive Officer, The College Futures Foundation
Human Resources & Compensation Chair (2) (3)

Mary E. Minnick

Chairman, Digital Media Solutions
Infrastructure & Investment Chair (1) (4)

Derica W. Rice

Former Executive Vice President, CVS Health Corporation (1) (2)

Kenneth L. Salazar

Partner, WilmerHale
Risk & Compliance Chair (4) (5)

Dmitri L. Stockton

Former Senior Vice President & Special Advisor to the Chairman of General Electric Company (1) (4)

Executive Officers

Katie M. Boylan

Executive Vice President & Chief Communications Officer

Brian C. Cornell

Chairman of the Board & Chief Executive Officer

Michael J. Fiddelke

Executive Vice President & Chief Financial Officer

Richard H. Gomez

Executive Vice President and Chief Food & Beverage Officer

A. Christina Hennington

Executive Vice President & Chief Growth Officer

Melissa K. Kremer

Executive Vice President & Chief Human Resources Officer

Don H. Liu

Executive Vice President, Chief Legal & Risk Officer and Corporate Secretary

Michael E. McNamara

Executive Vice President & Chief Information Officer

John J. Mulligan

Executive Vice President & Chief Operating Officer

Jill K. Sando

Executive Vice President & Chief Merchandising Officer

Mark J. Schindele

Executive Vice President & Chief Stores Officer

Cara A. Sylvester

Executive Vice President and Chief Marketing & Digital Officer

Laysha L. Ward

Executive Vice President & Chief External Engagement Officer

(1) Audit & Finance Committee

(2) Governance Committee

(3) Human Resources & Compensation Committee

(4) Infrastructure & Investment Committee

(5) Risk & Compliance Committee

* Ms. Lozano was elected as Lead Independent Director to succeed Mr. Baker, effective after the 2021 Annual Meeting.

** Mr. Darden will not seek re-election and will leave the Board when his current term ends at the 2021 Annual Meeting.

View the digital version
of our Annual Report at
Target.com/annualreport.

1000 Nicollet Mall
Minneapolis, MN 5540
612.304.6073

STATE OF WYOMING * SECRETARY OF STATE
EDWARD A. BUCHANAN
BUSINESS DIVISION

Herschler Bldg East, Ste.100 & 101, Cheyenne, WY 82002-0020

Phone 307-777-7311

Website: <https://sos.wyo.gov> · Email: business@wyo.gov

Filing Information



Please note that this form **CANNOT** be submitted in place of your Annual Report.

Name	Target Corporation		
Filing ID	1980-000186808		
Type	Profit Corporation	Status	Active

General Information

Old Name	Dayton Hudson Corporation	Sub Status	Current
Fictitious Name		Standing - Tax	Good
		Standing - RA	Good
Sub Type		Standing - Other	Good
Formed in	Minnesota	Filing Date	11/18/1981 12:00 AM
Term of Duration	Perpetual	Delayed Effective Date	
		Inactive Date	

Share Information

Common Shares	160000000	Preferred Shares	200,000	Additional Stock	Y
Par Value	1.0000	Par Value	0.0000		

Principal Address

1000 Nicollet Mall
Minneapolis, MN 55403

Mailing Address

1000 Nicollet Mall TPS-3155
Minneapolis, MN 55403

Registered Agent Address

C T Corporation System
1908 Thomes Ave
Cheyenne, WY 82001

Parties

Type	Name / Organization / Address
------	-------------------------------

Notes

Date	Recorded By	Note
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Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name	Target Corporation		
Filing ID	1980-000186808		
Type	Profit Corporation	Status	Active

Most Recent Annual Report Information

Type	Original	AR Year	2020
License Tax	\$1,064.80	AR Exempt	N
AR Date	12/17/2020 9:38 AM		
Web Filed	N		

Officers / Directors

Type	Name / Organization / Address
President / Director	BRIAN C. CORNELL 1000 NICOLLET MALL, MINNEAPOLIS, MN 55403
Secretary	DAVID L. DONLIN 1000 NICOLLET MALL, MINNEAPOLIS, MN 55403
Treasurer	COREY L. HAALAND 1000 NICOLLET MALL, MINNEAPOLIS, MN 55403

Principal Address

1000 Nicollet Mall
Minneapolis, MN 55403

Mailing Address

1000 Nicollet Mall TPS-3155
Minneapolis, MN 55403

Annual Report History

Num	Status	Date	Year	Tax
00329081	Original	01/01/1800	1995	\$1,000.00
00354071	Original	01/01/1800	1996	\$1,000.00
00378968	Original	01/01/1800	1997	\$1,000.00
00408540	Original	12/03/1998	1998	\$1,000.00
00434891	Original	11/01/1999	1999	\$1,000.00
00465760	Original	11/02/2000	2000	\$957.41
00502579	Original	11/02/2001	2001	\$958.60
00549453	Original	10/28/2002	2002	\$913.89
00592940	Original	11/03/2003	2003	\$932.26
00636808	Original	11/01/2004	2004	\$918.94
00683831	Original	10/31/2005	2005	\$1,051.00
00737682	Original	11/03/2006	2006	\$1,113.30
00823264	Original	11/05/2007	2007	\$1,040.52
00935487	Original	11/06/2008	2008	\$1,008.20
01068974	Original	11/02/2009	2009	\$944.57
01231666	Original	10/28/2010	2010	\$933.68

Page 3 of 4

Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name **Target Corporation**

Filing ID **1980-000186808**

Type	Profit Corporation	Status	Active
2003-000446103	Merger - Survivor	01/30/2003	
2000-000401399	Merger - Survivor	02/11/2000	
2000-000401397	Name Change - Merger	02/11/2000	
2000-000400926	Merger - Survivor	01/31/2000	
2000-000400925	Merger - Survivor	01/31/2000	
1997-000326295	Merger - Survivor	09/22/1997	
1985-000231185	Common Amendment	09/09/1985	
1985-000231184	Name Change	09/09/1985	
1983-000207117	Common Amendment	07/18/1983	
1983-000200602	Merger - Survivor	01/10/1983	
See Filing ID	Initial Filing	11/18/1981	

NEW OR TRANSFER LIQUOR LICENSE OR PERMIT APPLICATION

FOR LIQUOR DIVISION USE ONLY

Customer #:

Trf from:

Reviewer:

Initials

Date

Agent:

Chief:

To be completed by City/County Clerk

Local License #:

License

Fees: Annual Fee: \$ 1500.00Prorated Fee: \$ 903.17

Transfer Fee: \$ _____

Publishing Fee: \$ 100.00

Date filed with clerk: 6 / 15 / 21

Advertising Dates: (2 Weeks)

8/4/11 & 8/11/21Hearing Date: 8 / 23 / 21Publishing Fee Direct Billed to Applicant: ☐

License Term:

8 / 29 / 21
Month Day Year

through

3 / 31 / 22
Month Day Year

LICENSING AUTHORITY: Begin publishing promptly. As W.S. 12-4-104(d) specifies: NO LICENSING AUTHORITY SHALL APPROVE OR DENY THE APPLICATION UNTIL THE LIQUOR DIVISION HAS CERTIFIED THE APPLICATION IS COMPLETE.

Applicant: Tasting Room Jackson, LLCTrade/Business Name (dba): The Tasting RoomBuilding to be licensed/Building Address: 140 N. Cache St. (old Mac's BBQ space)Suite C+D

Number & Street

Jackson

City

WY

State

83001

Zip

Teton

County

Local Mailing Address:

235 E Simpson Ave.

P.O. Box or Number & Street

Jackson

City

WY

State

83001

Zip

Local Business Telephone Number: (307) 201-2183Fax Number: () N/ABusiness E-Mail Address: info@TastingRoomJackson.com**FILING FOR**☒ NEW LICENSE☐ TRANSFER OF LOCATION**FILING IN (CHOOSE ONLY ONE)**☒ CITY OF JACKSON☐ COUNTY OF:**FILING AS (CHOOSE ONLY ONE)**☐ INDIVIDUAL☐ PARTNERSHIP☐ LP/LLP☒ LLC☐ CORPORATION☐ LTD PARTNERSHIP☐ ORGANIZATION☐ OTHER _____☐ TRANSFER OWNERSHIP☐ ASSIGNMENT LETTER ATTACHED

FORMERLY HELD BY: _____

TYPE OF LICENSE OR PERMIT (CHOOSE ONLY ONE)**RETAIL LIQUOR LICENSE**☐ ON-PREMISE ONLY (BAR)☐ OFF-PREMISE ONLY (PACKAGE STORE)☒ COMBINATION ON/OFF PREMISE (BOTH BAR & PACKAGE STORE)
☐ RESTAURANT LIQUOR LICENSE
☐ RESORT LIQUOR LICENSE
☐ BAR AND GRILL
LIMITED RETAIL (CLUB)
☐ VETERANS CLUB
☐ FRATERNAL CLUB
☐ GOLF CLUB
☐ SOCIAL CLUB
☐ MICROBREWERY☐ WINERY☐ DISTILLERY SATELLITE☐ WINERY SATELLITE☐ COUNTY RETAIL/SPECIAL MALT BEVERAGE PERMIT**SPECIAL DESIGNATIONS**☐ CONVENTION FACILITY☐ CIVIC CENTER/EVENT CENTER/ PUBLIC AUDITORIUM☐ GOLF CLUB☐ GUEST RANCH☐ RESORT

To Assist the Liquor Division with scheduling inspections:

OPERATIONAL STATUS☒ FULL TIME (e.g. Jan through Dec)☐ SEASONAL / PART-TIME☐ NON-OPERATIONAL / PARKED

Specify months of your operation:

from Jan. to Dec.

Days of Week (e.g. Mon through Sat):

from Mon. to Sun.

Hours of Operation (e.g. 10a - 2a):

Mon-Sat from 3:00 pm to 10:00 pm
Sun 12:00 pm to 8:00 pm

ALL APPLICANTS MUST COMPLETE QUESTIONS 1- 4**1. BUILDING OWNERSHIP:** Does the applicant? W.S. 12-4-103(a)(iii)(a) **OWN** the licensed building?☐ YES (own)(b) **LEASE** the licensed building? (Lease must be through the term of the liquor license)☒ YES (lease)

If Yes, please submit a copy of the lease and indicate:

(letter of intent)

(i) When the lease expires, located on page 1 paragraph 1 of lease. LOI(ii) The **Sales** provision for alcoholic or malt beverages is located, on page 1 paragraph 2 of lease. LOI(Lease MUST contain a provision for SALE OF ALCOHOLIC or MALT BEVERAGES.)**2.** To operate your liquor business, have you assigned, leased, transferred or contracted with any other person (entity) to operate and assert total or partial control of the license and the licensed building? W.S. 12-4-601(b)☐ YES ☒ NO**3.** Does any manufacturer, brewer, rectifier, wholesaler, or through a subsidiary affiliate, officer, director or member of any such firm: W.S. 12-5-401, 12-5-402, 12-5-403

(a) Hold any interest in the license applied for?

☐ YES ☒ NO

(b) Furnish by way of loan or any other money or financial assistance for purposes hereof in your business?

☐ YES ☒ NO

(c) Furnish, give, rent or loan any equipment, fixtures, interior decorations or signs other than standard brewery or manufacturer's signs?

☐ YES ☒ NO(d) If you answered **YES** to any of the above, explain fully and submit any documents in connection there within:**4.** Does the **applicant** have any interest or intent to acquire an interest in any other liquor license issued by **this** licensing authority? W.S. 12-4-103(b)☒ YES ☐ NOIf "YES", explain: Strongly prefer retail license, but could possibly use bar and grill**5. BAR AND GRILL LICENSE OR RESTAURANT LICENSE:**

Have you submitted a valid food service permit or application? W.S. 12-4-413(a)

☐ YES ☐ NO**6. RESORT LICENSE:**

Does the resort complex:

(a) Have an actual valuation of at least one million dollars, or have you committed or expended at least one million dollars (\$1,000,000.00) on the complex, excluding the value of the land? W.S. 12-4-401(b)(i)

☐ YES ☐ NO

(b) Include a restaurant and a convention facility which will seat at least one hundred (100) persons? W.S. 12-4-401(b)(ii)

☐ YES ☐ NO

(c) Include motel, hotel or privately owned condominium, town house or home accommodations approved for short term occupancy with at least one hundred (100) sleeping rooms? W.S. 12-4-401(b)(iii)

☐ YES ☐ NO

(d) If no on question (c), have a ski resort facility open to the general public in which you have committed or expended not less than 10 million dollars (\$10,000,000.00)? W.S. 12-4-401(b)(iv)

☐ YES ☐ NO

(e) Are you contracting/leasing the food and beverage services? W.S. 12-4-403(b)

1. If Yes, have you submitted a copy of the food and beverage contract/lease?

☐ YES ☐ NO**7. MICROBREWERY LICENSE:**

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii)

☐ YES ☐ NO(a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT☐ BAR AND GRILL☐ WINERY

(b) Do you self distribute your products? W.S. 12-2-201(a)

☐ YES ☐ NO

(Requires wholesale malt beverage license with the Liquor Division)

8. WINERY LICENSE:

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii)

☐ YES ☐ NO(a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT☐ BAR AND GRILL☐ MICROBREWERY

9. LIMITED RETAIL (CLUB) LICENSE:

FRATERNAL CLUBS W.S. 12-1-101(a)(iii)(B)

- (a) Has the fraternal organization been actively operating in at least thirty-six (36) states? ☐ YES ☐ NO
- (b) Has the fraternal organization been actively in existence for at least twenty (20) years? ☐ YES ☐ NO

10. LIMITED RETAIL (CLUB) LICENSE:

VETERANS CLUBS W.S. 12-1-101(a)(iii)(A):

- (a) Does the Veteran's organization hold a charter by the Congress of the United States? ☐ YES ☐ NO
- (b) Is the membership of the Veteran's organization comprised only of Veterans and its duly organized auxiliary? ☐ YES ☐ NO

11. LIMITED RETAIL (CLUB) LICENSE:

GOLF CLUBS W.S. 12-1-101(a)(iii)(D)/W.S. 12-4-301(e):

- (a) Do you have more than fifty (50) bona fide members? ☐ YES ☐ NO
- (b) Do you own, maintain, or operate a bona fide golf course together with clubhouse? ☐ YES ☐ NO
- (c) Are you a political subdivision of the state that owns, maintains, or operates a golf course? ☐ YES ☐ NO
1. Are you contracting/leasing the food and beverage services? W.S. 12-5-201(g) ☐ YES ☐ NO
2. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

12. LIMITED RETAIL (CLUB) LICENSE:

SOCIAL CLUBS W.S. 12-1-101(a)(iii)(E)/W.S. 12-4-301(b):

- (a) Do you have more than one hundred (100) bona fide members who are residents of the county in which the club is located? ☐ YES ☐ NO
- (b) Is the club incorporated and operating solely as a nonprofit organization under the laws of this state? ☐ YES ☐ NO
- (c) Is the club qualified as a tax exempt organization under the Internal Revenue Service? ☐ YES ☐ NO
- (d) Has the club been in continuous operation for a period of not less than one (1) year? ☐ YES ☐ NO
- (e) Has the club received twenty-five dollars (\$25.00) from each bona fide member as Recorded by the secretary of the club and are club members at the time of this application in good standing by having paid at least one (1) full year in dues? ☐ YES ☐ NO
- (f) Does the club hold quarterly meetings and have an actively engaged membership carrying out the objectives of the club? ☐ YES ☐ NO
- (g) Have you filed a true copy of your bylaws with this application? ☐ YES ☐ NO
- (h) Has at least fifty one percent (51%) of the membership signed a petition indicating a desire to secure a Limited Retail Liquor License? (Petition Attached) ☐ YES ☐ NO

13. If applicant is filing as an Individual, Partnership or Club: W.S. 12-4-102(a)(ii) & (iii)

Each individual, partner or club officer must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip DO NOT LIST PO BOXES	Residence Phone Number	Have you been a DOMICILED resident for at least 1 year and not claimed residence in any other state in the last year?	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application.)

14. If the applicant is a **Corporation, Limited Liability Company, Limited Liability Partnership or Limited Partnership:** W.S. 12-4-102(a)(iv) & (v)

Each stockholder holding, either jointly or severally, ten percent (10%) or more of the outstanding and issued capital stock of the corporation, limited liability company, limited liability partnership, or limited partnership, and **every officer, and every director** must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip <i>DO NOT LIST PO BOXES</i>	Residence Phone Number	No. of Years in Corp or LLC	% of Corpora te Stock Held	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
Bailey A. Pepe		Victor, ID 83455		1	100%	YES ☐ NO ☒	YES ☐ NO ☒
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application)

REQUIRED ATTACHMENTS:

- (letter of open bank account in good standing)
- (letter of intent to lease)
- ☒ A statement indicating the financial condition and financial stability of the applicant W.S. 12-4-102(a)(vi).
 - ☒ Attach any lease agreements (especially for resort / political subdivisions leasing out food & beverage services) W.S. 12-4-103 (a)(iii)/W.S. 12-4-403(b)/W.S. 12-4-301(e).
 - ☐ If transferring a license from one ownership to another, a form of assignment from the current licensee to the new applicant authorizing the transfer W.S. 12-4-601(b).

OATH OR VERIFICATION

Requires signatures by **ALL** Individuals, **ALL** Partners, **ONE (1)** LLC Member, or **TWO (2)** Corporate Officers or Directors except that if all the stock of the corporation is owned by **ONE (1)** individual then that individual may sign and verify the application upon his oath, or **TWO (2)** Club Officers. W.S. 12-4-102(b)

Under penalty of perjury, and the possible revocation or cancellation of the license,
I swear the above stated facts, are true and accurate.

STATE OF Idaho)
WYOMING) SS.
COUNTY OF Teton)

Signed and sworn to before me on this 15 day of June, 2021 that the facts alleged in the foregoing instrument are true by the following:

- 1) Bailey A. Pepe
(Signature)

Bailey A. Pepe
(Printed Name)

Owner
Title
- 2) _____
(Signature)

(Printed Name)

Title
- 3) _____
(Signature)

(Printed Name)

Title
- 4) _____
(Signature)

(Printed Name)

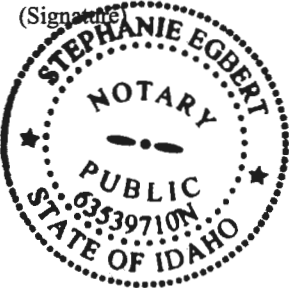
Title
- 5) _____
(Signature)

(Printed Name)

Title
- 6) _____
(Signature)

(Printed Name)

Title



Witness my hand and official seal: Stephanie Egbert
Signature of Notary Public

My commission expires: 2/24/24

Liquor License Application

Rev 10/2020



June 14, 2021

To Whom It May Concern:

Tasting Room Jackson LLC, with an intended principal place of business 140 N Cache St, Jackson, WY 83001, has an open and active business checking account with Wells Fargo Bank. The account is in good standing.

Sincerely,

A handwritten signature in blue ink, appearing to read "Brianna Harmon", written over a light blue horizontal line.

Brianna Harmon
Personal Banker & Small Business Advocate
Wells Fargo Bank, N.A.

Name Brianna Harmon 07891
208-354-2200 1117 24-011
Wells Fargo Bank, N.A. COID 0113
Driggs Office AU 73878

LETTER OF INTENT TO LEASE
140 N. Cache Street, Suite C&D

June 15, 2021

Bailey Pepe
Tasting Room Jackson, LLC
70 S. Beryl Ave, Unit 3B
Victor, ID 83455
Sent via email only: bailey.abendschoen@gmail.com

Dear Bailey :

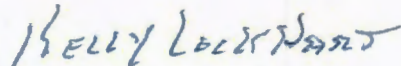
This letter of intent outlines certain terms and conditions under which Hereford Capital, LLC ("Landlord") plans to lease the space located at 140 N. Cache Street, Suites, C&D, Jackson, WY (the "Leased Premises") to Tasting Room, LLC ("Tenant") in the event that Tenant is awarded a liquor license by the Town of Jackson.

1. **Lease Term.** Landlord plans to lease the Leased Premises to Tenant for a term of 5 years with an additional 5 year option. The start date of the Term would be no later than the effective date of the liquor license awarded by the Town of Jackson, which is anticipated to be between August 23-September 30, 2021.
2. **Use of the Premises.** The Leased Premises will be used to operate a wine tasting bar and restaurant. The lease would specifically allow for the serving and dispensing of alcoholic beverages, including on the second-story deck.
3. **Rent.** \$ [REDACTED] with a 3% annual accelerator.
4. **Lease Type.** The lease would be a Triple Net Lease with tenant responsible for 40% of total expenses for the building containing the leased premises.
5. **Contingency.** If Tenant is not awarded a liquor license from the Town of Jackson by September 30, 2021, Landlord and Tenant have no obligation to enter a lease.
6. **Improvements.** Any improvements to the Leased Premises would need Landlord's advance written consent.
7. **Employee Housing Exaction Fees.** Any employee housing exaction fees levied by the Town of Jackson for Tenant's contemplated use shall be paid by Tenant.
8. **Assignment and Subleasing.** Tenant may sublease the first floor, or a portion thereof to MGB Ventures, LLC for the purpose of operating a restaurant. No additional assignment or subleasing may occur without Landlord's written consent which may be withheld in Landlord's sole and absolute discretion for any reason or no reason at all.
9. **Repair and Maintenance.** Tenant shall be responsible for all interior maintenance and repair which includes without limitation all electrical, plumbing and mechanical systems from where they are stubbed into the demising wall.
10. **No Brokers.** No broker commissions shall be paid by Landlord or Tenant in conjunction with the execution of the Lease.

11. **Personal Guaranty.** Bailey Pepe shall individually guaranty the obligations of the lease.
12. **Non-Binding.** This LOI sets forth the intent of the parties only, it is non-binding and the parties agree that neither of them will be bound until a Lease for the Leased Premises has been negotiated and signed.

If this letter of intent meets your understanding, please sign below and return to me.

Hereford Capital, Co., LLC

A handwritten signature in blue ink that reads "Kelly Lockhart". The signature is written in a cursive, slightly stylized font.

Kelly Lockhart, Manager



Business Information / Plan of Operation

Type of Liquor License:

☒ Retail ☐ Bar & Grill

Name of Applicant: Tasting Room Jackson LLC

Tell us about your business.

For established businesses: N/A

When did your business open?

Are you open year-round?

If not, provide when and how long you are closed (off-season).

Provide your annual sales tax payments for the last three years.

2020 =

2019 =

2018 =

What is the percentage of your employees who live locally? (includes surrounding communities)

Describe how you are involved with Environmental & Public Health related to COVID-19.

Provide the number of parking spaces your business has (excluding street parking).

Are you located near a bus stop or pathway system?

Have you been involved with community events or public service? Describe.

For new businesses: Please see Exhibit A for responses.

What is the projected opening date for your business?

Will you be open year-round?

If not, provide when and how long you will be closed (off-season).

What are your total sales projections for the next 3 years?

1st year of operation =

2nd year of operation =

3rd year of operation =

Will you hire locally (includes surrounding communities)?

How will you be involved with Environmental & Public Health related to COVID-19?

Provide the number of parking spaces your business will have (excluding street parking).

Will you be located near a bus stop or pathway system?

What are your plans for community involvement or public service?

All Applicants.

Describe your company structure and leadership team.

Describe the nature of your business.

Describe products to be provided (including alcohol).

Describe your target market.

What is the official building capacity?

Describe frequent events or gatherings held on your property or will be held.

You will be selling a high-addiction product; how will you be involved in the community to address that?

Describe the process for customers to order alcohol and how it is delivered.

Do you plan to serve alcohol outside on a deck or patio? If so, include a sketch or site plan showing the outside area.

If so, describe the physical characteristics of the outside area.

What is your plan to keep customers from leaving with open alcohol containers?

Prepared by: *Bailey Pepe*

Date: *6/12/21*

**The Tasting Room
Business Information & Plan of Operation
(New Business)**

Projected Opening Date: October 15, 2021.

Will you be open year-round? Yes.

What are your total sales projections for the next 3 years?

- 1st year of operation: [REDACTED]
- 2nd year of operation: [REDACTED]
- 3rd year of operation: \$ [REDACTED]

Will you hire locally? Yes, absolutely. The Tasting Room will aim to hire year-round employees who live locally. At a minimum, The Tasting Room will employ 1-2 managers, 2-3 sommeliers, 2-3 hosts/hostesses, 2 cooks, 2-3 servers, and 1 marketing manager for a total of 10-14 employees. The use of automatic wine serving machines (see below for further explanation) will not decrease the guest-to-employee ratio, it will merely allow employees to spend more time discussing with guests, as opposed to pouring.

How will you be involved with Environmental and Public Health related to COVID-19?

In light of the persisting dangers of COVID-19, The Tasting Room will require all employees to be fully vaccinated. Fresh glasses will be provided to customers for every wine taste, and surfaces will be sanitized at frequent intervals. Masks will be provided for customers and strongly encouraged for non-vaccinated individuals. In the event it is necessary, The Tasting Room can limit capacity to facilitate social distancing.

Separately, in terms of environmental impact apart from COVID-19, all wine bottles will be recycled and/or repurposed. The Tasting Room's bathrooms and the front-of-house will utilize recycled paper products, and we will strive to maximize recycling of discarded items.

Provide the number of parking spaces your business will have: The Tasting Room will have only street parking and the focus will be pedestrian access. However, the parking lot at 250 N Cache Street is nearby.

Will you be located near a bus stop or pathway system? Yes. The Tasting Room will be just a short walk from multiple START Bus stops and easily accessible from the pathway system on Gill Avenue.

What are your plans for community involvement or public service? On a personal level, I believe that giving back to one's community is very important, and I currently work in public service (on the Idaho side of Teton Pass). If The Tasting Room is awarded a liquor license, I intend to become more personally involved in volunteer efforts in the Jackson community, and I will incentivize my employees to do so as well. In addition to encouraging my employees to participate in existing charity organizations and events, The Tasting Room will commit to hosting an annual fundraising event and donating 100% of profits to local alcoholism treatment and support groups. The business will also help give a start to local up-and-coming artists by displaying and selling their works in The Tasting Room.

Describe your company structure and leadership team. The Tasting Room will be a small, one-of-a-kind business located exclusively in Jackson. I (Bailey Pepe) am the sole owner. I have not yet made formal hiring decisions as the business's existence is contingent upon obtaining a liquor license, but I have several local individuals ready to come onboard as managers, sommeliers and other employees if I am awarded a license.

Describe the nature of your business.

The Tasting Room is an in-town equivalent of the tasting room at a winery: A wine bar with a focus on ¼ glass "tastes" and vino-cultural exploration and education. The aesthetic will be refined-rustic, with a non-pretentious and welcoming atmosphere. All wines available for tasting will be available for purchase by the bottle for guests to take home or to dinner at a local restaurant.

Many people mistakenly believe that they "don't like wine" because they've never had the opportunity to sample different types, or have never had the means to try high-end wines. Other people find wine unapproachable because there are seemingly unlimited varieties, and they are overwhelmed by the options or apprehensive of spending money on something they may not like. Lastly, a third group of people adore wine, but routinely have the dilemma of deciding between a wine they love, or taking a chance on a new one they've never tried. The Tasting Room caters to all three groups. We will have an extensive collection of wines available for tasting (80-100 wines on any given day) with the majority of tastes costing only \$3-4. All of the wines will be on display, along with information cards providing tasting notes and other information about the wines. Guests will be free to walk around the space reading about different wines and sampling wines at their leisure. There will also be multiple sommeliers on the floor to assist guests in selecting wines, deciding on food pairings (for example, did you know salt-and-vinegar potato chips pair perfectly with champagne?) and answering any other questions they may have.

How can The Tasting Room be financially viable with 80-100 bottles opened for tasting at a time? The answer is that Tasting Room will utilize automated wine preservation and dispensing machines (such as those produced by Enomatic – further details below). These machines simultaneously preserve open wine for extended periods, and allow guests to serve themselves using pre-paid cards similar to hotel keys. This affords guests a highly interactive experience and allows them to explore at their own pace.

The Tasting Room's décor will also be a unique and interactive part of guests' experience. The walls will feature photography and paintings of the Jackson Hole area from up-and-coming local photographers and artists. The works will be under constant rotation, and all of the art will be available for purchase (at affordable prices so the average customer might conceivably leave with a piece of art).

Describe the products to be provided (including alcohol). The Tasting Room's main offering will be an extensive selection of wines, ranging from affordable gems to rare and award-winning wines. In terms of food, we will serve finger snacks tailored to munching alongside wines as well as an expansive array of cheese, charcuterie and heavy hors d'oeuvres. For those guests (for example, wine-lovers' significant others) who prefer beer, The Tasting Room will also have a selection of local craft beers available for tasting as well. All wine available to taste will also be available by the bottle, for either consumption on-premises or to take home.

Describe your target market. The Tasting Room will cater to visitors and locals alike, anyone looking for an engaging evening exploring wine or to relax with the perfect glass and a view of Jackson. As an incentive for local customers, The Tasting Room will offer Locals Tasting Cards (for a 10% discount), wine glass storage for regulars who want to keep their own glass (perhaps crystal or shaped for a particular varietal) on the premises, and wine club memberships providing discounts on tastings and events. Despite a main focus on alcoholic beverages, Tasting Room will also be family-friendly, with children welcome to accompany their parents (and safeguards to ensure that children are not able to serve themselves wine from the automated dispensers – more details below).

What is the official building capacity? 126 people

Describe frequent events or gatherings held on your property. The Tasting Room will host periodic wine-tasting events and themed seminars (for example, Sipping Through the South of France or Behind the Bubbles). There will also be weekly blind-tastings where aspiring sommeliers (or anyone looking for a good time) can try their hand at sampling different wines and filling out tasting grids.

You will be selling a high-addiction product; how will you be involved in the community to address that?

As a threshold matter, one of the main focuses of The Tasting Room is to encourage individuals to enjoy wine and beer in modest quantities, as a delicacy to be savored rather than consumed en masse for the purpose of becoming intoxicated. By fostering this mentality, The Tasting Room will encourage visitors and locals alike to drink responsibly, and in moderation.

That said, I have a solemn understanding that alcoholism is a widespread disease that can have devastating effects on families and communities. I currently serve as the Teton County (Idaho) Prosecuting Attorney, and I am intimately involved in the alcohol and drug problem-solving court on the Idaho side of the Pass. I also spend a great deal of time assisting individuals obtain the alcohol treatment and support that they need. If The Tasting Room is awarded a liquor license, I intend to become more involved with and give back to the Jackson community as well. I will commit to hosting an annual fundraising event and donating 100% of the profits to Jackson-based alcoholism counseling and support groups.

Describe the process for customers to order alcohol and how it is delivered.

The Tasting Room will serve alcohol through a combination of automated dispensing machines and traditional wait-staff service. At the business entrance, there will be a reception desk where guests present identification and purchase Tasting Cards, which are essentially debit cards which can be pre-loaded with funds. Throughout The Tasting Room, there will be multiple wine dispensing machines and two craft beer dispensing stations. Guests can browse available selections, and when they find a wine or beer that they would like to try, they insert their Wine Card into the relevant dispenser, select the desired serving size (taste, half glass or full glass) and the wine or beer is automatically dispensed into the guest's glass.

What about the danger of over-serving? While the use of automated dispensers might initially seem problematic from an oversight perspective, it actually provides significant advantages over traditional service models. At any given time, there will be 2-5 sommeliers and other employees on the floor assisting guests. Without the responsibility of pouring alcohol, they will have more time to focus on the guests and observe any instances of problematic consumption. Further, the dispensing machines

and corresponding card software include monitoring features that track the purchases made on each card. Employees will be able to monitor the alcohol purchased on any given card, and ensuring that no one is over-served.

Is there anything to prevent underage individuals from serving themselves alcohol? Yes. The only way to obtain alcohol from the automated dispensers will be through use of a Tasting Card, and individuals will need to present identification to purchase a Tasting Card. There will also be ample staff on the floor with the dispensers and anyone with a Tasting Card that appears potentially under age may be asked to present identification.

Do you plan to serve alcohol outside on a deck or patio? Yes. Alcohol will only be served inside, but guests will have the option to take their beverages out onto the deck to enjoy.

If so, describe the physical characteristics of the outside area. The Tasting Room has a balcony on the second story overlooking N Cache Street. It is only accessible from inside the building, on the second floor.

What is your plan to keep customers from leaving with open alcohol containers? The only exit from the deck will be through the doorway back to the main tasting area on the second floor.

Additional Noteworthy Information (not requested on form):

As a new business, The Tasting Room does not yet lease premises, but I have a letter of intent from Mr. Kelly Lockhart to lease the premises at 140 N Cache Street (the old Moe's BBQ location). If granted a liquor license, I have every expectation of leasing these premises.

For the sake of full disclosure, I will add that the premises at 140 N Cache Street have extensive kitchen space (more than I will need to prepare the heavy hors d'oeuvres I plan to offer at the Tasting Room). Thus, I plan to lease a portion of the first floor (namely, the kitchen) to MGB Ventures LLC for the operation of an upscale grab-and-go burrito shop. Alcohol sales and service will be strictly limited to The Tasting Room employees.

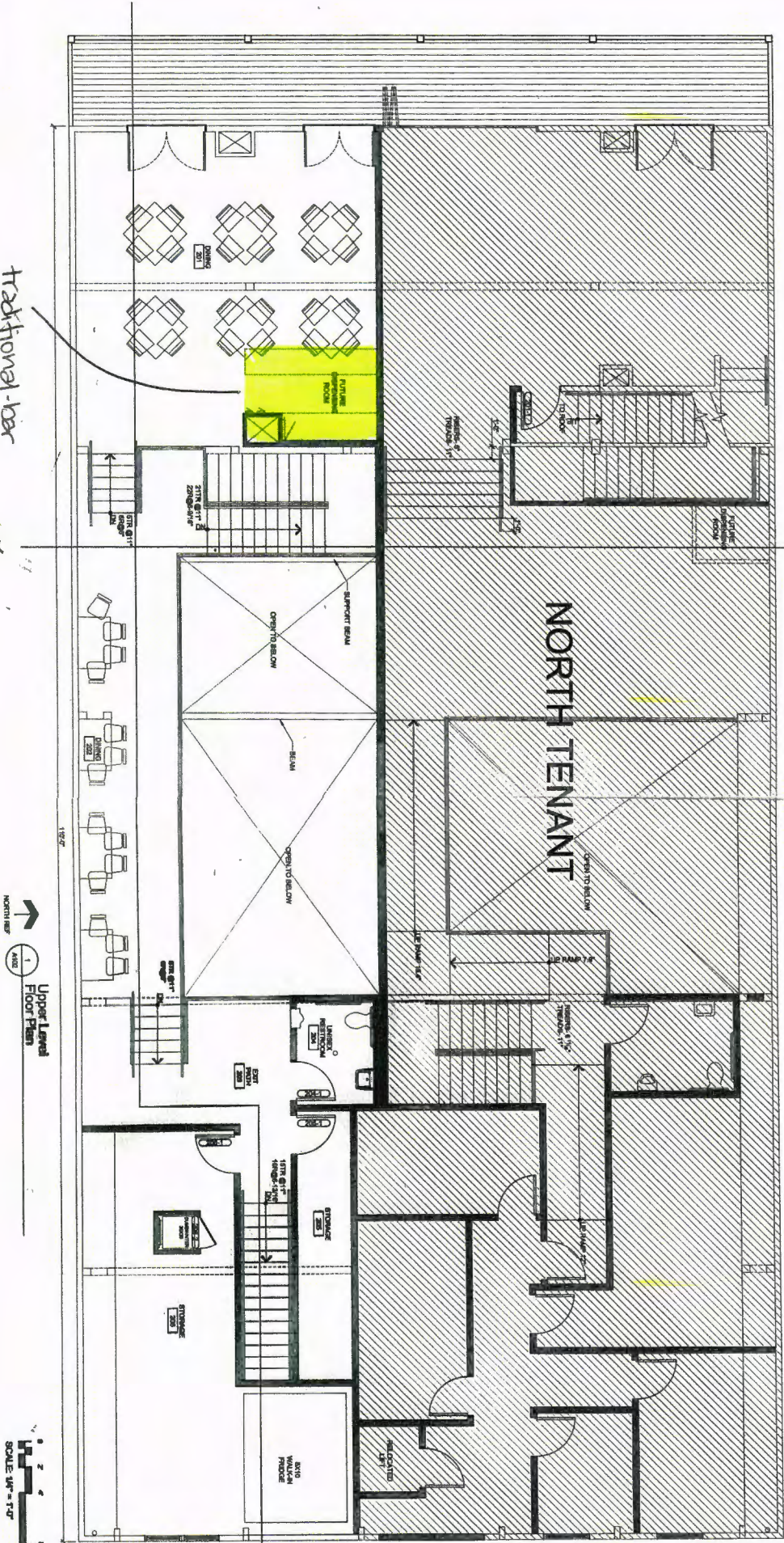
JACKSON, WY
SOUTH TENANT IMPROVEMENT
140 N CACHE

© 2011 ALL RIGHTS RESERVED
CONSTRUCTION
DOCUMENTS

04.13.11
DRAWN BY: J. J. J. J.
CHECKED BY: J. J. J. J.
DATE: 04.13.11

BASIC USE PERMIT

UPPER LEVEL
PLAN, SCHEDULES
DETAILS
A102



traditional bar

Upper Level
Floor Plan
NORTH 180°

SCALE 1/4" = 1'-0"

JACKSON, WY
SOUTH TENANT IMPROVEMENT
140 N CACHE

BASIC USE PERMIT

MAIN LEVEL
PLAN SCHEDULES
DETAILS
A101

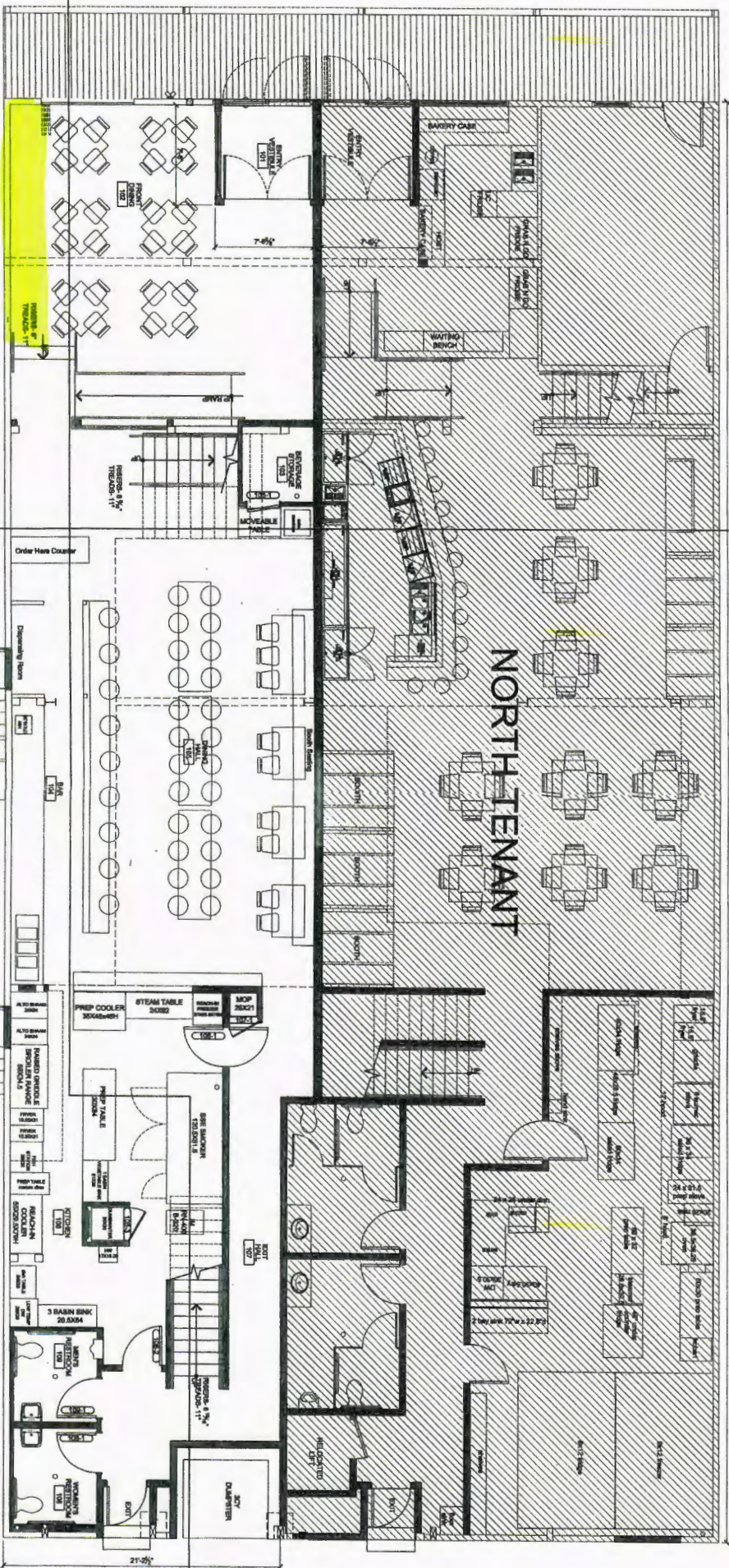
DATE: 01/11/2018
DRAWN BY: J. [illegible]
CHECKED BY: [illegible]
REVISION: 1.0

CONSTRUCTION
DOCUMENTS

SCALE: 1/4" = 1'-0"

Main Level
Floor Plan

traditional bar



GENERAL CONSTRUCTION NOTES

- THIS PROJECT SHALL COMPLY WITH THE 2012 EDITION OF THE IBC, THE 2014 EDITION OF THE IRC, AND THE 2014 EDITION OF THE TOWNSHIP OF JACKSON LOCAL, SUBCONTRACTOR OR TRADES PERSON NOTING DISCREPANCIES SHALL NOTIFY THE ARCHITECT IMMEDIATELY UPON DISCOVERY.
- CONTRACTOR SHALL COORDINATE ALL REQUIRED INSPECTIONS BY TOWNSHIP OF JACKSON BUILDING, PLANNING AND FIRE DEPARTMENTS, HUD, FHA, STATE ELECTRICAL INSPECTOR OR OTHER GOVERNING AUTHORITIES, AS NECESSARY.
- ALL CONSTRUCTION DEBRIS IS TO BE STOCKPILED NEATLY ON SITE UNTIL DISPOSAL, WHICH SHALL BE DONE AT COUNTY LANDFILL OR RECYCLING FACILITY ONLY. NO DEBRIS IS TO BE DISPOSED OF IN LOCAL WASTE COLLECTION FACILITIES. ON-SITE REFUSE BURNING WILL BE DONE ONLY WITH APPROVAL OF OWNER, TETON COUNTY SHERIFF.
- EXCEPT IN INTERIOR ELEVATIONS, AND UNLESS OTHERWISE NOTED, ALL DIMENSIONS ARE GIVEN TO FACE OF ROUGH FRAMING, CENTERLINE OF COLUMNS, OR FACE OF CONCRETE AND C.M.U. WALL. INTERIOR ELEVATION DIMENSIONS ARE GIVEN TO FACE OF FINISH MATERIAL. GIVEN DIMENSIONS TAKE PRECEDENCE OVER SCALE. CONTRACTOR SHALL TAKE EXTRA CAUTION TO COORDINATE DIMENSIONS OF STRUCTURAL DRAWINGS WITH ARCHITECTURAL DRAWINGS PRIOR TO CONSTRUCTION. VERIFY DISCREPANCIES WITH ARCHITECT.
- CONTRACTOR SHALL PROVIDE STORAGE FOR ALL BUILDING MATERIALS IN ACCORDANCE WITH MANUFACTURER'S RECOMMENDATIONS. STORAGE OF SUPPLIES SHALL REMAIN DRY.
- ALL SUBSTITUTIONS ARE TO BE APPROVED BY ARCHITECT/OWNER, ALONG WITH WRITTEN REQUESTS. CONTRACTOR SHALL PROVIDE ALL INFORMATION REGARDING THE SUBSTITUTION IN QUESTION, INCLUDING COST, AVAILABILITY AND REASON FOR SUBSTITUTION.
- SOLID WOOD BLOCKING, INSULATION OR OTHER FIRESTOP MATERIAL IS TO BE PROVIDED BETWEEN STORIES, BETWEEN TOP STORY AND ROOF SPACE, BETWEEN STAIR STRINGERS AT TOP AND BOTTOM, BETWEEN STUDS ALONG STAIR RUNS AND AT ALL OTHER PLACES THAT COULD AFFORD THE PASSAGE OF FLAME, FIRESTOPS BETWEEN CHIMNEY AND WOOD FRAME SHALL BE NON-COMBUSTIBLE.
- CONTRACTOR SHALL PROVIDE SAMPLES OF ALL FINISHES AND STAIN COLORS FOR APPROVAL BY ARCHITECT/OWNER. THIS INCLUDES BUT IS NOT LIMITED TO INTERIOR AND EXTERIOR STAINS, INTERIOR PAINT, SHEETROCK TEXTURES, CHEMICALLY APPLIED METAL PATINAS, AND STONE VENEER MATERIAL & MASONRY TECHNIQUE.
- PROVIDE BUFFER GROUNDING SYSTEM AS PER NEC ARTICLE 250-10, SIZED IN ACCORDANCE WITH TABLE 250-94, ATTACHED TO REBAR IN CONCRETE FOOTING. ALSO ATTACHED TO SINGLE DRIVEN GROUNDING ROD WITH SECONDARY GROUNDING PROTECTION AT METAL WATER SUPPLY SYSTEM.
- ALL MATERIALS SHALL BE INSTALLED PER MANUFACTURER'S RECOMMENDATIONS AND IN ACCORDANCE WITH WARRANTY GUIDELINES.
- ALL SITE MATERIALS SHALL BE COMPACTED IN 6" TO 8" LIFTS, UNLESS OTHERWISE NOTED TO PREVENT SETTLEING OF FINISH GRADE, WALKS, DRIVEWAYS, TERRACES, ETC.
- CONTRACTOR RESPONSIBLE FOR PROVIDING, COORDINATING AND SUPERVISING TRENCHING OF UTILITIES AND SERVICES TO AND FROM BUILDING. COORDINATION SHALL INCLUDE CONTRACTOR'S REASONABLE EFFORTS TO COMBINE AS MANY DIFFERENT UTILITIES IN COMMON TRENCHES AS PRACTICAL AND GOOD PRACTICE PERMIT.

CONSTRUCTION SCHEDULE

START: SPRING 2018
END: SUMMER 2018

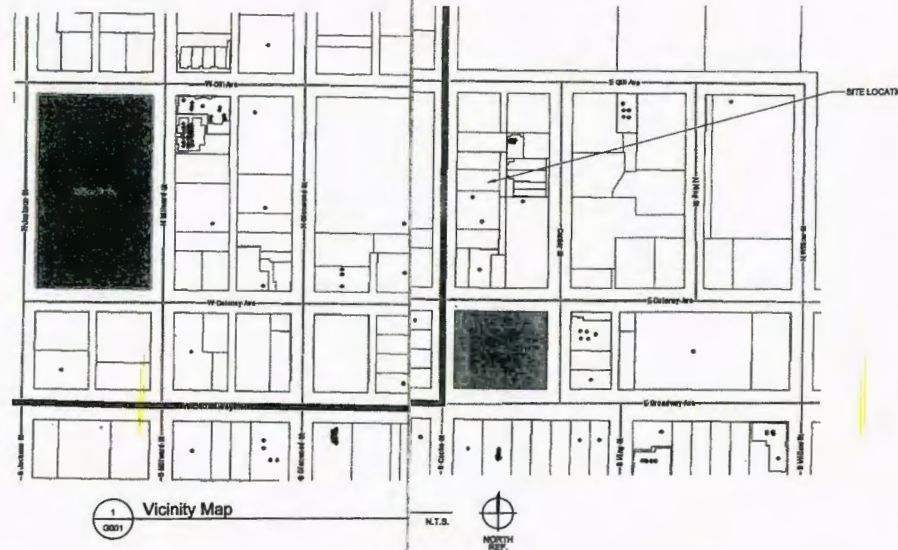
AREA CALCULATIONS

SOUTH BRAGE		ENTIRE BUILDING	
MAIN LEVEL	2,448sf	BASEMENT	250sf
UPPER LEVEL	1,817sf	MAIN LEVEL	5,857sf
		UPPER LEVEL	4,728sf
TOTAL	4,265sf	TOTAL	10,000sf
		TOTAL ABOVE GRADE = 10,000sf ± 11,871 (1.13 FAR)	

CODES UTILIZED

ZONING DISTRICT: TB
OCCUPANCY USE: UNKNOWN AT THIS TIME
TYPE OF CONSTRUCTION: VB
FIRE SPRINKLERS: YES
CODES UTILIZED: IRC 2012
SEISMIC DESIGN: CATEGORY D2
SNOW LOAD:
WIND LOAD:
LOT AREA: 14ac

140 N. CACHE SOUTH TENANT IMPROVEMENTS MOE'S BAR B QUE



CONTACT INFORMATION

OWNER
BIG MOUNTAIN ENTERPRISES, LLC
PO BOX 18113 JACKSON, WY 83001

TENANT
MOE'S ORIGINAL BAR B QUE
PO BOX 4800
JACKSON, WY 83001

ENGINEER
CONSTRUCTION
PO BOX 8860 JACKSON, WY 83002
307.733.8860
jenn@bigmountain.com

ARCHITECT
HOYTCTA ARCHITECTS ENGINEERS
PO BOX 7384 JACKSON, WY 83002
307.733.8860
edenje@hoysgroup.com

CONTRACTOR
SERVITY INC.
PO BOX 7122 JACKSON, WY 83002
307.734.9827
jenn@servityinc.com

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JACKSON, WY
SOUTH TENANT IMPROVEMENT
140 N CACHE

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CONSTRUCTION
DOCUMENTS

04.8.2018
DRAWN BY: jenn
REVISIONS

BASIC USE PERMIT

COVER SHEET
& GENERAL NOTES

G001

PROJECT INFORMATION

PROJECT DESCRIPTION:

INTERIOR IMPROVEMENTS TO THE EXISTING BUILDING LOCATED AT 140 N CACHE. NEW TENANT IMPROVEMENT SPACE IS TO BE A RESTAURANT (A-2) WITH COMMERCIAL KITCHEN. THE PROJECT UTILIZES APPROXIMATELY 4,288 (40%) OF THE EXISTING BUILDING'S SPACE. ADDITIONAL STAIRS AND CATWALKS ARE BEING UTILIZED TO PROVIDE EXISTING REQUIREMENTS.

ZONING CODE ANALYSIS:

ZONING DISTRICT: T8
HEIGHT LIMIT: 41.37' (30' EXISTING)
SETBACKS: (N/A)
FAR: 1.63 = 8,000SF * 1.63 = 11,071 ALLOWED

PARKING REQUIREMENTS:

TOWN SQUARE PARKING OVERLAY (50% REDUCTION IN PARKING) - SEE PLANNING RECORDS FOR ESTABLISHED USE IN 1988. 324 SEATS WERE IN USE IN 1989 FOR ESTABLISHMENT OF PARKING REQUIREMENTS. 81 PARKING SPACES ARE CREDITED TO THE PROPERTY = 182 SPACES BEFORE ADDITIONAL REQUIRED. 40 SPACES HAVE ALREADY BEEN ALLOTTED TO THE RESTAURANT TENANT ON THE NORTH HALF OF THE BUILDING.

PARKING REQUIREMENTS:
DINING AREA (INCLUDING BOOTHS) = 1 PER 50SF: 1,302/50 = 24.8
BAR SEATING = 1 PER 30SF: 60/30 = 2.0
OFFICE/STORAGE = 3.3 PER 1,000SF: 600/100 = 6.0
TOTAL PARKING SPACES REQUIRED = 28.8 REQUIRED

BUILDING CODE ANALYSIS:

PROPOSED WORK SHALL COMPLY WITH THE FOLLOWING:

INTERNATIONAL BUILDING CODE, 2012 EDITION W/ AMENDMENTS
DESIGN CRITERIA UTILIZED: SEISMIC DESIGN CATEGORY D,
WIND LOAD: 60 MPH SUSTAINED FOR 3 SEC
SNOW LOAD: 75 PSF

ICC/ANSI A117-1, 2008 EDITION
NATIONAL ELECTRICAL CODE, 2014 EDITION
INTERNATIONAL ENERGY CONSERVATION CODE, 2012 EDITION, W/AMENDMENTS
INTERNATIONAL MECHANICAL CODE, 2012 EDITION, W/AMENDMENTS
INTERNATIONAL PLUMBING CODE, 2012 EDITION, W/AMENDMENTS

REGULATORY AGENCY
TOWN OF JACKSON, WYOMING

OCCUPANCY:

BUILDING OCCUPANCY:
A-2 RESTAURANT - NET CALCULATIONS SUBTRACT CIRCULATION & EGRESS PATHS, TYPICAL.

BUILDING OCCUPANCY - MAIN LEVEL:
TABLES & CHAIRS = 16NET: 825/15 = 42
BAR SEATING = LF COUNT: = 10
BOOTHS = LF COUNT (PER 10'): = 17
KITCHENWARE 200/GROSS: 823/200 = 4

BUILDING OCCUPANCY - UPPER LEVEL:
TABLES & CHAIRS = 16NET: 57/15 = 38
DECK TABLES & CHAIRS = 15NET: 157/15 = 11
STORAGE 200/GROSS: 580/200 = 3

TOTAL OCCUPANTS ML & UL = 428

TYPE OF CONSTRUCTION:

TYPE V-B CONSTRUCTION WHERE THE STRUCTURAL ELEMENTS, EXTERIOR AND INTERIOR WALLS ARE OF ANY MATERIAL ALLOWED BY 2012 IBC CODE.

EGRESS WIDTH:

SECTION 1005, 1007, 1009, 1018
EXIT STAIRWAYS & EXIT CORRIDORS: 44' / 0.20' = 220 ALLOWED OCCUPANTS PER STAIRWELL (FROM SMALLEST EXISTING STAIR WELL)
REAR EXIT DOORS: 38' / 0.19' = 240 ALLOWED OCCUPANTS PER DOOR

NOTE: STAIRWAYS CAPACITY FACTOR REDUCED TO 0.20' AND OTHER COMPONENTS REDUCED TO 0.19' WHEN BUILDING EQUIPPED WITH AUTOMATIC SPRINKLER SYSTEM.

EXIT ACCESS DOORWAYS:

EXIT ACCESS DOORWAYS: TABLE 1015.1

EXIT ACCESS:

1 HR SEPARATION REQUIRED BETWEEN A & M/B OCCUPANCIES WHEN THE BUILDING IS FULLY SPRINKLERED PER SECTION 903.3.1.1.
75' MAX WITH SPRINKLER SYSTEM, 20' PROVIDED
250' WITH SPRINKLER SYSTEM - 121' MAX

CORRIDORS:

1016.4 DEAD END
DEAD END CORRIDORS SHALL NOT EXCEED 20' WHEN THE BUILDING IS EQUIPPED WITH AUTOMATIC SPRINKLERS.

EGRESS ILLUMINATION:

1009.1. ILLUMINATION REQUIRED:
ALL MEANS OF EGRESS AND EXIT DISCHARGES TO BE ILLUMINATED PER SECTION 1009.

PLUMBING FIXTURE COUNT:

TABLE 2902.1: 128 OCCUPANTS - 1 PER 78 MEN & WOMEN.

TABLE 2902.1 (A-2 OCCUPANCY - RESTAURANT/DINING)

GENDER	WC	UR	LAV	SVC	DRINKING
	WC	UR	LAV	SVC	DRINKING
MALE	1/1	1/1	1/1	1/1	1/2
FEMALE	1/1	1/1	1/1	1/1	1/2

NOTE: UPSTAIRS UNisex RESTROOM IS ABOVE & BEYOND REQUIRED RESTROOM COUNT AND IS USED FOR CONVENIENCE.

CONSTRUCTION / HEIGHT & AREA:

V-B FULLY SPRINKLERED THROUGHOUT
ASSEMBLY GROUP 2 (A-2) IS THE MAIN OCCUPANCY GROUP (TABLE 503)
ALLOWABLE HEIGHT: 1 STORY
ALLOWABLE AREA: 4,000 SF PER STORY

HEIGHT MODIFICATION (SECTION 904.2, AUTOMATIC SPRINKLER SYSTEM INCREASE):
MAXIMUM NUMBER OF STORIES TO BE INCREASED BY ONE (2 TOTAL STORIES ALLOWED)

ACTUAL HEIGHT: VARIES, (2) STORY MAX
ACTUAL AREA: VARIES, 11,380 MAX SF (ALL LEVELS) < 12,000 SF ALLOWABLE PER STORY

SPRINKLERS:

NFPA 13 SPRINKLERED BUILDING: AN AUTOMATIC SPRINKLER SYSTEM SHALL BE INSTALLED IN ACCORDANCE TO SECTION 903.3.1.1, OF THE 2012 IBC

SEPARATION OF OCCUPANCIES:

TABLE 508.4:
1 HR SEPARATION REQUIRED BETWEEN A & M/B OCCUPANCIES WHEN THE BUILDING IS FULLY SPRINKLERED PER SECTION 903.3.1.1.
NO SEPARATION REQUIRED BETWEEN A & A OCCUPANCIES WHEN THE BUILDING IS FULLY SPRINKLERED PER SECTION 903.3.1.1.

FIRE SPRINKLER/ALARM SYSTEM:

NEW ADDITIONS TO BE TIED TO EXISTING SPRINKLER SYSTEM IN PLACE
CONTRACTOR TO COORDINATE SMOKE DETECTOR W/ SPECIAL FIRE ALARM SYSTEM & SPRINKLER SYSTEM. FIRE ALARM & SPRINKLER ALARM TO BE DESIGNED, COORDINATED, & SUBMITTED FOR APPROVAL TO JACKSON HOLE FIRE EMS BY GENERAL CONTRACTOR.

EXIT SIGNAGE:

SECTION 1011, EXIT SIGNS
EXIT SIGNAGE SHALL MARK EGRESS EXIT PATH AND DOORS.
ALL EXIT SIGNS TO BE ILLUMINATED AT ALL TIMES AND PROVIDED WITH EMERGENCY POWER.

FIRE EXTINGUISHER:

FIRE EXTINGUISHER LOCATED, SIZED, AND INSTALLED PER IFC
SECTION 906. FIRE EXTINGUISHER TO BE PROVIDED W/ RECESSED
CABINET AS ALLOWED BY CODE

GENERAL NOTES:

- IT IS EACH CONTRACTOR'S RESPONSIBILITY TO THOROUGHLY REVIEW AND BECOME FAMILIAR WITH ALL PERTINENT DOCUMENTS AVAILABLE REGARDING THE CONSTRUCTION OF THIS PROJECT. ANY AMBIGUITY OR DISCREPANCY DISCOVERED IN THE DOCUMENTS SHALL BE IMMEDIATELY REPORTED TO THE ARCHITECT WHO SHALL MAKE CLARIFICATIONS AND INTERPRETATIONS IN A TIMELY MANNER. THE CONTRACTOR'S FAILURE TO DISCOVER AND NOTIFY THE ARCHITECT OF SAID AMBIGUITY OR DISCREPANCY PRIOR TO THE START OF CONSTRUCTION SHALL NOT RELIEVE THE CONTRACTOR OF RESPONSIBILITY RELATING TO THE MATTER.
- CHANGES OR DEVIATIONS FROM THE DOCUMENTS, MADE BY THE CONTRACTOR OR THEIR SUPPLIERS, WITHOUT THE WRITTEN CONSENT OF THE ARCHITECT, ARE UNAUTHORIZED CHANGES TO THE WORK AND AS SUCH SHALL RELIEVE THE ARCHITECT OF ALL RESPONSIBILITY FOR THE CONSEQUENCES ARISING THEREFROM.
- PRIOR TO BEGINNING ANY NEW WORK OR INSTALLATION, IT IS EACH CONTRACTOR'S RESPONSIBILITY TO INSPECT PREVIOUSLY INSTALLED WORK AND/OR SUBSTRATE AND VERIFY THAT ALL SUCH WORK IS SATISFACTORY AND COMPLETE TO THE REQUIRED LEVEL OF ACCEPTANCE TO ALLOW FOR THE START OF SUBSEQUENT WORK. THE COMMENCEMENT OF ANY WORK SHALL INDICATE THAT ALL PREVIOUSLY INSTALLED WORK AND/OR SUBSTRATE WAS FOUND TO BE ACCEPTABLE AND INSTALLED ACCORDING TO INDUSTRY STANDARDS. ANY WORK FOUND TO BE IN UNACCEPTABLE CONDITION SHALL BE REMOVED AND REPLACED AT NO ADDITIONAL COST TO THE OWNER.
- EACH CONTRACTOR SHALL VISIT THE PROJECT SITE PRIOR TO ESTIMATING THE COST OF THE SCOPE OF WORK AND PRIOR TO ORDERING OR FABRICATING MATERIALS OR BEGINNING ANY CONSTRUCTION RELATED ACTIVITIES FOR THE PURPOSE OF BECOMING COMPLETELY FAMILIAR WITH THE SITE AND ALL EXISTING CONDITIONS WHICH MIGHT IMPACT THE COST OF, OR PERFORMANCE OF THE SCOPE OF WORK.
- ALL CONSTRUCTION IS TO BE PERFORMED IN ACCORDANCE WITH ALL APPLICABLE CODES AND THE REQUIREMENTS OF ALL REGULATORY AGENCIES HAVING JURISDICTION OVER THE PROJECT. UNDER NO CONDITION DOES THE ARCHITECT HAVE RESPONSIBILITY FOR THE MEANS OR METHODS USED BY A CONTRACTOR IN THE PERFORMANCE OF THE WORK OR FOR CONDITIONS OF SAFETY AT THE JOB SITE.
- CONTRACTOR SHALL COORDINATE ALL FINISHES, MATERIALS, AND COLORS WITH THE ARCHITECT AND OWNER AND INTERIOR DESIGNERS.
- DIMENSIONS OF AND FROM EXISTING CONDITIONS HAVE BEEN TAKEN FROM EXISTING DRAWINGS AND/OR FIELD MEASUREMENTS. ALL EXISTING DIMENSIONS ARE TO FINISH FACE UNLESS NOTED OTHERWISE ON DRAWINGS. THE CONTRACTOR SHALL FIELD VERIFY ALL DIMENSIONS PERTAINING TO THE EXISTING CONDITIONS, INCLUDING ALL WORK ALREADY IN PLACE, PRIOR TO ORDERING OR FABRICATING MATERIALS, AND PRIOR TO START OF CONSTRUCTION.
- CONTRACTORS SHALL KEEP PREMISES FREE FROM ACCUMULATION OF WASTE MATERIALS AND DEBRIS.
- DO NOT SCALE THE DRAWINGS. IF QUESTIONS ARISE AS TO DIMENSIONAL REQUIREMENTS, CONTACT THE ARCHITECT FOR CLARIFICATION.
- ALL MATERIALS, FIXTURES AND EQUIPMENT PROVIDED UNDER THIS CONTRACT ARE TO BE PROVIDED IN NEW CONDITION WITH FULL MANUFACTURER'S WARRANTY, UNLESS OTHERWISE SPECIFIED BY THE OWNER, AND ARE TO BE STORED AND INSTALLED PER THE MANUFACTURER'S SPECIFICATIONS. DAMAGED ITEMS SHALL BE REPLACED AT NO ADDITIONAL COST TO THE OWNER.

TYPICAL MOUNTING HEIGHT
LEGEND FOR ALL FIXTURES

FIXTURE	DIM#	MOUNTING HEIGHT
GRAB BAR	A	12" MINIMUM
TOILET (ADA)	B	16" TO CENTER FROM ADJACENT WALL
URINAL	C	24" TO RIM ABOVE FINISH FLOOR
URINAL (ADA)	C	17" TO RIM ABOVE FINISH FLOOR
SNK (ADA)	D	34" MAX TO RIM ABOVE FINISH FLOOR
SNK (ADA)	E	19" HIGH X 8" DEEP TOE CLEARANCE
SNK (ADA)	F	27" MIN X 8" DEEP KNEE CLEARANCE
TOILET	G	14" TO TOP OF RIM
TOILET (ADA)	G	17" - 19" TO TOP OF SEAT
GRAB BAR (ADA)	H	12" MAXIMUM
TOILET PAPER HOLDER	J	17" - 19" TO CENTER FROM FRONT OF WC
GRAB BAR	K	39" TO TOP A.F.F.
GRAB BAR	L	38" MINIMUM
GRAB BAR	M	34" MINIMUM
MIRROR	N	40" MAX TO BOT MIRROR SURFACE
TOILET PAPER HOLDER	O	15" MIN TO OUTLET ABOVE FINISH FLOOR
TOILET PAPER HOLDER	P	11" MIN FROM BOT OF GRAB BAR
GRAB BAR	Q	39" - 41" TO CENTER FROM ADJACENT WALL
GRAB BAR	R	39" - 41" TO BOTTOM A.F.F.
GRAB BAR	S	19" MINIMUM

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CONSTRUCTION
DOCUMENTS

04.6.2018
DRAWN BY: | JPMK
REVISIONS

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CODE REVIEW

G002

STATE OF WYOMING * SECRETARY OF STATE
EDWARD A. BUCHANAN
BUSINESS DIVISION

Herschler Bldg East, Ste.100 & 101, Cheyenne, WY 82002-0020

Phone 307-777-7311

Website: <https://sos.wyo.gov> · Email: business@wyo.gov

Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name	Tasting Room Jackson LLC		
Filing ID	2021-001012483		
Type	Limited Liability Company	Status	Active

General Information

Old Name		Sub Status	Current
Fictitious Name		Standing - Tax	Good
		Standing - RA	Good
Sub Type		Standing - Other	Good
Formed in	Wyoming	Filing Date	06/11/2021 3:50 PM
Term of Duration	Perpetual	Delayed Effective Date	
		Inactive Date	

Principal Address

70 S. Beryl Ave.
Victor, ID 83455

Mailing Address

70 S. Beryl Ave.
Unit 3B
Victor, ID 83455

Registered Agent Address

Shiloh Rayne Birchfield Gerlach
235 E Simpson Ave
Jackson, WY 83001

Parties

Type	Name / Organization / Address
Organizer	Bailey Pepe 70 S. Beryl Ave., Victor, ID 83455

Notes

Date	Recorded By	Note
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Annual Report History

Num	Status	Date	Year	Tax
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Amendment History

Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name **Tasting Room Jackson LLC**

Filing ID **2021-001012483**

Type Limited Liability Company

Status

Active

ID	Description	Date
See Filing ID	Initial Filing	06/11/2021

NEW OR TRANSFER LIQUOR LICENSE OR PERMIT APPLICATION

FOR LIQUOR DIVISION USE ONLY			
Customer #:			
Trf from:			
Reviewer:		Initials	Date
Agent:			/ /
Chief:			/ /

To be completed by City/County Clerk

Local License #: _____

License Fees:
Annual Fee: \$ 1500.00
Prorated Fee: \$ 903.77
Transfer Fee: _____
Publishing Fee: \$ 100.00

Date filed with clerk: 6 / 14 / 21
Advertising Dates: (2 Weeks) 8 / 4 / 21 & 8 / 11 / 21
Hearing Date: 8 / 23 / 21

Publishing Fee Direct Billed to Applicant: ☐

License Term: 8 / 25 / 21 through 3 / 31 / 22
Month Day Year Month Day Year

LICENSING AUTHORITY: Begin publishing promptly. As W.S. 12-4-104(d) specifies: **NO LICENSING AUTHORITY SHALL APPROVE OR DENY THE APPLICATION UNTIL THE LIQUOR DIVISION HAS CERTIFIED THE APPLICATION IS COMPLETE.**

Applicant: Teton Brewing Company, LLC

Trade/Business Name (dba): Still West Brewery & Grill

Building to be licensed/Building Address: 45 East Snow King Avenue
Number & Street
Jackson WY 83001 Teton
City State Zip County

Local Mailing Address: P. O. Box 11775
P.O. Box or Number & Street
Jackson WY 83002
City State Zip

Local Business Telephone Number: (307) 201-5955 Fax Number: () _____

Business E-Mail Address: chaney@stillwestbrewery.com

FILING FOR ☒ NEW LICENSE ☐ TRANSFER OF LOCATION	FILING IN (CHOOSE ONLY ONE) ☒ CITY OF JACKSON ☐ COUNTY OF:	FILING AS (CHOOSE ONLY ONE) ☐ INDIVIDUAL ☐ PARTNERSHIP ☐ LP/LLP ☒ LLC ☐ CORPORATION ☐ LTD PARTNERSHIP ☐ ORGANIZATION ☐ OTHER _____
☐ TRANSFER OWNERSHIP FORMERLY HELD BY: _____ ☐ ASSIGNMENT LETTER ATTACHED		
TYPE OF LICENSE OR PERMIT (CHOOSE ONLY ONE)		
RETAIL LIQUOR LICENSE ☐ ON-PREMISE ONLY (BAR) ☒ OFF-PREMISE ONLY (PACKAGE STORE) ☐ COMBINATION ON/OFF PREMISE (BOTH BAR & PACKAGE STORE)	☐ RESTAURANT LIQUOR LICENSE ☐ RESORT LIQUOR LICENSE ☐ BAR AND GRILL LIMITED RETAIL (CLUB) ☐ VETERANS CLUB ☐ FRATERNAL CLUB ☐ GOLF CLUB ☐ SOCIAL CLUB	☐ MICROBREWERY ☐ WINERY ☐ DISTILLERY SATELLITE ☐ WINERY SATELLITE ☐ COUNTY RETAIL/SPECIAL MALT BEVERAGE PERMIT
SPECIAL DESIGNATIONS ☐ CONVENTION FACILITY ☐ CIVIC CENTER/EVENT CENTER/ PUBLIC AUDITORIUM ☐ GOLF CLUB ☐ GUEST RANCH ☐ RESORT		
To Assist the Liquor Division with scheduling inspections: OPERATIONAL STATUS ☒ FULL TIME (e.g. Jan through Dec) ☐ SEASONAL / PART-TIME ☐ NON-OPERATIONAL / PARKED		
Specify months of your operation: from <u>Jan.</u> to <u>Dec.</u> Days of Week (e.g. Mon through Sat): from <u>Mon.</u> to <u>Sat.</u> Hours of Operation (e.g. 10a - 2a): from <u>10:00 a.m.</u> to <u>10:00 p.m.</u>		

ALL APPLICANTS MUST COMPLETE QUESTIONS 1- 4

1. **BUILDING OWNERSHIP:** Does the applicant? W.S. 12-4-103(a)(iii)
(a) **OWN** the licensed building? ☒ YES (own)
(b) **LEASE** the licensed building? (Lease must be through the term of the liquor license) ☐ YES (lease)
If Yes, please submit a copy of the lease and indicate:
(i) When the lease expires, located on page_____paragraph_____of lease.
(ii) The **Sales** provision for alcoholic or malt beverages is located, on page_____paragraph_____of lease.
(Lease **MUST** contain a provision for SALE OF ALCOHOLIC or MALT BEVERAGES.)
2. To operate your liquor business, have you assigned, leased, transferred or contracted with any other person (entity) to operate and assert total or partial control of the license and the licensed building? W.S. 12-4-601(b) ☐ YES ☒ NO
3. Does any manufacturer, brewer, rectifier, wholesaler, or through a subsidiary affiliate, officer, director or member of any such firm: W.S. 12-5-401, 12-5-402, 12-5-403
(a) Hold any interest in the license applied for? Teton Brewing Company, LLC owns & operates onsite brewery. ☒ YES ☐ NO
(b) Furnish by way of loan or any other money or financial assistance for purposes hereof in your business? ☐ YES ☒ NO
(c) Furnish, give, rent or loan any equipment, fixtures, interior decorations or signs other than standard brewery or manufacturer's signs? ☐ YES ☒ NO
(d) If you answered **YES** to any of the above, explain fully and submit any documents in connection there within:

4. Does the **applicant** have any interest or intent to acquire an interest in any other liquor license issued by **this** licensing authority? W.S. 12-4-103(b) ☐ YES ☒ NO
If "YES", explain: _____

5. **BAR AND GRILL LICENSE OR RESTAURANT LICENSE:**

Have you submitted a valid food service permit or application? W.S. 12-4-413(a) ☐ YES ☐ NO

6. **RESORT LICENSE:**

Does the resort complex:

- (a) Have an actual valuation of at least one million dollars, or have you committed or expended at least one million dollars (\$1,000,000.00) on the complex, excluding the value of the land? W.S. 12-4-401(b)(i) ☐ YES ☐ NO
- (b) Include a restaurant and a convention facility which will seat at least one hundred (100) persons? W.S. 12-4-401(b)(ii) ☐ YES ☐ NO
- (c) Include motel, hotel or privately owned condominium, town house or home accommodations approved for short term occupancy with at least one hundred (100) sleeping rooms? W.S. 12-4-401(b)(iii) ☐ YES ☐ NO
- (d) If no on question (c), have a ski resort facility open to the general public in which you have committed or expended not less than 10 million dollars (\$10,000,000.00)? W.S. 12-4-401(b)(iv) ☐ YES ☐ NO
- (e) Are you contracting/leasing the food and beverage services? W.S. 12-4-403(b)
1. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

7. **MICROBREWERY LICENSE:**

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii) ☐ YES ☐ NO

- (a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT
☐ BAR AND GRILL ☐ WINERY
- (b) Do you self distribute your products? W.S. 12-2-201(a) ☐ YES ☐ NO
(Requires wholesale malt beverage license with the Liquor Division)

8. **WINERY LICENSE:**

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii) ☐ YES ☐ NO

- (a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT
☐ BAR AND GRILL ☐ MICROBREWERY

9. LIMITED RETAIL (CLUB) LICENSE:

FRATERNAL CLUBS W.S. 12-1-101(a)(iii)(B)

- (a) Has the fraternal organization been actively operating in at least thirty-six (36) states? ☐ YES ☐ NO
- (b) Has the fraternal organization been actively in existence for at least twenty (20) years? ☐ YES ☐ NO

10. LIMITED RETAIL (CLUB) LICENSE:

VETERANS CLUBS W.S. 12-1-101(a)(iii)(A):

- (a) Does the Veteran's organization hold a charter by the Congress of the United States? ☐ YES ☐ NO
- (b) Is the membership of the Veteran's organization comprised only of Veterans and its duly organized auxiliary? ☐ YES ☐ NO

11. LIMITED RETAIL (CLUB) LICENSE:

GOLF CLUBS W.S. 12-1-101(a)(iii)(D)/W.S. 12-4-301(e):

- (a) Do you have more than fifty (50) bona fide members? ☐ YES ☐ NO
- (b) Do you own, maintain, or operate a bona fide golf course together with clubhouse? ☐ YES ☐ NO
- (c) Are you a political subdivision of the state that owns, maintains, or operates a golf course? ☐ YES ☐ NO
1. Are you contracting/leasing the food and beverage services? W.S. 12-5-201(g) ☐ YES ☐ NO
2. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

12. LIMITED RETAIL (CLUB) LICENSE:

SOCIAL CLUBS W.S. 12-1-101(a)(iii)(E)/W.S. 12-4-301(b):

- (a) Do you have more than one hundred (100) bona fide members who are residents of the county in which the club is located? ☐ YES ☐ NO
- (b) Is the club incorporated and operating solely as a nonprofit organization under the laws of this state? ☐ YES ☐ NO
- (c) Is the club qualified as a tax exempt organization under the Internal Revenue Service? ☐ YES ☐ NO
- (d) Has the club been in continuous operation for a period of not less than one (1) year? ☐ YES ☐ NO
- (e) Has the club received twenty-five dollars (\$25.00) from each bona fide member as Recorded by the secretary of the club and are club members at the time of this application in good standing by having paid at least one (1) full year in dues? ☐ YES ☐ NO
- (f) Does the club hold quarterly meetings and have an actively engaged membership carrying out the objectives of the club? ☐ YES ☐ NO
- (g) Have you filed a true copy of your bylaws with this application? ☐ YES ☐ NO
- (h) Has at least fifty one percent (51%) of the membership signed a petition indicating a desire to secure a Limited Retail Liquor License? (Petition Attached) ☐ YES ☐ NO

13. If applicant is filing as an Individual, Partnership or Club: W.S. 12-4-102(a)(ii) & (iii)

Each individual, partner or club officer must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip DO NOT LIST PO BOXES	Residence Phone Number	Have you been a DOMICILED resident for at least 1 year and not claimed residence in any other state in the last year?	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application.)

14. If the applicant is a **Corporation, Limited Liability Company, Limited Liability Partnership or Limited Partnership:** W.S. 12-4-102(a)(iv) & (v)

Each stockholder holding, either jointly or severally, ten percent (10%) or more of the outstanding and issued capital stock of the corporation, limited liability company, limited liability partnership, or limited partnership, and **every officer, and every director** must complete the box below.

True and Correct Name	Date of Birth	Residence Address No. & Street City, State & Zip DO NOT LIST PO BOXES	Residence Phone Number	No. of Years in Corp or LLC	% of Corpora te Stock Held	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
John William Landers		Winchester, TN 37398		3	33%	YES ☐ NO ☒	YES ☐ NO ☒
Chaney Landers Hankins		Victor, ID 83455		3	67%	YES ☐ NO ☒	YES ☐ NO ☒
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application)

REQUIRED ATTACHMENTS:

- ☒ A statement indicating the financial condition and financial stability of the applicant W.S. 12-4-102(a)(vi).
- ☐ Attach any lease agreements (especially for resort / political subdivisions leasing out food & beverage services) W.S. 12-4-103 (a)(iii)/W.S. 12-4-403(b)/W.S. 12-4-301(e).
- ☐ If transferring a license from one ownership to another, a form of assignment from the current licensee to the new applicant authorizing the transfer W.S. 12-4-601(b).

OATH OR VERIFICATION

Requires signatures by **ALL** Individuals, **ALL** Partners, **ONE (1)** LLC Member, or **TWO (2)** Corporate Officers or Directors except that if all the stock of the corporation is owned by **ONE (1)** individual then that individual may sign and verify the application upon his oath, or **TWO (2)** Club Officers. W.S. 12-4-102(b)

*Under penalty of perjury, and the possible revocation or cancellation of the license,
I swear the above stated facts, are true and accurate.*

STATE OF WYOMING)
) SS.
COUNTY OF Teton)

Signed and sworn to before me on this 14th day of June, 2021 that the facts alleged in the foregoing instrument are true by the following:

- | | | |
|--|--|--------------------------|
| 1) <u>Chaney Landers Hank</u>
(Signature) | Chaney Landers Hankins
(Printed Name) | Managing Member
Title |
| 2) _____
(Signature) | _____
(Printed Name) | _____
Title |
| 3) _____
(Signature) | _____
(Printed Name) | _____
Title |
| 4) _____
(Signature) | _____
(Printed Name) | _____
Title |
| 5) _____
(Signature) | _____
(Printed Name) | _____
Title |
| 6) _____
(Signature) | _____
(Printed Name) | _____
Title |



Witness my hand and official seal: Shellie M Arellano
Signature of Notary Public

My commission expires: 5-2-24



06/02/2021

RE: ACCOUNT VERIFICATION

To Whom It May Concern:

TETON BREWING COMPANY, LLC is a current customer of Bank of Jackson Hole. Their account with Bank of Jackson Hole is active and in good standing.

Please feel free to reach out to me at 307-732-3083 with any questions.

Best Regards,

A handwritten signature in blue ink that reads "Justin M. Doerr". The signature is fluid and cursive, with a long horizontal stroke at the end.

Justin Doerr
Personal Banker
Bank of Jackson Hole
PO Box 7000
990 W Broadway
Jackson, WY 83002
Ph: 307-732-2654



TOWN OF JACKSON
Office of Town Clerk
P.O. Box 1687 / 150 East Pearl Avenue
Jackson, Wyoming 83001
(307) 733-3932 ext 1113

Liquor License Application

AFFIDAVIT of AUTHORIZATION

The undersigned hereby states he/she is authorized to sign the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson, and authorizes the Town of Jackson, its agents, and employees to seek information as set forth in Municipal Code Section 6.20 and conduct investigations into the truth of the statements set forth in the application. The undersigned hereby agrees to comply fully with the rules and regulations of the Town of Jackson governing the liquor license/permit. The undersigned hereby attests that the facts and documents contained within the Liquor License or Permit Application packet are true and correct.

Individual, Partnership, and Club Applicants must list every individual, partner, and officer under Question #2 of the application.

Corporation, LLC, LLP, and LP Applicants must list every stockholder of 10+%, every officer, and every director under Question #3 of the application.

AFFIDAVIT of UNDERSTANDING

The undersigned hereby states that he/she understands that the submittal, review, approval, issuance, and/or received payment of the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson does not imply that any other reviews, authorizations, permits, and approvals have been made by any Town/County departments or elected bodies. Additional review, authorization, permit, and approval may be required at any time from additional Town/County departments, which may include the time period after approval but before issuance of the Liquor License / Permit. It is the duty of the applicant to seek all required reviews, authorizations, permits, and approvals from Town or County departments.

PLEASE PRINT:

Legal Name: Chaney Landers Hankins
First Name Full Middle Name Last Name

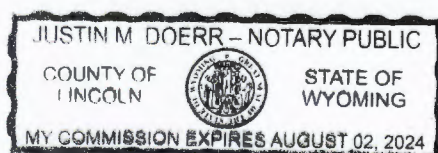
Date of Birth: Driver License: Idaho /
State / Number

Chaney Landers Hankins
Applicant Signature

State of Wyoming)
County of Teton)ss

Subscribed and sworn to before me this 14th day of June, 20 21.

(SEAL)



Justin M. Doerr
Notary Public or officer authorized to administer oaths



Business Information / Plan of Operation

Type of Liquor License:

☒ Retail ☐ Bar & Grill

Name of Applicant: Teton Brewing Company, LLC, dba
Still West Brewery

Tell us about your business.

For established businesses:

When did your business open?

September, 2018

Are you open year-round? Yes

If not, provide when and how long you are closed (off-season).

Provide your annual sales tax payments for the last three years.

2020 =

2019 =

2018 =

What is the percentage of your employees who live locally? (includes surrounding communities) 100%

Describe how you are involved with Environmental & Public Health related to COVID-19.
Provided free testing for employees. We followed all Public Health guidelines and recommendations.

Provide the number of parking spaces your business has (excluding street parking). 21

Are you located near a bus stop or pathway system? Both

Have you been involved with community events or public service? Describe. Host for Jackson Hole Chamber Mixers, Host for Teton Search and Rescue Fundraiser, Jackson Live Sponsor, Moose Hockey and Youth Hockey Sponsor, JH Juggernauts Sponsor, Teton Servers Fundraiser, Jackson Arts Fundraiser, Ducks Unlimited Sponsor.

For new businesses:

What is the projected opening date for your business?

Will you be open year-round?

If not, provide when and how long you will be closed (off-season).

What are your total sales projections for the next 3 years?

1st year of operation =

2nd year of operation =

3rd year of operation =

Will you hire locally (includes surrounding communities)?

How will you be involved with Environmental & Public Health related to COVID-19?

Provide the number of parking spaces your business will have (excluding street parking).

Will you be located near a bus stop or pathway system?

What are your plans for community involvement or public service?

All Applicants.

Describe your company structure and leadership team. The Company structure is lead by Chaney Hankins, who oversees all operations. Under Chaney is Chief Chef Kelly Patterson, who oversees all kitchen and food operations. Also, supporting Chaney is Master Brewer Don Alan Hankins, who oversees the beer brewing functions as well as building maintenance and security.

Describe the nature of your business. Retail liquor sales.

Describe products to be provided (including alcohol). Wine and Sealed Liquor.

Describe your target market. The Snow King neighborhood.

What is the official building capacity? 259

Describe frequent events or gatherings held on your property or will be held.
Weddings, Fundraisers, Chamber Mixers, Special Parties

You will be selling a high-addiction product; how will you be involved in the community to address that?
Promote and sponsor "Drink Responsibly" events and advertisements.

Describe the process for customers to order alcohol and how it is delivered.
Over-counter sales.

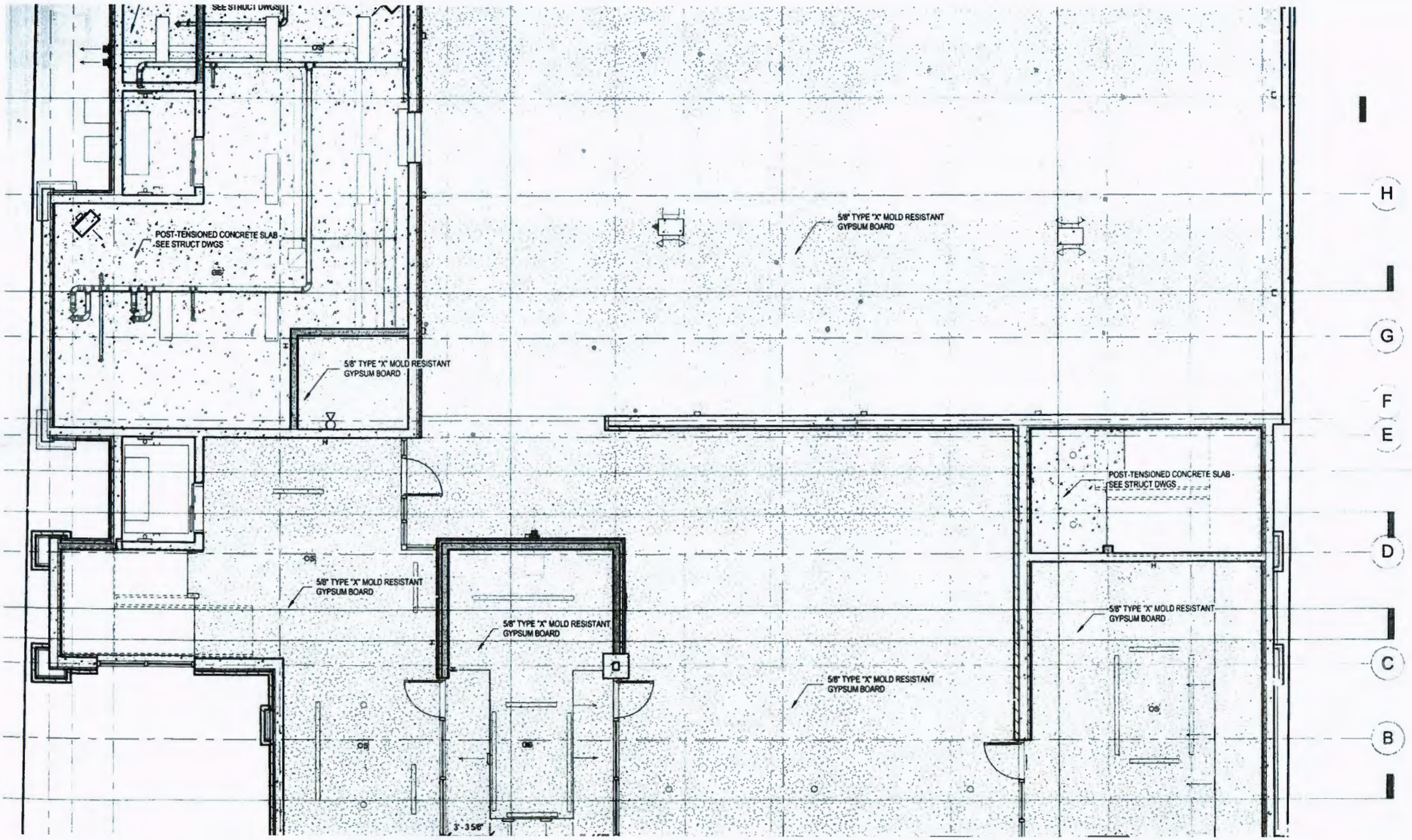
Do you plan to serve alcohol outside on a deck or patio? If so, include a sketch or site plan showing the outside area.
No.

If so, describe the physical characteristics of the outside area.

What is your plan to keep customers from leaving with open alcohol containers?

Prepared by: Chaney Hankins and John W. Landers

Date: June 10, 2021



STATE OF WYOMING * SECRETARY OF STATE
EDWARD A. BUCHANAN
BUSINESS DIVISION

Herschler Bldg East, Ste.100 & 101, Cheyenne, WY 82002-0020

Phone 307-777-7311

Website: <https://sos.wyo.gov> · Email: business@wyo.gov

Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name **Teton Brewing Company, LLC**

Filing ID **2016-000706637**

Type Limited Liability Company

Status

Active

General Information

Old Name

Sub Status

Current

Fictitious Name

Standing - Tax

Good

Standing - RA

Good

Sub Type Close

Standing - Other

Good

Formed in Wyoming

Filing Date

02/17/2016 10:48 AM

Term of Duration Perpetual

Delayed Effective Date

Inactive Date

Principal Address

PO Box 11775
Jackson, WY 83002

Mailing Address

PO Box 11775
Jackson, WY 83002

Registered Agent Address

C T Corporation System
1908 Thomes Ave
Cheyenne, WY 82001

Parties

Type	Name / Organization / Address
------	-------------------------------

Organizer	John W Landers
-----------	----------------

Notes

Date	Recorded By	Note
------	-------------	------

Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name **Teton Brewing Company, LLC**

Filing ID **2016-000706637**

Type **Limited Liability Company**

Status

Active

Most Recent Annual Report Information

Type	Original	AR Year	2021
License Tax	\$260.83	AR Exempt	N
AR Date	2/5/2021 1:30 PM	AR ID	06034445
Web Filed	N		

Officers / Directors

Type	Name / Organization / Address
------	-------------------------------

Principal Address

PO Box 11775
Jackson, WY 83002

Mailing Address

PO Box 11775
Jackson, WY 83002

Annual Report History

Num	Status	Date	Year	Tax
02707589	Original	02/01/2017	2017	\$280.00
03307641	Original	01/29/2018	2018	\$54.60
04284343	Original	03/06/2019	2019	\$219.13

Principal Address 1 Changed From: 2179 Edward Curd Lane #100 To: PO Box 11775

Principal City Changed From: Franklin To: Jackson

Principal State Changed From: TN To: WY

Principal Postal Code Changed From: 37067 To: 83002

05454211	Original	01/31/2020	2020	\$271.52
06034445	Original	02/05/2021	2021	\$260.83

Amendment History

ID	Description	Date
2021-003114777	Delinquency Notice - Tax	02/02/2021
2019-002488983	Delinquency Notice - Tax	02/02/2019
See Filing ID	Initial Filing	02/17/2016

Lynsey Lenamond

From: Chaney Landers Hankins <chaney@stillwestbrewery.com>
Sent: Wednesday, August 18, 2021 11:17 AM
To: Kelly Hunt
Cc: Lynsey Lenamond
Subject: RE: revised application

Hi Kelly,

I am clarifying the language used in my previous email.

Teton Brewing Company, LLC DBA Stillwest Brewery and Grill will relinquish their restaurant license if rewarded a retail license.

Thanks,
Chaney Hankins
Owner

F

NEW or TRANSFER
LIQUOR LICENSE or
PERMIT APPLICATION

FOR LIQUOR DIVISION USE ONLY		
Customer #:		
Trf from:		
Reviewer:	Initials	Date
Agent:		/ /
Chief:		/ /

To be completed by Town Clerk

License Fees Annual Fee: \$1500.00
mths Prorated Fee: \$903.77
Transfer Fee: \$
Publishing Fee: \$

Local License #
Date filed with clerk: 6/15/21
Advertising Dates: (2 Weeks) 8/4 & 8/11/21

Hearing Date: 8/23/21

License Term: 8 / 25 / 21 through 3 / 31 / 22
Month Day Year Month Day Year

LICENSING AUTHORITY: Begin publishing promptly. As W.S. 12-4-104(d) specifies: NO LICENSING AUTHORITY SHALL APPROVE OR DENY THE APPLICATION UNTIL THE LIQUOR DIVISION HAS CERTIFIED THE APPLICATION IS COMPLETE.

Applicant: Teton Gables LLC
Trade/Business Name (dba): MovieWorks
Building to be licensed/Building Address: 860 S Highway 89
Number & Street City State Zip County
Jackson WY 83001 USA
Mailing Address: P.O. Box 6467 Jackson WY 83002 USA
Number & Street Name or P.O. Box City State Zip County
Business Telephone Number: 407-952-1735 Fax Number: (
E-Mail Address: tylerdavis34@gmail.com
Brief legal description and the zoning of the licensed building or site for licensed building: W.S. 12-4-102 (a) (vi)
LOT 6 & E 20 FT OF LOT 1 - LOT 7B THREE TREES ADDITION

FILING FOR ☒ NEW LICENSE ☐ TRANSFER OF LOCATION ☐ TRANSFER OWNERSHIP FORMERLY HELD BY:	FILING IN (CHOOSE ONLY ONE) ☒ CITY OF: JACKSON ☐ COUNTY OF:	FILING AS (CHOOSE ONLY ONE) ☒ INDIVIDUAL ☐ PARTNERSHIP ☐ L.P./LLP ☒ LLC ☐ CORPORATION ☐ LTD PARTNERSHIP ☐ ORGANIZATION ☐ OTHER
---	---	---

TYPE OF LICENSE OR PERMIT (CHOOSE ONLY ONE)		
RETAIL LIQUOR LICENSE: ☒ ON-PREMISE ONLY (BAR) ☐ OFF-PREMISE ONLY (PACKAGE STORE) ☐ COMBINATION ON/OFF PREMISE (BOTH BAR & PACKAGE STORE)	☐ RESTAURANT LIQUOR LICENSE ☐ RESORT LIQUOR LICENSE ☐ BAR AND GRILL LIMITED RETAIL (CLUB): ☐ VETERANS CLUB ☐ FRATERNAL CLUB ☐ GOLF CLUB ☐ SOCIAL CLUB	☐ MICROBREWERY ☐ WINERY ☐ DISTILLERY SATELLITE ☐ WINERY SATELLITE ☐ COUNTY RETAIL or SPECIAL MALT BEVERAGE PERMIT SPECIAL DESIGNATIONS: ☐ CONVENTION FACILITY ☐ CIVIC CENTER/EVENT CENTER/ PUBLIC AUDITORIUM ☐ GOLF CLUB ☐ GUEST RANCH ☐ RESORT

To Assist the Liquor Division with scheduling inspections: **WHEN DO YOU OPERATE?**

☒ FULL TIME (e.g. Jan through Dec) ☐ SEASONAL / PART-TIME ☐ NON-OPERATIONAL / PARKED

If not full time, specify:
Months of Operation Days of Week (e.g. Mon through Saturday) Hours of Operation (e.g. 10am to 2am)
from to from to from to

ALL APPLICANTS MUST COMPLETE QUESTIONS 1-6

1. BUILDING OWNERSHIP: Does the applicant? W.S. 12-4-103 (a) (iii)
- (1) OWN the licensed building? ☒ YES (own) ☐ YES (lease)
- (2) LEASE the licensed building? (Lease must be through the term of the liquor license)
- If Yes, please submit a copy of the lease and indicate:
- (A) Lease expiration date , located on page paragraph of lease.
- (B) Where the Sales provision for alcoholic or malt beverages is located, on page paragraph of lease.
(MUST contain a provision for SALE OF ALCOHOLIC or MALT BEVERAGES.)

2. To operate your liquor business, have you assigned, leased, transferred or contracted with any other person (entity) to operate and assert total or partial control of the license and the licensed building? W.S. 12-4-601 (b) ☐ YES ☒ NO
3. Does any manufacturer, brewer, rectifier, wholesaler, or through a subsidiary affiliate, officer, director or member of any such firm: W.S. 12-5-401, 12-5-402, 12-5-403

- (a) Hold any interest in the license applied for? ☒ YES ☐ NO
- (b) Furnish by way of loan or any other money or financial assistance for purposes hereof in your business? ☐ YES ☒ NO
- (c) Furnish, give, rent or loan any equipment, fixtures, interior decorations or signs other than standard brewery or manufacturer's signs? ☐ YES ☒ NO
- (d) If you answered YES to any of the above, explain fully and submit any documents in connection there within:

Ted Staryk owns Snake River Brewing

4. Does the applicant have any interest or intent to acquire an interest in any other liquor license issued by this licensing authority? W.S. 12-4-103 (b) ☒ YES ☐ NO
- If "YES", explain: Ted Staryk- SRB Joe Rice- Blue Collar Group

5. If applicant is filing as an Individual, Partnership or Club: W.S. 12-4-102 (a) (ii) & (iii)
- List each individual, partner or club officer must complete the box below.

True and Correct Name	Date of Birth	Residence Address: Number & Street Name City, State & Zip DO NOT LIST PO BOX	Residence Phone Number	Have you been a DOMICILED resident for at least 1 year and not claimed residence in any other state in the last year?	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
Tyler Davis				YES ☒ NO ☐	YES ☐ NO ☒	YES ☐ NO ☒
Joseph Rice				YES ☒ NO ☐	YES ☐ NO ☒	YES ☐ NO ☒
Ted THEODORE STARYK				YES ☒ NO ☐	YES ☐ NO ☒	YES ☐ NO ☒
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐
				YES ☐ NO ☐	YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application.)

6. If the applicant is a Corporation, Limited Liability Company, Limited Liability Partnership, or Limited Partnership: W.S. 12-4-102 (a) (iv) & (v)

List each stockholder holding, either jointly or severally, ten percent (10%) or more of the outstanding and issued capital stock of the corporation, limited liability company, limited liability partnership, or limited partnership, and every officer, and every director must complete the box below.

True and Correct Name	Date of Birth	Residence Address: Number & Street Name City, State & Zip DO NOT LIST PO BOX	Residence Phone Number	No. of Years in Corp or LLC	% of Corporate Stock Held	Have you been Convicted of a Felony Violation?	Have you been Convicted of a Violation Relating to Alcoholic Liquor or Malt Beverages?
Tyler Davis		Jackson WY 83001		4	24.9	YES ☐ NO ☒	YES ☐ NO ☒
Joseph Rice		Jackson WY 83001	307-	4	31.6	YES ☐ NO ☒	YES ☐ NO ☒
Theodore Staryk		Jackson WY 83001		4	43.5	YES ☐ NO ☒	YES ☐ NO ☒
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐
						YES ☐ NO ☐	YES ☐ NO ☐

(If more information is required, list on a separate piece of paper and attach to this application)

7. BAR AND GRILL LICENSE:

Have you submitted a valid food service permit or application? W.S. 12-4-413 (a) ☐ YES ☐ NO

8. RESTAURANT LICENSE:

(a) Give a description of the dispensing room(s) and state where it is located in the building. W.S. 12-4-408 (b)
(e.g. 10 x 12 room in SE corner of building): _____

(b) Have you submitted a valid food service permit or application? W.S. 12-4-407 (a) ☐ YES ☐ NO

(c) Have you attached a drawing of the establishment that includes the restaurant dispensing room(s)? W.S. 12-4-410 (f) ☐ YES ☐ NO

9. RESORT LICENSE:

Does the resort complex:

(a) Have an actual valuation of at least one million dollars, or have you committed or expended at least one million dollars (\$1,000,000.00) on the complex, excluding the value of the land? W.S. 12-4-401(b)(i) ☐ YES ☐ NO

(b) Include a restaurant and a convention facility which will seat at least one hundred (100) persons? W.S. 12-4-401(b)(ii) ☐ YES ☐ NO

(c) Include motel, hotel or privately owned condominium, town house or home accommodations approved for short term occupancy with at least one hundred (100) sleeping rooms? W.S. 12-4-401(b)(iii) ☐ YES ☐ NO

(d) If no on question (c), have a ski resort facility open to the general public in which you have committed or expended not less than 10 million dollars (\$10,000,000.00)? W.S. 12-4-401(b)(iv) ☐ YES ☐ NO

(e) Are you contracting/leasing the food and beverage services? W.S. 12-4-403(b)
1. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

10. MICROBREWERY LICENSE:

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii) ☐ YES ☐ NO

(a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT ☐ BAR AND GRILL ☐ WINERY

(b) Do you self distribute your products? W.S. 12-2-201(a) ☐ YES ☐ NO
(Requires wholesaler license with the Liquor Division)

(c) Do you distribute your products through an existing malt beverage wholesaler? W.S. 12-2-201(g)(i) ☐ YES ☐ NO
(Requires authorization to sell license with the Liquor Division)

11. WINERY LICENSE:

Will the license be held in conjunction with another liquor license? W.S. 12-4-412(b)(iii) ☐ YES ☐ NO

(a) If "YES", please specify type: ☐ RETAIL ☐ RESTAURANT ☐ RESORT ☐ BAR AND GRILL ☐ MICROBREWERY

12. LIMITED RETAIL (CLUB) LICENSE:

FRATERNAL CLUBS W.S. 12-1-101(a)(iii)(B)

(a) Has the fraternal organization been actively operating in at least thirty-six (36) states? ☐ YES ☐ NO

(b) Has the fraternal organization been actively in existence for at least twenty (20) years? ☐ YES ☐ NO

13. LIMITED RETAIL (CLUB) LICENSE:

VETERANS CLUBS W.S. 12-1-101(a)(iii)(A):

(a) Does the Veteran's organization hold a charter by the Congress of the United States? ☐ YES ☐ NO

(b) Is the membership of the Veteran's organization comprised only of Veterans and its duly organized auxiliary? ☐ YES ☐ NO

14. LIMITED RETAIL (CLUB) LICENSE:

GOLF CLUBS W.S. 12-1-101(a)(iii)(D) / W.S. 12-4-301(e):

(a) Do you have more than fifty (50) bona fide members? ☐ YES ☐ NO

(b) Do you own, maintain, or operate a bona fide golf course together with clubhouse? ☐ YES ☐ NO

(c) Are you a political subdivision of the state that owns, maintains, or operates a golf course? ☐ YES ☐ NO

1. Are you contracting/leasing the food and beverage services? W.S. 12-5-201(g) ☐ YES ☐ NO

2. If Yes, have you submitted a copy of the food and beverage contract/lease? ☐ YES ☐ NO

15. LIMITED RETAIL (CLUB) LICENSE:**SOCIAL CLUBS** W.S. 12-1-101(a)(iii)(E) / W.S. 12-4-301(b):

- (a) Do you have more than one hundred (100) bona fide members who are residents of the county in which the club is located? ☐ YES ☐ NO
- (b) Is the club incorporated and operating solely as a nonprofit organization under the laws of this state? ☐ YES ☐ NO
- (c) Is the club qualified as a tax exempt organization under the Internal Revenue Service? ☐ YES ☐ NO
- (d) Has the club been in continuous operation for a period of not less than one (1) year? ☐ YES ☐ NO
- (e) Has the club received twenty-five dollars (\$25.00) from each bona fide member as recorded by the secretary of the club and are club members at the time of this application in good standing by having paid at least one (1) full year in dues? ☐ YES ☐ NO
- (f) Does the club hold quarterly meetings and have an actively engaged membership carrying out the objectives of the club? ☐ YES ☐ NO
- (g) Have you filed a true copy of your bylaws with this application? ☐ YES ☐ NO
- (h) Has at least fifty one percent (51%) of the membership signed a petition indicating a desire to secure a Limited Retail Liquor License? (Petition Attached) ☐ YES ☐ NO

REQUIRED ATTACHMENTS:

- ☐ A statement indicating the financial condition and financial stability of the applicant W.S. 12-4-102 (a) (vi).
- ☐ Restaurants: include a drawing of the establishment that includes the dispensing room(s) W.S. 12-4-410 (f).
- ☐ Attach any lease agreements (especially for resort/political subdivisions leasing out food & beverage services) W.S. 12-4-103 (a) (iii) / W.S. 12-4-403(b) / W.S. 12-4-301(e).
- ☐ If transferring a license from one ownership to another, a form of assignment from the current licensee to the new applicant authorizing the transfer W.S. 12-4-601 (b).

OATH OR VERIFICATION

Under penalty of perjury, and the possible revocation or cancellation of the license, I swear the above stated facts, are true and accurate.

Requires signatures by **ALL** Individuals, **ALL** Partners, **ONE (1)** LLC Member, or **TWO (2)** Corporate Officers or Directors except that if all the stock of the corporation is owned by **ONE (1)** individual then that individual may sign and verify the application upon his oath, or **TWO (2)** Club Officers. W.S. 12-4-102(b)

STATE OF WYOMING)
COUNTY OF Teton) SS.

Signed and sworn to before me on this 15th day of June, 2021 that the facts alleged in the foregoing instrument are true by the following:

1) <u>[Signature]</u> (Signature)	<u>Tyler Davis</u> (Printed Name)	<u>manager</u> Title
2) <u>[Signature]</u> (Signature)	<u>THEODORE STARK</u> (Printed Name)	<u>OWNER</u> Title
3) <u>[Signature]</u> (Signature)	<u>Joseph M. Rice</u> (Printed Name)	<u>owner</u> Title
4) _____ (Signature)	_____ (Printed Name)	_____ Title
5) _____ (Signature)	_____ (Printed Name)	_____ Title
6) _____ (Signature)	_____ (Printed Name)	_____ Title



Witness my hand and official seal:

[Signature]
Signature of Notary Public

(SEAL)

My commission expires: 02/26/2022

Joe Rice, a member of the Teton Gables, LLC, owns the following:

- Flat Creek BBQ, LLC
- NEB, LLC
- Merry Piglets Mexican Cantina and BBQ, INC
- LBJH, LLC
- Blue Lion Restaurant, LLC

All of these entities own liquor licenses in the state of Wyoming.

TOWN OF JACKSON
Office of Town Clerk
P.O. Box 1687 / 150 East Pearl Avenue
Jackson, Wyoming 83001
(307) 733-3932 ext 1113

Liquor License Application
Provide for each person who
signed the application

AFFIDAVIT of AUTHORIZATION

The undersigned applicant hereby states he/she is authorized to sign the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson, and authorizes the Town of Jackson and its agents and employees to seek information as set forth in Municipal Code Section 6.20 and conduct investigations into the truth of the foregoing statements as set forth in the application. The applicant hereby agrees to comply fully with the rules and regulations of the Town of Jackson governing the license/permit requested.

AFFIDAVIT of UNDERSTANDING

The undersigned applicant hereby states that he/she understands that the submittal, review, approval, issuance, and/or received payment of the attached Liquor License and/or Permit Application form as issued by the Wyoming Liquor Division for use by the Town of Jackson does not imply that any other reviews, authorizations, permits, and approvals have been made by any Town/County departments or elected bodies. Additional reviews, authorizations, permits, and approvals may be required at any time from additional Town/County departments and/or elected bodies, which may include the time period after approval but before issuance of the attached Liquor License and/or Permit Application form. It is the duty of the applicant to seek any additional required reviews, authorizations, permits, and approvals from any Town/County department or elected bodies.

Applicant please note: Corporations and Limited Liability Companies must submit a listing of all officers and all directors, including dates of birth and Social Security Numbers. Please attach the list to this document.

PRINT

Full Legal Name: THEODORE STEVEN STARZYK
First Name Full Middle Name Last Name

Date of Birth Social Security Number Driver License: State / Number Male or Female
Circle one

06/15/2021
Date Signed

[Signature]
Applicant Signature

State of Wyoming)
County of Teton)ss

Subscribed and sworn to before me this 15th day of June, 2021.

(SEAL)



[Signature]
Notary Public or officer authorized to administer oaths

TOWN OF JACKSON
Office of Town Clerk
P.O. Box 1687 / 150 East Pearl Avenue
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PRINT

Full Legal Name:

Joseph
First Name

MATTHEW
Full Middle Name

RILEY
Last Name

[REDACTED]
Date of Birth

[REDACTED]
Social Security Number

WY, [REDACTED]
Driver License: State / Number

Male or Female
Circle one

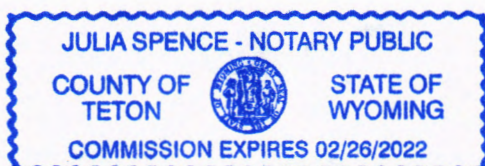
15 June 21
Date Signed

[Signature]
Applicant Signature

State of Wyoming)
County of Teton) ss

Subscribed and sworn to before me this 15th day of June, 2021.

(SEAL)



[Signature]
Notary Public or officer authorized to administer oaths

TOWN OF JACKSON
Office of Town Clerk
P.O. Box 1687 / 150 East Pearl Avenue
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PRINT

Full Legal Name:

Tyler
First Name

Edward
Full Middle Name

Davis
Last Name

[Redacted]

Male or Female

Date of Birth

Social Security Number

Driver License: State / Number

Circle one

6/15/21

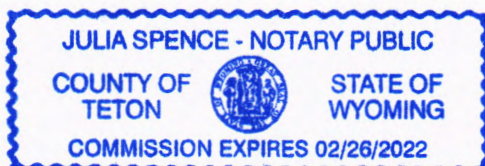
Date Signed

[Signature]
Applicant Signature

State of Wyoming)
County of Teton)ss

Subscribed and sworn to before me this 15th day of June, 2021.

(SEAL)



[Signature]
Notary Public or officer authorized to administer oaths



Business Information / Plan of Operation

Type of Liquor License:



Retail



Bar & Grill

Name of Applicant: Teton Gables LLC.

Tell us about your business.

For established businesses:

When did your business open?

Are you open year-round?

If not, provide when and how long you are closed (off-season).

Provide your annual sales tax payments for the last three years.

2020 =

2019 =

2018 =

What is the percentage of your employees who live locally? (includes surrounding communities)

Describe how you are involved with Environmental & Public Health related to COVID-19.

Provide the number of parking spaces your business has (excluding street parking).

Are you located near a bus stop or pathway system?

Have you been involved with community events or public service? Describe.

For new businesses:

What is the projected opening date for your business? July 2021

Will you be open year-round? year-round

If not, provide when and how long you will be closed (off-season).

What are your total sales projections for the next 3 years?

1st year of operation = \$ [REDACTED]

2nd year of operation = \$ [REDACTED]

3rd year of operation = \$ [REDACTED]

Will you hire locally (includes surrounding communities)? yes, 100% of our employees will be local

How will you be involved with Environmental & Public Health related to COVID-19? Safety and following all Teton County guidelines is our priority

Provide the number of parking spaces your business will have (excluding street parking). shared parking agreement, 352 spaces total

Will you be located near a bus stop or pathway system?

Bus stop at maverick, pathway near Hidden Ranch

What are your plans for community involvement or public service?

Free family days

All Applicants.

Describe your company structure and leadership team.

Partners - Tyler Davis, Ted Staryk, Joe Rice

Describe the nature of your business.

Movies

Describe products to be provided (including alcohol).

Wine, beer, cocktails, concession stand, finger foods

Describe your target market.

Adults who are coming to the theatre to watch movies.

What is the official building capacity?

234

Describe frequent events or gatherings held on your property or will be held.

No plans for events

You will be selling a product with high addiction; how will you be involved in the community to address that?

All employees will have TIPS training

Describe the process for customers to order alcohol and how it is delivered.

only one drink per adult may be purchased, employees will check

Do you plan to serve alcohol outside on a deck or patio? If so, include a sketch or site plan showing the outside area.

No

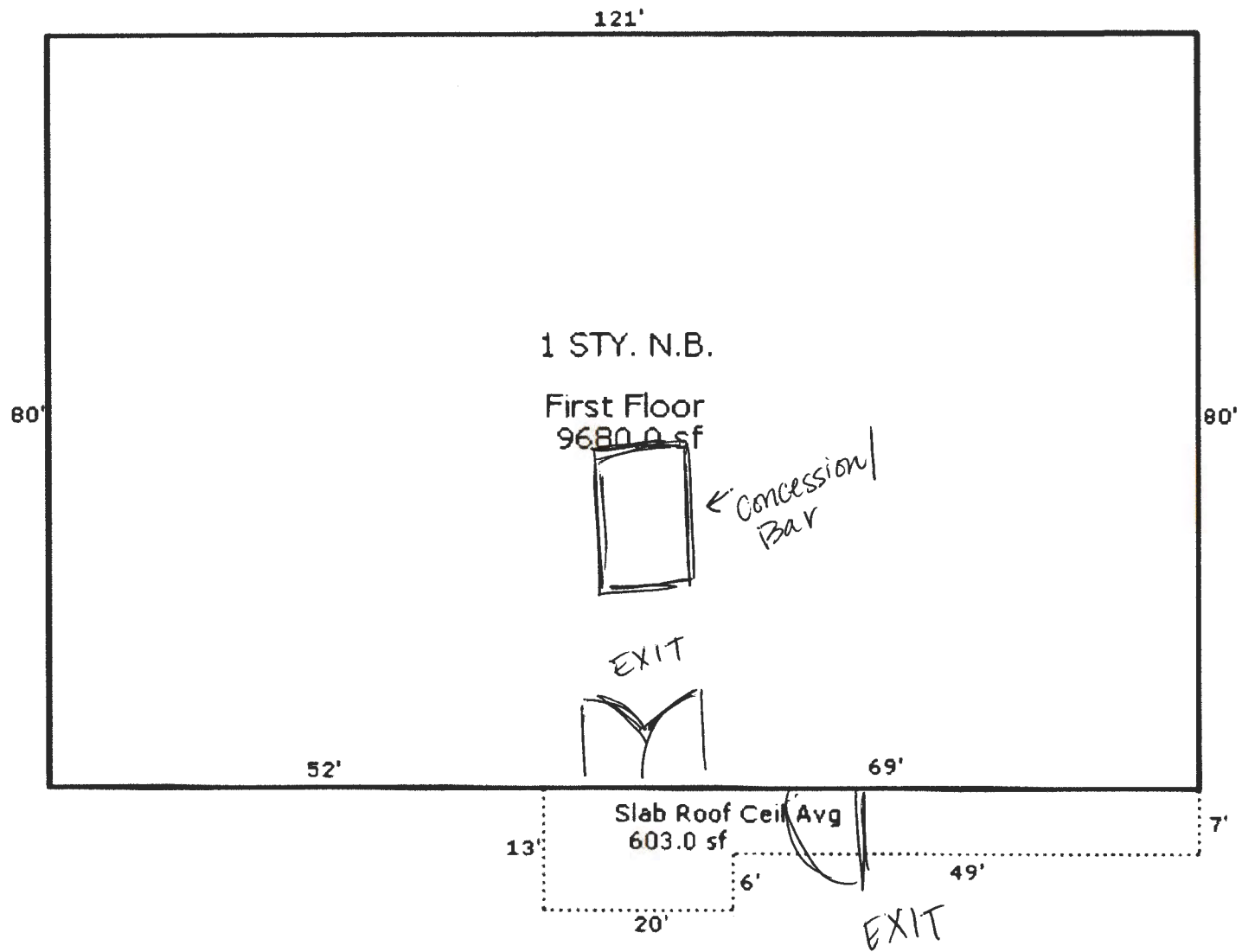
If so, describe the physical characteristics of the outside area.

theatres
for
compliance

What is your plan to keep customers from leaving with open alcohol containers?

Prepared by: Tyler Davis

Date: 6/15/2021



Sketch by Apex Medina™

Movie Works

Letter of Authorization

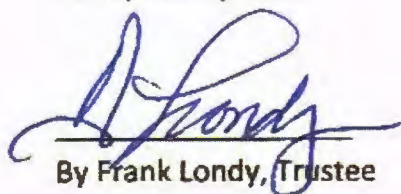
June 15, 2021

On behalf of The Londy Family Trust established u/t/a dated September 25, 2001, I am authorizing Teton Gables, LLC to apply for a liquor license application from the Town of Jackson. Teton Gables, LLC is the contract purchaser for the real property owned by the above trust located at 860 S. Highway 89, more particularly described as:

All of Lot 6 and the East 20 feet of Lot No. 7 of the Three Trees Addition to the Town of Jackson, according to Plat No. 590 recorded with the Clerk of Teton County, Wyoming on June 11, 1985.

This grant of authority may be revoked at any time by the Trust by providing notice of such revocation to the Town of Jackson.

Londy Family Trust

A handwritten signature in blue ink, appearing to read "F. Londy", is written over a horizontal line.

By Frank Londy, Trustee



June 15th, 2021

**TOWN OF JACKSON
150 E. PEARL AVENUE
JACKSON, WY 83001**

RE: TETON GABLES LLC

To whom it may concern:

This letter is to verify that Teton Gables LLC is a customer of Bank of Jackson Hole with established demand deposit accounts in good standing at the bank. If you are in need of more information, please do not hesitate to contact me. Please see my contact information below.

Sincerely,

A handwritten signature in blue ink, appearing to read "M. Oldham", is placed over a light blue rectangular background.

Matthew L. Oldham
Vice President
Bank of Jackson Hole
990 W. Broadway
PO Box 7000
Jackson WY 83002-7000
Direct Line: (307) 732-3086

STATE OF WYOMING * SECRETARY OF STATE
EDWARD A. BUCHANAN
BUSINESS DIVISION

Herschler Bldg East, Ste.100 & 101, Cheyenne, WY 82002-0020

Phone 307-777-7311

Website: <https://sos.wyo.gov> · Email: business@wyo.gov

Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name **Teton Gables, LLC**

Filing ID **2017-000757623**

Type Limited Liability Company

Status

Active

General Information

Old Name

Sub Status

Current

Fictitious Name

Standing - Tax

Good

Standing - RA

Good

Sub Type

Standing - Other

Good

Formed in Wyoming

Filing Date

06/12/2017 4:14 PM

Term of Duration Perpetual

Delayed Effective Date

Inactive Date

Principal Address

1140 Hwy 22

Jackson

Jackson, Wyoming 83001

Mailing Address

PO Box 6467

Jackson, WY 83002

Registered Agent Address

Patricia S Overdyke

255 Buffalo Way

P O Box 1905

Jackson, WY 83001

Parties

Type	Name / Organization / Address
------	-------------------------------

Organizer	Joe Rice 155 W Pearl, Jackson, WY 83001
-----------	---

Organizer	Theodore Staryk 155 W Pearl, Jackson, WY 83001
-----------	--

Organizer	Tyler Davis 155 W Pearl, Jackson, WY 83001
-----------	--

Notes

Date	Recorded By	Note
------	-------------	------

Filing Information



Please note that this form CANNOT be submitted in place of your Annual Report.

Name **Teton Gables, LLC**
Filing ID **2017-000757623**
Type **Limited Liability Company** Status **Active**

Most Recent Annual Report Information

Type **Original** AR Year **2021**
License Tax **\$500.00** AR Exempt **N** AR ID **06334386**
AR Date **6/10/2021 12:23 PM**
Web Filed **Y**

Officers / Directors

Type Name / Organization / Address

Principal Address

1140 Hwy 22
Jackson
Jackson, Wyoming 83001

Mailing Address

PO Box 6467
Jackson, WY 83002

Annual Report History

Num	Status	Date	Year	Tax
03700527	Original	07/17/2018	2018	\$108.93
04430198	Original	04/15/2019	2019	\$123.14
05773301	Original	05/29/2020	2020	\$116.60
06334386	Original	06/10/2021	2021	\$500.00

Principal Address 1 Changed From: 155 West Pearl Ave To: 1140 Hwy 22

Principal Address 3 Changed From: No value To: Jackson

Principal State Changed From: WY To: Wyoming

Amendment History

ID	Description	Date
2021-003213374	Delinquency Notice - Tax	06/02/2021
2020-002789827	RA Address Change	03/23/2020
2018-002320718	Delinquency Notice - Tax	06/02/2018
See Filing ID	Initial Filing	06/12/2017

Current Liquor Licenses			@ 4/12/2021
License Holder	DBA	Location Address	Phone Number
BAR & GRILL LIQUOR LICENSE	FEE \$ 1,514	5 issued	
BISTRO MRG LLC	RENDEZVOUS BISTRO	380 S BROADWAY	(307) 739-1100
HAND FIRE PIZZA JH LLC	HAND FIRE PIZZA	120 N CACHE ST	(307) 733-7199
HOLE BOWL LLC	HOLE BOWL	980 W BROADWAY	(307) 201-5426
LOCAL RESTAURANT LLC (THE)	LOCAL RESTAURANT & BAR	55 N CACHE	(307) 201-1717
MERRY PIGLETS MEXICAN CANTINA & BBQ INC	MERRY PIGLETS (THE)	160 N CACHE ST- SOUTH	(307) 733-2966
LIMITED RETAIL (CLUB) LIQUOR LICENSE	FEE \$ 505	3 issued	
AMERICAN LEGION POST #43	JACKSON HOLE POST #43	190 N CACHE ST	(307) 733-7462
BPO ELKS 1713	BPO ELKS 1713	270 W BROADWAY	(307) 733-3859
COMMUNITY CENTER FOR THE ARTS INC	CENTER FOR THE ARTS	265 S CACHE	(307) 734-8956
MICROBREWERY LICENSE	FEE \$ 500 -0- for dual	5 issued	
GET LOOSE LLC	ROADHOUSE BREWING CO PUB & EATERY	20 E BROADWAY	(307) 739-0700
JH BREWERY LLC	JH BREWERY	75 E PEARL AVE	(307) 733-0005
TETON BREWING COMPANY LLC	STILLWEST BREWERY AND GRILL	45 E SNOW KING AVE	(615) 332-8880
GET FUNKY LLC	ROADHOUSE BREWING COMPANY	1225 GREGORY LN	(307) 264-1900
SRB OPERATIONS LLC	JACKSON HOLE PUB & BREWERY SNAKE RIVER BREWING	265 S MILLWARD	(307) 739-2337
RESORT LIQUOR LICENSE	FEE \$ 3,000	5 issued	
ACP LIJ 80 SCOTT HOLDINGS LLC	LODGE AT JACKSON HOLE (THE)	80 S SCOTT LN	(307) 739-9703
BENCHMARK HOSPITALITY OF WYOMING LLC	SNOW KING RESORT	400 E SNOW KING	(307) 733-5200
CCC'S CENTER STREET LLC	THE CLOUDVEIL	112 CENTER STREET	(307)690-9891
JOHNSON RESORT PROPERTIES	RUSTIC INN	425 N CACHE	(307) 739-8799
SNOW KING MOUNTAIN RESORT LLC	KINGS GRILL	402 E SNOW KING AVE	(307) 203-7911
VIRGINIAN LIQUOR LLC	VIRGINIAN LODGE & RV PARK	750 W BROADWAY AVE	(307) 733-2792
RESTAURANT LIQUOR LICENSE	FEE \$ 1,514	42 issued	
135 E BROADWAY LLC	CAFÉ GENEVIEVE	135 E BROADWAY	(307) 732-1910
ALPINE HOTEL PARTNERS LLC	THE ALPINE HOUSE	285 GLENWOOD ST	(307) 739-1570
ANNIE'S KITCHEN LLC	ANNIE'S THAI KITCHEN	265 W BROADWAY	(307) 203-2442
BIG HOLE BBQ JACKSON LLC	BIG HOLE BBQ	325 W PEARL AVE	(307) 264-1996
BL RESTAURANT LLC	BLUE LION (THE)	160 N MILLWARD	(307) 733-3912
CALIENTE TAQUERIA LLC	HATCH TAQUERIA & TEQUILAS	120 W BROADWAY	(307) 203-2780
CHINA FUN WY LLC	CHINA FUN RESTAURANT	826 W BROADWAY	(307) 734-8988
CHINATOWN LEE INC	CHINATOWN RESTAURANT	850 W BROADWAY SUITE A	(307) 733-8856
COE LLC	COELETTE	85 S KING STREET	(307)734-1700
EVEREST MOMO SHACK LLC	EVEREST MOMO SHACK	245 W PEARL AVE	(307) 201-1674
FIESTA JACKSON LLC	FIESTA	975 ALPINE LN #3	(307) 264-1574
FLAT CREEK BBQ LLC	BUBBAS	100 FLAT CREEK	(307) 733-2288
GET LOOSE LLC	ROADHOUSE BREWING CO PUB & EATERY	20 EAST BROADWAY	(307) 739-0700
GUN BARREL STEAKHOUSE LLC (THE)	GUN BARREL (THE)	862 W BROADWAY	(307) 733-3287
IL FERRAIO LLC	ORSETTO	161 CENTER ST	(307) 732-1910
ILLAMAR LLC	PINKY GS PIZZERIA	50 W BROADWAY UNIT 105	(307) 734-7465
INDIAN ROOM LLC (THE)	TETON TIGER	165 N CENTER ST	(307) 733-4111
J & J FOOD COMPANY LLC	MIAZGA'S	399 W BROADWAY	(307) 733-2784
JACKSON DRUG LLC	JACKSON DRUG	15 E DELONEY AVE	(307) 413-4321
JACKSON HOLE ROASTERS INC	JACKSON HOLE ROASTERS	50 W BROADWAY UNIT 109	(307) 200-6099
JEREMY TOFTE	THAI ME UP	75 E PEARL AVE	(307) 733-0005
KAMPAI HOLDINGS LLC	KAMPAI	175 CENTER ST	(307)200-132
KIMS CORNER LLC	BAPP	340 W BROADWAY	(307) 201-1818

KING SUSHI COMPANY LLC	KING STREET SUSHI	75 KING ST	(307) 264-1630
KITCHEN LLC (THE)	KITCHEN (THE)	155 N GLENWOOD	(307) 734-1633
LBJH LLC	LIBERTY BURGER	160 N CACHE- NORTH	(307) 200-6071
MADE IN JACKSON HOLE INC	BUNNERY (THE)	130 N CACHE ST	(307) 734-0075
NICOLAS SOSA	TACOS Y TORTILLAS EL METATE	850 WEST BROADWAY SUITE B	(307) 734-9030
PERSEPHONE BAKERY LLC	PERSEPHONE BAKERY	145 E BROADWAY	(307) 200-6708
PIZZERIA CALDERA LLC	PIZZERIA CALDERA	20 W BROADWAY	(307) 201-1472
SALSA GROUP INC (THE)	EL ABUELITO FAMILY RESTAURANT	385 W BROADWAY	(307) 733-1207
SAN JUAN RESTAURANT MEXICAN FOOD LLC	SAN JUAN RESTAURANT	65 S GLENWOOD ST	(307) 734-5407
SCARFISH LLC	SUDA	140 N CACHE ST SUITE B	(307) 201-1616
SELKIRK INC	PICAS	1160 ALPINE LN	(307) 734-4457
SHOPCOO LLC	PEARL STREET MARKET	40 W PEARL AVE	(307) 733-1300
SRB OPERATIONS LLC	JACKSON HOLE PUB & BREWERY SNAKE RIVER BREWING	265 S MILLWARD	(307) 739-2337
TETON BREWING COMPANY LLC	STILLWEST BREWERY AND GRILL	45 E SNOW KING AVE	(615) 332-8880
THAI PLATE	THAI PLATE	145 N. GLENWOOD	(307) 734-2654
TIJUANA MEXICAN RESTAURANT LLC	TIJUANA AUTHENTIC MEXICAN RESTAURANT	520 HWY 89 #4 & 5	(307) 733-3554
WHITE BUFFALO CLUB LLC	WHITE BUFFALO CLUB (THE)	160 W GILL AVE	(307) 734-4900
WLB LLC	TRIO	45 S GLENWOOD	(307) 734-8038
WYOMING INN HOLDINGS LLC	WYOMING INN OF JACKSON HOLE	930 WEST BROADWAY	(307) 734-0035
YOR RESTAURANT GROUP CORP	GATHER	72 S GLENWOOD	(307) 264-1820
RETAIL LIQUOR LICENSE	FEE \$ 1,500	18 issued	
ANVIL HOTEL PARTNERS LLC	GLORIETTA	242 N GLENWOOD ST	(307) 733-3668
BOCHICCHIO INC	CREEKSIDE MARKET & DELI	545 N CACHE ST #8	(307) 733-7926
BUD'S EASTSIDE LLC	BUDS EASTSIDE LIQUOR	582 E BROADWAY	(307) 733-1181
COWBOY LIQUOR LLC	MILLION DOLLAR COWBOY BAR (THE)	25 N CACHE ST	(307) 733-2207
CRU LLC	BIN 22	200 W BROADWAY	(307) 739-9463
CUTTYS BAR & GRILL LLC	CUTTYS	1140 W HWY 22	(307) 201-1079
HOTEL JH LLC	HOTEL JACKSON	120 N GLENWOOD	(307) 733-2200
JACKSON LIQUORS LLC	KJS PHILLIPS 66	1055 W BROADWAY	(307) 733-4666
LIQUOR STORE OF JACKSON HOLE INC	LIQUOR STORE (THE)	115 BUFFALO WAY	(307) 733-4466
NEB LLC	SIDEWINDERS	945 W BROADWAY	(307) 734-5766
PINK GARTER LLC	ROSE (THE)	50 W BROADWAY UNIT 201	(307) 733-1500
PLAZA LIQUOR LLC	PLAZA LIQUOR	832 W BROADWAY	(307) 733-8888
SILVER DOLLAR INC (THE)	SILVER DOLLAR BAR	50 N GLENWOOD	(307) 733-2190
SMITHS FOOD & DRUG CENTERS INC	SMITHS FOOD & DRUG #184	1425 S HWY 89	(307) 733-8908
SNAKE RIVER CORPORATION	SNAKE RIVER GRILL	84 E BROADWAY	(307) 733-0557
VFJH LLC	SPIRITS & SPICE	80 W BROADWAY UNIT 101	(307) 734-1535
VIRGINIAN LIQUOR LLC	VIRGINIAN TAVERN	750 W BROADWAY AVE	(307) 733-2792
WHOLE FOODS MARKET ROCKY MOUNTAIN / SOUTHWEST LP	WHOLE FOODS MARKET	1155 S HWY 89	(307) 733-0450

Current Liquor Licenses			@ 4/12/2021
License Holder	DBA	Location Address	Phone Number
BAR & GRILL LIQUOR LICENSE	FEE \$ 1,514	5 issued	
BISTRO MRG LLC	RENDEZVOUS BISTRO	380 S BROADWAY	(307) 739-1100
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COMMUNITY CENTER FOR THE ARTS INC	CENTER FOR THE ARTS	265 S CACHE	(307) 734-8956
MICROBREWERY LICENSE	FEE \$ 500 -0- for dual	5 issued	
GET LOOSE LLC	ROADHOUSE BREWING CO PUB & EATERY	20 E BROADWAY	(307) 739-0700
JH BREWERY LLC	JH BREWERY	75 E PEARL AVE	(307) 733-0005
TETON BREWING COMPANY LLC	STILLWEST BREWERY AND GRILL	45 E SNOW KING AVE	(615) 332-8880
GET FUNKY LLC	ROADHOUSE BREWING COMPANY	1225 GREGORY LN	(307) 264-1900
SRB OPERATIONS LLC	JACKSON HOLE PUB & BREWERY SNAKE RIVER BREWING	265 S MILLWARD	(307) 739-2337
RESORT LIQUOR LICENSE	FEE \$ 3,000	5 issued	
ACP LIJ 80 SCOTT HOLDINGS LLC	LODGE AT JACKSON HOLE (THE)	80 S SCOTT LN	(307) 739-9703
BENCHMARK HOSPITALITY OF WYOMING LLC	SNOW KING RESORT	400 E SNOW KING	(307) 733-5200
CCC'S CENTER STREET LLC	THE CLOUDVEIL	112 CENTER STREET	(307)690-9891
JOHNSON RESORT PROPERTIES	RUSTIC INN	425 N CACHE	(307) 739-8799
SNOW KING MOUNTAIN RESORT LLC	KINGS GRILL	402 E SNOW KING AVE	(307) 203-7911
VIRGINIAN LIQUOR LLC	VIRGINIAN LODGE & RV PARK	750 W BROADWAY AVE	(307) 733-2792
RESTAURANT LIQUOR LICENSE	FEE \$ 1,514	42 issued	
135 E BROADWAY LLC	CAFÉ GENEVIEVE	135 E BROADWAY	(307) 732-1910
ALPINE HOTEL PARTNERS LLC	THE ALPINE HOUSE	285 GLENWOOD ST	(307) 739-1570
ANNIE'S KITCHEN LLC	ANNIE'S THAI KITCHEN	265 W BROADWAY	(307) 203-2442
BIG HOLE BBQ JACKSON LLC	BIG HOLE BBQ	325 W PEARL AVE	(307) 264-1996
BL RESTAURANT LLC	BLUE LION (THE)	160 N MILLWARD	(307) 733-3912
CALIENTE TAQUERIA LLC	HATCH TAQUERIA & TEQUILAS	120 W BROADWAY	(307) 203-2780
CHINA FUN WY LLC	CHINA FUN RESTAURANT	826 W BROADWAY	(307) 734-8988
CHINATOWN LEE INC	CHINATOWN RESTAURANT	850 W BROADWAY SUITE A	(307) 733-8856
COE LLC	COELETTE	85 S KING STREET	(307)734-1700
EVEREST MOMO SHACK LLC	EVEREST MOMO SHACK	245 W PEARL AVE	(307) 201-1674
FIESTA JACKSON LLC	FIESTA	975 ALPINE LN #3	(307) 264-1574
FLAT CREEK BBQ LLC	BUBBAS	100 FLAT CREEK	(307) 733-2288
GET LOOSE LLC	ROADHOUSE BREWING CO PUB & EATERY	20 EAST BROADWAY	(307) 739-0700
GUN BARREL STEAKHOUSE LLC (THE)	GUN BARREL (THE)	862 W BROADWAY	(307) 733-3287
IL FERRAIO LLC	ORSETTO	161 CENTER ST	(307) 732-1910
ILLAMAR LLC	PINKY GS PIZZERIA	50 W BROADWAY UNIT 105	(307) 734-7465
INDIAN ROOM LLC (THE)	TETON TIGER	165 N CENTER ST	(307) 733-4111
J & J FOOD COMPANY LLC	MIAZGA'S	399 W BROADWAY	(307) 733-2784
JACKSON DRUG LLC	JACKSON DRUG	15 E DELONEY AVE	(307) 413-4321
JACKSON HOLE ROASTERS INC	JACKSON HOLE ROASTERS	50 W BROADWAY UNIT 109	(307) 200-6099
JEREMY TOFTE	THAI ME UP	75 E PEARL AVE	(307) 733-0005
KAMPAI HOLDINGS LLC	KAMPAI	175 CENTER ST	(307)200-132
KIMS CORNER LLC	BAPP	340 W BROADWAY	(307) 201-1818

KING SUSHI COMPANY LLC	KING STREET SUSHI	75 KING ST	(307) 264-1630
KITCHEN LLC (THE)	KITCHEN (THE)	155 N GLENWOOD	(307) 734-1633
LBJH LLC	LIBERTY BURGER	160 N CACHE- NORTH	(307) 200-6071
MADE IN JACKSON HOLE INC	BUNNERY (THE)	130 N CACHE ST	(307) 734-0075
NICOLAS SOSA	TACOS Y TORTILLAS EL METATE	850 WEST BROADWAY SUITE B	(307) 734-9030
PERSEPHONE BAKERY LLC	PERSEPHONE BAKERY	145 E BROADWAY	(307) 200-6708
PIZZERIA CALDERA LLC	PIZZERIA CALDERA	20 W BROADWAY	(307) 201-1472
SALSA GROUP INC (THE)	EL ABUELITO FAMILY RESTAURANT	385 W BROADWAY	(307) 733-1207
SAN JUAN RESTAURANT MEXICAN FOOD LLC	SAN JUAN RESTAURANT	65 S GLENWOOD ST	(307) 734-5407
SCARFISH LLC	SUDA	140 N CACHE ST SUITE B	(307) 201-1616
SELKIRK INC	PICAS	1160 ALPINE LN	(307) 734-4457
SHOPCOO LLC	PEARL STREET MARKET	40 W PEARL AVE	(307) 733-1300
SRB OPERATIONS LLC	JACKSON HOLE PUB & BREWERY SNAKE RIVER BREWING	265 S MILLWARD	(307) 739-2337
TETON BREWING COMPANY LLC	STILLWEST BREWERY AND GRILL	45 E SNOW KING AVE	(615) 332-8880
THAI PLATE	THAI PLATE	145 N. GLENWOOD	(307) 734-2654
TIJUANA MEXICAN RESTAURANT LLC	TIJUANA AUTHENTIC MEXICAN RESTAURANT	520 HWY 89 #4 & 5	(307) 733-3554
WHITE BUFFALO CLUB LLC	WHITE BUFFALO CLUB (THE)	160 W GILL AVE	(307) 734-4900
WLB LLC	TRIO	45 S GLENWOOD	(307) 734-8038
WYOMING INN HOLDINGS LLC	WYOMING INN OF JACKSON HOLE	930 WEST BROADWAY	(307) 734-0035
YOR RESTAURANT GROUP CORP	GATHER	72 S GLENWOOD	(307) 264-1820
RETAIL LIQUOR LICENSE	FEE \$ 1,500	18 issued	
ANVIL HOTEL PARTNERS LLC	GLORIETTA	242 N GLENWOOD ST	(307) 733-3668
BOCHICCHIO INC	CREEKSIDE MARKET & DELI	545 N CACHE ST #8	(307) 733-7926
BUD'S EASTSIDE LLC	BUDS EASTSIDE LIQUOR	582 E BROADWAY	(307) 733-1181
COWBOY LIQUOR LLC	MILLION DOLLAR COWBOY BAR (THE)	25 N CACHE ST	(307) 733-2207
CRU LLC	BIN 22	200 W BROADWAY	(307) 739-9463
CUTTYS BAR & GRILL LLC	CUTTYS	1140 W HWY 22	(307) 201-1079
HOTEL JH LLC	HOTEL JACKSON	120 N GLENWOOD	(307) 733-2200
JACKSON LIQUORS LLC	KJS PHILLIPS 66	1055 W BROADWAY	(307) 733-4666
LIQUOR STORE OF JACKSON HOLE INC	LIQUOR STORE (THE)	115 BUFFALO WAY	(307) 733-4466
NEB LLC	SIDEWINDERS	945 W BROADWAY	(307) 734-5766
PINK GARTER LLC	ROSE (THE)	50 W BROADWAY UNIT 201	(307) 733-1500
PLAZA LIQUOR LLC	PLAZA LIQUOR	832 W BROADWAY	(307) 733-8888
SILVER DOLLAR INC (THE)	SILVER DOLLAR BAR	50 N GLENWOOD	(307) 733-2190
SMITHS FOOD & DRUG CENTERS INC	SMITHS FOOD & DRUG #184	1425 S HWY 89	(307) 733-8908
SNAKE RIVER CORPORATION	SNAKE RIVER GRILL	84 E BROADWAY	(307) 733-0557
VFJH LLC	SPIRITS & SPICE	80 W BROADWAY UNIT 101	(307) 734-1535
VIRGINIAN LIQUOR LLC	VIRGINIAN TAVERN	750 W BROADWAY AVE	(307) 733-2792
WHOLE FOODS MARKET ROCKY MOUNTAIN / SOUTHWEST LP	WHOLE FOODS MARKET	1155 S HWY 89	(307) 733-0450